

FINANCIAL REPORT

Brian E. Scholm, Chief Financial Officer

February 16, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for January 2021**

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, February 16, 2021

Personnel

- A list of new hires and employees terminating employment in January, 2021 is attached to this report.
- We were sad to hear of the loss of one of our long-time employees, William Garriett, who passed away on February 1, 2021. Willie was a maintenance worker for the Parking Authority for thirty-eight years and he will be missed very much. We extend our sincere condolences to his family.
- Since there still has been no significant increase in activity in our facilities as a result of COVID-19, we are continuing not to fill vacant positions at this time.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- Vacation request forms for 2021 have been sent to all employees, with a return date of February 15, in accordance with the Union contracts.
- We have registered the Parking Authority on the VAMS (Vaccine Administration Management System) for our employees to be eligible to receive the COVID vaccine when the phase for frontline workers begins. We have not yet received information regarding when the vaccine will be made available to our employees.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Insurance Claims/Lawsuits

- A vehicle crashed into the wall on the Frontage Road entrance to the Temple Street Garage on January 17, 2021 which tragically resulted in a fatality for the driver. There was no structural damage to the garage other than some scuffing and scraping and damage to two signs at the entrance.

Human Resources Report
February 16, 2021
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Insurance Claims/Lawsuits (con't)

A patron reported vandalism to her vehicle while parked in the State/Pulaski lot on January 1, 2021. She reported that the catalytic converter was stolen from her car.

There were no reported employee injuries in January, 2021.

OSHA 300A Annual Summary of Work-Related Injuries and Illnesses

The annual OSHA 300A summary for the calendar year 2020 has been completed and posted on February 1 as required. During the calendar year of 2020, there were only two reported work-related injuries, no illnesses, and one day away from work, which is the lowest number of reported work-related injuries for at least the last five years.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES JANUARY, 2021

NEW HIRES

<u>NAME</u>	<u>HIRE DATE</u>	<u>POSITION</u>
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NONE

EMPLOYEES TERMINATING EMPLOYMENT

<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>POSITION</u>
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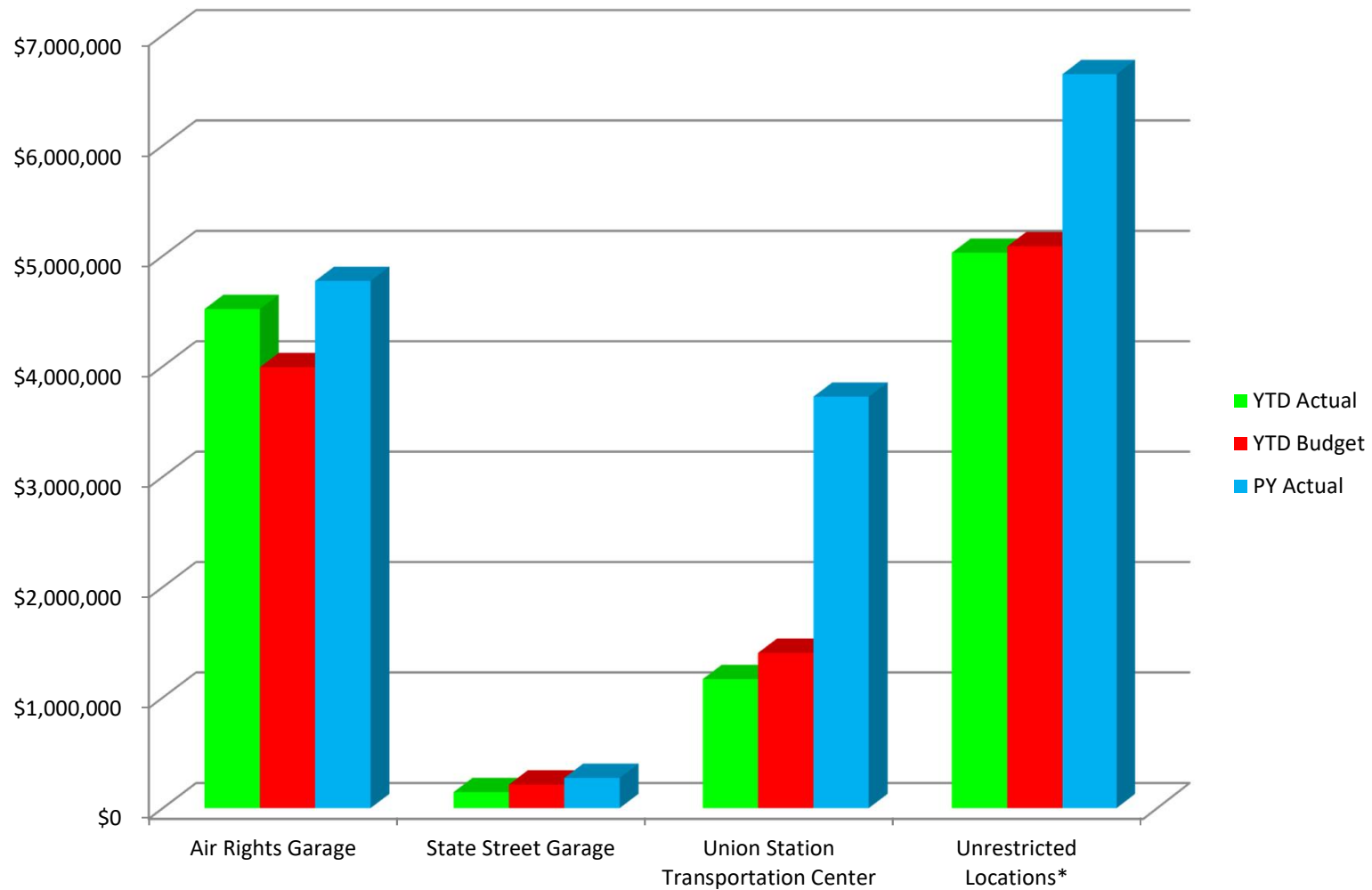
NONE

Chief Financial Officers Report

January 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Unrestricted cash flow – location specific
- FY2022 Budget Update

YTD Revenue - Budget to Actual January 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual January 2021

Year-to-Date per Space/Month					FISCAL YEAR-TO-DATE								
	REV PER	NET EXP	NET REV		ACT NET	BDGT NET	REVENUE	ACT OPER	BDGT NET	EXPENSE	ACT NET	BDGT NET	NET INC
FACILITY	SPACES	SPACE	SPACE	SPACE	REVENUE	REVENUE	VAR B/(W)	EXPENSES	EXPENSES	VAR B/(W)	INCOME	INCOME	VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	253	100	153	4,518	3,992	526	1,781	1,868	87	2,737	2,124	613
State Street Garage	268	77	57	20	144	213	(69)	107	84	(23)	37	129	(92)
Union Station Garage	1,130	50	109	(60)	392	627	(235)	863	1,097	234	(471)	(470)	(1)
Union Station Building	n/a				773	776	(3)	1,423	1,656	233	(650)	(880)	230
Total Restricted					5,827	5,608	219	4,174	4,705	531	1,653	903	750
<u>UNRESTRICTED</u>													
Management Locations	n/a				8	8	0	5	3	(2)	3	5	(2)
Crown Street Garage	708	195	191	4	968	958	10	947	1,063	116	21	(105)	126
Granite Square Garage	305	163	191	(28)	347	353	(6)	407	432	25	(60)	(79)	19
Temple Medical Garage	386	215	167	48	582	584	(2)	452	505	53	130	79	51
Temple Street Garage	1,247	178	129	49	1,554	1,515	39	1,130	1,215	85	424	300	124
Orange & Elm Lot	35	106	102	4	26	24	2	25	32	7	1	(8)	9
Orchard & Sherman Lot	460	129	37	92	414	414	0	119	148	29	295	266	29
Residential Lots	249	59	39	20	103	91	12	68	70	2	35	21	14
Sherman & Tyler Lot	470	129	33	96	425	424	1	109	104	(5)	316	320	(4)
State/Fair and State/Chapel Lots	165	63	63	-	73	72	1	73	83	10	0	(11)	11
State & George Lot	490	82	47	35	280	280	0	161	155	(6)	119	125	(6)
State Street Lots	220	30	42	(12)	46	94	(48)	65	68	3	(19)	26	(45)
State & Trumbull Lot	75	34	36	(2)	18	40	(22)	19	19	0	(1)	21	(22)
State & Wall Lot	127	78	34	44	69	109	(40)	30	46	16	39	63	(24)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	145	147	(2)	70	73	3	75	74	1
Total Unrestricted					5,058	5,113	(55)	3,680	4,016	336	1,378	1,097	281
Administration	n/a				1,430	1,515	(85)	1,304	1,407	103	126	108	18
Total NHPA	9,171				12,315	12,236	79	9,158	10,128	970	3,157	2,108	1,049

