



FINANCIAL REPORT

Brian E. Seholm, Chief Financial Officer
May 26, 2020 Board Meeting

•Chief Financial Officer's Reports

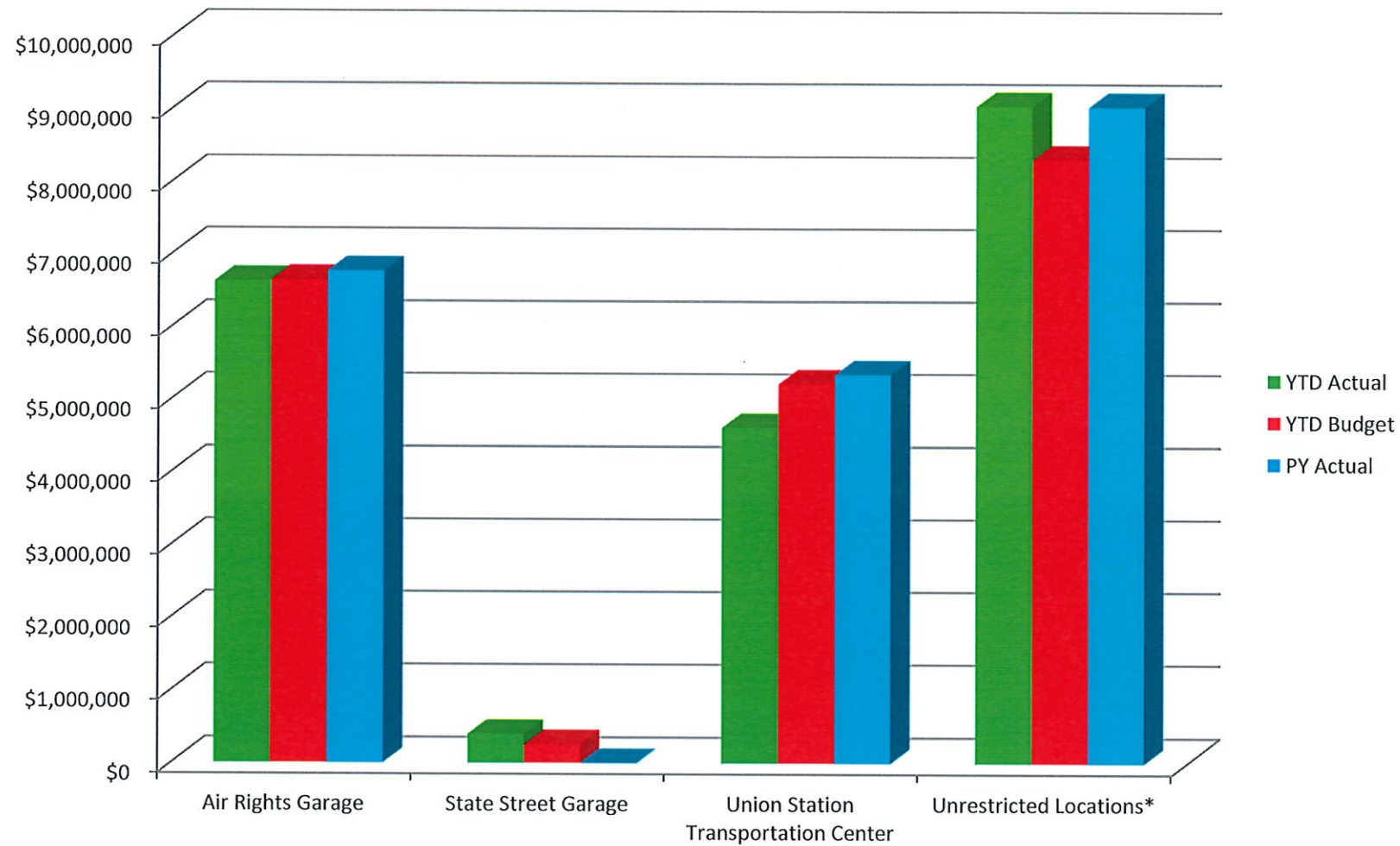
•Financial Statements for April 2020

Chief Financial Officers Report

April 2020 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- COVID-19 Impacts
- Draft FY2021 Budget for Discussion

YTD Revenue - Budget to Actual April 2020



* - Excludes Administrative Revenues (rebilled expenses)



PNH – YTD Location Budget to Actual April 2020

		Year-to-Date per Space/Month			FISCAL YEAR-TO-DATE								
		REV PER	NET EXP	NET REV	ACT NET	BDGT NET	REVENUE	ACT OPER	BDGT NET	EXPENSE	ACT NET	BDGT NET	NET INC
FACILITY	SPACES	SPACE	SPACE	SPACE	REVENUE	REVENUE	VAR B/(W)	EXPENSES	EXPENSES	VAR B/(W)	INCOME	INCOME	VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	259	100	160	6,622	6,635	(13)	2,547	2,774	227	4,075	3,861	214
State Street Garage	268	148	62	86	396	250	146	165	305	140	231	(55)	286
Union Station Garage	1,130	312	127	185	3,528	4,127	(599)	1,436	1,729	293	2,092	2,398	(306)
Union Station Building	n/a				1,085	1,084	1	2,077	2,362	285	(992)	(1,278)	286
Total Restricted					11,631	12,096	(465)	6,225	7,170	945	5,406	4,926	480
<u>UNRESTRICTED</u>													
Management Locations	n/a				12	12	0	6	9	3	6	3	3
Crown Street Garage	708	297	205	92	2,103	2,151	(48)	1,452	1,743	291	651	408	243
Granite Square Garage	305	177	192	(15)	539	469	70	586	608	22	(47)	(139)	92
Temple Medical Garage	386	278	165	113	1,074	954	120	638	733	95	436	221	215
Temple Street Garage	1,247	225	128	97	2,810	2,685	125	1,599	1,764	165	1,211	921	290
Orange & Elm Lot	35	251	117	134	88	95	(7)	41	52	11	47	43	4
Orchard & Sherman Lot	460	127	35	92	582	582	0	159	212	53	423	370	53
Residential Lots	249	63	42	21	157	170	(13)	104	104	0	53	66	(13)
Sherman & Tyler Lot	470	127	25	102	597	179	418	117	33	(84)	480	146	334
State/Fair and State/Chapel Lots	165	86	64	22	142	120	22	106	108	2	36	12	24
State & George Lot	490	81	44	37	396	330	66	214	211	(3)	182	119	63
State Street Lots	220	72	62	10	158	144	14	137	159	22	21	(15)	36
State & Trumbull Lot	75	79	33	45	59	70	(11)	25	26	1	34	44	(10)
State & Wall Lot	127	120	37	83	153	165	(12)	47	38	(9)	106	127	(21)
Tower Lane Lot	100	1	1	-	1	1	0	1	1	0	0	0	0
Under Air Rights Lot	184	115	52	63	211	219	(8)	96	124	28	115	95	20
Total Unrestricted					9,082	8,346	736	5,328	5,925	597	3,754	2,421	1,333
Administration	n/a				2,015	2,211	(196)	1,865	2,042	177	150	169	(19)
Total NHPA	9,171				22,728	22,653	75	13,418	15,137	1,719	9,310	7,516	1,794

NHPA Major Variances – April 2020

	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	445,358	432,675	12,683	Yale U monthlies over 618 = \$5800. YNHH night cards up 27% to budget.
Transient Rev	91,573	211,828	(120,255)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Validations Rev	5,757	18,176	(12,419)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Bank Fees	4,559	12,900	8,341	Credit card fees down due to fewer transactions in March, and Webster (main bank) offsets fees with interest (Wells charged fees and credited interest separately).
STATE STREET GARAGE				
Monthly Rev	30,775	23,410	7,365	More standard and commercial monthlies than budgeted, but Beacon (14) and Inbox Health (15) cancelled permits
UNION STATION BUILDING				
Rent Rev	99,693	108,409	(8,718)	Rent abatement for retail tenants due to pandemic.
Maint-ST	30,230	21,454	(8,778)	Regular wages paid to employees not working due to COVID-19, in addition to time-and-a-half rates to those who work.
Security-ST	32,454	18,394	(14,060)	Regular wages paid to employees not working due to COVID-19, in addition to time-and-a-half rates to those who work. In addition, some USG guards covered USB shifts. Note that USG Security-ST is better by \$7662.
Benefits	39,142	49,554	10,412	Sick, vacation, S/T disability and LTD down. No need to use PTO with regular wages being paid due to COVID-19.
Repairs & Maint	36,201	12,826	(23,375)	Emergency tile work in tunnel (\$5800) and deep-cleaning related to COVID-19 (\$21,600).
UNION STATION GARAGE				
Monthly Rev	485	39,735	(39,250)	Fee abatement due to pandemic.
Transient Rev	1,825	267,648	(265,823)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Security-ST	6,721	14,383	7,662	See USB Security-ST above.
Benefits	27,286	36,216	8,930	Sick, vacation, S/T disability and LTD down. No need to use PTO with regular wages being paid due to COVID-19.
Bank Fees	2,632	10,900	8,268	Credit card fees down due to fewer transactions in March, and Webster (main bank) offsets fees with interest.
Interest Income	5,420	13,000	(7,580)	Webster (main bank) offsets fees with interest (Wells charged fees and credited interest separately). And STIF investment rates cut about 50%.
ADMIN				
Benefits	41,672	51,211	9,539	S/T disability down and L/T disability down significantly due to new insurer (\$4000). Actual medical insur increase less than budgeted. Employee medical insur contributions not in budget (\$1200).
Supplies	7,609	2,100	(5,509)	Face masks for COVID-19 protection (\$8000).
CROWN STREET				
Monthly Rev	114,446	132,502	(18,056)	Achillion Pharmaceuticals cancelled 33 permits in Feb, Pickard Chilton cancelled 32, Shubert cancelled 28, Roia cancelled 6 and Liberty is down 5.
Transient Rev	1,629	78,537	(76,908)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Validations Rev	14	7,978	(7,964)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Benefits	30,140	40,421	10,281	Sick, vacation, S/T disability and LTD down. No need to use PTO with regular wages being paid due to COVID-19.
Pro Services	2,260	11,838	9,578	Legal down \$8400.
GRANITE SQUARE				
Monthly Rev	53,053	44,489	8,564	Judicial Dept rate raised, not in budget (\$6200). No cancellations in April.
ORANGE/ELM				
Transient Rev	711	9,177	(8,466)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
STATE/TRUMBULL				
Monthly Rev	1,665	7,030	(5,365)	Frontier cancelled in Jan (\$5220) and Café Goodfellas suspended in mid-March (\$1000).
Depreciation	(18,722)	695	19,417	Correct previous depreciation taken in error (asset already fully depreciated).
TEMPLE MEDICAL				
Transient Rev	(8)	18,151	(18,159)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Validations Rev	0	8,335	(8,335)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Benefits	13,490	18,502	5,012	Sick, vacation, S/T disability and LTD down. No need to use PTO with regular wages being paid due to COVID-19.
TEMPLE STREET				
Transient Rev	3,792	69,689	(65,897)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Validations Rev	5,427	14,155	(8,728)	Volume down from last year due to the COVID-19 pandemic (started mid-March).
Benefits	28,413	41,522	13,109	Sick, vacation, S/T disability and LTD down. No need to use PTO with regular wages being paid due to COVID-19.



