

FINANCIAL REPORT

NOVEMBER 2020

Management Use Only



PARK
NEW HAVEN

NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
NOV 2020

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**New Haven Parking Authority
Air Rights Garage
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(V)	Actual Last Year	Actual	Budget	Variance B/(V)	Actual Last Year	Variance B/(V)
REVENUE									
Monthly	465,125	427,725	37,400	441,307	2,306,644	2,138,625	168,019	2,186,349	120,295
Transient	126,973	126,276	(1,303)	210,916	651,621	601,918	49,703	1,061,502	(409,881)
Validations	6,635	13,913	(7,278)	23,281	40,309	57,917	(17,606)	120,662	(80,373)
Rent	4,510	3,000	1,510	3,526	23,305	20,000	3,305	17,516	5,789
Admin Fees-NHPPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	60	0	60	0	60
Total Revenue	603,244	572,914	30,330	679,030	3,021,939	2,818,460	203,479	3,386,049	(364,109)
EXPENSES									
Personnel:									
Managers-ST	7,240	6,718	(522)	6,799	31,142	33,759	(2,617)	32,808	1,665
Managers-OT	72	336	264	156	452	1,688	1,236	1,788	1,336
Cashiers-ST	14,682	15,500	818	13,300	74,253	78,577	(4,324)	70,376	(3,877)
Cashiers-OT	111	930	819	1,149	515	4,715	4,200	3,330	2,815
Maintenance-ST	10,225	13,757	3,532	12,307	52,940	71,356	18,416	67,649	14,708
Maintenance-OT	479	1,101	622	86	2,504	5,589	3,085	1,921	(583)
Security-ST	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0
Benefits	32,582	33,422	840	33,415	168,911	165,364	(3,547)	169,262	(5,649)
Total Personnel	65,390	71,764	6,374	67,213	330,718	361,048	30,330	341,132	10,414
Operating:									
Outside Security	61,113	62,021	908	60,508	305,566	310,105	4,539	302,540	(3,025)
Utilities	13,439	17,400	3,961	13,828	70,664	84,300	13,636	73,845	3,181
Service Agreements	19,148	19,148	(80)	18,722	95,043	95,740	697	90,340	(4,702)
Professional Services	3,118	1,722	(1,396)	1,423	11,094	8,610	(2,484)	15,337	4,243
Repairs and Maintenance	4,733	7,097	2,364	2,177	41,154	35,485	(5,669)	41,078	(76)
Insurance	29,958	25,200	(4,757)	22,455	149,839	126,002	(23,837)	112,275	(37,564)
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	516	1,166	650	1,085	2,409	3,662	1,253	3,912	1,503
Tickets and Tags	381	638	257	387	2,087	3,190	1,103	2,719	633
Supplies	966	2,654	1,708	733	8,762	8,952	190	4,543	(4,218)
Bank Fees	7,583	10,100	2,537	11,484	37,010	50,500	13,490	53,449	16,439
Contracted Snow Removal	0	0	0	0	2,004	0	(2,004)	0	(2,004)
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	39,976	42,869	2,893	39,712	214,375	214,343	(32)	195,778	(18,597)
Valet	0	0	0	0	0	0	0	0	0
Other	603	690	87	(420)	5,088	4,950	(138)	539	(4,547)
Total Operating	181,595	190,715	9,120	172,104	945,090	945,839	749	896,356	(48,735)
Total Expenses	246,985	262,479	15,494	239,316	1,275,808	1,306,887	31,079	1,237,488	(38,320)
NET OPERATING INCOME	356,259	310,435	45,824	439,713	1,746,131	1,511,573	234,559	2,148,561	(402,430)

New Haven Parking Authority
State Street Garage
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	17,115	29,077	(11,962)	38,727	93,669	145,363	(51,715)	157,150	(63,481)
Transient	1,097	240	857	3,465	6,906	1,200	5,705	14,270	(7,364)
Validations	143	0	143	.0	485	0	485	1,548	(1,063)
Rent	1,077	1,093	(16)	3,496	5,384	5,465	(81)	17,387	(12,003)
Admin Fees-NHRA	0	0	0	0	0	0	0	0	0
Special-Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	60	0	60	0	60	0	60	1,072	(1,012)
Total Revenue	19,492	30,410	(10,918)	40,688	106,503	152,048	(45,545)	191,426	(84,923)
EXPENSES									
Personnel:									
Managers-ST	1,083	1,079	(4)	0	5,571	5,420	(151)	0	(5,571)
Managers-OT	45	54	9	0	431	271	(160)	0	(431)
Cashiers-ST	0	0	0	2,701	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	483	0	0	0	2,266	2,266
Maintenance-ST	1,527	0	(1,527)	0	8,783	0	(8,783)	0	(8,783)
Maintenance-OT	86	0	(86)	0	511	0	(511)	922	411
Security-ST	1,054	81	(973)	0	5,714	414	(5,300)	0	(5,714)
Security-OT	0	0	0	0	97	0	(97)	0	(97)
Benefits	1,573	1,739	166	(9,677)	7,242	8,266	1,024	12,462	5,221
Total Personnel	5,368	2,953	(2,415)	(6,494)	28,348	14,971	(13,977)	34,315	5,987
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	822	1,485	663	1,040	7,236	7,425	189	5,301	(1,935)
Service Agreements	561	628	67	650	3,093	3,140	47	2,193	(900)
Professional Services	563	683	121	713	2,813	3,415	603	11,733	8,921
Repairs and Maintenance	427	1,250	823	888	3,293	6,250	2,957	27,561	24,268
Insurance	1,542	1,279	(263)	1,095	7,708	6,395	(1,313)	5,477	(2,231)
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	49	128	79	409	242	364	122	1,460	1,217
Tickets and Tags	11	22	11	219	56	110	54	752	686
Supplies	95	432	337	435	634	1,992	1,358	6,433	5,798
Bank Fees	657	400	(257)	439	2,875	2,000	(875)	2,066	(810)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	3,647	2,489	(1,158)	4,663	14,597	12,443	(2,154)	32,039	17,442
Valet	0	0	0	0	0	0	0	0	0
Other	0	25	25	(7)	1,182	125	(1,057)	(17)	(1,199)
Total Operating	8,373	8,821	447	10,543	43,730	43,659	(70)	94,997	51,267
Total Expenses	13,742	11,774	(1,968)	4,049	72,078	58,030	(14,047)	129,312	57,234
NET OPERATING INCOME	5,750	18,636	(12,886)	36,639	34,426	94,018	(59,592)	62,115	(27,689)

