



FINANCIAL REPORT

Brian E. Seholm, Chief Financial Officer

March 15, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for February 2021**

FINANCE

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, March 15, 2021

Personnel

- A list of new hires and employees terminating employment in February, 2021 is attached to this report.
- Due to an increase in vacant positions recently, two weekend Security positions and one Custodian position are in the process of being filled. One Security position has been filled effective March 14, 2021.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- Vacation request forms for 2021 have been approved and returned to all employees.
- Although we had registered the Parking Authority on the VAMS (Vaccine Administration Management System) for our employees to be eligible to receive the COVID vaccine, the guidelines were changed for the vaccine to be administered according to age. Our employees have been notified of the new guidelines and schedule.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Insurance Claims/Lawsuits

- A notice of intent to commence legal action was recently received regarding an incident in the Temple Medical Garage on December 17, 2020. A patron allegedly slipped and fell on ice on the second level of the garage and sustained injuries. The notice has been forwarded to our insurance company.
- There was a report of vandalism to a vehicle in the Crown Street Garage on February 16, 2021. The vandalism included white paint all over the car, markings with a key, and broken mirrors. Another patron witnessed the vandalism, and with the assistance of a Manager, the suspect was subsequently identified and arrested. The owner of the vehicle was an acquaintance of the suspect.

Human Resources Report
March 15, 2021
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Insurance Claims/Lawsuits (con't)

There were two reported employee injuries in February, 2021:

A Maintenance employee was involved in a motor vehicle accident on February 19 when another vehicle skidded on a snow-covered road and struck the truck from behind. Our employee sustained a shoulder and back injury with no lost time from work, and the other driver did not report any injuries. There was significant damage to the NHPA truck for which a claim is being filed through the owner of the other vehicle's insurance company.

A Custodian reported that she injured her right shoulder on February 26 while she was throwing out trash. She has not lost any time from work.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES FEBRUARY, 2021

NEW HIRES

<u>NAME</u>	<u>HIRE DATE</u>	<u>POSITION</u>
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NONE

EMPLOYEES TERMINATING EMPLOYMENT

<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>POSITION</u>
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William Garriett	February 1, 2021 (deceased)	Maintenance
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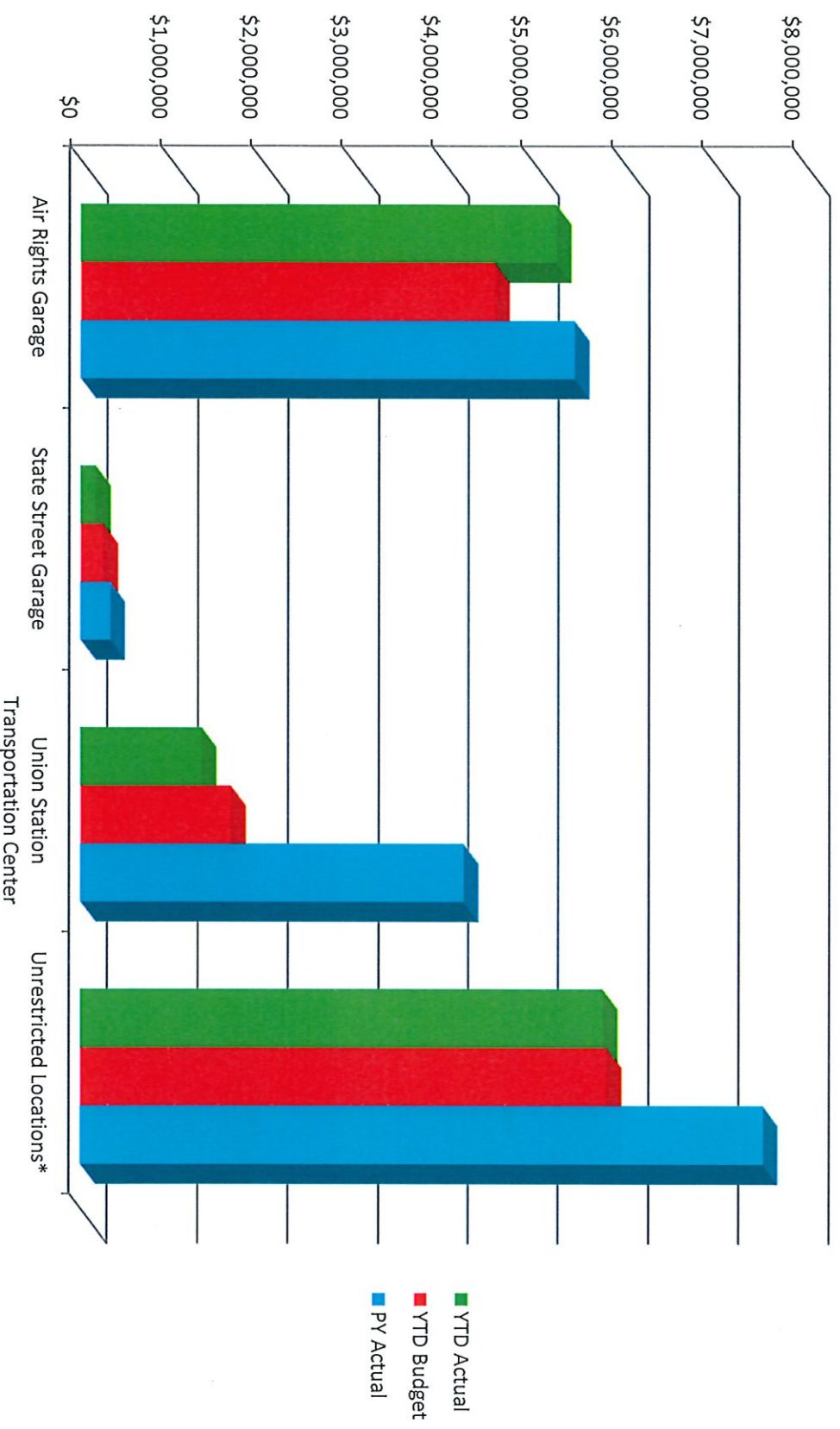
Jordan Carr	February 12, 2021	Security
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Chief Financial Officers Report

February 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Unrestricted cash flow – location specific
- FY2022 Budget Update – Sherman/Tyler

YTD Revenue - Budget to Actual February 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual February 2021

FACILITY	SPACES	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE									
		REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)		
RESTRICTED															
Air Rights Garage	2,552	258	101	157	5,265	4,575	690	2,052	2,144	92	3,213	2,431	782		
State Street Garage	268	76	57	20	164	243	(79)	122	98	(24)	42	145	(103)		
Union Station Garage	1,130	50	108	(58)	448	769	(321)	976	1,273	297	(528)	(504)	(24)		
Union Station Building	n/a				883	887	(4)	1,622	1,909	287	(739)	(1,022)	283		
Total Restricted					6,760	6,474	286	4,772	5,424	652	1,988	1,050	938		
UNRESTRICTED															
Management Locations	n/a				9	9	0	5	3	(2)	4	6	(2)		
Crown Street Garage	708	196	191	5	1,109	1,096	13	1,079	1,215	136	30	(119)	149		
Granite Square Garage	305	163	191	(28)	397	403	(6)	465	493	28	(68)	(90)	22		
Temple Medical Garage	386	220	168	51	679	670	9	520	576	56	159	94	65		
Temple Street Garage	1,247	180	129	51	1,791	1,740	51	1,286	1,393	107	505	347	158		
Orange & Elm Lot	35	104	104	-	29	28	1	29	37	8	0	(9)	9		
Orchard & Sherman Lot	460	129	38	91	474	473	1	140	182	42	334	291	43		
Residential Lots	249	60	40	21	120	104	16	79	80	1	41	24	17		
Sherman & Tyler Lot	470	129	35	95	486	485	1	130	120	(10)	356	365	(9)		
State/Fair and State/Chapel Lots	165	66	63	3	87	83	4	83	95	12	4	(12)	16		
State & George Lot	490	82	47	35	320	320	0	184	177	(7)	136	143	(7)		
State Street Lots	220	31	43	(12)	54	108	(54)	75	78	3	(21)	30	(51)		
State & Trumbull Lot	75	35	37	(2)	21	46	(25)	22	22	0	(1)	24	(25)		
State & Wall Lot	127	78	32	45	79	125	(46)	33	52	19	46	73	(27)		
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0		
Under Air Rights Lot	184	113	54	58	166	168	(2)	80	83	3	86	85	1		
Total Unrestricted	n/a				5,821	5,858	(37)	4,210	4,606	396	1,611	1,252	359		
Administration					1,626	1,732	(106)	1,474	1,601	127	152	131	21		
Total NHPA	9,171				14,207	14,064	143	10,456	11,631	1,175	3,751	2,433	1,318		