Revenue Per Space Trend and Year-to-Year April 2020

		APR 2020		MAR 2020		FEB 2020		YTD APR 2020	
		2020	2019	2020	2019	2020	2019	2020	2019
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	215	256	238	292	272	264	259	260
State Street Garage	268	127	-	138	-	190	-	148	-
Union Station Garage	1,130	2	378	145	389	357	336	312	378
<u>UNRESTRICTED</u>									
Crown Street Garage	708	164	325	244	319	312	323	297	315
Granite Square Garage	305	174	164	177	157	177	154	177	160
Temple Medical Garage	371	210	291	259	315	291	259	289	278
Temple Street Garage - X Gateway	635	219	348	263	367	331	312	329	338
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	29	314	200	314	286	257	251	291
Orchard & Sherman Lot	460	126	124	126	124	126	124	127	124
Residential Lots	249	44	68	56	72	64	72	63	71
Sherman & Tyler	472	127	125	127	125	127	125	126	124
State/Fair and State/Chapel Lots	165	61	103	79	91	97	85	86	92
State Street Lots	145	76	55	97	55	103	55	109	59
State & Trumbull Lot	75	27	107	40	107	53	107	79	95
State & Wall Lot	127	94	134	110	134	118	134	120	129
Tower Lane Lot	100	-	50	-	70	-	70	1	69
Under Air Rights Lot	184	120	114	114	114	114	114	115	116

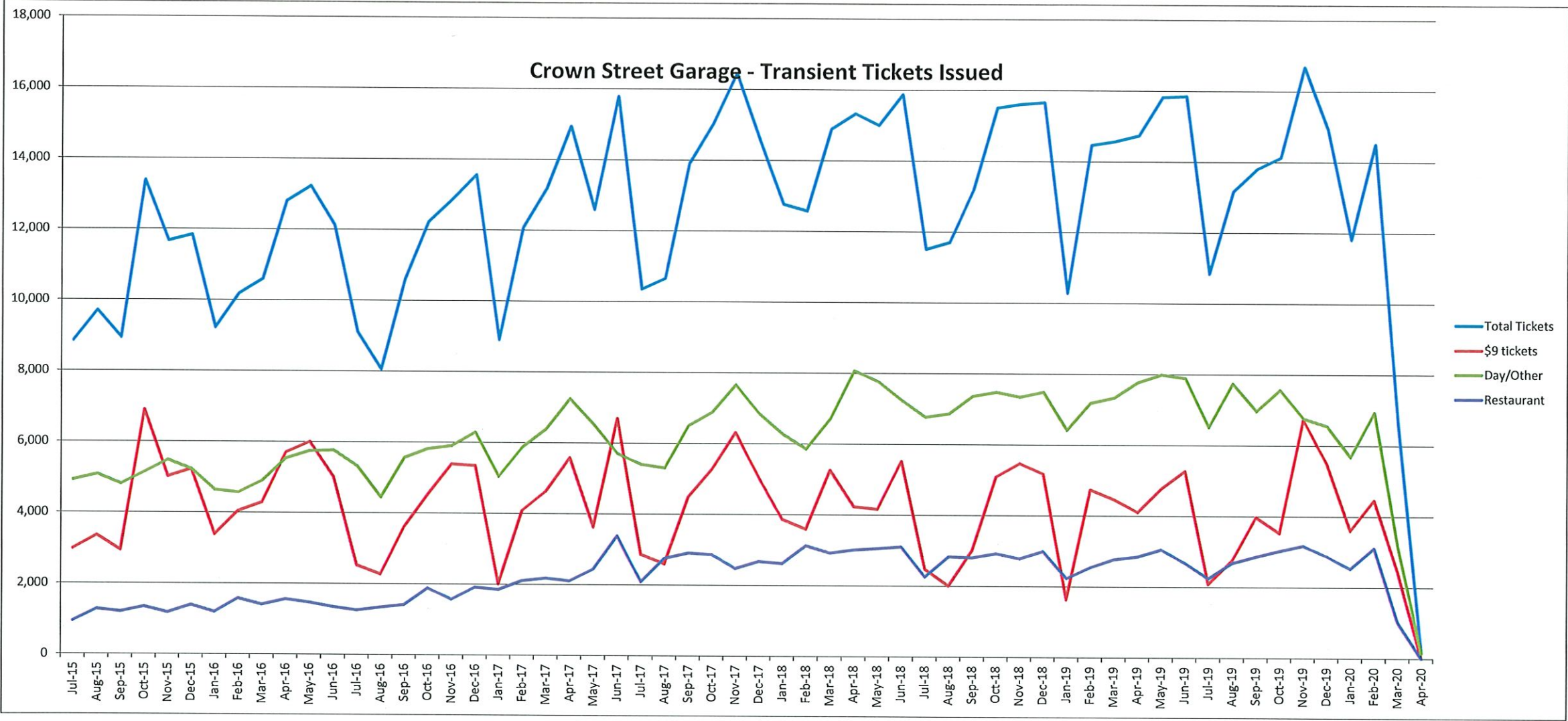


Transient Revenue by Week March 1 - April 30, 2020

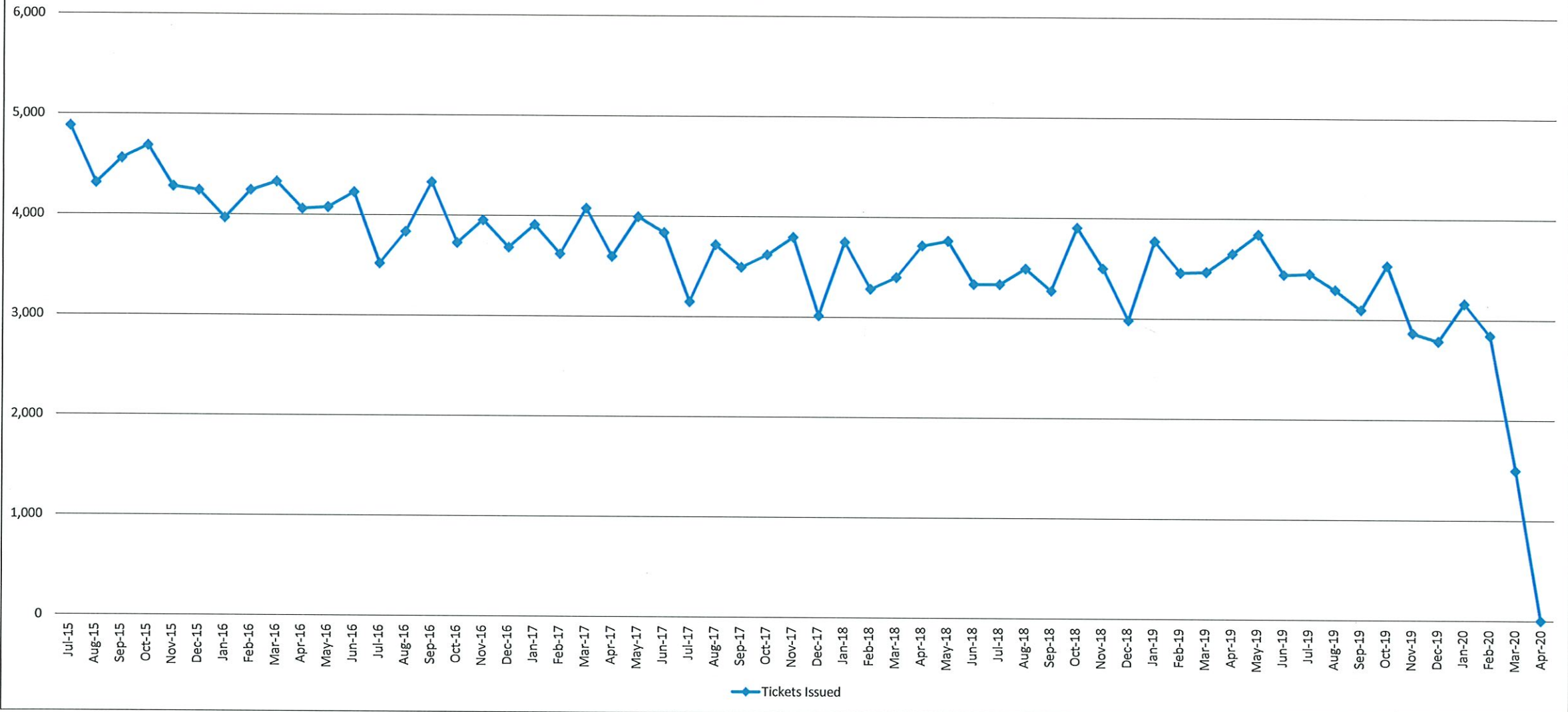
					3 day total	March	4 day total				5 day total	April
	3/1 - 3/7	3/8 - 3/14	3/15 - 3/21	3/22 - 3/28	3/29 - 3/31	Total	4/1 - 4/4	4/5 - 4/11	4/12 - 4/18	4/19 - 4/25	4/26 - 4/30	Total
USG Only	\$ 77,304	\$ 47,452	\$ 5,254	\$ 326	\$ 304	\$ 130,640	\$ 394	\$ 262	\$ 420	\$ 482	\$ 418	\$ 1,976
ARG Only	\$ 65,960	\$ 59,185	\$ 32,683	\$ 16,322	\$ 10,806	\$ 184,956	\$ 15,776	\$ 24,466	\$ 25,665	\$ 22,846	\$ 17,646	\$ 106,399
SSG Only	\$ 1,216	\$ 932	\$ 242	\$ 128	\$ 17	\$ 2,535	\$ 26	\$ 2	\$ -	\$ 12	\$ 68	\$ 108
UNRESTRICTED												
TSG	\$ 17,211	\$ 9,377	\$ 2,671	\$ 354	\$ 456	\$ 30,069	\$ 485	\$ 779	\$ 1,030	\$ 693	\$ 1,105	\$ 4,092
CSG	\$ 28,052	\$ 12,814	\$ 1,776	\$ 3	\$ 159	\$ 42,804	\$ 255	\$ 424	\$ 598	\$ 369	\$ 154	\$ 1,800
TMG	\$ 5,280	\$ 3,991	\$ 981	\$ 13	\$ -	\$ 10,266	\$ -	\$ 4	\$ -	\$ -	\$ -	\$ 4
O/Elm	\$ 2,835	\$ 2,690	\$ 1,092	\$ 168	\$ 92	\$ 6,877	\$ 57	\$ 129	\$ 206	\$ 182	\$ 182	\$ 756
ST/Fair	\$ 903	\$ 630	\$ 187	\$ 104	\$ 75	\$ 1,899	\$ 7	\$ 108	\$ 24	\$ 2	\$ 30	\$ 172
ST/Mechanic	\$ 543	\$ 393	\$ 64	\$ 38	\$ -	\$ 1,038	\$ 8	\$ 8	\$ 7	\$ 22	\$ 5	\$ 51
Whalley/Blake	\$ 425	\$ 467	\$ 53	\$ 3	\$ 1	\$ 949	\$ 1	\$ 1	\$ 3	\$ 2	\$ 4	\$ 11
GSQ	\$ 669	\$ 441	\$ 196	\$ 2	\$ -	\$ 1,307	\$ -	\$ 1	\$ 30	\$ 13	\$ 12	\$ 55
Or/George	\$ 963	\$ 913	\$ 48	\$ -	\$ -	\$ 1,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unrestricted Total	\$ 56,881	\$ 31,716	\$ 7,067	\$ 685	\$ 783	\$ 97,132	\$ 813	\$ 1,454	\$ 1,898	\$ 1,283	\$ 1,492	\$ 6,940