**New Haven Parking Authority
Union Station Consolidated
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	29,828	39,735	(9,907)	39,819	158,083	198,673	(40,590)	203,215	(45,132)
Transient	24,360	59,673	(35,313)	388,446	130,692	178,327	(47,635)	1,891,631	(1,760,939)
Validations	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	109,251	552,097	554,200	(2,103)	546,255	5,842
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,364	0	0	0	6,012	(6,012)
Other	10	60	(50)	20	30	150	(120)	100	(70)
Total Revenue	164,617	210,308	(45,691)	538,899	840,902	931,350	(90,448)	2,647,213	(1,806,311)
EXPENSES									
Personnel:									
Managers-ST	9,943	12,517	2,574	11,065	58,534	62,902	4,368	48,649	(9,885)
Managers-OT	108	626	518	77	1,092	3,144	2,052	1,863	(771)
Cashiers-ST	10,935	12,377	1,442	9,724	56,454	62,746	6,292	50,640	(5,814)
Cashiers-OT	7	743	736	1,828	121	3,765	3,644	7,796	7,676
Maintenance-ST	26,079	26,419	340	26,691	128,775	135,495	6,720	124,916	(3,860)
Maintenance-OT	1,225	2,113	888	1,670	11,302	10,718	(584)	19,974	8,671
Security-ST	28,452	34,405	5,953	32,506	144,189	171,660	27,471	155,789	11,600
Security-OT	2,957	2,084	(873)	751	8,598	10,300	1,702	11,010	2,412
Benefits	79,885	80,486	601	78,117	394,022	384,585	(9,437)	375,331	(18,690)
Total Personnel	159,592	171,750	12,158	162,429	803,087	845,315	42,228	795,967	(7,120)
Operating:									
Outside Security	6,370	14,049	7,679	5,460	6,370	14,049	7,679	5,460	(910)
Utilities	36,106	37,520	1,414	35,677	179,841	197,900	18,059	189,276	9,435
Service Agreements	7,552	9,496	1,944	9,123	39,987	47,480	7,493	47,691	7,705
Professional Services	1,601	2,773	1,172	3,463	9,413	12,665	3,252	13,050	3,637
Repairs and Maintenance	7,619	18,886	11,267	4,899	74,932	94,430	19,498	83,396	8,464
Insurance	13,375	12,759	(616)	19,560	66,873	63,794	(3,079)	97,800	30,927
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	1,537	3,114	1,577	2,681	7,984	10,282	2,298	9,578	1,594
Tickets and Tags	356	275	(81)	239	2,106	1,375	(731)	1,181	(925)
Supplies	3,528	9,842	6,314	9,413	45,632	45,450	(182)	39,625	(6,008)
Bank Fees	2,356	8,650	6,294	10,844	8,434	43,250	34,816	67,301	48,868
Contracted Snow Removal	0	72,000	72,000	0	0	72,000	72,000	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	65,304	72,811	7,507	63,541	340,600	364,057	23,457	332,291	(8,309)
Valet	0	0	0	0	0	0	0	0	0
Other	8,786	8,888	102	14,847	41,093	46,440	5,437	46,510	5,507
Total Operating	154,489	271,063	116,574	179,748	823,174	1,013,171	189,997	923,159	99,985
Total Expenses	314,080	442,813	128,733	342,177	1,626,261	1,858,486	232,225	1,719,125	92,984
NET OPERATING INCOME	(149,463)	(232,506)	83,042	196,722	(785,359)	(927,137)	141,778	928,088	(1,713,447)

**New Haven Parking Authority
 Union Station Building
 For the Five Months Ending November 30, 2020
 (Management Use Only)**

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	109,251	1,168	552,097	554,200	(2,103)	546,255	5,842
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	(50)	0	0	100	(100)	0	0	0
Total Revenue	110,419	110,890	(471)	109,251	1,168	552,097	554,300	(2,203)	546,255	5,842
EXPENSES										
Personnel:										
Managers-ST	4,473	5,450	977	4,399	(74)	25,489	27,389	1,900	18,674	(6,814)
Managers-OT	38	273	235	7	(31)	472	1,369	897	611	139
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	22,480	21,692	(788)	20,413	(2,067)	0	0	5,824	95,289	(8,946)
Maintenance-OT	1,062	1,735	673	1,512	(449)	9,906	8,797	(1,109)	19,062	9,156
Security-ST	14,338	19,514	5,176	18,575	4,257	73,672	96,171	22,499	88,503	14,831
Security-OT	1,490	1,171	(319)	312	(1,177)	4,329	5,771	1,442	4,972	644
Benefits	46,845	47,553	708	46,642	(202)	229,517	226,134	(3,383)	219,172	(10,345)
Total Personnel	90,725	97,388	6,663	91,860	1,135	447,618	475,690	28,072	446,263	(1,336)
Operating:										
Outside Security	6,370	14,049	7,679	5,460	(910)	6,370	14,049	7,679	5,460	(910)
Utilities	30,533	30,520	(13)	29,671	(861)	152,507	166,400	13,893	161,767	9,260
Service Agreements	4,165	5,835	1,670	5,423	1,259	22,909	29,175	6,266	29,124	6,215
Professional Services	906	1,795	889	2,669	1,763	5,940	7,775	1,835	9,476	3,537
Repairs and Maintenance	7,507	14,769	7,262	2,770	(4,736)	63,476	73,845	10,369	67,593	4,117
Insurance	6,869	6,596	(273)	5,384	(1,484)	34,343	32,979	(1,364)	26,922	(7,421)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	870	2,154	1,284	1,473	603	4,825	6,158	1,333	5,262	437
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,452	7,338	4,886	6,292	3,840	36,159	34,658	(1,501)	27,986	(8,173)
Bark Fees	167	250	83	259	93	740	1,250	510	996	256
Contracted Snow Removal	0	36,000	36,000	0	0	0	36,000	36,000	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	40,477	41,512	1,035	34,385	(6,092)	200,122	207,558	7,436	178,956	(21,166)
Valet	0	0	0	0	0	0	0	0	0	0
Other	7,626	8,098	472	10,597	2,971	37,803	40,990	3,187	40,296	2,493
Total Operating	107,940	188,915	80,975	104,384	(3,556)	565,193	650,837	85,643	553,839	(11,354)
Total Expenses	198,666	266,303	67,636	196,244	(2,421)	1,012,811	1,126,527	113,715	1,000,122	(12,689)
NET OPERATING INCOME	(88,246)	(155,413)	67,167	(86,993)	(1,253)	(450,715)	(572,227)	111,512	(453,867)	(6,945)