NHPA Major Variances – February 2021

	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	600,920	427,725	173,195	Level 6 revenue = \$75,315 and level 8 = \$67,152.
Transient Rev	143,239	137,831	5,408	Volume flat to last year.
Validations Rev	3,296	12,949	(9,653)	Volume down 84% from last year.
Rent Rev	165	5,000	(4,835)	Three retail tenants have not been paying. A call is scheduled with the YNH Property Manager.
Maint-ST	7,223	12,674	5,451	Still down one custodian and one Maint-B. Also, one Maint-B suspended for a week.
Repairs & Maint	14,193	7,097	(7,096)	Other up \$8500 (security camera repairs of \$9299).
STATE ST GARAGE				
Monthly Rev	15,917	29,077	(13,160)	Standard parkers down about 80 to budget, commercial up 6 and affordable housing down about 50.
UNION STATION BUILDING				
Contracted Snow Removal	(2,576)	36,000	38,576	\$6100 reversal of erroneous Jan accrual. Actual is \$3500.
UNION STATION GARAGE				
Monthly Rev	26,699	39,735	(13,036)	Down about 130 parkers to budget, mostly due to Covid.
Transient Rev	28,528	102,132	(73,604)	Volume down 92% from last year, but \$5000 higher than last month.
Contracted Snow Removal	(2,576)	36,000	38,576	\$6100 reversal of erroneous Jan accrual. Actual is \$3500.
CROWN STREET				
Monthly Rev	113,987	126,150	(12,163)	Down about 90 parkers to budget, primarily due to Covid.
Transient Rev	25,162	10,524	14,638	Volume down 64% from last year, but \$6000 over Jan. Conservative budget.
Cashiers-ST	6,130	10,223	4,093	M-F 11a-6p shift is vacant. Call-outs not being covered.
ORCHARD/SHERMAN				
Contracted Snow Removal	3,091	16,000	12,909	Fewer snow events than budgeted.
STATE STREET LOTS				
Monthly Rev	6,760	13,500	(6,740)	Down about 60 parkers to budget.
STATE/TRUMBULL				
Monthly Rev	1,620	5,760	(4,140)	Down about 50 parkers to budget.
STATEWALL				
Monthly Rev	10,303	15,620	(5,317)	Down about 50 parkers to budget.
TEMPLE MEDICAL				
Monthly Rev	86,905	77,777	9,129	Nov to Jan additional Winstanley parkers (\$10,440).
TEMPLE STREET				
Monthly Rev	206,898	199,234	7,664	Nov to Jan additional Winstanley parkers (\$11,310).
Contracted Snow Removal	0	11,500	11,500	No outside vendor needed.

Revenue Per Space Trend and Year-to-Year February 2021

FACILITY	SPACES	FEB 2021		JAN 2021		DEC 2020		YTD FEB 2021	
		2021 RPS	2020 RPS	2021 RPS	2020 RPS	2021 RPS	2020 RPS	2021 RPS	2020 RPS
RESTRICTED									
Air Rights Garage	2,552	293	272	296	273	290	270	258	268
State Street Garage	268	75	190	71	149	71	153	76	151
Union Station Garage	1,130	49	357	45	363	47	396	50	372
UNRESTRICTED									
Crown Street Garage	708	201	312	191	299	186	338	196	320
Granite Square Garage	305	164	177	161	177	161	184	163	177
Temple Medical Garage	371	261	291	221	310	221	305	229	303
Temple Street Garage - X Gateway	635	260	331	233	336	229	341	240	352
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	86	286	57	286	86	257	104	286
Orchard & Sherman Lot	460	128	126	128	126	128	126	129	127
Residential Lots	249	64	64	60	64	60	68	60	66
Sherman & Tyler	472	129	127	129	127	129	127	129	127
State/Fair and State/Chapel Lots	165	79	97	73	91	61	97	66	90
State Street Lots	145	48	103	48	117	48	117	47	115
State & Trumbull Lot	75	40	40	40	40	27	93	37	92
State & Wall Lot	127	79	118	79	118	79	118	78	124
Tower Lane Lot	100	-	-	-	-	-	-	-	-
Under Air Rights Lot	184	114	114	114	114	114	114	113	113

PNH Board Meeting – March 15, 2021

- Tickets by location – Downtown Garages.
- COVID-19 Impacts to garage capacity – monthly parkers.
- Discuss Unrestricted Facilities Cash Flow.
- FY2022 Budget Process – Sherman/Tyler and State & George (Coliseum)

FINANCIAL REPORT

FEBRUARY 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
FEB 2021

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**New Haven Parking Authority
Air Rights Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	600,920	427,725	173,195	450,158	150,762	4,120,468	3,421,800	698,668	3,523,909	596,559
Transient	143,239	137,831	5,408	212,902	(69,662)	1,067,764	1,013,502	54,262	1,715,059	(647,295)
Validations	3,296	12,949	(9,653)	23,239	(19,943)	47,949	98,909	(50,960)	186,556	(138,606)
Rent	165	5,000	(4,835)	7,230	(7,066)	29,333	41,000	(11,667)	41,037	(11,704)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	0	60
Total Revenue	747,619	583,505	164,114	693,529	54,090	5,265,574	4,575,211	690,363	5,466,560	(200,986)
EXPENSES										
Personnel:										
Managers-ST	6,520	6,179	(341)	6,791	272	51,318	53,721	2,403	54,625	3,307
Managers-OT	194	309	115	263	68	1,085	2,686	1,601	2,371	1,286
Cashiers-ST	12,973	14,253	1,280	13,721	748	117,605	124,863	7,258	112,267	(5,339)
Cashiers-OT	94	855	761	402	308	844	7,492	6,648	5,351	4,506
Maintenance-ST	7,223	12,674	5,451	11,428	4,205	78,475	112,460	33,985	108,804	30,329
Maintenance-OT	2,549	1,014	(1,535)	5	(2,543)	7,736	8,878	1,142	2,545	(5,191)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	31,078	30,857	(221)	32,995	1,917	264,374	265,708	1,334	269,821	5,447
Total Personnel	60,630	66,141	5,511	65,605	4,975	521,437	575,808	54,371	555,784	34,346
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	488,905	496,168	7,263	484,064	(4,841)
Utilities	22,134	28,000	5,866	26,022	3,888	134,922	161,000	26,078	146,524	11,602
Service Agreements	19,201	19,358	157	27,799	8,598	152,640	153,394	754	151,435	(1,205)
Professional Services	1,518	1,722	204	3,444	1,926	16,957	13,776	(3,181)	24,540	7,583
Repairs and Maintenance	14,193	7,097	(7,096)	14,207	14	61,125	56,776	(4,349)	66,881	5,755
Insurance	29,968	25,200	(4,767)	22,455	(7,513)	239,742	201,603	(38,139)	179,640	(60,102)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	528	624	96	694	166	3,521	5,534	2,013	5,996	2,475
Tickets and Tags	505	638	133	831	326	3,816	5,104	1,288	4,875	1,060
Supplies	3,580	3,555	(25)	1,856	(1,724)	15,075	19,826	4,751	14,324	(751)
Bank Fees	8,591	10,100	1,509	11,222	2,631	57,862	80,800	22,938	87,331	29,469
Contracted Snow Removal	7,190	8,000	810	3,146	(4,044)	15,111	24,000	8,889	6,646	(8,465)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	40,442	42,869	2,427	42,639	2,197	333,590	342,949	9,359	317,935	(15,655)
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,052	690	(362)	(399)	(1,451)	7,341	7,020	(321)	(636)	(7,977)
Total Operating	210,016	209,874	(142)	214,424	4,409	1,530,606	1,567,951	37,344	1,489,555	(41,051)
Total Expenses	270,646	276,015	5,369	280,030	9,384	2,052,044	2,143,759	91,715	2,045,339	(6,705)
NET OPERATING INCOME	476,973	307,490	169,483	413,499	63,474	3,213,530	2,431,452	782,078	3,421,222	(207,692)