NHPA Major Variances – January 2021

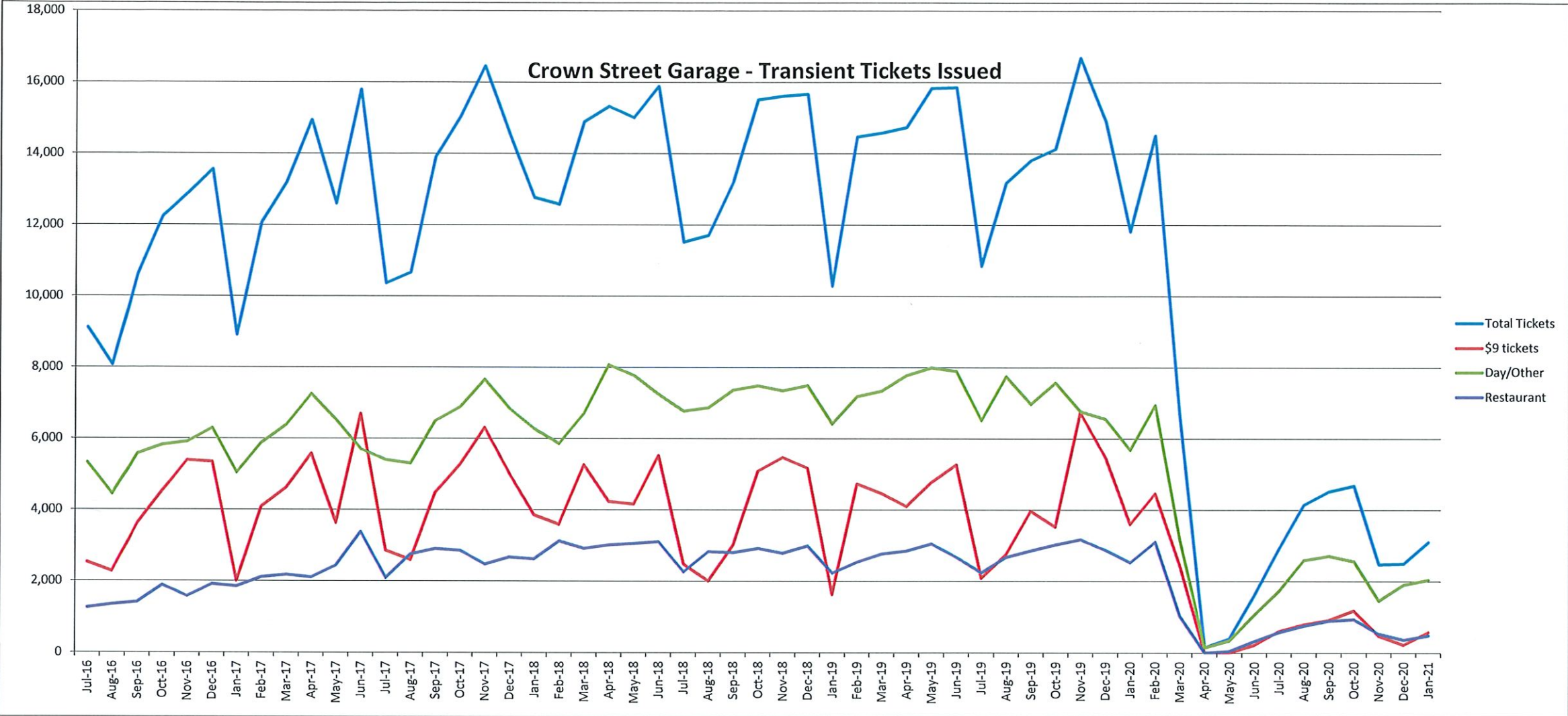
	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	606,986	427,725	179,261	Level 6 revenue = \$75,315 and level 8 = \$67,152.
Validations Rev	1,957	15,662	(13,705)	Volume down 89% from last year, impact of new Level 6 & 8 Agreement.
Benefits				Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation down (due to straight-line budget).
Contracted Snow Removal	31,808	37,229	5,421	
	(83)	8,000	8,083	No significant snow in Jan.
STATE ST GARAGE				
Monthly Rev	16,354	29,077	(12,723)	Standard parkers down about 80 to budget, commercial up 6 and affordable housing down about 50.
UNION STATION BUILDING				
Benefits	39,135	50,437	11,302	Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation way down (due to straight-line budget).
Outside Security	2,930	639	(2,291)	Some Xmas and New Year's NHPD coverage recorded in Jan.
Repairs & Maint	7,267	14,769	7,502	Elevators down \$1400, plumbing down \$2000 and lighting down \$1700.
Contracted Snow Removal	5,743	36,000	30,257	\$6000 accrual may need to be reversed next month if no additional invoices presented.
UNION STATION GARAGE				
Monthly Rev	27,548	39,735	(12,187)	Down about 120 parkers to budget, mostly due to Covid.
Transient Rev	23,552	108,613	(85,061)	Volume down 91% from last year.
Benefits				Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation down (due to straight-line budget).
	27,083	34,561	7,478	
Contracted Snow Removal	5,743	36,000	30,257	\$6000 accrual may need to be reversed next month if no additional invoices presented.
ADMIN				
Managers-ST	95,616	103,704	8,088	ED amount under budget.
CROWN STREET				
Monthly Rev	114,132	126,150	(12,018)	Down about 90 parkers to budget, primarily due to Covid.
Transient Rev	19,171	7,531	11,640	Volume down 68% from last year. Conservative budget.
Benefits	32,603	39,181	6,578	Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation down (due to straight-line budget).
ORCHARD/SHERMAN				
Contracted Snow Removal	3,820	16,000	12,180	Mostly Dec work above Dec accrual, plus small Jan amount.
STATE STREET LOTS				
Monthly Rev	6,520	13,500	(6,980)	Down about 60 parkers to budget.
STATE/WALL				
Monthly Rev	10,083	15,620	(5,537)	Down 50 parkers to budget.
TEMPLE MEDICAL				
Monthly Rev	72,387	77,777	(5,390)	Around 40 individual cancellations, primarily Covid-related.
Benefits	14,653	19,275	4,622	Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation down (due to straight-line budget).
TEMPLE STREET				
Monthly Rev	192,281	199,234	(6,953)	Down about 60 parkers to budget, primarily due to Covid.
Benefits				Health insurance down (8% increase budgeted vs 3.6% actual), Jan 1 holiday pay recorded in Dec and pension down due to four weeks actual vs 4.33 in budget. Also, vacation down (due to straight-line budget).
	32,028	42,168	10,140	
Pro Services	8,655	2,556	(6,099)	Legal up \$6200 (101 College St project).
Contracted Snow Removal	0	11,500	11,500	No significant snow in Jan.

Revenue Per Space Trend and Year-to-Year Jan 2021

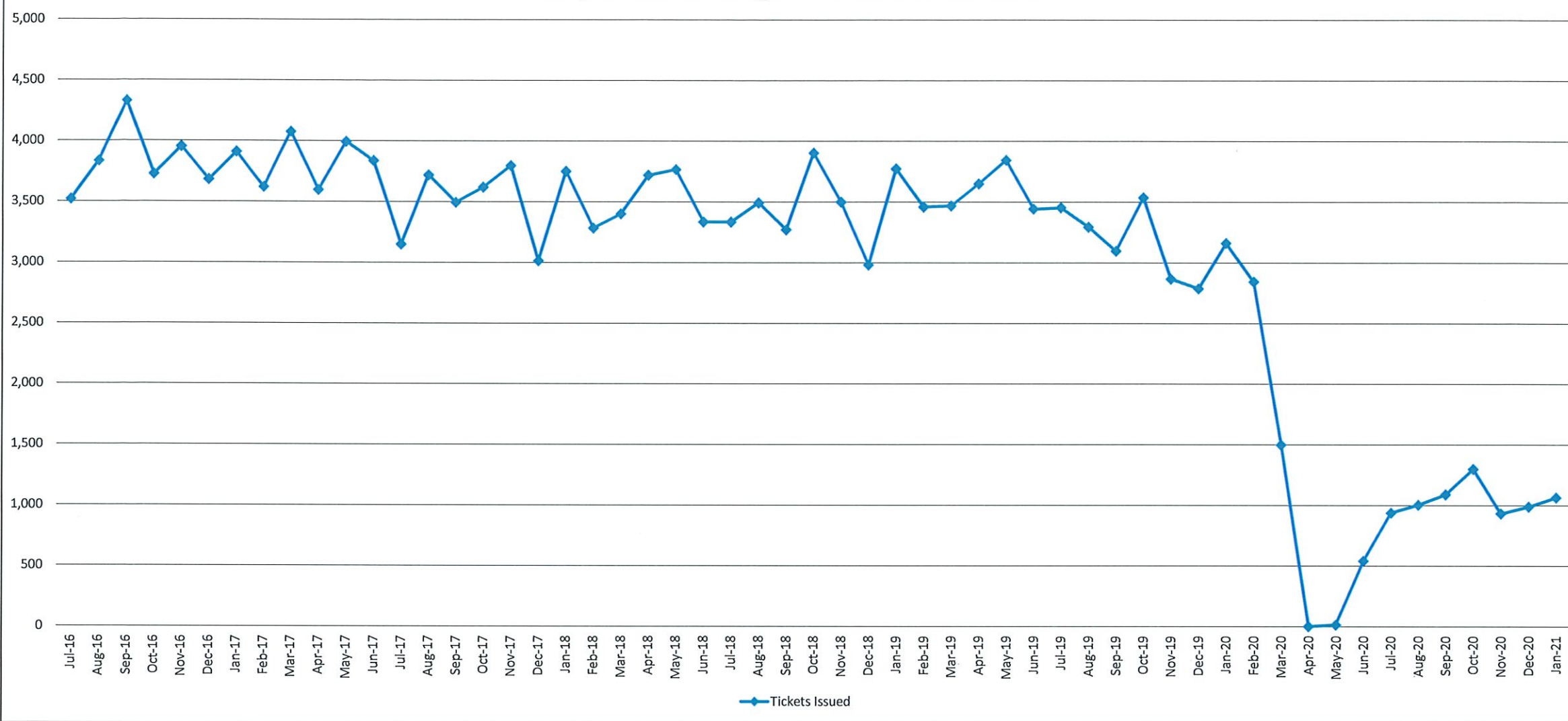
FACILITY	SPACES	JAN 2021		DEC 2020		NOV 2020		YTD JAN 2021	
		2021 RPS	2020 RPS	2020 RPS	2019 RPS	2020 RPS	2019 RPS	2021 RPS	2020 RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	296	273	290	270	236	266	253	267
State Street Garage	268	71	149	71	153	71	153	77	146
Union Station Garage	1,130	45	363	47	396	48	381	50	374
<u>UNRESTRICTED</u>									
Crown Street Garage	708	191	299	186	338	189	357	195	321
Granite Square Garage	305	161	177	161	184	161	180	163	177
Temple Medical Garage	371	221	310	221	305	216	329	224	305
Temple Street Garage - X Gateway	635	233	336	229	341	232	385	237	355
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	57	286	86	257	86	286	106	286
Orchard & Sherman Lot	460	128	126	128	126	128	126	129	127
Residential Lots	249	60	64	60	68	60	68	59	67
Sherman & Tyler	472	129	127	129	127	129	127	129	127
State/Fair and State/Chapel Lots	165	73	91	61	97	61	97	64	90
State Street Lots	145	48	117	48	117	41	110	45	116
State & Trumbull Lot	75	40	40	27	93	27	107	34	97
State & Wall Lot	127	79	118	79	118	79	118	78	126
Tower Lane Lot	100	-	-	-	-	-	-	-	1
Under Air Rights Lot	184	114	114	114	114	114	114	113	114