PNH Board Meeting – May 26, 2020

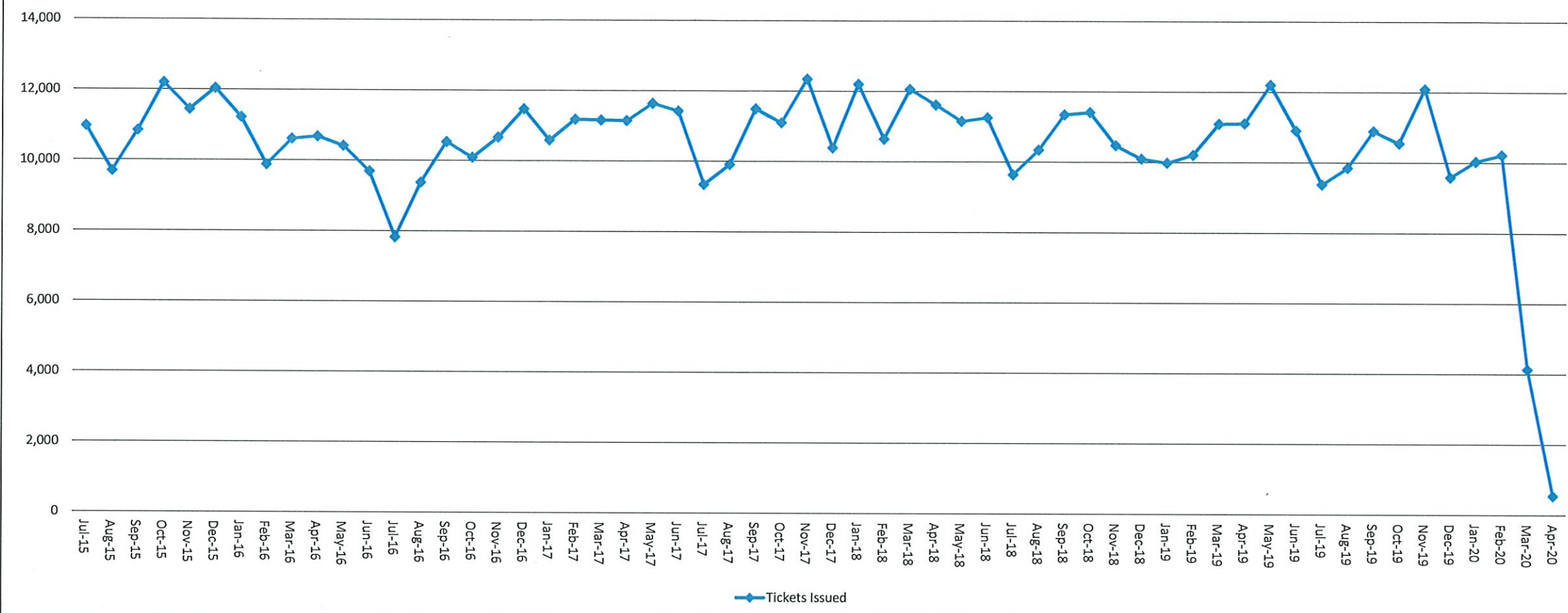
- Tickets by location – Downtown Garages.
- COVID-19 Impacts to employee costs – current state is approximately \$104.7K over the first 10 weeks since impacted. Continuing costs of approximately \$10.5K per week.
- FY2021 Budget Planning, initial Draft presented with limited guidance on reopening impact on vital transient revenue.
- Impact of lower transient revenue on FY2021 PILOT and options to meet the goal.



Temple Medical Garage - Transient Tickets Issued



Temple Street Garage - Transient Tickets Issued



NEW HAVEN PARKING AUTHORITY
INCOME STATEMENT BY FACILITY (REV)
APR 2020
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	259	100	160	6,622	6,635	(13)	2,547	2,774	227	4,075	3,861	214
State Street Garage	268	148	62	86	396	250	146	165	305	140	231	(55)	286
Union Station Garage	1,130	312	127	185	3,528	4,127	(599)	1,436	1,729	293	2,092	2,398	(306)
Union Station Building	n/a				1,085	1,084	1	2,077	2,362	285	(992)	(1,278)	286
Total Restricted					11,631	12,096	(465)	6,225	7,170	945	5,406	4,926	480
<u>UNRESTRICTED</u>													
Management Locations	n/a				12	12	0	6	9	3	6	3	3
Crown Street Garage	708	297	205	92	2,103	2,151	(48)	1,452	1,743	291	651	408	243
Granite Square Garage	305	177	192	(15)	539	469	70	586	608	22	(47)	(139)	92
Temple Medical Garage	386	278	165	113	1,074	954	120	638	733	95	436	221	215
Temple Street Garage	1,247	225	128	97	2,810	2,685	125	1,599	1,764	165	1,211	921	290
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State & Wall Lot	127	120	37	83	153	165	(12)	47	38	(9)	106	127	(21)
Tower Lane Lot	100	1	1	-	1	1	0	1	1	0	0	0	0
Under Air Rights Lot	184	115	52	63	211	219	(8)	96	124	28	115	95	20
Total Unrestricted					9,082	8,346	736	5,328	5,925	597	3,754	2,421	1,333
Administration	n/a				2,015	2,211	(196)	1,865	2,042	177	150	169	(19)
Total NHPA	9,171				22,728	22,653	75	13,418	15,137	1,719	9,310	7,516	1,794

FINANCIAL REPORT

APRIL 2020

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
APR 2020

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**New Haven Parking Authority
Air Rights Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	445,358	432,675	12,683	405,193	40,165	4,415,681	4,326,750	88,931	4,376,434	39,247
Transient	91,573	211,828	(120,255)	215,189	(123,616)	1,951,227	2,045,836	(94,609)	2,097,247	(146,020)
Validations	5,757	18,176	(12,419)	22,007	(16,250)	204,962	194,510	10,452	208,783	(3,821)
Rent	5,137	6,000	(863)	11,984	(6,847)	50,496	68,000	(17,504)	80,213	(29,717)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	547,825	668,679	(120,854)	654,373	(106,548)	6,622,366	6,635,096	(12,730)	6,762,678	(140,311)
EXPENSES										
Personnel:										
Managers-ST	8,085	7,994	(91)	6,555	(1,530)	71,102	81,000	9,898	79,496	8,394
Managers-OT	48	400	352	1,314	1,266	2,502	4,051	1,549	3,540	1,038
Cashiers-ST	18,537	14,945	(3,592)	14,474	(4,063)	150,389	152,586	2,197	142,600	(7,789)
Cashiers-OT	0	448	448	848	848	5,737	4,575	(1,162)	2,679	(3,058)
Maintenance-ST	14,205	13,864	(341)	11,481	(2,725)	136,654	143,325	6,671	124,382	(12,272)
Maintenance-OT	0	762	762	1,229	1,229	2,546	7,780	5,234	3,878	1,333
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	27,410	35,067	7,657	35,799	8,389	326,101	355,262	29,161	336,995	10,894
Total Personnel	68,286	73,480	5,194	71,700	3,415	695,030	748,579	53,549	693,569	(1,461)
Operating:										
Outside Security	60,508	60,710	202	59,520	(988)	605,080	607,100	2,020	595,200	(9,880)
Utilities	20,104	22,775	2,671	19,851	(253)	187,419	226,000	38,581	216,740	29,321
Service Agreements	18,612	18,737	125	17,433	(1,179)	189,460	185,913	(3,547)	172,829	(16,631)
Professional Services	1,614	2,107	493	1,333	(280)	28,017	21,070	(6,947)	57,157	29,140
Repairs and Maintenance	8,462	12,345	3,883	2,735	(5,727)	81,263	123,450	42,187	96,725	15,462
Insurance	22,455	22,494	39	23,863	1,408	224,551	224,938	388	238,628	14,077
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	875	682	(193)	754	(121)	7,253	7,385	132	6,068	(1,185)
Tickets and Tags	831	609	(222)	560	(271)	6,537	6,090	(447)	6,712	175
Supplies	386	1,566	1,180	650	264	15,667	23,060	7,393	19,993	4,326
Bank Fees	4,559	12,900	8,341	12,000	7,442	100,514	129,000	28,486	118,464	17,950
Contracted Snow Removal	0	0	0	2,911	2,911	6,646	24,000	17,354	13,635	6,989
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	39,575	43,538	3,963	42,285	2,710	400,970	435,383	34,413	433,313	32,343
Valet	0	0	0	0	0	0	0	0	0	0
Other	(386)	1,690	2,076	595	980	(1,051)	11,900	12,951	2,261	3,312
Total Operating	177,595	200,153	22,558	184,490	6,895	1,852,324	2,025,288	172,964	1,977,723	125,399
Total Expenses	245,881	273,633	27,752	256,191	10,310	2,547,354	2,773,867	226,513	2,671,293	123,938
NET OPERATING INCOME	301,944	395,046	(93,102)	398,182	(96,238)	4,075,012	3,861,229	213,783	4,091,385	(16,373)