**New Haven Parking Authority
State Street Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	15,917	29,077	(13,160)	42,964	(27,047)	142,519	232,613	(90,095)	265,378	(122,860)
Transient	2,606	240	2,366	4,334	(1,728)	11,893	1,920	9,973	27,551	(15,659)
Validations	94	0	94	98	(4)	918	0	918	1,982	(1,064)
Rent	1,077	1,093	(16)	3,496	(2,420)	8,614	8,744	(130)	27,876	(19,262)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	1,092	(1,032)
Total Revenue	19,693	30,410	(10,717)	50,892	(31,199)	164,003	243,277	(79,274)	323,880	(159,877)
EXPENSES										
Personnel:										
Managers-ST	1,049	992	(57)	0	(1,049)	9,020	8,625	(395)	0	(9,020)
Managers-OT	222	50	(172)	0	(222)	1,210	432	(778)	0	(1,210)
Cashiers-ST	0	0	0	0	0	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	0	0	0	0	0	2,299	2,299
Maintenance-ST	1,538	0	(1,538)	0	(1,538)	13,388	0	(13,388)	0	(13,388)
Maintenance-OT	329	0	(329)	0	(329)	1,158	0	(1,158)	922	(236)
Security-ST	687	76	(611)	0	(687)	8,615	658	(7,957)	0	(8,615)
Security-OT	3	0	(3)	0	(3)	100	0	(100)	0	(100)
Benefits	1,512	1,622	110	0	(1,512)	11,861	13,354	1,493	12,462	602
Total Personnel	5,340	2,740	(2,600)	0	(5,340)	45,353	23,069	(22,284)	34,348	(11,004)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,018	2,885	1,867	2,711	1,693	13,309	15,280	1,971	12,559	(750)
Service Agreements	1,118	1,628	510	606	(512)	5,385	6,024	639	3,980	(1,404)
Professional Services	563	683	121	563	0	7,771	5,464	(2,307)	13,421	5,650
Repairs and Maintenance	29	1,250	1,221	160	131	4,172	10,000	5,828	30,051	25,880
Insurance	1,542	1,279	(263)	1,095	(446)	12,333	10,232	(2,101)	8,762	(3,570)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	50	59	9	259	209	347	541	194	2,223	1,875
Tickets and Tags	11	22	11	160	149	89	176	87	1,233	1,143
Supplies	824	473	(351)	0	(824)	2,032	3,370	1,338	6,433	4,400
Bank Fees	534	400	(134)	641	106	4,405	3,200	(1,205)	3,622	(783)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,485	2,489	(996)	1,479	(2,006)	24,874	19,909	(4,965)	34,876	10,002
Valet	0	0	0	0	0	0	0	0	0	0
Other	425	25	(400)	33	(392)	1,597	200	(1,397)	40	(1,556)
Total Operating	9,598	11,193	1,594	7,706	(1,892)	76,313	74,396	(1,917)	117,200	40,887
Total Expenses	14,938	13,933	(1,005)	7,706	(7,232)	121,666	97,465	(24,201)	151,548	29,882
NET OPERATING INCOME	4,755	16,477	(11,722)	43,186	(38,431)	42,337	145,812	(103,475)	172,332	(129,995)

**New Haven Parking Authority
Union Station Consolidated
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	26,699	39,735	(13,036)	40,924	(14,225)	240,896	317,876	(76,980)	324,989	(84,092)
Transient	28,528	102,132	(73,604)	360,560	(332,032)	206,908	451,380	(244,472)	3,027,384	(2,820,476)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	110,057	362	883,355	886,720	(3,365)	875,204	8,151
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,010	(1,010)	0	0	0	9,722	(9,722)
Other	10	60	(50)	10	0	60	230	(170)	150	(90)
Total Revenue	165,657	252,767	(87,110)	512,562	(346,905)	1,331,220	1,656,206	(324,986)	4,237,448	(2,906,229)
EXPENSES										
Personnel:										
Managers-ST	8,727	11,513	2,786	8,778	51	90,447	100,095	9,648	79,350	(11,097)
Managers-OT	348	576	228	527	179	2,194	5,004	2,810	3,013	820
Cashiers-ST	7,178	11,381	4,203	9,891	2,713	78,133	99,707	21,574	80,214	2,081
Cashiers-OT	0	683	683	182	182	157	5,983	5,826	8,822	8,664
Maintenance-ST	24,388	24,305	(83)	25,150	761	208,516	214,399	5,883	203,546	(4,970)
Maintenance-OT	3,117	1,945	(1,172)	1,134	(1,983)	18,080	17,031	(1,049)	26,435	8,355
Security-ST	28,594	31,014	2,420	30,572	1,978	238,450	273,055	34,605	250,735	12,285
Security-OT	2,651	1,861	(790)	1,694	(957)	15,353	16,385	1,032	13,780	(1,573)
Benefits	71,308	73,346	2,038	73,188	1,880	609,242	620,036	10,794	599,013	(10,229)
Total Personnel	146,312	156,624	10,313	151,116	4,805	1,260,572	1,351,695	91,123	1,264,908	4,336
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	44,127	49,520	5,393	46,365	2,238	304,858	347,310	42,452	328,104	23,246
Service Agreements	7,723	9,569	1,846	6,554	(1,169)	61,586	76,041	14,455	71,808	10,222
Professional Services	3,572	2,473	(1,099)	7,902	4,331	22,304	21,044	(1,260)	24,984	2,680
Repairs and Maintenance	15,529	18,886	3,357	7,548	(7,981)	116,287	151,088	34,801	122,492	6,205
Insurance	13,375	12,759	(616)	19,560	6,185	106,996	102,070	(4,926)	156,479	49,483
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,837	1,792	(45)	1,699	(138)	12,117	15,658	3,541	14,582	2,466
Tickets and Tags	155	275	120	341	186	2,461	2,200	(261)	1,924	(536)
Supplies	10,942	13,572	2,630	9,485	(1,458)	70,581	83,716	13,135	70,548	(33)
Bank Fees	1,402	8,650	7,248	9,960	8,558	13,277	69,200	55,923	89,563	76,286
Contracted Snow Removal	(5,153)	72,000	77,153	6,318	11,470	18,550	288,000	269,450	10,652	(7,898)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	61,662	72,811	11,149	73,553	11,891	529,183	582,491	53,308	538,290	9,107
Valet	0	0	0	0	0	0	0	0	0	0
Other	10,290	9,388	(902)	10,773	484	66,928	73,604	6,676	75,280	8,352
Total Operating	165,460	271,695	106,235	200,058	34,598	1,337,141	1,830,303	493,162	1,513,457	176,316
Total Expenses	311,771	428,319	116,548	351,174	39,403	2,597,713	3,181,998	584,285	2,778,365	180,652
NET OPERATING INCOME	(146,114)	(175,553)	29,438	161,388	(307,502)	(1,266,493)	(1,525,792)	259,298	1,459,084	(2,725,577)