PNH Board Meeting – February 16, 2021

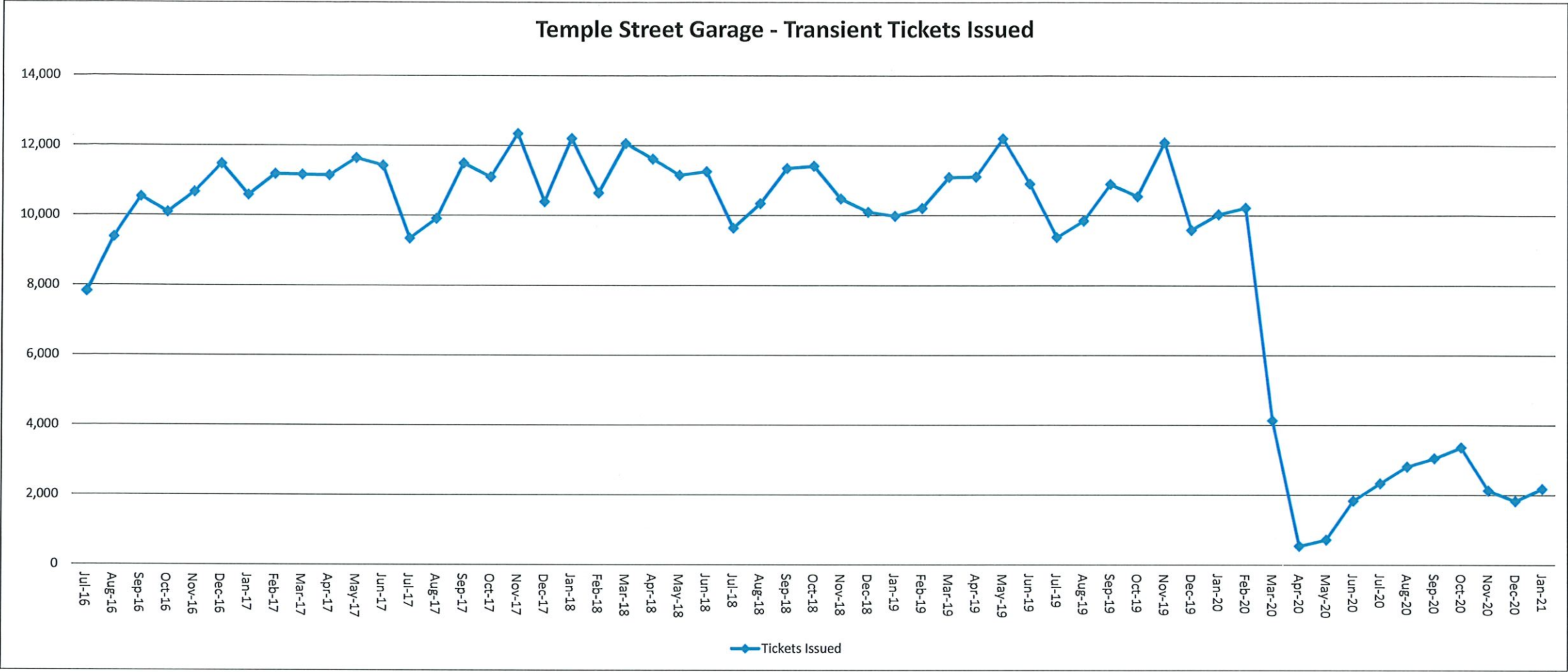
- Tickets by location – Downtown Garages.
- COVID-19 Impacts to garage capacity – monthly parkers.
- Discuss Unrestricted Facilities Cash Flow.
- FY2022 Budget Process has begun.



Temple Medical Garage - Transient Tickets Issued



Temple Street Garage - Transient Tickets Issued



NEW HAVEN PARKING AUTHORITY
INCOME STATEMENT BY FACILITY (REV)
JAN 2021
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	253	100	153	4,518	3,992	526	1,781	1,868	87	2,737	2,124	613
State Street Garage	268	77	57	20	144	213	(69)	107	84	(23)	37	129	(92)
Union Station Garage	1,130	50	109	(60)	392	627	(235)	863	1,097	234	(471)	(470)	(1)
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Orange & Elm Lot	35	106	102	4	26	24	2	25	32	7	1	(8)	9
Orchard & Sherman Lot	460	129	37	92	414	414	0	119	148	29	295	266	29
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State & George Lot	490	82	47	35	280	280	0	161	155	(6)	119	125	(6)
State Street Lots	220	30	42	(12)	46	94	(48)	65	68	3	(19)	26	(45)
State & Trumbull Lot	75	34	36	(2)	18	40	(22)	19	19	0	(1)	21	(22)
State & Wall Lot	127	78	34	44	69	109	(40)	30	46	16	39	63	(24)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	145	147	(2)	70	73	3	75	74	1
Total Unrestricted					5,058	5,113	(55)	3,680	4,016	336	1,378	1,097	281
Administration	n/a				1,430	1,515	(85)	1,304	1,407	103	126	108	18
Total NHPA	9,171				12,315	12,236	79	9,158	10,128	970	3,157	2,108	1,049

FINANCIAL REPORT

JANUARY 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
JAN 2021

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**New Haven Parking Authority
Air Rights Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	606,988	427,725	179,261	441,443	165,543	3,519,548	2,994,075	525,473	3,073,751	445,797
Transient	143,173	147,794	(4,621)	223,257	(80,084)	924,525	875,671	48,854	1,502,157	(577,632)
Validations	1,957	15,662	(13,705)	23,265	(21,308)	44,654	85,960	(41,306)	163,317	(118,663)
Rent	2,422	9,000	(6,578)	8,928	(6,506)	29,168	36,000	(6,832)	33,806	(4,638)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	0	60
Total Revenue	754,539	600,181	154,358	696,893	57,646	4,517,955	3,991,706	526,249	4,773,032	(255,077)
EXPENSES										
Personnel:										
Managers-ST	7,031	6,841	(190)	7,869	838	44,798	47,542	2,744	47,834	3,036
Managers-OT	197	342	145	64	(133)	890	2,377	1,487	2,108	1,218
Cashiers-ST	15,718	15,780	62	14,734	(984)	104,633	110,610	5,977	98,545	(6,087)
Cashiers-OT	90	947	857	177	87	751	6,637	5,886	4,949	4,198
Maintenance-ST	9,629	14,032	4,403	13,949	4,320	71,252	99,786	28,534	97,376	26,124
Maintenance-OT	1,183	1,123	(60)	410	(774)	5,187	7,864	2,677	2,540	(2,647)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	31,808	37,229	5,421	35,346	3,538	233,296	234,851	1,555	236,826	3,530
Total Personnel	65,655	76,294	10,639	72,548	6,893	460,807	509,667	48,860	490,178	29,371
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	427,792	434,147	6,355	423,556	(4,236)
Utilities	23,256	25,400	2,144	24,870	1,514	112,787	133,000	20,213	120,502	7,714
Service Agreements	19,201	19,148	(53)	14,728	(4,474)	133,439	134,036	597	123,636	(9,803)
Professional Services	2,676	1,722	(954)	1,423	(1,253)	15,438	12,054	(3,384)	21,096	5,658
Repairs and Maintenance	2,690	7,097	4,407	2,618	(72)	46,932	49,679	2,747	52,674	5,741
Insurance	29,968	25,200	(4,767)	22,455	(7,513)	209,775	176,403	(33,372)	157,185	(52,589)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	182	624	442	606	423	2,993	4,910	1,917	5,302	2,309
Tickets and Tags	843	638	(205)	938	95	3,311	4,466	1,155	4,045	734
Supplies	778	4,055	3,277	3,658	2,879	11,495	16,271	4,776	12,468	973
Bank Fees	5,529	10,100	4,571	11,319	5,791	49,271	70,700	21,429	76,109	26,838
Contracted Snow Removal	(83)	8,000	8,083	0	83	7,921	16,000	8,079	3,500	(4,421)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	42,297	42,869	572	44,533	2,236	293,148	300,081	6,933	275,296	(17,852)
Valet	0	0	0	0	0	0	0	0	0	0
Other	597	690	93	199	(398)	6,289	6,330	41	(238)	(6,526)
Total Operating	189,048	207,564	18,516	187,855	(1,194)	1,320,590	1,358,077	37,486	1,275,130	(45,460)
Total Expenses	254,703	283,858	29,155	260,402	5,699	1,781,397	1,867,744	86,346	1,765,309	(16,089)
NET OPERATING INCOME	499,836	316,323	183,513	436,491	63,345	2,736,557	2,123,962	612,595	3,007,723	(271,165)

**New Haven Parking Authority
State Street Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	16,354	29,077	(12,723)	31,854	(15,500)	126,602	203,537	(76,935)	222,414	(95,812)
Transient	1,170	240	930	4,700	(3,530)	9,287	1,680	7,607	23,218	(13,930)
Validations	113	0	113	199	(87)	824	0	824	1,884	(1,061)
Rent	1,077	1,093	(16)	3,496	(2,420)	7,537	7,651	(114)	24,380	(16,842)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	1,092	(1,032)
Total Revenue	18,713	30,410	(11,696)	40,249	(21,536)	144,310	212,868	(68,557)	272,988	(128,678)
EXPENSES										
Personnel:										
Managers-ST	1,200	1,098	(102)	0	(1,200)	7,971	7,633	(338)	0	(7,971)
Managers-OT	217	55	(162)	0	(217)	989	382	(607)	0	(989)
Cashiers-ST	0	0	0	0	0	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	0	0	0	0	0	2,299	2,299
Maintenance-ST	1,715	0	(1,715)	0	(1,715)	11,850	0	(11,850)	0	(11,850)
Maintenance-OT	95	0	(95)	0	(95)	829	0	(829)	922	93
Security-ST	1,326	84	(1,242)	0	(1,326)	7,928	582	(7,346)	0	(7,928)
Security-OT	0	0	0	0	0	97	0	(97)	0	(97)
Benefits	1,007	1,802	795	0	(1,007)	10,349	11,732	1,383	12,462	2,114
Total Personnel	5,560	3,039	(2,521)	0	(5,560)	40,013	20,329	(19,684)	34,348	(5,665)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,433	2,685	(748)	2,357	(1,076)	12,291	12,395	104	9,848	(2,443)
Service Agreements	628	628	1	606	(21)	4,267	4,396	129	3,374	(893)
Professional Services	2,240	683	(1,557)	563	(1,678)	7,208	4,781	(2,427)	12,858	5,650
Repairs and Maintenance	214	1,250	1,036	0	(214)	4,142	8,750	4,608	29,891	25,749
Insurance	1,542	1,279	(263)	1,095	(446)	10,791	8,953	(1,838)	7,667	(3,124)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	17	59	42	226	209	297	482	185	1,964	1,666
Tickets and Tags	11	22	11	160	149	78	154	76	1,072	994
Supplies	353	473	120	0	(353)	1,208	2,897	1,689	6,433	5,224
Bank Fees	450	400	(50)	491	41	3,871	2,800	(1,071)	2,982	(889)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,852	2,489	(1,363)	(6,596)	(10,448)	21,389	17,421	(3,968)	33,397	12,008
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	33	33	1,172	175	(997)	8	(1,164)
Total Operating	12,739	9,993	(2,747)	(1,065)	(13,804)	66,715	63,204	(3,511)	109,494	42,779
Total Expenses	18,299	13,032	(5,267)	(1,065)	(19,364)	106,728	83,533	(23,195)	143,842	37,114
NET OPERATING INCOME	414	17,378	(16,964)	41,314	(40,900)	37,582	129,335	(91,753)	129,146	(91,564)