New Haven Parking Authority
State Street Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	30,775	23,410	7,365	0	30,775	327,644	234,098	93,547	0	327,644
Transient	158	1,600	(1,442)	0	158	30,093	16,000	14,093	0	30,093
Validations	0	0	0	0	0	2,044	0	2,044	0	2,044
Rent	3,496	0	3,496	0	3,496	34,869	0	34,869	0	34,869
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,092	0	1,092	0	1,092
Total Revenue	34,429	25,010	9,419	0	34,429	395,743	250,098	145,646	0	395,743
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	18,664	35,306	16,642	0	(18,664)
Cashiers-OT	0	0	0	0	0	2,299	1,058	(1,241)	0	(2,299)
Maintenance-ST	0	1,136	1,136	0	0	0	11,601	11,601	0	0
Maintenance-OT	0	62	62	0	0	922	639	(283)	0	(922)
Security-ST	0	0	0	0	0	0	35,306	35,306	0	0
Security-OT	0	0	0	0	0	0	1,058	1,058	0	0
Benefits	0	2,093	2,093	0	0	12,462	83,649	71,187	0	(12,462)
Total Personnel	0	3,291	3,291	0	0	34,348	168,617	134,269	0	(34,348)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,163	3,720	1,557	0	(2,163)	17,441	37,680	20,239	0	(17,441)
Service Agreements	531	0	(531)	0	(531)	5,118	0	(5,118)	0	(5,118)
Professional Services	563	850	288	0	(563)	14,983	8,500	(6,483)	0	(14,983)
Repairs and Maintenance	0	1,651	1,651	0	0	30,051	16,510	(13,541)	0	(30,051)
Insurance	1,095	1,095	0	0	(1,095)	10,953	10,953	0	0	(10,953)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	327	77	(250)	0	(327)	2,692	1,814	(878)	0	(2,692)
Tickets and Tags	11	10	(1)	0	(11)	1,255	100	(1,155)	0	(1,255)
Supplies	0	200	200	0	0	6,599	3,100	(3,499)	0	(6,599)
Bank Fees	145	200	55	0	(145)	4,431	2,000	(2,431)	0	(4,431)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,186	5,597	4,411	0	(1,186)	37,110	55,966	18,856	0	(37,110)
Valet	0	0	0	0	0	0	0	0	0	0
Other	13	0	(13)	0	(13)	(4)	0	4	0	4
Total Operating	6,035	13,400	7,365	0	(6,035)	130,629	136,623	5,994	0	(130,629)
Total Expenses	6,035	16,691	10,656	0	(6,035)	164,977	305,240	140,263	0	(164,977)
NET OPERATING INCOME	28,395	8,319	20,076	0	28,395	230,766	(55,143)	285,909	0	230,766

**New Haven Parking Authority
Union Station Consolidated
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	485	39,735	(39,250)	40,546	(40,061)	365,971	397,345	(31,374)	409,825	(43,854)
Transient	1,825	267,648	(265,823)	385,564	(383,739)	3,152,066	3,730,122	(578,056)	3,852,360	(700,294)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	99,693	108,409	(8,716)	106,857	(7,163)	1,084,955	1,084,090	865	1,068,566	16,388
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,101	(1,101)	9,933	0	9,933	11,554	(1,621)
Other	10	0	10	20	(10)	170	0	170	230	(60)
Total Revenue	102,013	415,792	(313,778)	534,088	(432,074)	4,613,094	5,211,557	(598,463)	5,342,535	(729,441)
EXPENSES										
Personnel:										
Managers-ST	16,913	10,290	(6,623)	9,373	(7,540)	111,223	104,261	(6,962)	103,751	(7,472)
Managers-OT	583	514	(69)	1,824	1,241	4,569	5,214	645	9,497	4,928
Cashiers-ST	12,603	11,757	(846)	11,172	(1,430)	104,407	120,033	15,626	110,747	6,340
Cashiers-OT	0	353	353	335	335	9,341	3,600	(5,741)	2,405	(6,936)
Maintenance-ST	35,747	26,680	(9,067)	26,301	(9,447)	271,806	274,433	2,627	268,157	(3,649)
Maintenance-OT	641	1,467	826	1,492	851	28,793	14,980	(13,813)	17,442	(11,351)
Security-ST	39,175	32,777	(6,398)	29,305	(9,870)	329,092	336,005	6,913	312,894	(16,198)
Security-OT	32	983	951	1,758	1,726	14,694	10,081	(4,613)	6,702	(7,992)
Benefits	66,428	85,770	19,342	81,430	15,002	732,709	816,024	83,315	769,646	36,937
Total Personnel	172,122	170,591	(1,531)	162,990	(9,132)	1,606,634	1,684,631	77,997	1,601,241	(5,393)
Operating:										
Outside Security	0	0	0	0	0	8,749	9,566	817	11,018	2,270
Utilities	39,100	47,755	8,655	36,944	(2,156)	414,744	514,000	99,256	475,879	61,135
Service Agreements	8,607	9,100	493	9,295	687	88,475	90,489	2,013	85,943	(2,533)
Professional Services	1,853	3,471	1,618	1,264	(589)	36,480	35,490	(990)	23,944	(12,535)
Repairs and Maintenance	42,315	17,080	(25,235)	23,811	(18,504)	174,985	170,804	(4,181)	169,835	(5,149)
Insurance	19,560	19,604	44	19,743	183	195,599	196,039	440	197,433	1,834
Rent (land and building)	0	0	0	(507)	(507)	0	0	0	0	0
Uniforms	2,143	1,530	(613)	2,218	75	18,867	16,679	(2,188)	19,856	989
Tickets and Tags	341	298	(43)	279	(62)	2,606	2,980	374	3,081	475
Supplies	2,297	8,121	5,824	4,463	2,165	85,025	94,910	9,885	74,238	(10,788)
Bank Fees	2,793	11,150	8,357	11,100	8,308	100,840	111,500	10,660	116,292	15,452
Contracted Snow Removal	0	0	0	5,387	5,387	10,652	360,000	349,348	30,093	19,441
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	72,151	71,656	(495)	66,222	(5,929)	673,359	716,560	43,201	702,488	29,129
Valet	0	0	0	0	0	0	0	0	0	0
Other	11,870	8,555	(3,315)	8,130	(3,740)	95,632	87,017	(8,615)	78,629	(17,003)
Total Operating	203,030	198,320	(4,710)	188,347	(14,683)	1,906,012	2,406,034	500,023	1,988,728	82,717
Total Expenses	375,152	368,911	(6,241)	351,338	(23,814)	3,512,646	4,090,665	578,020	3,589,969	77,323
NET OPERATING INCOME	(273,139)	46,880	(320,019)	182,750	(455,889)	1,100,449	1,120,892	(20,443)	1,752,566	(652,117)

New Haven Parking Authority
Union Station Building
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	99,693	108,409	(8,716)	106,857	(7,163)	1,084,955	1,084,090	865	1,068,566	16,388
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	99,693	108,409	(8,716)	106,857	(7,163)	1,084,955	1,084,090	865	1,068,566	16,388
EXPENSES										
Personnel:										
Managers-ST	7,197	3,866	(3,331)	4,346	(2,851)	44,431	39,168	(5,263)	40,414	(4,018)
Managers-OT	292	193	(99)	870	578	1,718	1,959	241	4,021	2,303
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	30,230	21,454	(8,776)	21,655	(8,575)	215,247	219,146	3,899	214,468	(779)
Maintenance-OT	641	1,180	540	1,115	475	27,398	12,048	(15,350)	15,546	(11,852)
Security-ST	32,454	18,394	(14,060)	16,401	(16,053)	200,304	189,153	(11,151)	176,148	(24,155)
Security-OT	30	552	522	1,137	1,107	6,458	5,674	(784)	3,061	(3,396)
Benefits	39,142	49,554	10,412	48,017	8,875	431,197	472,038	40,841	454,914	23,717
Total Personnel	109,986	95,193	(14,793)	93,542	(16,444)	926,753	939,186	12,433	908,572	(18,180)
Operating:										
Outside Security	0	0	0	0	0	8,749	9,566	817	11,018	2,270
Utilities	30,797	37,845	7,048	29,869	(928)	339,243	422,250	83,007	392,556	53,313
Service Agreements	5,305	5,826	521	6,205	900	53,917	58,260	4,343	55,494	1,576
Professional Services	1,158	2,162	1,004	631	(527)	28,853	22,400	(6,453)	11,911	(16,941)
Repairs and Maintenance	36,201	12,826	(23,375)	15,326	(20,874)	143,279	128,260	(15,019)	136,522	(6,757)
Insurance	5,384	5,397	13	5,361	(23)	53,843	53,973	129	53,610	(234)
Rent (land and building)	0	0	0	(507)	(507)	0	0	0	0	0
Uniforms	1,177	821	(356)	1,243	66	10,908	9,359	(1,549)	12,008	1,101
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,701	6,530	4,829	3,756	2,055	61,597	72,950	11,353	58,244	(3,353)
Bank Fees	161	250	89	200	40	2,008	2,500	492	1,980	(28)
Contracted Snow Removal	0	0	0	2,693	2,693	5,326	180,000	174,674	15,047	9,721
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	42,678	38,460	(4,218)	34,240	(8,438)	366,025	384,598	18,573	379,385	13,360
Valet	0	0	0	0	0	0	0	0	0	0
Other	9,197	7,815	(1,382)	7,385	(1,812)	76,103	78,317	2,214	70,862	(5,242)
Total Operating	133,758	117,932	(15,826)	106,402	(27,356)	1,149,851	1,422,433	272,582	1,198,636	48,786
Total Expenses	243,743	213,125	(30,618)	199,944	(43,800)	2,076,603	2,361,619	285,016	2,107,208	30,605
NET OPERATING INCOME	(144,050)	(104,716)	(39,334)	(93,087)	(50,963)	(991,648)	(1,277,529)	285,880	(1,038,642)	46,994