**New Haven Parking Authority
Union Station Garage
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT			YEAR-TO-DATE						
	Actual	Budget	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual	Last Year	Variance B/(W)	
REVENUE										
Monthly	29,826	39,735	(9,907)	39,819	(9,991)	158,083	198,673	(40,590)	203,215	(45,132)
Transient	24,360	59,673	(35,313)	388,446	(394,086)	130,692	178,327	(47,635)	1,891,691	(1,760,999)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,364	(1,364)	0	0	0	8,012	(6,012)
Other	10	10	0	20	(10)	30	50	(20)	100	(70)
Total Revenue	54,198	99,418	(45,220)	429,848	(375,451)	288,805	377,050	(88,244)	2,100,958	(1,812,159)
EXPENSES										
Personnel:										
Managers-ST	5,470	7,067	1,597	6,666	1,195	33,045	35,513	2,468	29,974	(3,071)
Managers-OT	70	353	283	70	(1)	620	1,775	1,155	1,292	632
Cashiers-ST	10,935	12,377	1,442	9,724	(1,211)	56,454	62,746	6,292	50,640	(5,814)
Cashiers-OT	7	743	736	1,828	1,821	121	3,765	3,644	7,796	7,676
Maintenance-ST	3,599	4,727	1,128	6,279	2,680	24,541	25,436	895	29,627	5,086
Maintenance-OT	163	378	215	158	(5)	1,397	1,921	524	912	(485)
Security-ST	14,114	14,891	777	13,931	(183)	70,516	75,489	4,973	67,285	(3,231)
Security-OT	1,467	893	(574)	438	(1,029)	4,270	4,529	259	6,037	1,768
Benefits	33,040	32,993	(47)	31,475	(1,565)	164,505	158,451	(6,054)	156,159	(8,346)
Total Personnel	68,866	74,362	5,496	70,568	1,702	355,469	369,625	14,156	349,684	(5,785)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	5,573	7,000	1,427	6,005	432	27,334	31,500	4,166	27,509	175
Service Agreements	3,661	3,661	0	3,700	312	17,078	18,305	1,227	16,567	1,480
Professional Services	695	978	283	795	100	3,474	4,890	1,416	3,574	100
Repairs and Maintenance	112	4,117	4,005	2,129	2,017	11,456	20,585	9,129	15,803	4,347
Insurance	6,506	6,163	(343)	14,176	7,670	32,530	30,815	(1,715)	70,878	38,348
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	667	960	293	1,208	541	3,159	4,124	965	4,316	1,157
Tickets and Tags	356	275	(81)	239	(117)	2,106	1,375	(731)	1,181	(925)
Supplies	1,076	2,504	1,429	3,122	2,046	9,474	10,792	1,318	11,839	2,165
Bank Fees	2,169	8,400	6,231	10,585	8,356	7,694	42,000	34,306	56,305	48,611
Contracted Snow Removal	0	36,000	36,000	0	0	0	36,000	36,000	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	24,827	0	6,473	29,156	4,329	140,478	156,499	16,021	153,335	12,867
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,161	790	(371)	4,250	3,080	3,200	5,450	2,250	6,214	3,014
Total Operating	46,549	102,148	55,599	75,364	28,816	257,981	362,335	104,354	389,820	111,399
Total Expenses	115,415	176,510	61,095	145,933	30,518	613,450	731,960	118,510	739,003	105,554
NET OPERATING INCOME	(61,217)	(77,092)	15,875	283,716	(344,933)	(324,645)	(354,910)	30,266	1,381,955	(1,706,599)

New Haven Parking Authority
Unrestricted Facilities
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE			
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual Last Year	Variance B/(W)	
REVENUE								
Monthly	642,056	685,433	(43,376)	736,510	(94,454)	3,621,329	(407,455)	
Transient	45,367	31,086	14,281	223,905	(178,538)	941,256	(650,282)	
Validations	9,521	5,947	3,574	32,512	(22,991)	165,007	(108,519)	
Rent	7,475	7,425	50	7,475	0	37,375	300	
Admin Fees-NHPA	198,306	216,481	(18,175)	195,317	2,989	1,012,474	18,870	
Special Events	0	0	0	0	0	0	0	
Valet	0	0	0	0	0	0	0	
Other	2,468	2,994	(526)	2,269	199	11,922	367	
Total Revenue	905,193	949,366	(44,172)	1,197,989	(292,795)	5,789,362	(1,146,720)	
EXPENSES								
Personnel:								
Managers-ST	109,334	118,952	9,618	108,412	(922)	574,630	10,706	
Managers-OT	1,062	1,895	833	1,204	141	12,098	1,709	
Cashiers-ST	25,070	29,467	4,397	27,875	2,804	146,711	12,695	
Cashiers-OT	373	1,768	1,395	4,915	4,542	18,992	15,402	
Maintenance-ST	18,285	20,532	2,247	21,130	2,846	108,540	15,080	
Maintenance-OT	657	1,530	873	1,550	893	3,710	(1,180)	
Security-ST	38,541	42,779	4,238	39,346	895	201,973	(15,994)	
Security-OT	3,380	2,335	(1,045)	1,373	805	13,534	1,159	
Benefits	148,448	150,133	1,685	148,539	(2,008)	694,808	(42,040)	
Total Personnel	345,150	369,191	24,041	354,344	9,194	1,774,985	(2,464)	
Operating:								
Outside Security	0	0	0	0	0	0	0	
Utilities	41,572	50,520	8,948	43,679	2,107	231,640	21,625	
Service Agreements	15,404	18,592	3,188	14,637	(766)	76,433	16,527	
Professional Services	20,295	22,647	2,352	20,316	21	115,643	1,767	
Repairs and Maintenance	10,315	19,535	9,220	14,016	3,702	61,938	97,675	
Insurance	44,248	41,210	(3,038)	37,219	(7,029)	221,242	206,051	
Rent (land and building)	90,706	91,417	711	90,408	(298)	455,071	11,983	
Uniforms	1,916	3,119	1,203	3,466	1,551	9,102	2,014	
Supplies	562	1,043	481	757	196	3,561	5,215	
Bank Fees	6,966	10,954	3,988	8,780	1,814	32,682	44,558	
Contracted Snow Removal	10,724	13,744	3,020	21,251	10,527	54,125	14,595	
Bond Admin Fee	0	0	0	0	0	1,613	(1,613)	
Administrative Fee	89,208	98,061	8,854	87,263	(1,945)	460,874	29,431	
Valet	0	0	0	0	0	0	0	
Other	12,088	11,223	(865)	13,369	1,301	32,015	28,025	
Total Operating	343,982	382,065	38,083	355,161	11,179	1,755,939	149,329	
Total Expenses	689,132	751,256	62,124	709,506	20,373	3,533,388	226,700	
NET OPERATING INCOME	216,061	198,109	17,952	488,483	(272,422)	1,109,254	941,195	
						168,059	2,219,814	
							(1,110,560)	