**New Haven Parking Authority
Union Station Consolidated
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	27,548	39,735	(12,187)	40,934	(13,386)	214,197	278,142	(63,944)	284,065	(69,867)
Transient	23,552	108,613	(85,061)	368,332	(344,779)	178,380	349,248	(170,868)	2,666,823	(2,488,444)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	109,641	778	772,936	775,880	(2,944)	765,147	7,789
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,069	(1,069)	0	0	0	8,712	(8,712)
Other	10	10	0	20	(10)	50	170	(120)	140	(90)
Total Revenue	161,530	259,198	(97,668)	519,996	(358,466)	1,165,563	1,403,440	(237,877)	3,724,887	(2,559,324)
EXPENSES										
Personnel:										
Managers-ST	11,557	12,746	1,189	11,300	(257)	81,720	88,582	6,862	70,572	(11,148)
Managers-OT	261	637	376	74	(187)	1,846	4,428	2,582	2,486	640
Cashiers-ST	8,028	12,601	4,573	10,666	2,638	70,954	88,326	17,372	70,322	(632)
Cashiers-OT	0	756	756	574	574	157	5,300	5,143	8,639	8,482
Maintenance-ST	27,591	26,910	(681)	27,421	(170)	184,128	190,094	5,966	178,396	(5,731)
Maintenance-OT	1,425	2,153	729	3,142	1,718	14,963	15,086	123	25,301	10,339
Security-ST	33,451	34,337	886	33,512	61	209,856	242,041	32,185	220,163	10,307
Security-OT	1,492	2,061	569	695	(796)	12,702	14,524	1,822	12,087	(616)
Benefits	66,218	84,998	18,780	76,395	10,177	537,934	546,690	8,756	525,825	(12,109)
Total Personnel	150,023	177,199	27,176	163,780	13,757	1,114,260	1,195,071	80,811	1,113,792	(468)
Operating:										
Outside Security	2,930	639	(2,291)	0	(2,930)	12,012	17,881	5,869	8,749	(3,263)
Utilities	48,593	52,920	6,327	49,260	2,667	260,731	297,790	37,059	281,739	21,008
Service Agreements	7,481	9,496	2,015	8,773	1,292	53,864	66,472	12,608	65,255	11,391
Professional Services	6,018	2,473	(3,545)	1,732	(4,286)	18,733	18,571	(162)	17,082	(1,651)
Repairs and Maintenance	7,905	18,886	10,981	10,412	2,507	100,758	132,202	31,444	114,944	14,186
Insurance	13,375	12,759	(616)	19,560	6,185	93,622	89,311	(4,310)	136,919	43,298
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,098	1,792	694	1,483	385	10,280	13,866	3,586	12,884	2,603
Tickets and Tags	155	275	120	341	187	2,306	1,925	(381)	1,583	(723)
Supplies	5,816	13,572	7,756	8,845	3,030	59,639	70,144	10,505	61,063	1,424
Bank Fees	2,447	8,650	6,203	10,298	7,851	11,875	60,550	48,675	79,602	67,728
Contracted Snow Removal	11,487	72,000	60,514	3,735	(7,752)	23,703	216,000	192,298	4,335	(19,368)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	68,122	72,811	4,689	70,510	2,388	467,521	509,679	42,158	464,737	(2,784)
Valet	0	0	0	0	0	0	0	0	0	0
Other	7,175	8,888	1,713	9,631	2,456	56,639	64,216	7,577	64,507	7,868
Total Operating	180,599	275,161	94,562	194,579	13,981	1,171,681	1,558,608	386,926	1,313,399	141,717
Total Expenses	330,622	452,360	121,738	358,359	27,737	2,285,942	2,753,679	467,737	2,427,191	141,249
NET OPERATING INCOME	(169,092)	(193,163)	24,071	161,637	(330,728)	(1,120,379)	(1,350,239)	229,860	1,297,696	(2,418,075)

**New Haven Parking Authority
Union Station Building
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	109,641	778	772,936	775,880	(2,944)	765,147	7,789
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	100	(100)	0	0
Total Revenue	110,419	110,840	(421)	109,641	778	772,936	775,980	(3,044)	765,147	7,789
EXPENSES										
Personnel:										
Managers-ST	4,945	5,550	605	4,493	(452)	35,381	38,571	3,190	27,509	(7,872)
Managers-OT	67	277	210	2	(65)	682	1,928	1,246	826	144
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	23,056	22,084	(972)	21,350	(1,706)	150,675	154,889	4,214	137,958	(12,717)
Maintenance-OT	1,342	1,767	425	2,852	1,510	13,083	12,384	(699)	23,912	10,829
Security-ST	17,801	19,177	1,376	19,030	1,229	107,915	135,777	27,862	125,137	17,222
Security-OT	579	1,151	572	153	(426)	5,270	8,148	2,878	5,379	109
Benefits	39,135	50,437	11,302	45,944	6,809	314,850	322,298	7,448	308,386	(6,464)
Total Personnel	86,925	100,443	13,518	93,826	6,901	627,857	673,995	46,138	629,108	1,251
Operating:										
Outside Security	2,930	639	(2,291)	0	(2,930)	12,012	17,881	5,869	8,749	(3,263)
Utilities	37,567	42,220	4,653	39,370	1,803	216,267	245,840	29,573	235,467	19,199
Service Agreements	4,087	5,835	1,748	5,487	1,400	30,064	40,845	10,781	40,457	10,393
Professional Services	5,323	1,495	(3,828)	937	(4,386)	13,870	11,245	(2,625)	11,539	(2,331)
Repairs and Maintenance	7,267	14,769	7,502	8,086	819	86,556	103,383	16,827	95,132	8,576
Insurance	6,869	6,596	(273)	5,384	(1,484)	48,080	46,171	(1,909)	37,690	(10,390)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	862	1,001	139	815	(47)	6,365	8,160	1,795	7,078	713
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,383	8,897	6,514	5,022	2,638	44,602	51,493	6,891	41,876	(2,726)
Bank Fees	171	250	79	216	45	1,039	1,750	711	1,380	341
Contracted Snow Removal	5,743	36,000	30,257	1,867	(3,876)	11,851	108,000	96,149	2,167	(9,684)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	40,327	41,512	1,185	39,579	(748)	272,727	290,581	17,854	250,844	(21,883)
Valet	0	0	0	0	0	0	0	0	0	0
Other	6,475	8,098	1,623	6,347	(128)	51,762	57,186	5,424	52,969	1,206
Total Operating	120,002	167,311	47,309	113,109	(6,893)	795,195	982,534	187,339	785,347	(9,848)
Total Expenses	206,927	267,754	60,827	206,935	8	1,423,052	1,656,529	233,478	1,414,455	(8,597)
NET OPERATING INCOME	(96,508)	(156,914)	60,406	(97,294)	786	(650,116)	(880,549)	230,433	(649,308)	(808)

**New Haven Parking Authority
Union Station Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	27,548	39,735	(12,187)	40,934	(13,386)
Transient	23,552	108,613	(85,061)	368,332	(344,779)
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	1,069	(1,069)
Other	10	10	0	20	(10)
Total Revenue	51,110	148,358	(97,247)	410,355	(359,244)
EXPENSES					
Personnel:					
Managers-ST	6,612	7,196	584	6,807	195
Managers-OT	195	360	165	72	(123)
Cashiers-ST	8,028	12,601	4,573	10,666	2,638
Cashiers-OT	0	756	756	574	574
Maintenance-ST	4,534	4,826	292	6,071	1,536
Maintenance-OT	83	386	303	290	207
Security-ST	15,650	15,160	(490)	14,482	(1,168)
Security-OT	912	910	(2)	542	(370)
Benefits	27,083	34,561	7,478	30,451	3,368
Total Personnel	63,098	76,756	13,658	69,954	6,856
Operating:					
Outside Security	0	0	0	0	0
Utilities	9,026	10,700	1,674	9,890	864
Service Agreements	3,394	3,661	267	3,286	(108)
Professional Services	695	978	283	795	100
Repairs and Maintenance	638	4,117	3,479	2,326	1,688
Insurance	6,506	6,163	(343)	14,176	7,670
Rent (land and building)	0	0	0	0	0
Uniforms	236	791	555	668	432
Tickets and Tags	155	275	120	341	187
Supplies	3,433	4,675	1,242	3,824	391
Bank Fees	2,276	8,400	6,124	10,082	7,806
Contracted Snow Removal	5,743	36,000	30,257	1,867	(3,876)
Bond Admin Fee	0	0	0	0	0
Administrative Fee	27,795	31,300	3,505	30,931	3,136
Valet	0	0	0	0	0
Other	700	790	90	3,284	2,584
Total Operating	60,596	107,850	47,253	81,470	20,874
Total Expenses	123,694	184,606	60,911	151,424	27,730
NET OPERATING INCOME	(72,584)	(36,248)	(36,336)	258,931	(331,514)