**New Haven Parking Authority
Union Station Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	485	39,735	(39,250)	40,546	(40,061)	365,971	397,345	(31,374)	409,825	(43,854)
Transient	1,825	267,648	(265,823)	385,564	(383,739)	3,152,086	3,730,122	(578,036)	3,852,360	(700,274)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,101	(1,101)	9,933	0	9,933	11,554	(1,621)
Other	10	0	10	20	(10)	170	0	170	230	(60)
Total Revenue	2,320	307,383	(305,063)	427,231	(424,911)	3,528,140	4,127,467	(599,327)	4,273,969	(745,829)
EXPENSES										
Personnel:										
Managers-ST	9,716	6,424	(3,292)	5,027	(4,689)	66,792	65,093	(1,699)	63,337	(3,454)
Managers-OT	292	321	29	954	662	2,851	3,255	404	5,476	2,625
Cashiers-ST	12,603	11,757	(846)	11,172	(1,430)	104,407	120,033	15,626	110,747	6,340
Cashiers-OT	0	353	353	335	335	9,341	3,600	(5,741)	2,405	(6,936)
Maintenance-ST	5,517	5,226	(291)	4,645	(872)	56,560	55,287	(1,273)	53,689	(2,871)
Maintenance-OT	0	287	287	377	376	1,395	2,932	1,537	1,897	502
Security-ST	6,721	14,383	7,662	12,904	6,184	128,788	146,852	18,064	136,745	7,958
Security-OT	2	431	429	621	619	8,236	4,407	(3,829)	3,640	(4,596)
Benefits	27,286	36,216	8,930	33,413	6,127	301,512	343,986	42,474	314,731	13,219
Total Personnel	62,136	75,398	13,262	69,449	7,312	679,881	745,445	65,564	692,668	12,787
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,303	9,910	1,607	7,075	(1,228)	75,501	91,750	16,249	83,323	7,822
Service Agreements	3,302	3,274	(28)	3,090	(213)	34,558	32,229	(2,329)	30,449	(4,109)
Professional Services	695	1,309	614	633	(61)	7,627	13,090	5,463	12,033	4,406
Repairs and Maintenance	6,114	4,254	(1,860)	8,484	2,370	31,706	42,544	10,838	33,314	1,608
Insurance	14,176	14,207	31	14,382	207	141,756	142,067	311	143,823	2,067
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	966	709	(257)	975	9	7,959	7,320	(639)	7,847	(112)
Tickets and Tags	341	298	(43)	279	(62)	2,606	2,980	374	3,081	475
Supplies	596	1,591	995	707	110	23,428	21,960	(1,468)	15,994	(7,434)
Bank Fees	2,632	10,900	8,268	10,900	8,268	98,832	109,000	10,168	114,312	15,480
Contracted Snow Removal	0	0	0	2,693	2,693	5,326	180,000	174,674	15,047	9,721
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	29,473	33,196	3,723	31,982	2,509	307,334	331,962	24,628	323,103	15,769
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,673	740	(1,933)	745	(1,928)	19,528	8,700	(10,828)	7,767	(11,761)
Total Operating	69,272	80,388	11,116	81,945	12,673	756,161	983,601	227,440	790,092	33,931
Total Expenses	131,409	155,786	24,378	151,394	19,985	1,436,042	1,729,046	293,004	1,482,761	46,718
NET OPERATING INCOME	(129,089)	151,596	(280,685)	275,837	(404,926)	2,092,097	2,398,421	(306,323)	2,791,208	(699,111)

**New Haven Parking Authority
Unrestricted Facilities
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	658,519	589,302	69,217	688,988	(30,469)	7,077,580	6,103,048	974,531	6,721,000	356,580
Transient	6,395	185,416	(179,021)	195,601	(189,206)	1,596,592	1,744,998	(148,406)	1,794,003	(197,412)
Validations	5,462	31,220	(25,758)	40,981	(35,518)	274,713	358,565	(83,852)	424,248	(149,535)
Rent	7,475	7,425	50	7,475	0	74,750	74,250	500	74,750	0
Admin Fees-NHPA	197,415	221,124	(23,709)	201,049	(3,634)	2,015,031	2,211,240	(196,209)	2,082,591	(67,560)
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,003	3,188	(185)	2,122	881	20,650	32,717	(12,067)	25,960	(5,310)
Total Revenue	878,270	1,037,675	(159,406)	1,136,216	(257,946)	11,059,315	10,524,818	534,496	11,122,552	(63,237)
EXPENSES										
Personnel:										
Managers-ST	122,644	121,130	(1,514)	104,884	(17,759)	1,160,703	1,206,643	45,940	1,109,861	(50,842)
Managers-OT	289	1,887	1,598	4,107	3,818	18,549	18,943	393	21,829	3,280
Cashiers-ST	28,366	29,444	1,078	29,521	1,155	290,756	326,053	35,297	283,038	(7,719)
Cashiers-OT	6	883	877	755	749	29,269	9,022	(20,247)	10,081	(19,189)
Maintenance-ST	20,817	21,076	259	20,442	(375)	213,477	222,557	9,080	212,332	(1,145)
Maintenance-OT	1	1,083	1,082	1,212	1,211	5,564	11,119	5,555	6,999	1,436
Security-ST	48,544	40,962	(7,582)	41,651	(6,893)	412,367	417,717	5,350	407,774	(4,593)
Security-OT	4	1,133	1,129	125	121	18,278	11,562	(6,716)	7,430	(10,847)
Benefits	121,893	159,196	37,303	147,589	25,696	1,370,007	1,611,084	241,077	1,482,103	112,097
Total Personnel	342,564	376,795	34,231	350,287	7,723	3,518,970	3,834,699	315,729	3,541,448	22,478
Operating:										
Outside Security	0	0	0	0	0	0	0	0	258	258
Utilities	55,992	62,295	6,303	53,726	(2,266)	538,677	634,765	96,088	578,904	40,227
Service Agreements	14,577	17,111	2,534	14,185	(392)	145,982	169,299	23,316	144,721	(1,261)
Professional Services	24,161	32,798	8,637	40,492	16,330	208,647	334,835	126,188	318,732	110,086
Repairs and Maintenance	10,130	21,238	11,109	24,082	13,953	180,929	212,977	32,049	181,796	867
Insurance	37,219	36,804	(415)	36,365	(854)	372,192	369,466	(2,725)	356,454	(15,738)
Rent (land and building)	90,408	77,056	(13,352)	87,591	(2,817)	903,483	811,048	(92,435)	824,858	(78,625)
Uniforms	2,770	2,017	(754)	2,662	(108)	23,473	21,178	(2,295)	22,363	(1,111)
Tickets and Tags	865	834	(31)	797	(68)	7,358	8,340	982	7,301	(56)
Supplies	10,192	8,403	(1,789)	5,581	(4,611)	90,554	97,675	7,121	86,413	(4,141)
Bank Fees	6,998	18,990	11,993	17,820	10,822	185,287	189,900	4,613	167,969	(17,319)
Contracted Snow Removal	0	0	0	8,023	8,023	4,582	94,000	89,418	23,780	19,198
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	84,362	103,341	18,979	92,358	7,996	902,349	1,033,848	131,499	944,841	42,492
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,757	10,720	6,963	6,918	3,160	67,304	110,410	43,106	85,362	18,058
Total Operating	341,431	391,607	50,176	390,600	49,169	3,630,817	4,087,741	456,924	3,743,751	112,934
Total Expenses	683,995	768,402	84,407	740,887	56,892	7,149,787	7,922,440	772,653	7,285,199	135,412
NET OPERATING INCOME	194,275	269,273	(74,999)	395,329	(201,054)	3,909,528	2,602,378	1,307,149	3,837,353	72,175

**New Haven Parking Authority
Administration
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	197,415	221,124	(23,709)	201,049	(3,634)	2,015,031	2,211,240	(196,209)	2,082,591	(67,560)
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	151	0	151	0	151
Total Revenue	197,415	221,124	(23,709)	201,049	(3,634)	2,015,182	2,211,240	(196,058)	2,082,591	(67,409)
EXPENSES										
Personnel:										
Managers-ST	105,239	104,101	(1,138)	94,006	(11,233)	1,020,892	1,034,079	13,187	949,075	(71,817)
Managers-OT	0	1,036	1,036	1,526	1,526	11,485	10,313	(1,172)	11,582	98
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,448	1,371	(77)	1,427	(21)	14,493	13,991	(502)	14,791	298
Maintenance-OT	0	0	0	(78)	(78)	834	0	(834)	(78)	(912)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	41,672	51,211	9,539	44,775	3,103	407,465	499,181	91,716	446,321	38,856
Total Personnel	148,359	157,719	9,360	141,656	(6,703)	1,455,169	1,557,564	102,395	1,421,692	(33,477)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,669	10,500	1,831	8,163	(506)	83,294	90,600	7,306	80,536	(2,757)
Service Agreements	2,814	5,010	2,196	2,901	87	28,425	49,874	21,449	31,537	3,113
Professional Services	18,013	14,791	(3,222)	24,222	6,210	134,327	153,805	19,478	203,330	69,003
Repairs and Maintenance	3,067	800	(2,267)	0	(3,067)	9,656	8,000	(1,656)	5,813	(3,844)
Insurance	4,515	4,529	14	4,361	(153)	45,146	45,289	144	43,613	(1,533)
Rent (land and building)	0	0	0	0	0	0	0	0	260	260
Uniforms	65	45	(20)	62	(3)	537	576	39	502	(35)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	7,609	2,100	(5,509)	1,237	(6,372)	25,182	20,000	(5,182)	16,660	(8,522)
Bank Fees	2,396	4,850	2,454	4,104	1,708	47,192	48,500	1,308	41,210	(5,982)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,716	7,475	5,759	4,929	3,213	36,374	68,560	32,186	44,875	8,502
Total Operating	48,864	50,100	1,236	49,981	1,118	410,133	485,205	75,071	468,337	58,204
Total Expenses	197,223	207,819	10,596	191,638	(5,585)	1,865,302	2,042,769	177,467	1,890,029	24,727
NET OPERATING INCOME	192	13,305	(13,113)	9,411	(9,219)	149,880	168,472	(18,592)	192,562	(42,682)

New Haven Parking Authority
Management Locations
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	11,550	11,550	0	11,550	0
Total Revenue	1,155	1,155	0	1,155	0	11,550	11,550	0	11,550	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	638	890	252	515	(123)	6,273	8,900	2,627	6,297	24
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	638	890	252	515	(123)	6,273	8,900	2,627	6,297	24
Total Expenses	638	890	252	515	(123)	6,273	8,900	2,627	6,297	24
NET OPERATING INCOME	517	265	252	640	(123)	5,277	2,650	2,627	5,253	24