**New Haven Parking Authority
Administration
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE			
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual Last Year	Variance B/(W)	
REVENUE:								
Monthly	0	0	0	(1,064)	0	0	1,064	
Transient	0	0	0	0	0	0	0	
Validations	0	0	0	0	0	0	0	
Rent	0	0	0	0	0	0	0	
Admin Fees-NHPPA	198,306	216,481	(18,175)	195,317	2,989	2,989	0	
Special Events	0	0	0	0	0	0	0	
Valet	0	0	0	0	0	0	0	
Other	0	0	0	30	(30)	0	0	
Total Revenue	198,306	216,481	(18,175)	194,284	4,023	4,023	0	
EXPENSES								
Personnel:								
Managers-ST	96,618	105,773	9,155	94,873	(1,744)	502,947	540,842	
Managers-OT	769	1,037	268	840	71	8,416	5,382	
Cashiers-ST	0	0	0	0	0	0	0	
Cashiers-OT	0	0	0	0	0	0	0	
Maintenance-ST	1,569	1,419	(150)	1,140	(429)	6,700	7,192	
Maintenance-OT	0	0	0	106	106	156	0	
Security-ST	0	0	0	0	0	0	0	
Security-OT	0	0	0	0	0	0	0	
Benefits	45,862	44,692	(1,170)	40,539	(5,323)	233,694	225,670	
Total Personnel	144,817	152,921	8,104	137,499	(7,318)	751,913	779,086	
Operating:								
Outside Security	0	0	0	0	0	0	0	
Utilities	4,284	7,600	3,316	6,660	2,376	31,131	38,300	
Service Agreements	3,076	6,392	3,316	2,801	(274)	15,448	7,169	
Professional Services	10,411	14,151	3,740	14,025	3,614	73,252	31,960	
Repairs and Maintenance	204	200	(4)	1,005	801	6,478	74,210	
Insurance	3,085	4,743	1,658	4,515	1,429	15,427	1,000	
Rent (land and building)	0	0	0	0	0	0	23,715	
Uniforms	47	179	132	82	35	234	391	
Tickets and Tags	0	0	0	0	0	0	0	
Supplies	799	2,570	1,771	527	(272)	5,294	11,150	
Bank Fees	2,456	1,400	(1,056)	5,587	3,131	12,104	7,000	
Contracted Snow Removal	0	0	0	0	0	0	0	
Bond Admin Fee	0	0	0	0	0	0	0	
Administrative Fee	0	0	0	0	0	0	0	
Valet	0	0	0	0	0	0	0	
Other	5,725	5,378	(347)	5,780	65	18,031	33,215	
Total Operating	30,086	42,613	12,527	40,990	10,904	177,401	220,941	
Total Expenses	174,904	195,534	20,630	178,489	3,586	929,314	1,000,027	
NET OPERATING INCOME	23,402	20,947	2,455	15,794	7,608	102,030	82,378	
						19,653	98,527	
							3,503	

New Haven Parking Authority
 Management Locations
 For the Five Months Ending November 30, 2020
 (Management Use Only)

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	5,775	5,775	0	5,775	0
Total Revenue	1,155	1,155	0	1,155	5,775	5,775	0	5,775	0
EXPENSES									
Personnel:									
Managers-ST	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	654	363	(291)	696	3,062	1,813	(1,249)	3,311	249
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Operating	654	363	(291)	696	3,062	1,813	(1,249)	3,311	249
Total Expenses	654	363	(291)	696	3,062	1,813	(1,249)	3,311	249
NET OPERATING INCOME	501	792	(291)	459	2,713	3,962	(1,249)	2,464	249

New Haven Parking Authority
Crown Street Garage
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	115,965	126,150	(10,785)	141,070	(25,704)	566,866	630,750	(63,884)	700,927	(134,070)
Transient	17,756	12,992	4,764	94,284	(76,528)	122,352	44,116	78,236	367,185	(244,833)
Validations	1,343	1,850	(507)	17,401	(16,058)	10,531	7,177	3,354	73,813	(63,283)
Rent	25	25	0	25	0	425	125	300	125	300
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	134,488	141,017	(6,529)	252,779	(118,291)	700,164	682,168	17,996	1,142,050	(441,886)
EXPENSES										
Personnel:										
Managers-ST	5,282	4,656	(626)	5,377	95	24,497	23,397	(1,100)	24,829	332
Managers-OT	136	233	97	127	(9)	829	1,170	341	1,943	1,114
Cashiers-ST	9,211	11,117	1,906	9,480	269	48,723	56,358	7,635	50,975	2,252
Cashiers-OT	39	667	628	2,302	2,262	1,640	3,381	1,741	7,665	6,025
Maintenance-ST	4,983	5,312	329	5,376	392	27,491	28,101	610	30,367	2,876
Maintenance-OT	120	425	306	1,022	903	1,340	2,157	817	1,523	183
Security-ST	15,381	17,913	2,532	16,663	1,282	79,589	90,810	11,221	82,731	3,142
Security-OT	1,444	1,075	(369)	866	(578)	4,643	5,449	806	6,302	1,659
Benefits	37,077	37,104	27	41,052	3,975	179,002	178,969	(33)	186,138	7,136
Total Personnel	73,673	78,502	4,829	82,265	8,592	367,785	389,792	22,007	392,473	24,718
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,411	7,800	389	6,724	(877)	48,428	42,965	(5,463)	38,206	(10,222)
Service Agreements	3,535	3,463	(72)	3,334	(201)	17,217	17,315	98	16,517	(700)
Professional Services	2,374	3,368	994	2,280	(114)	12,994	16,840	3,846	13,359	365
Repairs and Maintenance	2,832	6,477	3,645	4,609	1,977	18,137	32,385	14,248	24,540	6,403
Insurance	8,088	7,435	(652)	8,556	469	40,438	37,176	(3,262)	42,782	2,343
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	753	1,081	328	1,339	586	3,516	4,561	1,045	5,063	1,547
Tickets and Tags	330	305	(25)	264	(76)	1,578	1,525	(53)	1,006	(572)
Supplies	583	2,114	1,531	2,306	1,723	4,477	8,402	3,925	5,209	731
Bank Fees	3,254	4,800	1,546	5,805	2,552	16,199	24,000	7,801	31,051	14,853
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	28,989	32,985	3,996	30,097	1,108	151,361	164,923	13,572	155,578	4,227
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,767	1,915	148	2,255	489	3,811	7,775	3,964	5,750	1,939
Total Operating	59,715	71,743	12,028	67,539	7,824	318,146	357,866	39,720	339,060	20,914
Total Expenses	133,388	150,245	16,857	149,804	16,416	685,931	747,656	61,757	731,534	45,633
NET OPERATING INCOME	1,101	(9,228)	10,328	102,975	(101,875)	14,283	(65,490)	79,753	410,516	(396,254)