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	214,197	278,142	(63,944)	284,065	(69,867)
Transient	178,380	349,248	(170,868)	2,666,823	(2,488,444)
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	8,712	(8,712)
Other	50	70	(20)	140	(90)
Total Revenue	392,627	627,460	(234,832)	2,959,740	(2,567,113)
EXPENSES					
Personnel:					
Managers-ST	46,339	50,011	3,672	43,063	(3,275)
Managers-OT	1,164	2,500	1,336	1,661	496
Cashiers-ST	70,954	88,326	17,372	70,322	(632)
Cashiers-OT	157	5,300	5,143	8,639	8,482
Maintenance-ST	33,452	35,205	1,753	40,438	6,986
Maintenance-OT	1,879	2,702	823	1,389	(490)
Security-ST	101,941	106,264	4,323	95,026	(6,915)
Security-OT	7,432	6,376	(1,056)	6,707	(725)
Benefits	223,084	224,392	1,308	217,439	(5,645)
Total Personnel	486,403	521,076	34,673	484,685	(1,719)
Operating:					
Outside Security	0	0	0	0	0
Utilities	44,464	51,950	7,486	46,273	1,809
Service Agreements	23,800	25,627	1,827	24,798	998
Professional Services	4,863	7,326	2,463	5,543	680
Repairs and Maintenance	14,202	28,819	14,617	19,812	5,610
Insurance	45,542	43,140	(2,401)	99,229	53,687
Rent (land and building)	0	0	0	0	0
Uniforms	3,916	5,706	1,791	5,806	1,890
Tickets and Tags	2,306	1,925	(381)	1,583	(723)
Supplies	15,037	18,651	3,614	19,187	4,150
Bank Fees	10,836	58,800	47,964	78,222	67,387
Contracted Snow Removal	11,851	108,000	96,149	2,167	(9,684)
Bond Admin Fee	0	0	0	0	0
Administrative Fee	194,794	219,099	24,305	213,893	19,099
Valet	0	0	0	0	0
Other	4,876	7,030	2,154	11,539	6,662
Total Operating	376,487	576,073	199,587	528,052	151,565
Total Expenses	862,890	1,097,149	234,259	1,012,736	149,846
NET OPERATING INCOME	(470,263)	(469,690)	(573)	1,947,004	(2,417,266)

**New Haven Parking Authority
Administration
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	208,710	216,481	(7,771)	200,886	7,824	1,430,338	1,515,366	(85,028)	1,406,042	24,296
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
Total Revenue	208,710	216,481	(7,771)	200,886	7,824	1,430,338	1,515,366	(85,028)	1,406,193	24,145
EXPENSES										
Personnel:										
Managers-ST	95,616	103,704	8,088	114,092	18,476	705,013	759,127	54,114	723,794	18,782
Managers-OT	1,506	1,037	(469)	1,178	(328)	11,319	7,555	(3,764)	9,751	(1,568)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,296	1,444	148	1,785	489	9,310	10,124	814	9,823	513
Maintenance-OT	247	0	(247)	0	(247)	667	0	(667)	834	167
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	42,437	46,308	3,871	44,500	2,063	321,203	318,255	(2,948)	282,545	(38,658)
Total Personnel	141,102	152,493	11,391	161,555	20,453	1,047,512	1,095,061	47,549	1,026,747	(20,765)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	10,039	12,700	2,661	10,608	569	51,449	59,900	8,451	51,660	212
Service Agreements	3,025	6,392	3,367	3,094	70	21,413	44,744	23,331	19,356	(2,057)
Professional Services	16,490	14,151	(2,339)	12,295	(4,195)	110,564	102,687	(7,877)	89,892	(20,672)
Repairs and Maintenance	99	200	101	0	(99)	7,097	1,400	(5,697)	6,590	(507)
Insurance	3,085	4,743	1,658	4,515	1,429	21,598	33,201	11,603	31,602	10,004
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	17	53	36	45	29	287	497	210	392	105
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,429	2,470	41	3,548	1,119	9,339	14,790	5,451	13,395	4,057
Bank Fees	2,331	1,400	(931)	7,484	5,153	16,779	9,800	(6,979)	36,811	20,032
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,234	5,428	2,194	2,258	(976)	18,459	45,171	26,713	28,681	10,223
Total Operating	40,747	47,537	6,790	43,846	3,099	256,984	312,190	55,206	278,379	21,394
Total Expenses	181,850	200,030	18,180	205,402	23,552	1,304,496	1,407,251	102,755	1,305,125	629
NET OPERATING INCOME	26,860	16,451	10,409	(4,516)	31,376	125,842	108,115	17,727	101,067	24,775

New Haven Parking Authority
Unrestricted Facilities
For the Seven Months Ending January 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	640,899	685,433	(44,533)	705,825	(64,925)	4,496,324	4,798,030	(301,706)	5,043,475	(547,151)
Transient	51,283	33,376	17,907	170,102	(118,820)	385,408	179,986	205,422	1,309,897	(924,489)
Validations	10,517	7,935	2,582	31,293	(20,776)	76,858	37,194	39,664	223,969	(147,111)
Rent	7,475	7,425	50	7,475	0	52,325	51,975	350	52,325	0
Admin Fees-NHPA	208,710	216,481	(7,771)	200,886	7,824	1,430,338	1,515,366	(85,028)	1,406,042	24,296
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,576	2,721	(145)	2,460	116	17,248	19,370	(2,122)	16,808	440
Total Revenue	921,461	953,371	(31,910)	1,118,042	(196,581)	6,458,501	6,601,921	(143,420)	8,052,516	(1,594,015)
EXPENSES										
Personnel:										
Managers-ST	106,744	117,217	10,473	128,446	21,702	787,632	852,946	65,314	817,360	29,728
Managers-OT	2,232	1,713	(519)	1,460	(772)	14,754	12,247	(2,507)	15,427	673
Cashiers-ST	26,305	34,368	8,063	30,154	3,849	180,713	219,080	38,367	205,755	25,041
Cashiers-OT	55	2,062	2,007	2,669	2,614	3,903	13,145	9,242	26,141	22,238
Maintenance-ST	19,331	20,950	1,619	23,879	4,548	129,776	152,005	22,229	150,479	20,703
Maintenance-OT	438	1,558	1,120	1,014	577	7,641	10,919	3,278	5,447	(2,193)
Security-ST	44,673	43,693	(980)	41,101	(3,572)	303,810	305,551	1,741	283,528	(20,282)
Security-OT	844	2,382	1,538	1,127	283	16,378	16,672	294	16,571	193
Benefits	128,165	156,646	28,481	144,098	15,932	1,012,074	1,033,920	21,846	981,916	(30,158)
Total Personnel	328,787	380,589	51,802	373,949	45,162	2,456,681	2,616,485	159,804	2,502,624	45,943
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	62,156	74,285	12,129	68,523	6,368	341,481	390,510	49,029	350,084	8,604
Service Agreements	15,007	18,592	3,585	14,941	(66)	106,259	130,144	23,885	100,951	(5,308)
Professional Services	30,310	22,647	(7,663)	18,568	(11,743)	174,293	163,119	(11,174)	144,088	(30,205)
Repairs and Maintenance	10,660	19,535	8,875	16,024	5,364	84,140	136,745	52,605	142,039	57,899
Insurance	44,248	41,210	(3,038)	37,219	(7,029)	309,738	288,472	(21,267)	260,534	(49,204)
Rent (land and building)	91,099	91,417	318	90,408	(691)	637,269	639,919	2,650	632,259	(5,010)
Uniforms	677	2,216	1,539	1,917	1,240	11,733	16,415	4,682	17,297	5,564
Tickets and Tags	960	1,043	83	895	(66)	5,374	7,301	1,927	4,761	(612)
Supplies	10,699	16,638	5,939	15,074	4,375	51,595	72,570	20,975	66,865	15,270
Bank Fees	10,805	13,744	2,939	22,145	11,340	73,041	96,208	23,167	144,964	71,923
Contracted Snow Removal	7,640	31,500	23,860	0	(7,640)	15,253	63,000	47,748	1,494	(13,759)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	94,271	98,061	3,791	92,300	(1,971)	646,999	686,427	39,429	631,637	(15,362)
Valet	0	0	0	0	0	0	0	0	0	0
Other	5,302	7,673	2,371	6,218	916	37,918	79,486	41,568	53,456	15,538
Total Operating	383,835	438,561	54,727	384,232	397	2,495,091	2,770,316	275,225	2,550,428	55,337
Total Expenses	712,621	819,150	106,529	758,180	45,559	4,951,772	5,386,801	435,029	5,053,052	101,281
NET OPERATING INCOME	208,839	134,220	74,619	359,861	(151,022)	1,506,730	1,215,120	291,609	2,999,464	(1,492,735)

**New Haven Parking Authority
Management Locations
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	8,085	8,085	0	8,085	0
Total Revenue	1,155	1,155	0	1,155	0	8,085	8,085	0	8,085	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	854	363	(491)	525	(329)	4,509	2,538	(1,971)	4,378	(131)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	854	363	(491)	525	(329)	4,509	2,538	(1,971)	4,378	(131)
Total Expenses	854	363	(491)	525	(329)	4,509	2,538	(1,971)	4,378	(131)
NET OPERATING INCOME	301	792	(491)	630	(329)	3,576	5,547	(1,971)	3,707	(131)