**New Haven Parking Authority
Union Station Building
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	110,057	362	883,355	886,720	(3,365)	875,204	8,151
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	(50)	0	0	0	150	(150)	0	0
Total Revenue	110,419	110,890	(471)	110,057	362	883,355	886,870	(3,515)	875,204	8,151
EXPENSES										
Personnel:										
Managers-ST	3,509	5,013	1,504	3,507	(2)	38,890	43,584	4,694	31,015	(7,875)
Managers-OT	104	251	147	149	45	785	2,179	1,394	975	190
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	20,648	19,946	(702)	19,745	(903)	171,323	174,835	3,512	157,703	(13,620)
Maintenance-OT	2,490	1,596	(894)	1,128	(1,362)	15,574	13,980	(1,594)	25,040	9,466
Security-ST	16,212	17,321	1,109	17,307	1,095	124,127	153,098	28,971	142,444	18,317
Security-OT	842	1,039	197	726	(116)	6,112	9,187	3,075	6,106	(7)
Benefits	42,140	43,508	1,368	43,691	1,552	356,990	365,806	8,816	352,078	(4,912)
Total Personnel	85,945	88,674	2,729	86,253	308	713,802	762,669	48,867	715,360	1,559
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	34,069	38,520	4,451	36,106	2,037	250,336	284,360	34,024	271,572	21,237
Service Agreements	4,446	5,835	1,389	3,209	(1,237)	34,510	46,680	12,170	43,667	9,156
Professional Services	2,877	1,495	(1,382)	7,207	4,331	16,747	12,740	(4,007)	18,746	2,000
Repairs and Maintenance	14,488	14,769	281	3,536	(10,953)	101,045	118,152	17,107	98,668	(2,377)
Insurance	6,869	6,596	(273)	5,384	(1,484)	54,948	52,767	(2,182)	43,075	(11,874)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,154	1,001	(153)	933	(220)	7,518	9,161	1,643	8,011	493
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	5,944	8,897	2,953	6,596	652	50,546	60,390	9,844	48,473	(2,073)
Bank Fees	178	250	72	282	104	1,217	2,000	783	1,662	445
Contracted Snow Removal	(2,576)	36,000	38,576	3,159	5,735	9,275	144,000	134,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	36,139	41,512	5,373	39,183	3,044	308,866	332,092	23,226	290,027	(18,839)
Valet	0	0	0	0	0	0	0	0	0	0
Other	9,593	8,598	(995)	8,110	(1,483)	61,355	65,784	4,429	61,079	(277)
Total Operating	113,180	163,472	50,292	113,706	526	908,375	1,146,007	237,631	899,054	(9,321)
Total Expenses	199,125	252,146	53,021	199,959	834	1,622,177	1,908,676	286,499	1,614,414	(7,763)
NET OPERATING INCOME	(88,706)	(141,256)	52,551	(89,902)	1,196	(738,822)	(1,021,806)	282,984	(739,210)	388

**New Haven Parking Authority
Union Station Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	26,699	39,735	(13,036)	40,924	(14,225)	240,896	317,876	(76,980)	324,989	(84,092)
Transient	28,528	102,132	(73,604)	360,560	(332,032)	206,908	451,380	(244,472)	3,027,384	(2,820,476)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	1,010	(1,010)	0	0	0	9,722	(9,722)
Other	10	10	0	10	0	60	80	(20)	150	(90)
Total Revenue	55,237	141,877	(86,639)	402,504	(347,267)	447,865	769,336	(321,471)	3,362,244	(2,914,380)
EXPENSES										
Personnel:										
Managers-ST	5,218	6,500	1,282	5,272	53	51,557	56,511	4,954	48,335	(3,222)
Managers-OT	244	325	81	378	134	1,408	2,825	1,417	2,038	630
Cashiers-ST	7,178	11,381	4,203	9,891	2,713	78,133	99,707	21,574	80,214	2,081
Cashiers-OT	0	683	683	182	182	157	5,983	5,826	8,822	8,664
Maintenance-ST	3,741	4,359	618	5,405	1,664	37,193	39,564	2,371	45,843	8,650
Maintenance-OT	627	349	(278)	6	(621)	2,506	3,051	545	1,395	(1,111)
Security-ST	12,382	13,693	1,311	13,265	883	114,323	119,957	5,634	108,291	(6,032)
Security-OT	1,809	822	(987)	967	(841)	9,241	7,198	(2,043)	7,675	(1,566)
Benefits	29,168	29,838	670	29,496	329	252,252	254,230	1,978	246,935	(5,317)
Total Personnel	60,367	67,950	7,583	64,863	4,497	546,770	589,026	42,256	549,548	2,778
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	10,059	11,000	941	10,259	200	54,523	62,950	8,427	56,532	2,009
Service Agreements	3,277	3,734	457	3,344	68	27,076	29,361	2,285	28,142	1,066
Professional Services	695	978	283	695	0	5,558	8,304	2,746	6,238	680
Repairs and Maintenance	1,040	4,117	3,077	4,012	2,972	15,242	32,936	17,694	23,825	8,582
Insurance	6,506	6,163	(343)	14,176	7,670	52,048	49,303	(2,744)	113,405	61,357
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	683	791	108	766	83	4,598	6,497	1,899	6,571	1,973
Tickets and Tags	155	275	120	341	186	2,461	2,200	(261)	1,924	(536)
Supplies	4,998	4,675	(323)	2,889	(2,110)	20,035	23,326	3,291	22,075	2,040
Bank Fees	1,224	8,400	7,176	9,678	8,454	12,060	67,200	55,140	87,901	75,841
Contracted Snow Removal	(2,576)	36,000	38,576	3,159	5,735	9,275	144,000	134,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	25,523	31,300	5,777	34,370	8,847	220,317	250,399	30,082	248,263	27,946
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	790	93	2,663	1,967	5,573	7,820	2,247	14,202	8,629
Total Operating	52,279	108,223	55,943	86,351	34,072	428,766	684,296	255,530	614,403	185,637
Total Expenses	112,646	176,173	63,527	151,215	38,569	975,536	1,273,322	297,786	1,163,951	188,415
NET OPERATING INCOME	(57,409)	(34,296)	(23,113)	251,290	(308,698)	(527,671)	(503,986)	(23,685)	2,198,293	(2,725,965)

**New Haven Parking Authority
Unrestricted Facilities
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	671,413	685,433	(14,019)	689,106	(17,692)	5,167,737	5,483,463	(315,725)	5,732,581	(564,844)
Transient	63,636	35,399	28,237	189,156	(125,520)	449,044	215,385	233,659	1,499,053	(1,050,009)
Validations	10,879	7,258	3,621	29,297	(18,418)	87,737	44,452	43,285	253,267	(165,529)
Rent	7,475	7,425	50	7,475	0	59,800	59,400	400	59,800	0
Admin Fees-NHPA	196,140	216,481	(20,341)	218,998	(22,858)	1,626,478	1,731,847	(105,369)	1,625,040	1,438
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,684	2,732	(48)	(1,689)	4,374	19,932	22,102	(2,170)	15,118	4,814
Total Revenue	952,228	954,728	(2,500)	1,132,343	(180,115)	7,410,729	7,556,649	(145,920)	9,184,859	(1,774,130)
EXPENSES										
Personnel:										
Managers-ST	104,149	110,970	6,821	103,791	(358)	891,781	963,916	72,135	921,151	29,370
Managers-OT	1,676	1,598	(78)	1,992	316	16,430	13,845	(2,585)	17,419	990
Cashiers-ST	21,925	27,185	5,260	29,100	7,175	202,639	246,265	43,626	234,855	32,216
Cashiers-OT	340	1,630	1,290	2,170	1,830	4,243	14,775	10,532	28,310	24,067
Maintenance-ST	18,351	18,927	576	19,789	1,438	148,127	170,932	22,805	170,268	22,141
Maintenance-OT	3,274	1,410	(1,864)	116	(3,159)	10,915	12,329	1,414	5,563	(5,352)
Security-ST	34,696	39,468	4,772	36,378	1,681	338,506	345,019	6,513	319,906	(18,601)
Security-OT	1,406	2,152	746	1,254	(152)	17,784	18,824	1,040	17,824	41
Benefits	141,781	141,275	(506)	136,310	(5,471)	1,153,855	1,175,195	21,340	1,118,226	(35,629)
Total Personnel	327,599	344,615	17,016	330,898	3,299	2,784,280	2,961,100	176,820	2,833,522	49,242
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	59,509	70,270	10,761	67,799	8,290	400,990	460,780	59,790	417,883	16,893
Service Agreements	14,717	18,849	4,132	15,256	539	120,976	148,993	28,017	116,207	(4,769)
Professional Services	17,885	22,822	4,937	18,952	1,067	192,178	185,941	(6,237)	163,040	(29,138)
Repairs and Maintenance	14,544	19,535	4,991	17,665	3,121	98,684	156,280	57,596	159,704	61,020
Insurance	44,248	41,210	(3,038)	37,219	(7,029)	353,987	329,682	(24,305)	297,753	(56,233)
Rent (land and building)	91,099	91,417	318	90,408	(691)	728,368	731,336	2,968	722,667	(5,701)
Uniforms	1,960	2,216	256	2,197	237	13,693	18,631	4,938	19,493	5,800
Tickets and Tags	640	1,043	403	865	225	6,014	8,344	2,330	5,627	(387)
Supplies	13,518	15,538	2,020	6,774	(6,745)	65,113	88,108	22,995	73,639	8,526
Bank Fees	10,218	13,744	3,526	20,808	10,590	83,259	109,952	26,693	165,772	82,513
Contracted Snow Removal	6,182	31,000	24,818	3,088	(3,094)	21,435	94,000	72,566	4,582	(16,853)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	90,404	98,061	7,658	101,184	10,781	737,402	784,488	47,086	732,821	(4,581)
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,772	8,673	3,901	5,895	1,123	42,690	88,159	45,469	59,350	16,660
Total Operating	369,697	434,378	64,681	388,110	18,413	2,864,787	3,204,694	339,907	2,938,538	73,751
Total Expenses	697,296	778,993	81,698	719,008	21,713	5,649,067	6,165,794	516,727	5,772,060	122,993
NET OPERATING INCOME	254,933	175,734	79,198	413,335	(158,402)	1,761,662	1,390,855	370,807	3,412,799	(1,651,137)