**New Haven Parking Authority
Granite Square Garage
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	48,366	50,069	(1,703)	52,042	243,982	250,345	(6,363)	254,808	(10,825)
Transient	832	315	517	2,887	4,335	1,614	2,721	13,578	(9,243)
Validations	0	0	0	57	0	0	0	156	(156)
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Vallet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	49,198	50,384	(1,186)	54,986	248,317	251,959	(3,642)	268,542	(20,225)
EXPENSES									
Personnel:									
Managers-ST	376	808	432	501	1,748	4,058	2,310	2,570	822
Managers-OT	6	40	34	16	64	203	139	140	76
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,102	1,336	234	1,391	6,652	7,438	786	7,215	563
Maintenance-OT	54	107	43	30	384	543	159	107	(277)
Security-ST	549	586	37	424	3,035	2,987	(48)	2,884	(151)
Security-OT	0	0	0	29	50	0	(50)	152	101
Benefits	2,217	2,264	47	2,225	10,894	10,939	45	10,781	(113)
Total Personnel	4,313	5,141	828	4,615	22,828	26,188	3,340	23,850	1,022
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	2,418	3,745	1,327	3,420	12,410	15,625	3,215	14,111	1,701
Service Agreements	826	863	38	802	3,913	4,315	402	4,255	342
Professional Services	82	200	118	65	549	1,000	451	697	148
Repairs and Maintenance	498	1,502	1,004	121	5,194	7,510	2,316	7,682	2,488
Insurance	4,280	4,173	(73)	3,621	21,248	20,865	(382)	18,105	(3,142)
Rent (land and building)	40,432	40,750	318	39,756	202,160	203,750	1,590	198,780	(3,379)
Uniforms	27	81	54	65	135	213	78	234	98
Tickets and Tags	0	0	0	0	0	0	0	0	0
Supplies	491	452	(39)	285	1,433	1,892	459	2,049	616
Bank Fees	473	640	167	666	2,109	3,200	1,091	3,749	1,640
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	4,216	4,054	(162)	4,515	18,188	20,272	2,084	18,189	1
Vallet	0	0	0	0	0	0	0	0	0
Other	1,052	0	(1,052)	(10)	1,042	1,500	458	100	(942)
Total Operating	54,765	56,460	1,696	53,306	268,380	280,142	11,762	267,951	(429)
Total Expenses	59,078	61,601	2,523	57,921	291,208	306,310	15,102	291,801	598
NET OPERATING INCOME	(9,880)	(11,217)	1,337	(2,935)	(42,881)	(54,351)	11,480	(23,259)	(19,632)

New Haven Parking Authority
Orange & Elm Lot
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	2,580	3,642	(1,062)	8,740	(6,160)	20,593	14,888	5,705	46,383	(25,789)
Validations	(22)	285	(307)	973	(995)	718	1,309	(591)	4,329	(3,611)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	2,558	3,927	(1,369)	9,713	(7,165)	21,312	16,197	5,115	50,712	(29,400)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	339	423	(84)	449	(110)	2,078	2,422	344	2,304	226
Maintenance-OT	19	34	(15)	12	(7)	102	171	69	52	(50)
Security-ST	79	65	(14)	44	(35)	502	331	171	339	(163)
Security-OT	0	0	0	3	3	8	0	(8)	17	9
Benefits	484	509	(25)	494	(10)	2,447	2,463	(16)	2,336	(111)
Total Personnel	921	1,031	(110)	1,002	81	5,138	5,387	249	5,049	(89)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	80	450	(370)	365	286	1,588	2,160	572	1,531	(56)
Service Agreements	681	655	(26)	655	(26)	3,406	3,275	(131)	3,275	(131)
Professional Services	1	0	(1)	1	0	6	0	(6)	6	0
Repairs and Maintenance	6	325	(319)	98	91	119	1,625	1,506	411	283
Insurance	207	180	(27)	327	120	1,035	899	(136)	1,636	601
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	8	28	(20)	16	8	40	64	24	58	17
Tickets and Tags	0	27	(27)	45	45	45	135	90	134	90
Supplies	109	515	(406)	148	39	789	1,375	586	1,081	292
Bank Fees	320	560	(240)	778	459	1,735	2,800	1,065	3,742	2,007
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	763	972	(189)	954	171	4,033	4,859	826	4,566	533
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,195	3,712	(1,516)	3,388	1,193	12,794	17,192	4,397	16,441	3,846
Total Expenses	3,116	4,743	(1,627)	4,389	1,273	17,932	22,579	4,647	21,489	3,558
NET OPERATING INCOME	(557)	(816)	258	5,324	(5,881)	3,380	(6,382)	9,761	29,222	(26,842)

**New Haven Parking Authority
Orchard & Sherman Lot
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	59,197	59,091	107	58,218	295,987	295,454	533	291,088	4,899
Transient	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	59,197	59,091	107	58,218	295,987	295,454	533	291,088	4,899
EXPENSES									
Personnel:									
Managers-ST	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	342	423	81	449	2,081	2,422	341	2,304	223
Maintenance-OT	19	34	15	12	99	171	72	52	(47)
Security-ST	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0
Benefits	433	448	15	445	2,124	2,168	44	2,089	(54)
Total Personnel	794	905	111	906	4,304	4,761	457	4,425	122
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	2,943	2,800	(143)	2,553	13,227	13,650	423	12,179	(1,048)
Service Agreements	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	8	118	110	98	177	590	413	238	52
Insurance	2,941	2,404	(537)	1,844	14,707	12,020	(2,687)	9,218	(5,489)
Rent (land and building)	8,280	8,280	0	8,280	41,400	41,400	0	41,400	0
Uniforms	7	27	20	13	34	59	25	47	12
Tickets and Tags	0	0	0	0	0	0	0	0	0
Supplies	109	435	326	148	789	1,255	466	4,286	3,497
Bank Fees	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	806	0	(806)	0	(806)
Administrative Fee	1,218	1,302	84	1,776	6,217	6,508	291	5,401	(816)
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Operating	15,507	15,366	(141)	14,711	77,357	75,482	(1,875)	72,759	(4,598)
Total Expenses	16,300	16,271	(30)	15,617	81,661	80,243	(1,418)	77,195	(4,466)
NET OPERATING INCOME	42,897	42,820	77	42,600	214,326	215,212	(885)	213,893	433

New Haven Parking Authority
Residential Lots
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	12,900	12,395	505	12,954	60,231	61,975	(1,744)	63,354	(3,123)
Transient	2,330	566	1,764	4,219	13,030	2,926	10,104	19,480	(6,451)
Validations	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	15,230	12,961	2,269	17,172	73,261	64,901	8,360	82,894	(9,574)
EXPENSES									
Personnel:									
Managers-ST	464	270	(194)	496	2,437	1,357	(1,080)	2,656	216
Managers-OT	13	13	0	22	130	68	(62)	208	79
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	423	423	(2)	449	2,165	2,422	257	2,267	102
Maintenance-OT	19	34	(15)	12	110	171	61	52	(59)
Security-ST	760	748	(12)	542	4,079	3,815	(264)	3,688	(391)
Security-OT	0	0	0	37	70	0	(70)	194	125
Benefits	1,360	1,580	220	1,356	6,956	7,754	798	6,774	(183)
Total Personnel	3,041	3,068	27	2,914	15,947	15,587	(360)	16,016	69
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	1,012	1,050	38	981	5,110	4,750	(360)	4,225	(886)
Service Agreements	10	10	0	0	50	50	0	0	(50)
Professional Services	166	140	(26)	117	968	700	(268)	400	(568)
Repairs and Maintenance	8	243	235	598	401	1,215	814	2,081	1,680
Insurance	688	591	(97)	600	3,439	2,953	(486)	3,001	(437)
Rent (land and building)	726	1,119	393	1,104	5,172	5,595	(423)	4,922	(249)
Uniforms	33	57	24	42	166	209	43	151	(14)
Tickets and Tags	36	42	6	34	182	210	28	194	12
Supplies	1,074	475	(599)	439	3,223	2,175	(1,048)	4,162	939
Bank Fees	850	1,200	350	1,597	4,874	6,000	1,126	7,071	2,197
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	1,858	1,822	(36)	2,307	8,925	9,111	186	9,432	507
Valet	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	250	250	0	0
Total Operating	6,461	6,799	338	7,819	32,508	33,218	710	35,639	3,130
Total Expenses	9,502	9,867	364	10,733	48,455	48,805	350	51,655	3,200
NET OPERATING INCOME	5,728	3,094	2,634	6,439	24,806	16,096	8,709	31,180	(6,374)