**New Haven Parking Authority
Crown Street Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	114,132	126,150	(12,018)	138,520	(24,387)	794,904	883,050	(88,146)	979,660	(184,756)
Transient	19,171	7,531	11,640	59,653	(40,482)	158,670	64,050	94,620	513,069	(354,399)
Validations	2,013	1,437	576	13,932	(11,919)	13,885	10,595	3,290	100,046	(86,161)
Rent	25	25	0	25	0	175	175	0	175	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	135,341	135,143	198	212,130	(76,789)	967,634	957,870	9,764	1,592,950	(625,316)
EXPENSES										
Personnel:										
Managers-ST	2,838	4,741	1,903	5,707	2,869	31,513	32,949	1,436	35,708	4,195
Managers-OT	269	237	(32)	128	(141)	1,367	1,648	281	2,306	939
Cashiers-ST	7,008	11,318	4,310	9,506	2,498	60,178	79,333	19,155	70,231	10,053
Cashiers-OT	0	679	679	982	982	1,640	4,759	3,119	10,609	8,969
Maintenance-ST	5,464	5,416	(48)	6,839	1,374	37,452	39,079	1,627	42,649	5,197
Maintenance-OT	73	433	360	246	173	2,059	3,035	976	1,936	(123)
Security-ST	17,286	18,237	951	17,112	(174)	112,489	127,831	15,342	116,691	4,202
Security-OT	783	1,094	311	326	(457)	7,020	7,670	650	7,440	421
Benefits	32,603	39,181	6,578	38,611	6,008	248,058	253,860	5,802	261,966	13,908
Total Personnel	66,324	81,336	15,012	79,457	13,133	501,777	550,164	48,387	549,537	47,760
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	10,782	11,000	218	10,272	(510)	68,034	63,830	(4,204)	57,442	(10,593)
Service Agreements	3,385	3,463	78	3,325	(60)	23,904	24,241	337	23,176	(729)
Professional Services	2,301	3,368	1,067	2,500	199	17,595	23,816	6,221	18,119	524
Repairs and Maintenance	2,991	6,477	3,486	3,906	915	26,785	45,339	18,554	34,489	7,704
Insurance	8,088	7,435	(652)	8,556	469	56,614	52,046	(4,567)	59,894	3,281
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	266	870	604	741	474	4,369	6,301	1,932	6,714	2,344
Tickets and Tags	330	305	(25)	415	85	2,238	2,135	(103)	1,539	(698)
Supplies	1,042	2,155	1,113	419	(623)	7,313	12,671	5,358	6,825	(488)
Bank Fees	3,494	4,800	1,306	5,868	2,374	22,059	33,600	11,541	43,231	21,172
Contracted Snow Removal	0	4,000	4,000	0	0	0	8,000	8,000	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	30,459	32,985	2,526	32,317	1,858	211,371	230,892	19,521	218,714	7,343
Valet	0	0	0	0	0	0	0	0	0	0
Other	686	715	29	1,318	632	5,181	10,205	5,044	7,533	2,373
Total Operating	63,823	77,573	13,749	69,637	5,814	445,443	513,076	67,633	477,675	32,232
Total Expenses	130,147	158,909	28,762	149,094	18,947	947,220	1,063,240	116,020	1,027,212	79,992
NET OPERATING INCOME	5,194	(23,766)	28,960	63,036	(57,841)	20,414	(105,370)	125,784	565,738	(545,324)

**New Haven Parking Authority
Granite Square Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	47,990	50,069	(2,079)	51,798	(3,808)	340,023	350,483	(10,460)	359,014	(18,990)
Transient	1,339	282	1,057	2,225	(887)	6,926	2,288	4,638	19,136	(12,209)
Validations	0	0	0	16	(16)	0	0	0	232	(232)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	49,329	50,351	(1,022)	54,039	(4,711)	346,950	352,771	(5,821)	378,381	(31,432)
EXPENSES										
Personnel:										
Managers-ST	331	822	491	553	221	2,422	5,714	3,292	3,591	1,170
Managers-OT	33	41	8	16	(18)	132	286	154	187	55
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,339	1,364	25	1,452	113	9,175	10,199	1,024	9,166	(9)
Maintenance-OT	7	109	102	88	80	508	764	256	242	(267)
Security-ST	691	605	(86)	416	(275)	4,217	4,197	(20)	3,909	(308)
Security-OT	0	0	0	0	0	50	0	(50)	152	101
Benefits	2,027	2,381	354	2,100	73	15,550	15,474	(76)	14,869	(681)
Total Personnel	4,429	5,322	893	4,623	194	32,054	36,634	4,580	32,116	62
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,061	4,245	1,184	3,933	872	17,773	24,615	6,842	22,596	4,822
Service Agreements	769	863	94	794	25	5,445	6,041	596	5,906	461
Professional Services	29	200	171	68	39	636	1,400	764	833	197
Repairs and Maintenance	719	1,502	783	2,804	2,084	6,267	10,514	4,247	12,684	6,417
Insurance	4,250	4,173	(76)	3,621	(628)	29,747	29,212	(535)	25,347	(4,399)
Rent (land and building)	40,432	40,750	318	39,756	(676)	283,023	285,250	2,227	278,292	(4,731)
Uniforms	10	33	23	36	27	166	279	113	314	148
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	409	843	434	1,122	712	2,141	3,287	1,146	3,587	1,446
Bank Fees	631	640	9	499	(132)	3,024	4,480	1,456	4,850	1,826
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,583	4,054	471	3,319	(264)	25,244	28,380	3,136	24,522	(722)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(10)	(10)	1,042	1,500	458	80	(962)
Total Operating	53,893	57,303	3,410	55,941	2,048	374,509	394,958	20,449	379,012	4,504
Total Expenses	58,323	62,625	4,303	60,565	2,242	406,563	431,592	25,029	411,128	4,565
NET OPERATING INCOME	(8,994)	(12,274)	3,280	(6,526)	(2,468)	(59,613)	(78,821)	19,208	(32,747)	(26,866)

**New Haven Parking Authority
Orange & Elm Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	1,965	3,918	(1,953)	9,464	(7,499)	24,681	22,118	2,563	64,317	(39,636)
Validations	52	316	(264)	786	(734)	1,352	1,866	(514)	6,077	(4,725)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	2,017	4,234	(2,217)	10,250	(8,233)	26,033	23,984	2,049	70,394	(44,361)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	409	430	21	448	40	2,848	3,295	447	2,969	121
Maintenance-OT	(6)	34	40	23	29	121	240	119	89	(32)
Security-ST	109	67	(42)	54	(55)	725	465	(260)	454	(271)
Security-OT	0	0	0	0	0	8	0	(8)	17	9
Benefits	429	526	97	431	2	3,453	3,469	16	3,177	(277)
Total Personnel	941	1,057	116	956	15	7,155	7,469	314	6,706	(449)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	458	500	42	457	0	2,800	3,160	360	2,438	(362)
Service Agreements	681	655	(26)	655	(26)	4,768	4,585	(183)	4,585	(183)
Professional Services	1	0	(1)	1	0	9	0	(9)	9	0
Repairs and Maintenance	36	325	289	4	(32)	175	2,275	2,100	438	263
Insurance	207	180	(27)	327	120	1,449	1,258	(190)	2,291	842
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	3	9	6	9	6	50	82	32	78	28
Tickets and Tags	0	27	27	45	45	45	189	144	224	179
Supplies	134	515	381	161	28	1,161	2,405	1,244	1,384	223
Bank Fees	380	560	180	771	391	2,400	3,920	1,520	5,322	2,921
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	829	972	143	787	(42)	5,577	6,802	1,225	6,251	674
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,729	3,743	1,014	3,218	489	18,433	24,677	6,244	23,018	4,585
Total Expenses	3,670	4,800	1,130	4,175	505	25,588	32,146	6,558	29,724	4,136
NET OPERATING INCOME	(1,653)	(566)	(1,087)	6,076	(7,728)	445	(8,162)	8,607	40,670	(40,225)

New Haven Parking Authority
Orchard & Sherman Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	59,197	59,091	107	58,218	980	414,382	413,636	746	407,523	6,859
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	59,197	59,091	107	58,218	980	414,382	413,636	746	407,523	6,859
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	410	430	20	448	39	2,864	3,295	431	2,987	123
Maintenance-OT	(6)	34	40	23	29	119	240	121	89	(29)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	381	460	79	378	(4)	3,009	3,048	39	2,816	(193)
Total Personnel	784	924	140	849	64	5,992	6,583	591	5,893	(99)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,795	3,200	1,405	3,024	1,229	15,375	19,950	4,575	18,077	2,703
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	19	118	99	4	(15)	305	826	521	289	(16)
Insurance	2,941	2,404	(537)	1,844	(1,098)	20,590	16,828	(3,762)	12,906	(7,684)
Rent (land and building)	8,280	8,280	0	8,280	0	57,960	57,960	0	57,960	0
Uniforms	2	8	6	7	5	42	75	33	63	21
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,123	2,045	922	2,430	1,307	2,150	4,195	2,045	7,977	5,827
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,820	16,000	12,180	0	(3,820)	7,626	32,000	24,374	747	(6,879)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,380	1,302	(79)	1,094	(286)	8,820	9,111	291	7,381	(1,439)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	19,362	33,357	13,995	16,684	(2,678)	112,869	140,945	28,076	105,400	(7,469)
Total Expenses	20,146	34,281	14,134	17,532	(2,614)	118,861	147,528	28,667	111,293	(7,568)
NET OPERATING INCOME	39,051	24,810	14,241	40,685	(1,634)	295,521	266,108	29,413	296,230	(709)

**New Haven Parking Authority
Residential Lots
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,331	12,395	(64)	12,158	173	85,160	86,765	(1,605)	88,542	(3,382)
Transient	2,805	510	2,295	3,632	(827)	18,075	3,979	14,096	27,056	(8,981)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	15,136	12,905	2,231	15,790	(654)	103,235	90,744	12,491	115,598	(12,363)
EXPENSES										
Personnel:										
Managers-ST	238	275	37	514	277	3,107	1,911	(1,196)	3,685	578
Managers-OT	72	14	(58)	19	(53)	288	96	(192)	274	(14)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	405	430	25	448	44	2,864	3,295	431	2,950	86
Maintenance-OT	19	34	15	23	4	154	240	86	89	(65)
Security-ST	957	773	(184)	532	(424)	5,703	5,361	(342)	4,997	(706)
Security-OT	0	0	0	0	0	70	0	(70)	194	125
Benefits	1,322	1,650	328	1,331	10	9,874	10,918	1,044	9,345	(529)
Total Personnel	3,012	3,176	164	2,868	(144)	22,061	21,821	(240)	21,713	(348)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	863	1,350	487	1,120	257	6,874	7,400	526	6,632	(242)
Service Agreements	13	10	(3)	10	(3)	73	70	(3)	10	(63)
Professional Services	0	140	140	127	127	1,057	980	(77)	655	(402)
Repairs and Maintenance	19	243	224	4	(15)	1,754	1,701	(53)	2,132	377
Insurance	688	591	(97)	600	(87)	4,814	4,134	(680)	4,202	(612)
Rent (land and building)	1,119	1,119	0	1,104	(15)	7,410	7,833	423	7,130	(279)
Uniforms	12	38	26	23	12	203	285	82	203	0
Tickets and Tags	36	42	6	34	(2)	255	294	39	263	8
Supplies	854	825	(29)	835	(19)	4,416	3,575	(841)	7,360	2,944
Bank Fees	865	1,200	335	1,317	452	6,597	8,400	1,803	10,264	3,666
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	2,125	1,822	(303)	2,284	159	12,918	12,755	(163)	13,573	655
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	350	350	0	0
Total Operating	6,593	7,430	837	7,460	867	46,370	47,777	1,407	52,424	6,054
Total Expenses	9,605	10,606	1,001	10,328	723	68,431	69,598	1,167	74,136	5,705
NET OPERATING INCOME	5,531	2,299	3,232	5,461	70	34,804	21,146	13,658	41,462	(6,658)