**New Haven Parking Authority
Administration
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	196,140	216,481	(20,341)	218,998	(22,858)	1,626,478	1,731,847	(105,369)	1,625,040	1,438
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
Total Revenue	196,140	216,481	(20,341)	218,998	(22,858)	1,626,478	1,731,847	(105,369)	1,625,191	1,287
EXPENSES										
Personnel:										
Managers-ST	93,780	98,766	4,986	90,839	(2,942)	798,793	857,893	59,100	814,633	15,840
Managers-OT	954	988	34	1,117	163	12,273	8,543	(3,730)	10,868	(1,405)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,032	1,305	273	1,376	344	10,342	11,429	1,087	11,198	857
Maintenance-OT	289	0	(289)	0	(289)	956	0	(956)	834	(122)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	43,402	45,425	2,023	40,915	(2,487)	364,605	363,680	(925)	323,460	(41,145)
Total Personnel	139,457	146,484	7,027	134,246	(5,211)	1,186,968	1,241,545	54,577	1,160,993	(25,976)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	9,040	12,700	3,660	13,749	4,709	60,489	72,600	12,111	65,409	4,920
Service Agreements	2,707	6,425	3,718	3,159	452	24,120	51,169	27,049	22,515	(1,605)
Professional Services	11,461	14,326	2,865	12,769	1,308	122,025	117,013	(5,012)	102,661	(19,364)
Repairs and Maintenance	0	200	200	0	0	7,097	1,600	(5,497)	6,590	(507)
Insurance	3,085	4,743	1,658	4,515	1,429	24,684	37,944	13,260	36,117	11,433
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	48	53	5	52	4	336	550	215	444	108
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	213	1,870	1,657	1,219	1,006	9,552	16,660	7,108	14,614	5,063
Bank Fees	2,500	1,400	(1,100)	6,481	3,980	19,279	11,200	(8,079)	43,291	24,012
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,497	5,428	3,931	2,941	1,444	19,956	50,599	30,643	31,622	11,666
Total Operating	30,553	47,145	16,592	44,884	14,331	287,537	359,335	71,798	323,263	35,726
Total Expenses	170,009	193,629	23,620	179,130	9,121	1,474,505	1,600,880	126,375	1,484,255	9,750
NET OPERATING INCOME	26,131	22,852	3,279	39,868	(13,737)	151,973	130,967	21,005	140,935	11,037

**New Haven Parking Authority
Management Locations
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	9,240	9,240	0	9,240	0
Total Revenue	1,155	1,155	0	1,155	0	9,240	9,240	0	9,240	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	505	363	(142)	738	233	5,014	2,901	(2,113)	5,116	102
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	505	363	(142)	738	233	5,014	2,901	(2,113)	5,116	102
Total Expenses	505	363	(142)	738	233	5,014	2,901	(2,113)	5,116	102
NET OPERATING INCOME	650	792	(142)	417	233	4,226	6,339	(2,113)	4,124	102

**New Haven Parking Authority
Crown Street Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	113,987	126,150	(12,163)	128,152	(14,164)	908,891	1,009,200	(100,309)	1,107,812	(198,921)
Transient	25,162	10,524	14,638	78,338	(53,175)	183,833	74,574	109,259	591,407	(407,574)
Validations	2,862	1,496	1,366	14,824	(11,962)	16,747	12,091	4,656	114,871	(98,124)
Rent	25	25	0	25	0	200	200	0	200	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	142,037	138,195	3,842	221,339	(79,302)	1,109,671	1,096,065	13,606	1,814,289	(704,618)
EXPENSES										
Personnel:										
Managers-ST	3,960	4,282	322	4,273	312	35,473	37,231	1,758	39,981	4,508
Managers-OT	342	214	(128)	344	2	1,709	1,862	153	2,650	941
Cashiers-ST	6,130	10,223	4,093	8,816	2,686	66,308	89,556	23,248	79,047	12,739
Cashiers-OT	252	613	361	1,066	813	1,893	5,372	3,479	11,675	9,782
Maintenance-ST	5,147	4,892	(255)	5,737	590	42,600	43,971	1,371	48,387	5,787
Maintenance-OT	637	391	(246)	4	(633)	2,696	3,426	730	1,940	(756)
Security-ST	13,846	16,472	2,626	16,832	2,986	126,336	144,303	17,967	133,524	7,188
Security-OT	275	988	713	570	295	7,295	8,658	1,363	8,010	716
Benefits	35,799	35,071	(728)	34,799	(1,000)	283,858	288,931	5,073	296,765	12,908
Total Personnel	66,390	73,146	6,756	72,441	6,051	568,167	623,310	55,143	621,978	53,811
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	11,274	11,300	26	10,745	(529)	79,308	75,130	(4,178)	68,187	(11,121)
Service Agreements	3,385	3,515	130	3,378	(7)	27,289	27,756	467	26,553	(736)
Professional Services	2,312	3,368	1,056	2,260	(52)	19,907	27,184	7,277	20,379	(726)
Repairs and Maintenance	4,421	6,477	2,056	5,357	935	31,206	51,816	20,610	39,845	8,639
Insurance	8,088	7,435	(652)	8,556	469	64,701	59,481	(5,220)	68,450	3,749
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	770	870	100	848	78	5,140	7,171	2,031	7,562	2,423
Tickets and Tags	132	305	173	415	283	2,370	2,440	70	1,954	(415)
Supplies	1,624	2,155	531	386	(1,238)	8,936	14,826	5,890	7,211	(1,725)
Bank Fees	3,212	4,800	1,588	5,415	2,203	25,271	38,400	13,129	48,646	23,375
Contracted Snow Removal	0	3,500	3,500	0	0	0	11,500	11,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	27,993	32,985	4,992	34,321	6,328	239,364	263,876	24,512	253,035	13,671
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,882	1,215	(667)	1,125	(757)	7,042	11,420	4,378	8,658	1,616
Total Operating	65,092	77,925	12,832	72,807	7,715	510,535	591,000	80,465	550,482	39,947
Total Expenses	131,482	151,071	19,588	145,248	13,766	1,078,702	1,214,310	135,608	1,172,460	93,758
NET OPERATING INCOME	10,555	(12,876)	23,430	76,091	(65,536)	30,969	(118,245)	149,214	641,829	(610,860)