**New Haven Parking Authority
Crown Street Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	114,446	132,502	(18,056)	133,527	(19,081)	1,349,178	1,325,020	24,158	1,327,574	21,604
Transient	1,629	78,537	(76,908)	80,804	(79,175)	633,165	718,028	(84,863)	735,040	(101,875)
Validations	14	7,978	(7,964)	15,578	(15,564)	120,753	108,012	12,741	166,915	(46,161)
Rent	25	25	0	25	0	250	250	0	250	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
Total Revenue	116,114	219,042	(102,928)	229,934	(113,820)	2,103,346	2,151,310	(47,964)	2,229,819	(126,472)
EXPENSES										
Personnel:										
Managers-ST	7,071	5,835	(1,236)	2,716	(4,354)	52,714	59,129	6,415	76,012	23,298
Managers-OT	145	292	147	370	225	2,863	2,955	92	3,988	1,125
Cashiers-ST	11,128	11,435	307	12,540	1,412	99,228	117,093	17,865	111,478	12,250
Cashiers-OT	6	343	337	0	(6)	11,769	3,512	(8,257)	5,181	(6,588)
Maintenance-ST	5,076	5,498	422	5,480	404	59,320	57,566	(1,754)	54,104	(5,216)
Maintenance-OT	0	302	302	292	291	1,940	3,084	1,144	1,505	(435)
Security-ST	18,713	17,105	(1,608)	16,386	(2,327)	171,935	174,809	2,874	165,853	(6,081)
Security-OT	2	513	511	32	30	8,326	5,243	(3,083)	4,657	(3,670)
Benefits	30,140	40,421	10,281	39,479	9,339	359,707	406,888	47,181	407,785	48,077
Total Personnel	72,280	81,744	9,464	77,294	5,014	767,803	830,279	62,476	830,563	62,760
Operating:										
Outside Security	0	0	0	0	0	0	0	0	258	258
Utilities	10,092	11,475	1,383	9,290	(802)	89,845	117,145	27,300	106,310	16,465
Service Agreements	3,302	3,394	91	3,281	(22)	33,234	33,566	332	31,674	(1,560)
Professional Services	2,260	11,838	9,578	12,594	10,334	25,139	118,620	93,481	54,830	29,691
Repairs and Maintenance	1,912	8,465	6,553	14,988	13,076	52,170	84,650	32,480	84,809	32,639
Insurance	8,556	8,572	16	8,821	265	85,563	85,721	158	88,213	2,650
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,070	778	(292)	1,068	(2)	9,100	8,026	(1,074)	9,079	(21)
Tickets and Tags	415	312	(103)	496	81	2,784	3,120	336	2,773	(11)
Supplies	522	1,641	1,119	1,067	545	8,461	18,660	10,199	14,605	6,144
Bank Fees	1,516	5,200	3,684	5,326	3,810	54,486	52,000	(2,486)	49,242	(5,244)
Contracted Snow Removal	0	0	0	0	0	0	11,500	11,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	31,394	36,612	5,218	35,164	3,770	0	0	0	0	0
Valet	0	0	0	0	0	313,531	366,120	52,589	355,702	42,171
Other	684	1,715	1,031	671	(13)	0	0	0	0	0
Total Operating	61,724	90,002	28,277	92,766	31,042	683,878	912,278	228,400	809,662	125,784
Total Expenses	134,005	171,746	37,741	170,060	36,055	1,451,681	1,742,557	290,876	1,640,225	188,544
NET OPERATING INCOME	(17,891)	47,296	(65,187)	59,874	(77,765)	651,665	408,753	242,912	589,594	62,071

New Haven Parking Authority
Granite Square Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	53,053	44,489	8,564	45,774	7,279	516,666	444,890	71,776	459,056	57,611
Transient	52	2,852	(2,800)	3,104	(3,053)	22,463	24,629	(2,166)	27,889	(5,426)
Validations	0	0	0	648	(648)	308	0	308	784	(476)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	53,105	47,341	5,764	49,526	3,578	539,437	469,519	69,918	487,729	51,708
EXPENSES										
Personnel:										
Managers-ST	605	1,065	460	216	(389)	5,256	10,800	5,544	5,418	162
Managers-OT	0	53	53	35	35	259	539	280	346	87
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,398	1,321	(77)	1,248	(150)	13,030	14,194	1,164	13,721	690
Maintenance-OT	0	73	73	142	142	249	742	493	632	383
Security-ST	2,864	574	(2,290)	423	(2,441)	7,313	5,816	(1,497)	4,493	(2,820)
Security-OT	0	0	0	5	5	152	0	(152)	54	(98)
Benefits	2,152	2,421	269	2,380	228	21,483	25,087	3,604	23,837	2,355
Total Personnel	7,019	5,507	(1,512)	4,449	(2,570)	47,741	57,178	9,437	48,500	758
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,259	3,525	266	3,090	(169)	33,555	36,450	2,895	32,728	(828)
Service Agreements	750	855	105	638	(112)	8,273	8,445	172	8,211	(62)
Professional Services	92	205	113	24	(68)	1,220	2,050	830	475	(745)
Repairs and Maintenance	0	1,651	1,651	780	780	15,014	16,510	1,496	6,773	(8,241)
Insurance	3,621	3,621	0	3,729	108	36,211	36,211	0	37,289	1,078
Rent (land and building)	39,756	39,756	0	39,092	(665)	397,561	397,560	(1)	390,915	(6,646)
Uniforms	52	39	(13)	49	(3)	431	449	18	392	(38)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	175	390	215	184	9	4,471	4,800	329	3,699	(772)
Bank Fees	338	800	462	665	327	6,407	8,000	1,593	6,344	(64)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	2,945	3,962	1,017	3,447	502	35,465	39,619	4,154	34,861	(604)
Valet	0	0	0	0	0	0	0	0	0	0
Other	(10)	0	10	(20)	(10)	60	1,000	940	(120)	(180)
Total Operating	50,978	54,804	3,826	51,676	698	538,668	551,094	12,426	521,567	(17,101)
Total Expenses	57,997	60,311	2,314	56,126	(1,871)	586,409	608,272	21,863	570,066	(16,343)
NET OPERATING INCOME	(4,892)	(12,970)	8,078	(6,599)	1,707	(46,972)	(138,753)	91,781	(82,337)	35,365

**New Haven Parking Authority
Orange & Elm Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	711	9,177	(8,466)	10,396	(9,685)	81,101	88,122	(7,021)	94,446	(13,345)
Validations	21	752	(731)	752	(732)	6,743	7,270	(527)	7,300	(558)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	732	9,929	(9,197)	11,148	(10,417)	87,844	95,392	(7,548)	101,746	(13,902)
EXPENSES										
Personnel:										
Managers-ST	0	69	69	0	0	0	697	697	0	0
Managers-OT	0	3	3	0	0	0	34	34	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	435	419	(16)	380	(55)	4,102	4,584	482	4,406	304
Maintenance-OT	0	23	23	32	32	90	235	145	179	89
Security-ST	382	64	(318)	63	(319)	903	648	(255)	594	(309)
Security-OT	0	0	0	1	1	17	0	(17)	7	(10)
Benefits	442	500	58	540	98	4,468	5,125	657	5,145	677
Total Personnel	1,260	1,078	(182)	1,016	(244)	9,581	11,323	1,742	10,330	750
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	427	490	63	323	(104)	3,785	4,845	1,060	3,309	(476)
Service Agreements	681	681	0	630	(51)	6,628	6,628	0	6,298	(331)
Professional Services	1	0	(1)	1	0	13	0	(13)	1,054	1,042
Repairs and Maintenance	0	540	540	25	25	465	5,400	4,935	2,026	1,561
Insurance	327	327	0	332	4	3,272	3,273	0	3,316	43
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	13	10	(3)	11	(2)	107	120	13	91	(15)
Tickets and Tags	45	42	(3)	0	(45)	358	420	62	287	(71)
Supplies	125	215	90	110	(15)	1,858	4,150	2,292	1,539	(318)
Bank Fees	174	550	376	603	429	6,613	5,500	(1,113)	5,063	(1,550)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	752	1,087	335	856	104	8,768	10,865	2,097	9,348	580
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	792	792
Total Operating	2,544	3,942	1,397	2,890	346	31,866	41,201	9,334	33,123	1,257
Total Expenses	3,804	5,020	1,215	3,906	102	41,447	52,524	11,077	43,454	2,007
NET OPERATING INCOME	(3,073)	4,909	(7,982)	7,242	(10,315)	46,397	42,869	3,529	58,292	(11,895)

New Haven Parking Authority
Orchard & Sherman Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	58,218	58,220	(3)	57,247	971	582,176	582,202	(26)	572,470	9,706
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	58,218	58,220	(3)	57,247	971	582,176	582,202	(26)	572,470	9,706
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	444	419	(25)	380	(64)	4,203	4,584	381	4,406	203
Maintenance-OT	0	23	23	32	32	90	235	145	179	89
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	328	438	110	474	145	3,852	4,425	573	4,546	694
Total Personnel	773	880	107	886	113	8,145	9,244	1,099	9,130	985
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,705	3,200	495	2,641	(63)	26,806	32,100	5,294	28,400	1,594
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	4,995	4,995
Repairs and Maintenance	0	198	198	25	25	354	1,980	1,626	693	339
Insurance	1,844	1,844	0	1,838	(6)	18,437	18,437	0	18,381	(56)
Rent (land and building)	8,280	8,280	0	8,280	0	82,800	82,800	0	82,800	0
Uniforms	10	7	(3)	10	0	86	91	5	82	(4)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	125	515	390	257	132	8,982	8,400	(582)	7,268	(1,714)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	3,561	3,561	2,291	48,000	45,709	10,444	8,153
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	844	1,107	263	1,295	451	10,832	11,072	240	12,548	1,716
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	13,807	15,151	1,344	17,907	4,100	150,588	202,879	52,291	165,611	15,023
Total Expenses	14,580	16,031	1,451	18,793	4,213	158,733	212,123	53,390	174,742	16,008
NET OPERATING INCOME	43,638	42,189	1,449	38,454	5,184	423,443	370,078	53,364	397,728	25,714

**New Haven Parking Authority
Residential Lots
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,631	13,205	(2,574)	13,039	(2,409)	123,167	132,050	(8,883)	135,828	(12,661)
Transient	59	3,740	(3,681)	4,087	(4,028)	33,341	37,660	(4,319)	41,208	(7,867)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	10,690	16,945	(6,255)	17,126	(6,436)	156,508	169,710	(13,202)	177,036	(20,528)
EXPENSES										
Personnel:										
Managers-ST	623	339	(284)	200	(423)	5,276	3,438	(1,838)	4,298	(978)
Managers-OT	0	17	17	46	46	356	173	(183)	190	(166)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	177	0	(177)	0	(177)
Maintenance-ST	444	419	(25)	380	(64)	4,166	4,584	418	3,801	(365)
Maintenance-OT	0	23	23	32	32	90	235	145	179	89
Security-ST	3,597	734	(2,863)	566	(3,031)	9,285	7,435	(1,850)	5,999	(3,287)
Security-OT	0	0	0	7	7	194	0	(194)	72	(123)
Benefits	1,597	1,568	(29)	1,470	(126)	14,161	16,794	2,633	14,608	448
Total Personnel	6,261	3,100	(3,161)	2,701	(3,559)	33,705	32,659	(1,046)	29,147	(4,559)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	785	950	165	800	15	9,710	10,300	590	8,969	(741)
Service Agreements	10	0	(10)	0	(10)	40	0	(40)	0	(40)
Professional Services	199	70	(129)	76	(123)	1,126	700	(426)	945	(181)
Repairs and Maintenance	0	338	338	25	25	2,257	3,380	1,123	1,298	(959)
Insurance	600	600	0	1,398	798	6,002	6,003	0	6,782	780
Rent (land and building)	1,104	1,104	0	877	(227)	10,442	11,040	598	8,463	(1,979)
Uniforms	34	28	(6)	29	(5)	279	277	(2)	237	(42)
Tickets and Tags	34	41	7	24	(10)	366	410	44	409	42
Supplies	125	405	280	301	177	7,961	4,700	(3,261)	3,428	(4,533)
Bank Fees	569	1,560	991	1,270	701	13,394	15,600	2,206	12,460	(934)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,531	1,882	351	1,472	(59)	18,639	18,824	185	16,761	(1,878)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	500	500	500	500
Total Operating	4,991	7,028	2,037	6,272	1,281	70,217	71,733	1,516	60,252	(9,965)
Total Expenses	11,252	10,128	(1,124)	8,974	(2,278)	103,922	104,392	470	89,399	(14,523)
NET OPERATING INCOME	(562)	6,817	(7,379)	8,153	(8,715)	52,586	65,318	(12,731)	87,637	(35,051)