**New Haven Parking Authority
Sherman & Tyler Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,742	60,632	109	59,736	1,005	425,192	424,426	765	418,154	7,038
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,742	60,632	109	59,736	1,005	425,192	424,426	765	418,154	7,038
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	410	430	20	448	39	2,864	3,295	431	2,987	123
Maintenance-OT	(6)	34	40	23	29	119	240	121	89	(29)
Security-ST	0	168	168	0	0	0	1,166	1,166	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	376	703	327	373	(3)	2,976	4,608	1,632	2,749	(228)
Total Personnel	780	1,335	555	844	65	5,959	9,309	3,350	5,825	(134)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	344	475	131	418	75	2,552	2,750	198	2,491	(61)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	19	118	99	4	(15)	305	826	521	1,954	1,649
Insurance	3,022	2,473	(549)	474	(2,549)	21,157	17,312	(3,845)	3,316	(17,841)
Rent (land and building)	8,496	8,496	0	8,496	0	59,472	59,472	0	59,472	0
Uniforms	2	8	6	7	5	42	75	33	63	21
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,123	2,045	922	2,425	1,302	2,150	4,195	2,045	4,462	2,312
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,820	0	(3,820)	0	(3,820)	7,626	0	(7,626)	747	(6,879)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,405	1,443	38	693	(712)	9,103	10,103	1,000	3,530	(5,573)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	18,232	15,058	(3,174)	12,518	(5,715)	102,409	94,733	(7,676)	76,035	(26,374)
Total Expenses	19,012	16,393	(2,618)	13,362	(5,650)	108,368	104,042	(4,326)	81,860	(26,507)
NET OPERATING INCOME	41,730	44,239	(2,509)	46,375	(4,645)	316,824	320,384	(3,561)	336,294	(19,470)

New Haven Parking Authority
State/Fair and State/Chapel
For the Seven Months Ending January 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	9,963	9,867	96	11,246	(1,283)	62,540	69,069	(6,529)	77,355	(14,815)
Transient	2,067	418	1,649	3,319	(1,252)	11,114	3,332	7,782	26,373	(15,258)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	12,030	10,285	1,745	14,565	(2,535)	73,654	72,401	1,253	103,728	(30,073)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	139	159	20	177	38	1,086	1,117	31	1,117	30
Maintenance-OT	(2)	13	15	8	11	46	91	45	33	(13)
Security-ST	0	252	252	0	0	0	1,748	1,748	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	102	534	432	105	3	885	3,441	2,556	805	(80)
Total Personnel	238	958	720	290	52	2,018	6,397	4,379	1,955	(63)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,222	2,500	1,278	4,502	3,279	10,754	15,750	4,996	13,066	2,312
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	30	30	34	34	215	210	(5)	177	(38)
Repairs and Maintenance	0	0	0	0	0	54	0	(54)	0	(54)
Insurance	526	437	(90)	387	(139)	3,684	3,057	(627)	2,712	(972)
Rent (land and building)	7,500	7,500	0	7,500	0	52,500	52,500	0	52,500	0
Uniforms	4	14	10	3	(1)	74	104	30	30	(45)
Tickets and Tags	20	18	(2)	18	(1)	137	126	(11)	128	(10)
Supplies	130	150	20	150	20	1,232	1,050	(182)	1,075	(156)
Bank Fees	10	64	54	(12)	(22)	148	448	300	459	311
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	337	503	166	278	(59)	2,563	3,518	955	1,950	(613)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,750	11,215	1,465	12,861	3,111	71,362	76,763	5,401	72,097	735
Total Expenses	9,988	12,173	2,185	13,151	3,163	73,380	83,160	9,780	74,051	672
NET OPERATING INCOME	2,041	(1,888)	3,930	1,413	628	275	(10,759)	11,034	29,676	(29,401)

New Haven Parking Authority
State & George Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	280,000	280,000	0	280,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	40,000	40,000	0	40,000	0	280,000	280,000	0	280,000	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	784	0	(784)	0	(784)	2,506	0	(2,506)	588	(1,918)
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	1,982	1,613	(369)	1,017	(964)	13,872	11,290	(2,582)	7,122	(6,750)
Rent (land and building)	20,000	20,000	0	20,000	0	140,000	140,000	0	140,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	673	500	(173)	462	(211)	4,727	3,498	(1,229)	2,211	(2,516)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	23,438	22,113	(1,326)	21,479	(1,959)	161,105	154,788	(6,317)	149,921	(11,184)
Total Expenses	23,438	22,113	(1,326)	21,479	(1,959)	161,105	154,788	(6,317)	149,921	(11,184)
NET OPERATING INCOME	16,562	17,888	(1,326)	18,521	(1,959)	118,895	125,213	(6,317)	130,079	(11,184)

**New Haven Parking Authority
State Street Lots
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	6,520	13,500	(6,980)	13,170	(6,650)	45,293	94,500	(49,208)	95,041	(49,749)
Transient	782	0	782	3,717	(2,935)	1,098	0	1,098	22,564	(21,466)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	7,302	13,500	(6,198)	16,887	(9,585)	46,391	94,500	(48,109)	117,605	(71,215)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	3,624	3,624	201	0	(201)	21,076	20,874
Cashiers-OT	0	0	0	304	304	0	0	0	1,286	1,286
Maintenance-ST	403	430	27	448	46	2,864	3,295	431	3,168	304
Maintenance-OT	(6)	34	40	23	29	132	240	108	89	(42)
Security-ST	848	538	(310)	485	(363)	4,916	3,732	(1,184)	4,561	(355)
Security-OT	0	0	0	0	0	62	0	(62)	177	115
Benefits	855	987	132	1,493	638	6,768	6,423	(345)	10,356	3,588
Total Personnel	2,100	1,989	(111)	6,378	4,278	14,943	13,690	(1,253)	40,713	25,771
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,032	1,200	168	1,160	128	8,803	7,900	(903)	7,491	(1,312)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	19	268	249	4	(15)	1,068	1,876	808	451	(617)
Insurance	698	589	(109)	590	(107)	4,886	4,122	(763)	4,133	(752)
Rent (land and building)	3,672	3,672	0	3,672	0	25,704	25,704	0	25,704	0
Uniforms	5	16	11	17	12	89	131	42	148	59
Tickets and Tags	33	316	283	88	56	229	2,212	1,983	625	395
Supplies	280	715	435	528	248	670	2,805	2,135	1,939	1,269
Bank Fees	142	200	58	180	38	866	1,400	534	1,139	273
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	985	1,169	184	2,157	1,172	7,255	8,185	930	14,052	6,797
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	175	175	33	33
Total Operating	6,867	8,170	1,303	8,398	1,531	49,694	54,511	4,817	55,715	6,021
Total Expenses	8,967	10,159	1,192	14,776	5,809	64,637	68,201	3,564	96,428	31,791
NET OPERATING INCOME	(1,665)	3,341	(5,006)	2,111	(3,776)	(18,246)	26,299	(44,545)	21,177	(39,423)

**New Haven Parking Authority
State & Trumbull Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	1,080	5,760	(4,680)	2,800	(1,720)	10,085	40,320	(30,235)	51,145	(41,060)
Transient	1,596	0	1,596	0	1,596	8,374	0	8,374	0	8,374
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
Total Revenue	2,676	5,760	(3,084)	2,800	(123)	18,459	40,320	(21,861)	51,185	(32,726)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	69	80	11	88	19	535	559	24	558	23
Maintenance-OT	(1)	6	7	4	5	39	43	4	16	(22)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	22	328	306	24	2	232	2,112	1,880	208	(24)
Total Personnel	91	414	323	117	26	806	2,714	1,908	783	(23)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	582	600	18	557	(24)	3,452	3,425	(27)	3,187	(265)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	224	(64)	2,014	1,651	(363)	1,565	(449)
Rent (land and building)	1,350	1,350	0	1,350	0	9,450	9,450	0	9,450	0
Uniforms	0	1	1	1	1	7	11	4	11	4
Tickets and Tags	10	9	(1)	9	(1)	69	63	(6)	64	(5)
Supplies	478	75	(403)	65	(413)	1,774	525	(1,249)	455	(1,319)
Bank Fees	9	0	(9)	0	(9)	162	0	(162)	0	(162)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	108	219	111	108	0	1,629	1,534	(95)	1,227	(402)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,824	2,490	(334)	2,314	(509)	19,142	16,660	(2,482)	17,306	(1,836)
Total Expenses	2,914	2,904	(10)	2,431	(483)	19,948	19,374	(574)	18,089	(1,859)
NET OPERATING INCOME	(238)	2,856	(3,094)	369	(607)	(1,489)	20,946	(22,435)	33,096	(34,585)