**New Haven Parking Authority
Granite Square Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	47,614	50,069	(2,455)	51,798	(4,184)	387,637	400,552	(12,915)	410,812	(23,174)
Transient	2,545	276	2,269	2,044	502	9,472	2,564	6,908	21,179	(11,708)
Validations	0	0	0	76	(76)	0	0	0	308	(308)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	50,159	50,345	(186)	53,918	(3,758)	397,109	403,116	(6,007)	432,299	(35,190)
EXPENSES										
Personnel:										
Managers-ST	355	743	388	459	105	2,776	6,457	3,681	4,051	1,274
Managers-OT	31	37	6	55	24	163	323	160	242	79
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,214	1,232	18	1,115	(98)	10,389	11,431	1,042	10,282	(107)
Maintenance-OT	210	99	(111)	7	(203)	719	863	144	248	(470)
Security-ST	388	547	159	12	(376)	4,605	4,744	139	3,921	(685)
Security-OT	2	0	(2)	0	(2)	52	0	(52)	152	100
Benefits	2,290	2,057	(233)	2,493	203	17,840	17,531	(309)	17,362	(478)
Total Personnel	4,489	4,715	226	4,142	(348)	36,544	41,349	4,805	36,257	(286)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,267	4,045	778	3,841	573	21,041	28,660	7,619	26,436	5,396
Service Agreements	769	878	109	809	40	6,214	6,919	705	6,715	501
Professional Services	379	200	(179)	219	(160)	1,015	1,600	585	1,052	37
Repairs and Maintenance	25	1,502	1,477	2,326	2,301	6,292	12,016	5,724	15,010	8,718
Insurance	4,250	4,173	(76)	3,621	(628)	33,996	33,385	(612)	28,969	(5,028)
Rent (land and building)	40,432	40,750	318	39,756	(676)	323,455	326,000	2,545	318,048	(5,407)
Uniforms	28	33	5	41	14	194	312	118	356	162
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	891	843	(48)	491	(400)	3,032	4,130	1,098	4,078	1,047
Bank Fees	436	640	204	717	281	3,460	5,120	1,660	5,567	2,107
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,564	4,054	490	4,367	803	28,808	32,435	3,627	28,889	81
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(10)	(10)	1,042	1,500	458	70	(972)
Total Operating	54,040	57,118	3,079	56,178	2,138	428,549	452,076	23,528	435,190	6,642
Total Expenses	58,529	61,833	3,304	60,319	1,790	465,092	493,425	28,333	471,447	6,355
NET OPERATING INCOME	(8,370)	(11,488)	3,119	(6,402)	(1,988)	(67,983)	(90,309)	22,327	(39,148)	(28,834)

New Haven Parking Authority
Orange & Elm Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	2,916	3,382	(466)	9,607	(6,691)	27,597	25,500	2,097	73,924	(46,327)
Validations	113	223	(110)	442	(329)	1,465	2,089	(624)	6,519	(5,054)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	3,029	3,605	(576)	10,049	(7,020)	29,062	27,589	1,473	80,443	(51,381)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	374	389	15	340	(33)	3,221	3,684	463	3,309	88
Maintenance-OT	21	31	10	1	(20)	142	271	129	90	(52)
Security-ST	94	61	(33)	0	(94)	819	526	(293)	454	(365)
Security-OT	0	0	0	0	0	8	0	(8)	17	9
Benefits	481	457	(24)	483	1	3,935	3,926	(9)	3,659	(275)
Total Personnel	971	938	(33)	824	(147)	8,126	8,407	281	7,530	(596)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	470	525	55	460	(10)	3,269	3,685	416	2,897	(372)
Service Agreements	681	681	0	681	0	5,449	5,266	(183)	5,266	(183)
Professional Services	1	0	(1)	1	0	10	0	(10)	10	0
Repairs and Maintenance	20	325	305	25	5	195	2,600	2,405	463	268
Insurance	207	180	(27)	327	120	1,656	1,438	(218)	2,618	962
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	8	9	1	10	2	58	91	33	88	30
Tickets and Tags	0	27	27	45	45	45	216	171	269	224
Supplies	51	515	464	181	130	1,212	2,920	1,708	1,566	353
Bank Fees	358	560	202	652	294	2,758	4,480	1,722	5,974	3,215
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	755	972	217	958	203	6,332	7,774	1,442	7,209	877
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,551	3,794	1,243	3,340	790	20,984	28,470	7,486	26,359	5,375
Total Expenses	3,522	4,732	1,210	4,164	643	29,109	36,877	7,768	33,889	4,779
NET OPERATING INCOME	(493)	(1,127)	634	5,885	(6,377)	(48)	(9,288)	9,240	46,554	(46,602)

**New Haven Parking Authority
Orchard & Sherman Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	59,197	59,091	107	58,218	980	473,579	472,727	853	465,741	7,838
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	59,197	59,091	107	58,218	980	473,579	472,727	853	465,741	7,838
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	374	389	15	340	(33)	3,238	3,684	446	3,328	90
Maintenance-OT	21	31	10	1	(20)	140	271	131	90	(50)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	399	400	1	384	(16)	3,408	3,448	40	3,200	(209)
Total Personnel	794	820	26	725	(69)	6,786	7,403	617	6,617	(168)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,867	3,300	1,433	3,124	1,257	17,242	23,250	6,008	21,202	3,960
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	25	118	93	61	36	330	944	614	350	20
Insurance	2,941	2,404	(537)	1,844	(1,098)	23,532	19,232	(4,300)	14,750	(8,782)
Rent (land and building)	8,280	8,280	0	8,280	0	66,240	66,240	0	66,240	0
Uniforms	7	8	1	8	1	49	83	34	71	22
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,607	2,045	(562)	713	(1,894)	4,757	6,240	1,483	8,690	3,933
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,091	16,000	12,909	1,544	(1,547)	10,717	48,000	37,283	2,291	(8,426)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,539	1,302	(238)	1,622	83	10,359	10,412	53	9,003	(1,356)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	20,357	33,457	13,099	17,196	(3,161)	133,226	174,401	41,175	122,596	(10,630)
Total Expenses	21,151	34,277	13,125	17,921	(3,231)	140,012	181,804	41,792	129,214	(10,799)
NET OPERATING INCOME	38,046	24,814	13,232	40,297	(2,251)	333,567	290,923	42,644	336,527	(2,960)

**New Haven Parking Authority
Residential Lots
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,481	12,395	86	12,048	433	97,641	99,160	(1,519)	100,590	(2,949)
Transient	3,960	534	3,426	4,359	(399)	22,034	4,513	17,521	31,414	(9,380)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	16,441	12,929	3,512	16,407	34	119,675	103,673	16,002	132,005	(12,329)
EXPENSES										
Personnel:										
Managers-ST	396	248	(148)	428	32	3,503	2,159	(1,344)	4,113	610
Managers-OT	68	12	(56)	59	(9)	356	108	(248)	333	(23)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	374	389	15	340	(33)	3,238	3,684	446	3,291	53
Maintenance-OT	45	31	(14)	1	(44)	200	271	71	90	(109)
Security-ST	526	699	173	16	(510)	6,229	6,060	(169)	5,013	(1,216)
Security-OT	2	0	(2)	0	(2)	72	0	(72)	194	122
Benefits	1,497	1,457	(40)	1,891	393	11,371	12,375	1,004	11,235	(136)
Total Personnel	2,908	2,836	(72)	2,734	(174)	24,969	24,657	(312)	24,447	(522)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,010	1,300	290	1,194	184	7,884	8,700	816	7,826	(58)
Service Agreements	13	10	(3)	10	(3)	85	80	(5)	20	(65)
Professional Services	0	140	140	126	126	1,057	1,120	63	781	(276)
Repairs and Maintenance	25	243	218	121	97	1,779	1,944	165	2,253	474
Insurance	688	591	(97)	600	(87)	5,502	4,725	(777)	4,802	(700)
Rent (land and building)	1,119	1,119	0	1,104	(15)	8,529	8,952	423	8,234	(294)
Uniforms	34	38	4	27	(7)	237	323	86	230	(7)
Tickets and Tags	36	42	6	34	(2)	291	336	45	297	6
Supplies	1,618	825	(793)	309	(1,309)	6,034	4,400	(1,634)	7,669	1,635
Bank Fees	1,029	1,200	171	1,488	459	7,626	9,600	1,974	11,752	4,126
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,745	1,822	77	1,932	187	14,663	14,577	(86)	15,505	842
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	400	400	0	0
Total Operating	7,316	7,380	64	6,945	(371)	53,686	55,157	1,471	59,369	5,683
Total Expenses	10,224	10,216	(8)	9,680	(544)	78,655	79,814	1,159	83,816	5,161
NET OPERATING INCOME	6,217	2,713	3,503	6,727	(511)	41,021	23,859	17,162	48,189	(7,168)