New Haven Parking Authority
Sherman & Tyler Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	59,736	0	59,736	58,740	996	597,363	179,275	418,088	587,400	9,963
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	59,736	0	59,736	58,740	996	597,363	179,275	418,088	587,400	9,963
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	444	0	(444)	380	(64)	4,203	1,605	(2,598)	4,406	203
Maintenance-OT	0	0	0	32	32	90	71	(19)	179	89
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	326	0	(326)	448	122	3,773	1,346	(2,427)	4,342	569
Total Personnel	770	0	(770)	859	89	8,066	3,022	(5,044)	8,926	860
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	366	0	(366)	352	(15)	3,718	905	(2,813)	3,488	(230)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	83	83	0	0	0	827	827
Repairs and Maintenance	0	0	0	1,190	1,190	2,047	594	(1,453)	1,858	(189)
Insurance	474	0	(474)	472	(2)	4,737	1,421	(3,316)	4,720	(16)
Rent (land and building)	8,496	0	(8,496)	7,596	(900)	84,960	25,488	(59,472)	84,960	0
Uniforms	10	0	(10)	10	0	86	21	(65)	82	(4)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	120	0	(120)	78	(42)	5,452	795	(4,657)	7,029	1,577
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	4,461	4,461	2,291	0	(2,291)	10,444	8,153
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	427	0	(427)	891	464	5,706	434	(5,272)	6,555	849
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,893	0	(9,893)	15,133	5,240	108,997	29,658	(79,339)	119,963	10,966
Total Expenses	10,663	0	(10,663)	15,992	5,329	117,063	32,680	(84,383)	128,889	11,827
NET OPERATING INCOME	49,073	0	49,073	42,748	6,325	480,300	146,595	333,705	458,511	21,789

New Haven Parking Authority
State/Fair and State/Chapel
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	9,596	8,878	718	12,877	(3,281)	110,093	88,780	21,313	117,479	(7,386)
Transient	162	3,270	(3,109)	3,635	(3,473)	32,196	31,764	432	34,545	(2,349)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	9,758	12,148	(2,391)	16,512	(6,754)	142,289	120,544	21,745	152,024	(9,735)
EXPENSES										
Personnel:										
Managers-ST	0	52	52	0	0	0	520	520	524	524
Managers-OT	0	3	3	0	0	0	26	26	7	7
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	158	159	1	163	6	1,574	1,585	11	1,609	34
Maintenance-OT	0	9	9	12	12	33	88	54	66	33
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	355	211	(145)	179	(176)	1,351	2,108	758	1,861	511
Total Personnel	513	433	(80)	354	(159)	2,958	4,327	1,369	4,068	1,110
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,665	1,750	85	1,608	(57)	18,772	18,700	(72)	18,643	(129)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	54	30	(24)	20	(33)	304	300	(4)	350	46
Repairs and Maintenance	0	0	0	0	0	30	0	(30)	0	(30)
Insurance	387	388	0	579	191	3,875	3,875	1	5,788	1,913
Rent (land and building)	7,500	7,500	0	7,500	0	75,000	75,000	0	75,000	0
Uniforms	4	5	1	5	1	40	45	5	37	(3)
Tickets and Tags	18	18	0	13	(6)	182	180	(2)	218	36
Supplies	150	170	20	117	(33)	1,525	1,700	175	1,341	(184)
Bank Fees	75	80	5	70	(5)	685	800	115	716	32
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	282	333	51	369	87	2,790	3,332	542	3,898	1,108
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	10,136	10,273	138	10,281	145	103,202	103,932	730	105,990	2,788
Total Expenses	10,649	10,706	57	10,635	(14)	106,160	108,258	2,098	110,057	3,898
NET OPERATING INCOME	(891)	1,442	(2,333)	5,877	(6,768)	36,129	12,286	23,844	41,966	(5,837)

**New Haven Parking Authority
State & George Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	30,000	10,000	40,000	0	400,000	330,000	70,000	280,000	120,000
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	(4,218)	0	(4,218)	0	(4,218)
Total Revenue	40,000	30,000	10,000	40,000	0	395,782	330,000	65,782	280,000	115,782
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	588	0	(588)	188	(400)
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	1,017	1,017	0	0	(1,017)	10,175	10,174	(1)	0	(10,175)
Rent (land and building)	20,000	15,000	(5,000)	20,000	0	200,000	165,000	(35,000)	140,000	(60,000)
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	307	3,622	3,315	0	(307)	3,152	36,216	33,064	0	(3,152)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	21,324	19,639	(1,685)	20,000	(1,324)	213,914	211,390	(2,524)	140,188	(73,727)
Total Expenses	21,324	19,639	(1,685)	20,000	(1,324)	213,914	211,390	(2,524)	140,188	(73,727)
NET OPERATING INCOME	18,676	10,361	8,315	20,000	(1,324)	181,867	118,610	63,257	139,813	42,055

**New Haven Parking Authority
State Street Lots
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,895	14,360	(3,465)	8,015	2,880	130,121	143,600	(13,479)	85,000	45,121
Transient	0	0	0	0	0	27,839	0	27,839	0	27,839
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	10,895	14,360	(3,465)	8,015	2,880	157,961	143,600	14,361	85,000	72,961
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	230	0	(230)	0	(230)	27,286	25,367	(1,919)	0	(27,286)
Cashiers-OT	0	0	0	0	0	1,318	0	(1,318)	0	(1,318)
Maintenance-ST	444	419	(25)	380	(64)	4,384	4,584	200	4,406	22
Maintenance-OT	0	23	23	32	32	90	235	145	179	89
Security-ST	3,302	670	(2,632)	508	(2,794)	8,492	6,787	(1,705)	5,392	(3,100)
Security-OT	0	0	0	6	6	177	0	(177)	64	(113)
Benefits	1,297	1,090	(207)	672	(625)	14,866	33,317	18,451	9,609	(5,257)
Total Personnel	5,273	2,202	(3,071)	1,598	(3,675)	56,614	70,290	13,676	19,650	(36,963)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,612	1,340	(272)	979	(634)	11,888	13,705	1,817	11,320	(569)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	181	181	25	25	546	1,813	1,267	693	147
Insurance	590	590	0	375	(216)	5,905	5,904	(1)	3,747	(2,158)
Rent (land and building)	3,672	3,816	144	2,646	(1,026)	36,720	38,160	1,440	26,460	(10,260)
Uniforms	25	16	(9)	22	(3)	203	211	8	173	(30)
Tickets and Tags	88	46	(42)	22	(67)	890	460	(430)	370	(519)
Supplies	75	215	140	849	774	2,270	2,800	530	2,922	652
Bank Fees	134	250	116	164	30	1,662	2,500	838	1,620	(42)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,537	2,253	716	952	(585)	20,347	22,528	2,181	9,003	(11,344)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	33	250	217	0	(33)
Total Operating	7,734	8,733	999	6,032	(1,702)	80,464	88,332	7,868	56,308	(24,156)
Total Expenses	13,007	10,935	(2,072)	7,630	(5,377)	137,078	158,622	21,544	75,958	(61,120)
NET OPERATING INCOME	(2,112)	3,425	(5,537)	385	(2,497)	20,883	(15,022)	35,905	9,042	11,841

**New Haven Parking Authority
State & Trumbull Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	1,665	7,030	(5,365)	7,840	(6,175)	59,350	70,300	(10,950)	71,155	(11,805)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	40	0	40	40	0
Total Revenue	1,665	7,030	(5,365)	7,840	(6,175)	59,390	70,300	(10,910)	71,195	(11,805)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	79	78	(1)	82	3	787	791	4	804	17
Maintenance-OT	0	4	4	6	6	17	40	23	33	16
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	14	81	67	38	25	260	803	543	323	63
Total Personnel	93	163	70	126	33	1,064	1,634	570	1,161	96
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	449	550	101	594	145	4,755	6,150	1,395	5,366	611
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	1,338	0	(1,338)	0	(1,338)
Repairs and Maintenance	0	0	0	0	0	10	0	(10)	0	(10)
Insurance	224	224	0	247	23	2,236	2,237	0	2,468	231
Rent (land and building)	1,350	1,350	0	1,350	0	13,500	13,500	0	13,500	0
Uniforms	2	1	(1)	2	0	15	14	(1)	14	(2)
Tickets and Tags	9	9	0	6	(3)	91	90	(1)	109	18
Supplies	65	75	10	59	(7)	650	750	100	984	334
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	123	140	17	138	15	1,606	1,402	(204)	1,500	(106)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,222	2,349	127	2,396	174	24,201	24,142	(58)	23,940	(261)
Total Expenses	2,314	2,512	197	2,522	207	25,265	25,776	512	25,100	(164)
NET OPERATING INCOME	(649)	4,518	(5,168)	5,318	(5,968)	34,125	44,524	(10,398)	46,095	(11,969)

New Haven Parking Authority
State & Wall Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,261	16,500	(4,239)	17,243	(4,982)	153,085	165,000	(11,915)	164,047	(10,962)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	12,261	16,500	(4,239)	17,243	(4,982)	153,085	165,000	(11,915)	164,047	(10,962)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	164	155	(9)	135	(28)	1,550	1,686	136	1,627	78
Maintenance-OT	0	9	9	12	12	29	89	61	66	37
Security-ST	2,923	574	(2,349)	423	(2,500)	7,372	5,816	(1,556)	4,493	(2,880)
Security-OT	0	0	0	5	5	152	0	(152)	54	(98)
Benefits	928	721	(207)	676	(252)	6,910	7,917	1,007	6,205	(706)
Total Personnel	4,015	1,459	(2,556)	1,252	(2,764)	16,013	15,508	(505)	12,444	(3,569)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	251	325	74	237	(14)	2,520	3,245	725	2,743	223
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	50	50	25	25	7,705	500	(7,205)	486	(7,219)
Insurance	549	549	0	521	(28)	5,492	5,493	0	5,211	(281)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	16	12	(4)	13	(3)	132	116	(16)	105	(27)
Tickets and Tags	18	18	0	13	(6)	182	180	(2)	218	36
Supplies	115	165	50	110	(5)	1,519	1,650	131	1,539	21
Bank Fees	216	350	134	275	60	2,758	3,500	742	2,718	(40)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	700	797	97	721	21	9,241	7,970	(1,271)	7,070	(2,171)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,783	0	(1,783)	194	(1,589)
Total Operating	1,865	2,266	401	1,915	50	31,332	22,653	(8,679)	20,284	(11,048)
Total Expenses	5,880	3,725	(2,155)	3,167	(2,713)	47,345	38,162	(9,183)	32,729	(14,616)
NET OPERATING INCOME	6,381	12,775	(6,394)	14,077	(7,695)	105,740	126,839	(21,099)	131,318	(25,578)