**New Haven Parking Authority
Sherman & Tyler Lot
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,742	60,632	109	59,736	1,005	303,708	303,162	547	298,682	5,027
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin. Fees-NHPPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,742	60,632	109	59,736	1,005	303,708	303,162	547	298,682	5,027
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	342	423	81	449	107	2,081	2,422	341	2,304	223
Maintenance-OT	19	34	15	12	(7)	99	171	72	52	(47)
Security-ST	0	163	163	0	0	0	830	830	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	428	671	243	436	8	2,100	3,263	1,163	2,009	(91)
Total Personnel	789	1,291	502	897	108	4,281	6,686	2,405	4,365	85
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	324	375	51	346	23	1,791	1,800	9	1,848	(143)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	8	118	110	98	90	177	590	413	1,903	1,727
Insurance	3,022	2,473	(\$49)	474	(2,549)	15,112	12,366	(2,746)	2,368	(12,744)
Rent (land and building)	8,496	8,496	0	8,486	0	42,480	42,480	0	42,480	0
Uniforms	7	27	20	13	6	34	59	25	47	12
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	109	435	326	143	34	789	1,255	466	781	(8)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	806	0	(806)	0	(806)
Administrative Fee	1,241	1,443	202	335	(906)	6,451	7,216	765	2,359	(4,092)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	13,207	13,367	161	9,905	(3,302)	67,640	65,766	(1,874)	51,586	(16,054)
Total Expenses	13,996	14,658	663	10,802	(3,194)	71,921	72,452	531	55,951	(15,969)
NET OPERATING INCOME	46,746	45,974	772	48,934	(2,188)	231,788	230,710	1,078	242,730	(10,943)

New Haven Parking Authority
State/Fair and State/Chapel
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE			
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual Last Year	Variance B/(W)	
REVENUE								
Monthly	9,213	9,867	(654)	11,546	(2,339)	54,533	(11,366)	
Transient	975	408	567	4,237	(3,262)	18,671	(10,568)	
Validations	0	0	0	0	0	0	0	
Rent	0	0	0	0	0	0	0	
Admin Fees-NHPA	0	0	0	0	0	0	0	
Special Events	0	0	0	0	0	0	0	
Valet	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
Total Revenue	10,188	10,275	(87)	15,783	(5,995)	73,234	(21,934)	
EXPENSES								
Personnel:								
Managers-ST	0	0	0	0	0	0	0	
Managers-OT	0	0	0	0	0	0	0	
Cashiers-ST	0	0	0	0	0	0	0	
Cashiers-OT	0	0	0	0	0	0	0	
Maintenance-ST	147	158	11	156	9	880	53	
Maintenance-OT	7	13	6	4	(3)	19	(20)	
Security-ST	0	244	244	0	0	0	0	
Security-OT	0	0	0	0	0	0	0	
Benefits	123	501	373	129	1	602	(31)	
Total Personnel	282	916	634	289	7	1,481	3	
Operating:								
Outside Security	0	0	0	0	0	0	0	
Utilities	2,028	2,250	222	1,863	(165)	6,471	(2,930)	
Service Agreements	0	0	0	0	0	0	0	
Professional Services	45	30	(15)	31	(13)	108	(83)	
Repairs and Maintenance	0	0	0	0	0	0	(54)	
Insurance	526	437	(90)	387	(139)	1,937	(694)	
Rent (land and building)	7,500	7,500	0	7,500	0	37,500	0	
Uniforms	12	20	8	6	(6)	22	(39)	
Tickets and Tags	20	18	(2)	18	(1)	91	(7)	
Supplies	452	150	(302)	189	(282)	775	(196)	
Bank Fees	30	64	34	74	44	291	159	
Contracted Snow Removal	0	0	0	0	0	0	0	
Bond Admin Fee	0	0	0	0	0	0	0	
Administrative Fee	343	503	160	277	(66)	1,387	(409)	
Valet	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
Total Operating	10,955	10,971	16	10,327	(629)	48,582	(4,253)	
Total Expenses	11,238	11,887	650	10,616	(622)	50,063	(4,250)	
NET OPERATING INCOME	(1,049)	(1,612)	563	5,167	(6,216)	23,171	(26,184)	

**New Haven Parking Authority
State & George Lot
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	40,000	40,000	0	40,000	0	0	200,000	0	0
Transient	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	40,000	40,000	0	40,000	0	0	200,000	0	0
EXPENSES									
Personnel:									
Managers-ST	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0
Professional Services	1,005	0	(1,005)	0	0	(1,005)	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0
Insurance	1,982	1,513	(369)	1,017	0	(964)	0	0	0
Rent (land and building)	20,000	20,000	0	20,000	0	0	100,000	0	(4,821)
Uniforms	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	680	500	(180)	279	0	(401)	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Operating	23,667	22,113	(1,554)	21,296	(2,370)		114,705	(4,142)	(8,165)
Total Expenses	23,667	22,113	(1,554)	21,296	(2,370)		114,705	(4,142)	(8,165)
NET OPERATING INCOME	16,333	17,888	(1,554)	18,704	(2,370)		85,295	(4,142)	(8,165)

New Haven Parking Authority
State Street Lots
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	6,380	13,500	(7,120)	13,790	(7,410)	31,983	67,500	(35,518)	68,521	(36,539)
Transient	60	0	60	2,578	(2,518)	211	0	211	15,572	(15,362)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	6,440	13,500	(7,060)	16,368	(9,928)	32,193	67,500	(35,307)	84,093	(51,900)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	3,264	3,264	201	0	(201)	13,579	13,378
Cashiers-ST	0	0	0	0	0	0	0	0	982	982
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	462	423	(39)	448	(13)	2,201	2,422	221	2,485	284
Maintenance-OT	19	34	(15)	12	(7)	112	171	59	52	(60)
Security-ST	675	521	(154)	495	(179)	3,496	2,656	(840)	3,365	(131)
Security-OT	0	0	0	33	33	62	0	(62)	177	115
Benefits	566	940	(26)	1,592	626	4,827	4,536	(291)	7,399	2,571
Total Personnel	2,122	1,918	(204)	5,846	3,724	10,900	9,785	(1,115)	26,039	17,139
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,481	1,200	(281)	1,063	(398)	7,079	5,550	(1,529)	5,222	(1,857)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	8	268	260	98	90	939	1,340	401	400	(539)
Insurance	698	589	(109)	590	(107)	3,490	2,945	(545)	2,952	(537)
Rent (land and building)	3,672	3,672	0	3,672	0	18,360	18,360	0	18,360	0
Uniforms	15	35	20	31	16	73	99	26	110	37
Tickets and Tags	33	316	283	65	32	164	1,590	1,416	471	307
Supplies	65	365	300	458	393	325	1,625	1,300	1,112	787
Bank Fees	139	200	61	216	77	617	1,000	383	819	202
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,289	1,169	(100)	1,845	576	5,293	5,847	554	9,765	4,472
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	125	125	0	0
Total Operating	7,379	7,839	461	8,057	679	36,463	38,470	2,007	39,212	2,749
Total Expenses	9,500	9,757	257	13,903	4,403	47,364	48,255	892	67,251	19,888
NET OPERATING INCOME	(3,060)	3,743	(6,803)	2,465	(5,525)	(15,170)	19,245	(34,415)	16,842	(32,013)