**New Haven Parking Authority
Sherman & Tyler Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,742	60,632	109	59,736	1,005	485,933	485,059	875	477,891	8,043
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,742	60,632	109	59,736	1,005	485,933	485,059	875	477,891	8,043
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	374	389	15	340	(33)	3,238	3,684	446	3,328	90
Maintenance-OT	21	31	10	1	(20)	140	271	131	90	(50)
Security-ST	0	152	152	0	0	0	1,318	1,318	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	394	613	219	379	(15)	3,371	5,221	1,850	3,128	(243)
Total Personnel	789	1,185	396	720	(69)	6,748	10,494	3,746	6,545	(203)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	395	500	105	444	49	2,947	3,250	303	2,935	(12)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	2,157	118	(2,039)	89	(2,068)	2,462	944	(1,518)	2,043	(419)
Insurance	3,022	2,473	(549)	474	(2,549)	24,180	19,785	(4,394)	3,789	(20,390)
Rent (land and building)	8,496	8,496	0	8,496	0	67,968	67,968	0	67,968	0
Uniforms	7	8	1	8	1	49	83	34	71	22
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,607	2,045	(562)	708	(1,899)	4,757	6,240	1,483	5,170	413
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,091	0	(3,091)	1,544	(1,547)	10,717	0	(10,717)	2,291	(8,426)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,563	1,443	(120)	1,162	(401)	10,666	11,546	880	4,692	(5,974)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	21,338	15,083	(6,255)	12,925	(8,413)	123,747	109,816	(13,930)	88,960	(34,787)
Total Expenses	22,127	16,268	(5,859)	13,645	(8,483)	130,495	120,310	(10,185)	95,505	(34,990)
NET OPERATING INCOME	38,614	44,364	(5,749)	46,092	(7,477)	355,438	364,748	(9,310)	382,385	(26,947)

**New Haven Parking Authority
State/Fair and State/Chapel
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,663	9,867	796	11,696	(1,033)	73,203	78,936	(5,733)	89,051	(15,848)
Transient	2,560	448	2,112	3,876	(1,317)	13,674	3,780	9,894	30,249	(16,575)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	13,223	10,315	2,908	15,572	(2,350)	86,877	82,716	4,161	119,300	(32,423)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	142	144	2	122	(21)	1,229	1,261	32	1,238	10
Maintenance-OT	8	12	4	0	(7)	54	103	49	33	(21)
Security-ST	0	228	228	0	0	0	1,976	1,976	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	112	468	356	103	(8)	997	3,909	2,912	909	(88)
Total Personnel	262	852	590	225	(36)	2,279	7,249	4,970	2,180	(99)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,288	2,500	1,212	2,253	965	12,042	18,250	6,208	15,319	3,277
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	30	30	34	34	215	240	25	211	(4)
Repairs and Maintenance	0	0	0	30	30	54	0	(54)	30	(24)
Insurance	526	437	(90)	387	(139)	4,211	3,494	(717)	3,100	(1,111)
Rent (land and building)	7,500	7,500	0	7,500	0	60,000	60,000	0	60,000	0
Uniforms	12	14	2	4	(9)	87	118	31	33	(53)
Tickets and Tags	20	18	(2)	18	(1)	157	144	(13)	146	(11)
Supplies	130	150	20	150	20	1,362	1,200	(162)	1,225	(136)
Bank Fees	56	64	8	75	19	204	512	308	535	330
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	295	503	208	286	(9)	2,858	4,020	1,162	2,236	(622)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,827	11,215	1,388	10,738	911	81,189	87,978	6,789	82,835	1,645
Total Expenses	10,089	12,067	1,978	10,963	874	83,468	95,227	11,759	85,014	1,546
NET OPERATING INCOME	3,134	(1,752)	4,886	4,609	(1,475)	3,409	(12,511)	15,920	34,285	(30,877)

**New Haven Parking Authority
State & George Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	320,000	320,000	0	320,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(4,218)	4,218	0	0	0	(4,218)	4,218
Total Revenue	40,000	40,000	0	35,782	4,218	320,000	320,000	0	315,782	4,218
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	2,506	0	(2,506)	588	(1,918)
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	1,982	1,613	(369)	1,017	(964)	15,854	12,903	(2,951)	8,140	(7,714)
Rent (land and building)	20,000	20,000	0	20,000	0	160,000	160,000	0	160,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	874	500	(374)	335	(539)	5,601	3,997	(1,604)	2,546	(3,055)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	22,856	22,113	(743)	21,352	(1,503)	183,960	176,900	(7,060)	171,273	(12,687)
Total Expenses	22,856	22,113	(743)	21,352	(1,503)	183,960	176,900	(7,060)	171,273	(12,687)
NET OPERATING INCOME	17,144	17,888	(743)	14,429	2,715	136,040	143,100	(7,060)	144,508	(8,469)

**New Haven Parking Authority
State Street Lots
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	6,760	13,500	(6,740)	11,980	(5,220)	52,053	108,000	(55,948)	107,021	(54,969)
Transient	563	0	563	3,466	(2,903)	1,661	0	1,661	26,030	(24,369)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	7,323	13,500	(6,177)	15,446	(8,123)	53,714	108,000	(54,286)	133,052	(79,338)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	4,059	4,059	201	0	(201)	25,135	24,934
Cashiers-OT	0	0	0	32	32	0	0	0	1,318	1,318
Maintenance-ST	374	389	15	340	(33)	3,238	3,684	446	3,509	271
Maintenance-OT	21	31	10	1	(20)	153	271	118	90	(63)
Security-ST	444	486	42	14	(430)	5,359	4,218	(1,141)	4,575	(785)
Security-OT	2	0	(2)	0	(2)	64	0	(64)	177	113
Benefits	1,076	855	(221)	2,020	944	7,844	7,278	(566)	12,376	4,532
Total Personnel	1,917	1,761	(156)	6,466	4,549	16,860	15,451	(1,409)	47,180	30,320
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,039	1,150	111	1,020	(19)	9,842	9,050	(792)	8,511	(1,331)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	736	268	(468)	91	(645)	1,804	2,144	340	542	(1,262)
Insurance	698	589	(109)	590	(107)	5,584	4,711	(872)	4,724	(860)
Rent (land and building)	3,672	3,672	0	3,672	0	29,376	29,376	0	29,376	0
Uniforms	15	16	1	20	5	104	147	43	167	63
Tickets and Tags	33	316	283	88	56	262	2,528	2,266	713	451
Supplies	621	715	94	181	(439)	1,291	3,520	2,229	2,120	829
Bank Fees	149	200	51	235	87	1,014	1,600	586	1,374	360
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,038	1,169	131	2,507	1,469	8,293	9,355	1,062	16,559	8,266
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	200	200	33	33
Total Operating	8,000	8,120	121	8,405	405	57,693	62,631	4,938	64,119	6,426
Total Expenses	9,917	9,881	(35)	14,871	4,954	74,553	78,082	3,529	111,299	36,746
NET OPERATING INCOME	(2,593)	3,619	(6,212)	575	(3,169)	(20,839)	29,918	(50,757)	21,753	(42,592)

**New Haven Parking Authority
State & Trumbull Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	1,620	5,760	(4,140)	3,520	(1,900)	11,705	46,080	(34,375)	54,665	(42,960)
Transient	1,428	0	1,428	0	1,428	9,802	0	9,802	0	9,802
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
Total Revenue	3,048	5,760	(2,712)	3,520	(472)	21,507	46,080	(24,573)	54,705	(33,198)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	71	72	1	61	(10)	606	631	25	619	13
Maintenance-OT	4	6	2	0	(4)	43	49	6	17	(26)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	28	288	260	24	(4)	260	2,400	2,140	231	(28)
Total Personnel	102	366	264	84	(18)	908	3,080	2,172	867	(41)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	243	575	333	542	299	3,694	4,000	306	3,729	34
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	224	(64)	2,302	1,887	(415)	1,789	(513)
Rent (land and building)	1,350	1,350	0	1,350	0	10,800	10,800	0	10,800	0
Uniforms	1	1	0	1	0	9	12	3	13	4
Tickets and Tags	10	9	(1)	9	(1)	79	72	(7)	73	(6)
Supplies	65	75	10	65	0	1,839	600	(1,239)	520	(1,319)
Bank Fees	48	0	(48)	0	(48)	210	0	(210)	0	(210)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	277	219	(58)	143	(134)	1,906	1,753	(153)	1,370	(536)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,281	2,465	184	2,334	53	21,423	19,125	(2,298)	19,640	(1,783)
Total Expenses	2,383	2,831	448	2,419	35	22,331	22,205	(126)	20,507	(1,824)
NET OPERATING INCOME	665	2,929	(2,264)	1,101	(437)	(824)	23,875	(24,700)	34,197	(35,022)