**New Haven Parking Authority
State & Wall Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,083	15,620	(5,537)	14,630	(4,547)	68,878	109,340	(40,462)	111,838	(42,960)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	10,083	15,620	(5,537)	14,630	(4,547)	68,878	109,340	(40,462)	111,838	(42,960)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	148	159	11	173	25	1,060	1,210	150	1,101	41
Maintenance-OT	(2)	13	15	8	11	50	91	41	33	(17)
Security-ST	691	1,278	587	416	(275)	3,993	8,864	4,871	3,909	(84)
Security-OT	0	0	0	0	0	50	0	(50)	152	101
Benefits	542	1,813	1,271	609	67	4,310	11,671	7,361	4,312	2
Total Personnel	1,379	3,263	1,884	1,207	(173)	9,464	21,836	12,372	9,507	43
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	329	325	(4)	295	(34)	1,692	1,900	208	1,696	4
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	45	350	305	4	(41)	828	2,450	1,622	7,678	6,850
Insurance	814	692	(123)	549	(265)	5,699	4,841	(859)	3,845	(1,855)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	11	35	24	11	0	198	252	54	96	(102)
Tickets and Tags	19	19	0	18	(1)	135	133	(2)	127	(7)
Supplies	134	165	31	151	18	2,041	1,155	(886)	1,075	(966)
Bank Fees	229	240	11	290	60	1,394	1,680	286	1,915	522
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	898	1,426	528	1,354	456	6,744	9,981	3,237	7,076	332
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
Total Operating	2,480	3,251	771	2,673	193	20,107	24,392	4,285	25,291	5,184
Total Expenses	3,859	6,514	2,655	3,880	20	29,571	46,228	16,657	34,798	5,227
NET OPERATING INCOME	6,224	9,106	(2,882)	10,750	(4,527)	39,308	63,112	(23,804)	77,040	(37,733)

**New Haven Parking Authority
Temple Medical Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	72,387	77,777	(5,390)	86,738	(14,351)	517,330	544,437	(27,106)	594,739	(77,408)
Transient	6,528	5,077	1,451	20,682	(14,154)	43,575	18,189	25,386	142,963	(99,389)
Validations	1,270	2,144	(874)	5,701	(4,431)	9,173	9,252	(79)	41,508	(32,335)
Rent	1,775	1,775	0	1,775	0	12,425	12,425	0	12,425	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	81,961	86,773	(4,812)	114,896	(32,935)	582,503	584,303	(1,799)	791,635	(209,132)
EXPENSES										
Personnel:										
Managers-ST	1,836	2,031	195	1,809	(27)	11,262	14,086	2,824	12,372	1,110
Managers-OT	64	102	38	32	(32)	369	705	336	750	381
Cashiers-ST	6,142	6,647	505	5,491	(651)	40,815	46,101	5,286	40,064	(750)
Cashiers-OT	0	399	399	412	412	188	2,767	2,579	2,101	1,913
Maintenance-ST	3,060	2,702	(358)	3,305	245	18,330	19,378	1,048	20,041	1,711
Maintenance-OT	43	216	173	139	97	1,313	1,505	192	908	(405)
Security-ST	6,158	5,731	(427)	5,518	(640)	38,286	39,749	1,463	37,982	(303)
Security-OT	19	344	325	21	2	2,022	2,386	364	1,613	(409)
Benefits	14,653	19,275	4,622	15,840	1,186	118,349	126,608	8,259	109,788	(8,561)
Total Personnel	31,975	37,447	5,472	32,568	593	230,932	253,285	22,353	225,619	(5,312)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,390	7,390	1,000	6,993	603	34,562	39,730	5,168	36,470	1,909
Service Agreements	2,237	2,336	99	2,292	55	16,542	16,352	(190)	15,946	(596)
Professional Services	1,743	1,869	126	1,743	0	12,199	13,083	884	13,460	1,261
Repairs and Maintenance	1,572	2,577	1,005	1,370	(202)	6,158	18,039	11,881	13,258	7,100
Insurance	4,718	4,206	(512)	3,735	(984)	33,029	29,443	(3,587)	26,144	(6,885)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	106	347	241	302	196	2,064	2,533	469	2,984	920
Tickets and Tags	139	56	(83)	64	(75)	483	392	(91)	507	25
Supplies	656	905	249	1,281	625	6,008	5,921	(87)	5,029	(979)
Bank Fees	674	1,440	766	1,653	980	5,811	10,080	4,269	11,000	5,189
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	15,743	15,374	(369)	13,725	(2,018)	99,036	107,618	8,582	91,617	(7,419)
Valet	0	0	0	0	0	0	0	0	0	0
Other	696	715	19	1,354	658	5,210	8,705	3,495	7,249	2,038
Total Operating	34,674	37,215	2,541	34,512	(162)	221,102	251,896	30,794	223,663	2,561
Total Expenses	66,649	74,662	8,013	67,080	430	452,033	505,181	53,147	449,282	(2,752)
NET OPERATING INCOME	15,312	12,111	3,201	47,817	(32,505)	130,470	79,122	51,348	342,354	(211,883)

**New Haven Parking Authority
Temple Street Garage
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	192,281	199,234	(6,953)	200,925	(8,643)	1,349,392	1,394,638	(45,246)	1,468,351	(118,958)
Transient	15,030	15,640	(610)	67,411	(52,381)	112,894	66,030	46,864	494,419	(381,525)
Validations	7,182	4,038	3,144	10,858	(3,676)	52,448	15,481	36,967	76,106	(23,658)
Rent	5,675	5,625	50	5,675	0	39,725	39,375	350	39,725	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	220,168	224,537	(4,369)	284,868	(64,700)	1,554,459	1,515,524	38,935	2,078,600	(524,141)
EXPENSES										
Personnel:										
Managers-ST	5,885	5,644	(241)	5,771	(114)	34,316	39,159	4,843	38,209	3,893
Managers-OT	287	282	(5)	87	(200)	1,279	1,957	678	2,160	880
Cashiers-ST	13,155	16,403	3,248	11,533	(1,622)	79,519	93,646	14,127	74,383	(5,136)
Cashiers-OT	55	984	929	970	916	2,075	5,619	3,544	11,968	9,893
Maintenance-ST	5,704	7,396	1,692	7,736	2,033	37,971	53,212	15,241	50,383	12,412
Maintenance-OT	81	592	511	401	320	2,273	4,145	1,872	982	(1,291)
Security-ST	17,241	15,733	(1,508)	16,151	(1,090)	129,488	110,281	(19,207)	107,116	(22,373)
Security-OT	42	944	902	780	738	7,046	6,616	(430)	6,674	(372)
Benefits	32,028	42,168	10,140	37,744	5,716	273,634	271,886	(1,748)	275,064	1,430
Total Personnel	74,479	90,146	15,667	81,175	6,896	567,601	586,521	18,920	566,938	(663)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	23,040	26,750	3,710	25,641	2,601	105,199	125,450	20,251	115,481	10,282
Service Agreements	4,625	4,611	(14)	4,508	(116)	32,207	32,277	70	30,139	(2,068)
Professional Services	8,655	2,556	(6,099)	1,491	(7,164)	26,956	18,612	(8,344)	16,699	(10,257)
Repairs and Maintenance	5,122	7,057	1,935	7,919	2,797	31,959	49,399	17,440	62,067	30,108
Insurance	12,225	10,849	(1,376)	10,319	(1,906)	85,577	75,944	(9,633)	72,236	(13,341)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	237	781	544	704	467	4,122	5,762	1,640	6,120	1,998
Tickets and Tags	383	260	(123)	212	(171)	1,852	1,820	(32)	1,337	(515)
Supplies	1,972	3,805	1,833	2,033	61	11,650	16,521	4,871	12,696	1,047
Bank Fees	2,039	3,200	1,161	4,094	2,056	13,802	22,400	8,598	29,814	16,012
Contracted Snow Removal	0	11,500	11,500	0	0	0	23,000	23,000	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	34,174	35,290	1,116	32,613	(1,561)	242,109	247,029	4,920	230,279	(11,830)
Valet	0	0	0	0	0	0	0	0	0	0
Other	686	740	54	1,298	612	6,670	10,380	3,710	7,892	1,222
Total Operating	93,158	107,399	14,241	90,832	(2,326)	562,103	628,595	66,492	584,759	22,657
Total Expenses	167,637	197,545	29,908	172,007	4,370	1,129,704	1,215,116	85,412	1,151,697	21,993
NET OPERATING INCOME	52,532	26,992	25,540	112,861	(60,329)	424,755	300,408	124,347	926,903	(502,148)

**New Haven Parking Authority
Tower Lane Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	1,188	(1,188)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	65	65
Bank Fees	0	0	0	0	0	0	0	0	161	161
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	1	1	0	0	0	68	68
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
Total Operating	0	0	0	1	1	0	0	0	772	772
Total Expenses	0	0	0	1	1	0	0	0	772	772
NET OPERATING INCOME	0	0	0	(1)	1	0	0	0	415	(415)

New Haven Parking Authority
Under Air Rights Lot
For the Seven Months Ending January 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,405	0	19,833	(428)	135,835	135,835	0	138,831	(2,996)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,421	1,566	(145)	1,305	116	9,163	11,285	(2,122)	8,532	631
Total Revenue	20,826	20,971	(145)	21,138	(312)	144,998	147,120	(2,122)	147,363	(2,365)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	146	159	13	173	27	1,081	1,210	129	1,138	57
Maintenance-OT	(2)	13	15	8	11	63	91	28	33	(30)
Security-ST	691	437	(254)	416	(275)	3,993	3,031	(962)	3,909	(84)
Security-OT	0	0	0	0	0	50	0	(50)	152	101
Benefits	437	599	162	609	172	4,219	3,868	(351)	4,319	100
Total Personnel	1,272	1,208	(64)	1,207	(65)	9,407	8,200	(1,207)	9,551	143
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,391	2,450	59	2,207	(185)	13,606	17,550	3,944	12,861	(745)
Service Agreements	272	262	(10)	262	(10)	1,907	1,834	(73)	1,834	(73)
Professional Services	308	333	25	308	0	2,433	2,331	(102)	2,321	(113)
Repairs and Maintenance	0	300	300	0	0	800	2,100	1,300	0	(800)
Insurance	979	809	(170)	654	(325)	6,850	5,661	(1,189)	4,575	(2,275)
Rent (land and building)	4,000	4,000	0	4,000	0	28,000	28,000	0	28,000	0
Uniforms	3	10	7	11	8	54	77	23	96	42
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	886	892	6	722	(164)	6,675	6,242	(433)	5,783	(892)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	1,000	1,000	222	222
Total Operating	8,840	9,055	216	8,164	(676)	60,330	64,794	4,464	55,717	(4,614)
Total Expenses	10,112	10,263	152	9,370	(741)	69,738	72,994	3,257	65,267	(4,470)
NET OPERATING INCOME	10,714	10,708	7	11,768	(1,054)	75,260	74,126	1,135	82,096	(6,835)