**New Haven Parking Authority
State & Trumbull Lot
For the Five Months Ending November 30, 2020
(Management Use-Only)**

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	1,395	5,760	(4,365)	8,155	(6,760)	7,565	28,800	(21,235)	41,164	(33,599)
Transient	842	0	842	0	842	6,128	0	6,128	0	6,128
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Vallet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
Total Revenue	2,237	5,760	(3,523)	8,155	(5,918)	13,693	28,800	(15,107)	41,204	(27,511)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	234	78	(156)	78	(156)	564	397	(167)	430	(134)
Maintenance-OT	4	6	(2)	2	(1)	35	30	(5)	10	(26)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	67	307	(240)	37	(30)	202	1,484	(1,282)	160	(42)
Total Personnel	305	391	86	117	(186)	801	1,911	1,110	600	(201)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	438	550	112	495	57	2,267	2,225	(42)	2,077	(191)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	275	275	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	224	(64)	1,439	1,180	(259)	1,118	(321)
Rent (land and building)	1,350	1,350	0	1,350	0	6,750	6,750	0	6,750	0
Uniforms	1	5	4	2	1	6	9	3	8	2
Tickets and Tags	10	9	(1)	9	(1)	49	45	(4)	46	(4)
Supplies	387	75	(312)	65	(322)	1,217	375	(842)	325	(892)
Bank Fees	70	0	(70)	0	(70)	147	0	(147)	0	(147)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	184	219	35	114	(70)	1,188	1,096	(92)	917	(271)
Vallet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,728	2,444	(283)	2,534	(194)	13,647	11,679	(1,968)	12,588	(1,059)
Total Expenses	3,032	2,835	(197)	2,651	(381)	14,449	13,590	(859)	13,188	(1,261)
NET OPERATING INCOME	(796)	2,925	(3,721)	5,504	(6,300)	(756)	15,210	(15,965)	28,016	(28,771)

New Haven Parking Authority
State & Wall Lot
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	9,937	15,620	(5,683)	15,295	48,547	78,100	(29,553)	82,578	(34,032)
Transient	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	9,937	15,620	(5,683)	15,295	48,547	78,100	(29,553)	82,578	(34,032)
EXPENSES									
Personnel:									
Managers-ST	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0
Maintenance-ST	187	157	(30)	166	831	887	56	848	17
Maintenance-OT	7	13	6	4	43	65	22	19	(24)
Security-ST	549	1,237	688	424	2,802	6,308	3,502	2,884	78
Security-OT	0	0	0	29	50	0	(50)	152	101
Benefits	600	1,684	1,084	614	3,079	8,203	5,124	3,144	65
Total Personnel	1,343	3,091	1,748	1,237	6,810	15,483	8,653	7,048	238
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	230	250	20	223	1,079	1,200	121	1,054	(15)
Service Agreements	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	522	350	(172)	1,575	703	1,750	1,047	5,184	4,481
Insurance	814	692	(123)	549	4,071	3,458	(613)	2,746	(1,325)
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	32	42	10	20	0	182	182	71	(90)
Tickets and Tags	19	19	0	18	96	95	1	91	(5)
Supplies	409	165	(244)	138	1,577	825	(752)	776	(602)
Bank Fees	223	240	17	348	993	1,200	207	1,401	408
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	1,037	1,426	389	1,653	4,788	7,130	2,342	4,562	(225)
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	2,000	2,000	(5)	(5)
Total Operating	3,288	3,183	(104)	4,625	13,489	17,839	4,370	15,890	2,421
Total Expenses	4,631	6,274	1,644	5,862	20,279	33,302	13,024	22,938	2,660
NET OPERATING INCOME	5,306	9,346	(4,040)	9,433	28,268	44,798	(16,530)	59,640	(31,372)

**New Haven Parking Authority
Temple Medical Garage
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE									
Monthly	71,861	77,777	(5,916)	95,752	372,192	388,883	(16,691)	421,136	(48,943)
Transient	5,536	2,767	2,769	19,611	30,892	10,793	20,099	103,111	(72,220)
Validations	1,071	1,452	(381)	4,815	6,910	5,871	1,039	31,071	(24,161)
Rent	1,775	1,775	0	1,775	8,875	8,875	0	8,875	0
Admin Fees-NHPPA	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Revenue	80,263	83,771	(3,507)	121,953	418,869	414,422	4,447	564,193	(145,324)
EXPENSES									
Personnel:									
Managers-ST	1,589	1,967	378	1,717	8,085	10,023	1,938	9,175	1,091
Managers-OT	18	98	80	52	219	501	282	672	453
Cashiers-ST	5,628	6,433	805	5,582	29,444	32,807	3,363	29,369	(75)
Cashiers-OT	0	386	386	328	188	1,969	1,781	1,208	(1,020)
Maintenance-ST	2,384	2,629	245	3,247	12,575	13,945	1,370	13,819	1,244
Maintenance-OT	163	210	47	170	769	1,071	302	726	(44)
Security-ST	4,727	5,547	820	5,360	26,722	28,287	1,565	26,963	241
Security-OT	569	333	(236)	31	1,536	1,698	162	1,579	43
Benefits	18,214	18,027	(187)	17,535	83,632	87,571	3,939	76,889	(6,743)
Total Personnel	33,293	35,630	2,337	34,023	163,169	177,872	14,703	160,400	(2,770)
Operating:									
Outside Security	0	0	0	0	0	0	0	0	0
Utilities	4,630	4,900	270	4,572	22,848	25,440	2,592	23,143	295
Service Agreements	2,385	2,336	(49)	2,300	12,074	11,680	(394)	11,354	(720)
Professional Services	1,743	1,869	126	1,743	8,714	9,345	631	9,437	723
Repairs and Maintenance	112	2,577	2,465	2,293	3,130	12,885	9,755	8,249	5,119
Insurance	4,718	4,206	(512)	3,735	23,592	21,030	(2,562)	18,674	(4,918)
Rent (land and building)	0	0	0	0	0	0	0	0	0
Uniforms	299	451	152	546	1,495	1,839	344	2,310	815
Tickets and Tags	31	56	25	86	313	280	(33)	357	44
Supplies	996	864	(132)	1,023	4,262	4,152	(110)	2,635	(1,627)
Bank Fees	965	1,440	475	2,089	4,695	7,200	2,505	8,063	3,368
Contracted Snow Removal	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0
Administrative Fee	15,246	15,374	128	12,692	69,222	76,870	7,648	63,937	(5,285)
Valet	0	0	0	0	0	0	0	0	0
Other	1,757	1,915	158	2,235	3,830	6,275	2,445	5,439	1,609
Total Operating	30,882	35,988	5,106	33,315	154,175	176,996	22,821	153,619	(556)
Total Expenses	64,175	71,618	7,443	67,338	317,345	354,868	37,524	314,019	(3,326)
NET OPERATING INCOME	16,088	12,153	3,936	54,615	101,524	59,554	41,970	250,174	(148,650)