New Haven Parking Authority
Temple Medical Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	76,091	66,877	9,414	77,240	(1,150)	836,846	666,767	170,079	737,751	99,095
Transient	(8)	18,151	(18,159)	21,242	(21,251)	170,680	179,143	(8,463)	186,166	(15,485)
Validations	0	8,335	(8,335)	8,097	(8,097)	48,732	90,147	(41,415)	91,674	(42,942)
Rent	1,775	1,775	0	1,775	0	17,750	17,750	0	17,750	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	77,857	94,938	(17,081)	108,355	(30,498)	1,074,008	953,807	120,201	1,033,340	40,667
EXPENSES										
Personnel:										
Managers-ST	2,118	2,481	363	1,919	(199)	18,606	25,141	6,535	20,088	1,482
Managers-OT	0	124	124	612	612	877	1,258	381	1,536	659
Cashiers-ST	5,173	6,308	1,135	5,745	573	56,855	63,919	7,064	55,915	(940)
Cashiers-OT	0	189	189	16	16	2,374	1,920	(454)	402	(1,972)
Maintenance-ST	3,113	2,554	(559)	3,690	577	29,476	26,576	(2,900)	30,740	1,263
Maintenance-OT	0	140	140	183	183	910	1,426	516	889	(21)
Security-ST	3,270	5,439	2,169	6,067	2,797	50,834	55,113	4,279	56,258	5,424
Security-OT	1	163	162	40	40	2,293	1,655	(638)	205	(2,088)
Benefits	13,490	18,502	5,012	16,597	3,108	153,772	186,057	32,285	161,987	8,195
Total Personnel	27,164	35,900	8,736	34,870	7,706	315,997	363,065	47,068	327,999	12,001
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,123	7,140	1,017	5,772	(350)	57,089	72,490	15,401	63,668	6,579
Service Agreements	2,231	2,384	153	2,170	(61)	22,933	23,435	501	21,849	(1,084)
Professional Services	1,743	2,098	355	1,696	(47)	18,688	20,980	2,292	17,036	(1,651)
Repairs and Maintenance	295	2,669	2,374	1,577	1,282	18,737	26,690	7,953	19,367	630
Insurance	3,735	3,742	7	3,456	(279)	37,348	37,420	72	34,558	(2,791)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	437	319	(118)	415	(22)	3,957	3,306	(651)	3,477	(481)
Tickets and Tags	53	75	22	50	(3)	667	750	83	840	173
Supplies	499	811	312	530	31	6,702	8,360	1,658	6,461	(241)
Bank Fees	485	1,650	1,165	1,572	1,087	14,351	16,500	2,149	14,656	305
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	12,389	14,896	2,507	13,091	702	132,676	148,958	16,282	137,084	4,408
Valet	0	0	0	0	0	0	0	0	0	0
Other	684	715	31	671	(13)	9,311	10,850	1,539	10,012	701
Total Operating	28,673	36,499	7,826	30,999	2,326	322,459	369,739	47,280	329,008	6,549
Total Expenses	55,837	72,399	16,561	65,870	10,032	638,456	732,804	94,348	657,006	18,550
NET OPERATING INCOME	22,020	22,539	(519)	42,485	(20,466)	435,552	221,003	214,549	376,334	59,218

**New Haven Parking Authority
Temple Street Garage
For the Ten Months Ending April 30, 2020
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	195,690	180,987	14,704	198,867	(3,177)	2,059,710	1,809,865	249,845	1,975,731	83,979
Transient	3,792	69,689	(65,897)	72,333	(68,542)	595,805	665,652	(69,847)	674,710	(78,905)
Validations	5,427	14,155	(8,728)	15,904	(10,477)	98,177	153,136	(54,959)	157,575	(59,398)
Rent	5,675	5,625	50	5,675	0	56,750	56,250	500	56,750	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	20	(20)
Total Revenue	210,584	270,456	(59,872)	292,780	(82,196)	2,810,443	2,684,903	125,540	2,864,786	(54,343)
EXPENSES										
Personnel:										
Managers-ST	6,988	7,214	226	5,827	(1,161)	57,960	73,099	15,139	54,709	(3,251)
Managers-OT	144	361	217	1,518	1,373	2,710	3,658	948	4,183	1,473
Cashiers-ST	11,836	11,701	(135)	11,236	(600)	107,388	119,674	12,286	115,645	8,257
Cashiers-OT	0	351	351	740	740	13,632	3,590	(10,042)	4,498	(9,134)
Maintenance-ST	7,084	8,189	1,105	6,128	(956)	71,387	85,333	13,946	71,069	(318)
Maintenance-OT	0	450	450	383	383	1,085	4,594	3,509	2,812	1,727
Security-ST	10,630	15,228	4,598	16,369	5,740	148,921	155,477	6,556	155,708	6,788
Security-OT	2	457	455	19	17	6,814	4,664	(2,150)	2,211	(4,602)
Benefits	28,413	41,522	13,109	38,622	10,209	371,707	416,227	44,520	384,254	12,547
Total Personnel	65,097	85,473	20,376	80,842	15,744	781,602	866,316	84,714	795,089	13,487
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	17,535	18,300	765	17,466	(69)	175,270	200,150	24,880	186,296	11,026
Service Agreements	4,516	4,515	(2)	4,314	(202)	43,798	44,698	900	42,633	(1,165)
Professional Services	1,491	2,413	922	1,516	25	22,498	24,850	2,352	31,024	8,526
Repairs and Maintenance	4,855	6,026	1,171	5,425	570	71,938	60,260	(11,678)	56,915	(15,023)
Insurance	10,319	10,341	22	9,869	(450)	103,194	103,410	216	98,694	(4,500)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,018	749	(269)	942	(76)	8,390	7,832	(558)	7,900	(489)
Tickets and Tags	193	282	89	172	(21)	1,917	2,820	903	2,055	138
Supplies	564	1,786	1,222	683	119	16,140	21,760	5,620	18,856	2,716
Bank Fees	1,096	3,700	2,604	3,680	2,584	37,578	37,000	(578)	33,039	(4,539)
Contracted Snow Removal	0	0	0	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	29,816	34,697	4,881	31,539	1,723	326,531	346,971	20,440	333,124	6,593
Valet	0	0	0	0	0	0	0	0	0	0
Other	684	740	56	671	(13)	9,974	13,100	3,126	14,188	4,213
Total Operating	72,088	83,549	11,460	76,278	4,190	817,228	897,351	80,122	824,724	7,496
Total Expenses	137,186	169,022	31,836	157,120	19,934	1,598,830	1,763,667	164,837	1,619,813	20,983
NET OPERATING INCOME	73,398	101,434	(28,036)	135,660	(62,262)	1,211,613	921,236	290,376	1,244,973	(33,360)

New Haven Parking Authority
Tower Lane Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	5,022	(5,022)	1,188	750	438	69,064	(67,876)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	5,022	(5,022)	1,188	750	438	69,064	(67,876)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	135	135	0	0	0	1,619	1,619
Maintenance-OT	0	0	0	12	12	0	0	0	66	66
Security-ST	0	0	0	423	423	0	0	0	4,493	4,493
Security-OT	0	0	0	5	5	0	0	0	54	54
Benefits	0	0	0	650	650	1	0	(1)	6,001	6,000
Total Personnel	0	0	0	1,225	1,225	1	0	(1)	12,232	12,231
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	429	429	485	480	(5)	4,632	4,147
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	1,088	1,088
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	2	2	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	13	13	0	0	0	105	105
Tickets and Tags	0	0	0	8	8	11	0	(11)	131	120
Supplies	0	0	0	59	59	65	0	(65)	720	655
Bank Fees	0	0	0	91	91	161	0	(161)	900	740
Contracted Snow Removal	0	0	0	0	0	0	0	0	2,892	2,892
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1	0	(1)	1,332	1,332	70	0	(70)	5,108	5,038
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(5)	(5)	(18)	0	18	(5)	13
Total Operating	1	0	(1)	1,927	1,926	774	482	(292)	15,570	14,796
Total Expenses	1	0	(1)	3,152	3,151	775	482	(293)	27,802	27,027
NET OPERATING INCOME	(1)	0	(1)	1,870	(1,871)	412	268	144	41,262	(40,849)

New Haven Parking Authority
Under Air Rights Lot
For the Ten Months Ending April 30, 2020
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,833	19,833	0	19,833	0	198,330	198,330	0	198,325	5
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,848	2,033	(185)	967	881	13,127	21,167	(8,040)	14,310	(1,182)
Total Revenue	21,681	21,866	(185)	20,800	881	211,457	219,497	(8,040)	212,635	(1,177)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	164	155	(9)	135	(28)	1,587	1,686	99	1,627	41
Maintenance-OT	0	9	9	94	94	33	89	56	148	115
Security-ST	2,864	574	(2,290)	423	(2,441)	7,313	5,816	(1,497)	4,493	(2,820)
Security-OT	0	0	0	5	5	152	0	(152)	54	(98)
Benefits	916	721	(195)	678	(239)	6,905	7,917	1,012	6,230	(675)
Total Personnel	3,944	1,459	(2,485)	1,335	(2,609)	15,990	15,508	(482)	12,551	(3,439)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,052	2,750	698	1,981	(71)	19,504	27,500	7,996	23,742	4,238
Service Agreements	272	273	1	252	(21)	2,651	2,653	2	2,519	(132)
Professional Services	308	1,353	1,045	259	(49)	3,408	13,530	10,122	2,592	(817)
Repairs and Maintenance	0	320	320	0	0	0	3,200	3,200	1,065	1,065
Insurance	654	654	0	657	3	6,536	6,536	0	6,570	34
Rent (land and building)	4,000	4,000	0	4,000	0	40,000	40,000	0	40,000	0
Uniforms	16	11	(5)	13	(3)	132	117	(15)	105	(27)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	25	0	(25)	0	(25)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	817	1,230	413	759	(58)	8,117	12,303	4,186	7,931	(186)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	222	3,000	2,778	2,759	2,536
Total Operating	8,119	10,591	2,472	7,921	(198)	80,596	108,839	28,243	87,282	6,687
Total Expenses	12,063	12,050	(13)	9,256	(2,807)	96,586	124,347	27,762	99,834	3,248
NET OPERATING INCOME	9,618	9,816	(198)	11,544	(1,926)	114,872	95,150	19,722	112,801	2,071