New Haven Parking Authority
Temple Street Garage
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE			
	Actual	Budget	Variance B/(W)	Last Year	Actual	Budget	Variance B/(W)	Last Year
REVENUE								
Monthly	192,186	199,234	(7,048)	213,380	964,996	996,170	(31,174)	1,064,883
Transient	14,456	10,396	4,060	87,349	85,330	40,205	45,125	357,275
Validations	7,129	2,360	4,769	9,266	38,329	9,522	28,807	55,538
Rent	5,675	5,825	50	5,675	28,375	28,125	250	28,375
Admin Fees-NHPA	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	219,448	217,615	1,833	315,671	1,117,030	1,074,022	43,008	1,506,171
								(369,141)
EXPENSES								
Personnel:								
Managers-ST	5,005	5,478	473	5,448	24,211	27,854	3,643	27,815
Managers-OT	120	274	154	145	730	1,392	662	1,884
Cashiers-ST	10,231	11,917	1,686	9,548	55,648	64,747	9,099	52,788
Cashiers-OT	334	715	381	2,285	1,753	3,885	2,132	8,951
Maintenance-ST	5,473	7,250	1,777	7,244	26,622	38,229	11,607	36,370
Maintenance-OT	193	580	387	149	1,564	2,946	1,382	333
Security-ST	15,273	15,454	181	14,969	94,926	78,343	(16,583)	76,233
Security-OT	1,368	927	(441)	317	5,905	4,700	(1,205)	4,808
Benefits	40,038	41,091	1,053	41,535	204,451	192,133	(12,318)	195,148
Total Personnel	78,035	83,686	5,651	81,641	415,810	414,229	(1,581)	404,330
								(11,480)
Operating:								
Outside Security	0	0	0	0	0	0	0	0
Utilities	12,479	14,800	2,321	13,039	67,069	78,400	11,331	70,791
Service Agreements	4,619	4,611	(8)	4,483	22,963	23,055	92	23,175
Professional Services	4,159	2,556	(1,603)	1,491	15,351	13,500	(1,851)	11,913
Repairs and Maintenance	6,310	7,057	747	3,325	25,046	35,285	10,239	52,784
Insurance	12,225	10,849	(1,376)	10,319	61,127	54,246	(6,881)	51,597
Rent (land and building)	0	0	0	0	0	0	0	0
Uniforms	671	1,076	405	1,273	3,132	4,200	1,068	4,550
Tickets and Tags	93	260	167	236	1,085	1,300	215	1,066
Supplies	1,448	2,414	966	2,981	7,862	9,702	1,840	7,987
Bank Fees	1,945	3,200	1,255	4,090	10,521	16,000	5,479	21,376
Contracted Snow Removal	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0
Administrative Fee	32,724	35,290	2,566	29,341	173,340	176,450	3,110	167,118
Valet	0	0	0	0	0	0	0	0
Other	1,767	1,940	173	2,875	5,300	7,900	2,600	6,129
Total Operating	78,440	84,053	5,613	73,456	392,797	420,037	27,241	418,466
								25,671
Total Expenses	156,475	167,739	11,264	155,097	808,607	834,266	25,660	822,797
								14,191
NET OPERATING INCOME	62,973	49,876	13,097	160,574	308,423	239,756	68,668	683,373
								(374,950)

**New Haven Parking Authority
Tower Lane Lot
For the Five Months Ending November 30, 2020
(Management Use Only)**

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	(50)	.50	0	0	0	1,338	(1,338)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	(50)	50	0	0	0	1,338	(1,338)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	485	485
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	11	11
Bank Fees	0	0	0	0	0	0	0	0	65	65
Contracted Snow Removal	0	0	0	0	0	0	0	0	161	161
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	(169)	(169)	0	0	0	67	67
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
Total Operating	0	0	0	(169)	(169)	0	0	0	771	771
Total Expenses	0	0	0	(169)	(169)	0	0	0	771	771
NET OPERATING INCOME	0	0	0	119	(119)	0	0	0	566	(566)

New Haven Parking Authority
Under Air Rights Lot
For the Five Months Ending November 30, 2020
(Management Use Only)

	CURRENT				YEAR-TO-DATE					
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,405	0	19,833	(428)	97,025	97,025	0	99,185	(2,140)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,313	1,939	(526)	1,084	229	6,514	8,042	(1,528)	5,956	558
Total Revenue	20,718	21,244	(526)	20,917	(199)	103,539	105,067	(1,528)	105,121	(1,582)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	361	157	(204)	166	(195)	1,008	887	(121)	885	(122)
Maintenance-OT	8	13	(5)	4	(3)	55	65	10	19	(36)
Security-ST	549	423	(126)	424	(125)	2,811	2,157	(654)	2,884	73
Security-OT	0	0	0	29	29	50	0	(50)	152	101
Benefits	696	566	(70)	614	(22)	3,127	2,724	(403)	3,151	24
Total Personnel	1,554	1,159	(395)	1,237	(317)	7,052	5,833	(1,219)	7,092	40
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,931	3,150	1,219	1,639	(292)	9,275	12,350	3,075	8,565	(710)
Service Agreements	262	272	(10)	252	(10)	1,362	1,310	(52)	1,310	(52)
Professional Services	308	333	25	308	0	1,817	1,665	(152)	1,704	(113)
Repairs and Maintenance	0	300	300	0	0	800	1,500	700	0	(800)
Insurance	979	809	(170)	654	(325)	4,893	4,043	(849)	3,268	(1,625)
Rent (land and building)	4,000	4,000	0	4,000	0	20,000	20,000	0	20,000	0
Uniforms	9	17	8	20	11	44	57	13	71	27
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	25	25	0	0	0	25	25
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	937	892	(45)	689	(248)	4,801	4,458	(343)	4,326	(475)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	222	222	0	1,000	1,000	222	222
Total Operating	8,436	9,762	1,326	7,820	(617)	42,992	46,984	3,992	39,492	(3,500)
Total Expenses	9,990	10,921	931	9,056	(934)	50,044	52,217	2,173	46,584	(3,460)
NET OPERATING INCOME	10,728	10,323	405	11,861	(1,133)	53,495	52,850	645	58,537	(5,042)