**New Haven Parking Authority
State & Wall Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,303	15,620	(5,317)	14,630	(4,327)	79,182	124,960	(45,778)	126,468	(47,287)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	10,303	15,620	(5,317)	14,630	(4,327)	79,182	124,960	(45,778)	126,468	(47,287)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	138	144	6	126	(12)	1,198	1,354	156	1,226	28
Maintenance-OT	8	12	4	(4)	(12)	58	103	45	29	(30)
Security-ST	394	1,154	760	12	(382)	4,386	10,018	5,632	3,921	(466)
Security-OT	2	0	(2)	0	(2)	52	0	(52)	152	100
Benefits	720	1,586	866	1,042	322	5,030	13,257	8,227	5,354	324
Total Personnel	1,261	2,896	1,635	1,175	(86)	10,725	24,732	14,007	10,682	(43)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	336	325	(11)	289	(47)	2,028	2,225	197	1,985	(44)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	25	350	325	25	0	852	2,800	1,948	7,703	6,851
Insurance	814	692	(123)	549	(265)	6,513	5,532	(981)	4,394	(2,119)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	33	35	2	13	(20)	231	287	56	109	(123)
Tickets and Tags	19	19	0	18	(1)	154	152	(2)	146	(8)
Supplies	51	165	114	171	120	2,093	1,320	(773)	1,247	(846)
Bank Fees	239	240	1	379	140	1,633	1,920	287	2,294	661
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	836	1,426	590	778	(58)	7,580	11,407	3,827	7,854	274
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
Total Operating	2,354	3,251	897	2,223	(131)	22,461	27,643	5,182	27,514	5,053
Total Expenses	3,615	6,147	2,532	3,398	(217)	33,186	52,375	19,189	38,196	5,010
NET OPERATING INCOME	6,688	9,473	(2,784)	11,232	(4,544)	45,996	72,585	(26,589)	88,273	(42,277)

**New Haven Parking Authority
Temple Medical Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	86,905	77,777	9,129	83,458	3,447	604,236	622,213	(17,978)	678,197	(73,961)
Transient	7,243	4,539	2,704	18,073	(10,830)	50,817	22,728	28,089	161,036	(110,219)
Validations	1,057	1,953	(896)	4,747	(3,691)	10,230	11,205	(975)	46,255	(36,025)
Rent	1,775	1,775	0	1,775	0	14,200	14,200	0	14,200	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	96,980	86,044	10,936	108,053	(11,074)	679,483	670,346	9,137	899,689	(220,206)
EXPENSES										
Personnel:										
Managers-ST	1,401	1,834	433	1,964	564	12,662	15,920	3,258	14,336	1,674
Managers-OT	81	92	11	96	14	450	797	347	846	396
Cashiers-ST	5,105	6,004	899	5,721	616	45,920	52,105	6,185	45,785	(134)
Cashiers-OT	0	360	360	51	51	188	3,127	2,939	2,151	1,964
Maintenance-ST	3,041	2,441	(600)	2,986	(54)	21,370	21,819	449	23,027	1,656
Maintenance-OT	826	195	(631)	2	(824)	2,139	1,700	(439)	910	(1,229)
Security-ST	5,006	5,177	171	4,790	(216)	43,292	44,926	1,634	42,773	(519)
Security-OT	129	311	182	662	532	2,151	2,697	546	2,275	123
Benefits	17,079	16,910	(169)	15,743	(1,336)	135,428	143,518	8,090	125,531	(9,897)
Total Personnel	32,668	33,324	656	32,015	(653)	263,600	286,609	23,009	257,634	(5,966)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,881	7,600	719	7,085	203	41,443	47,330	5,887	43,555	2,112
Service Agreements	2,265	2,394	129	2,376	111	18,807	18,746	(61)	18,322	(485)
Professional Services	1,932	1,869	(63)	1,743	(189)	14,131	14,952	821	15,202	1,072
Repairs and Maintenance	3,312	2,577	(735)	5,156	1,844	9,470	20,616	11,146	18,414	8,944
Insurance	4,718	4,206	(512)	3,735	(984)	37,748	33,649	(4,099)	29,879	(7,869)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	306	347	41	346	40	2,370	2,880	510	3,330	959
Tickets and Tags	108	56	(52)	53	(55)	591	448	(143)	561	(31)
Supplies	909	905	(4)	728	(181)	6,917	6,826	(91)	5,756	(1,161)
Bank Fees	579	1,440	861	1,577	998	6,390	11,520	5,130	12,577	6,188
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	13,890	15,374	1,484	14,662	772	112,926	122,992	10,066	106,279	(6,647)
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	715	18	695	(2)	5,907	9,420	3,513	7,943	2,036
Total Operating	35,598	37,483	1,885	38,156	2,558	256,700	289,379	32,679	261,818	5,119
Total Expenses	68,266	70,807	2,541	70,171	1,904	520,299	575,988	55,688	519,452	(847)
NET OPERATING INCOME	28,714	15,237	13,477	37,883	(9,169)	159,184	94,359	64,825	380,236	(221,053)

**New Haven Parking Authority
Temple Street Garage
For the Eight Months Ending February 28, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	206,898	199,234	7,664	198,182	8,716	1,556,290	1,593,872	(37,582)	1,666,533	(110,242)
Transient	17,260	15,696	1,564	69,394	(52,135)	130,154	81,726	48,428	563,813	(433,660)
Validations	6,847	3,586	3,261	9,208	(2,360)	59,295	19,067	40,228	85,313	(26,018)
Rent	5,675	5,625	50	5,675	0	45,400	45,000	400	45,400	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	236,680	224,141	12,539	282,459	(45,779)	1,791,139	1,739,665	51,474	2,361,080	(569,921)
EXPENSES										
Personnel:										
Managers-ST	4,257	5,097	840	5,828	1,571	38,574	44,256	5,682	44,038	5,464
Managers-OT	199	255	56	322	122	1,479	2,212	733	2,481	1,003
Cashiers-ST	10,690	10,958	268	10,505	(186)	90,210	104,604	14,394	84,888	(5,322)
Cashiers-OT	88	657	569	1,022	934	2,163	6,276	4,113	12,989	10,827
Maintenance-ST	5,623	6,680	1,057	6,500	877	43,594	59,892	16,299	56,883	13,289
Maintenance-OT	1,157	534	(623)	103	(1,055)	3,430	4,679	1,249	1,084	(2,346)
Security-ST	13,609	14,211	602	14,689	1,080	143,098	124,492	(18,606)	121,805	(21,293)
Security-OT	733	853	120	22	(711)	7,778	7,469	(309)	6,695	(1,083)
Benefits	37,835	35,404	(2,431)	35,045	(2,790)	311,468	307,290	(4,178)	310,108	(1,360)
Total Personnel	74,192	74,649	457	74,033	(158)	641,793	661,170	19,377	640,971	(822)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	19,921	22,300	2,379	21,035	1,114	125,120	147,750	22,630	136,516	11,396
Service Agreements	4,625	4,674	49	4,571	(54)	36,832	36,951	119	34,710	(2,122)
Professional Services	1,491	2,556	1,065	1,491	0	28,447	21,168	(7,279)	18,190	(10,257)
Repairs and Maintenance	3,801	7,057	3,256	4,385	584	35,759	56,456	20,697	66,451	30,692
Insurance	12,225	10,849	(1,376)	10,319	(1,906)	97,803	86,793	(11,009)	82,555	(15,247)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	687	781	94	807	120	4,809	6,543	1,734	6,927	2,118
Tickets and Tags	292	260	(32)	193	(99)	2,144	2,080	(64)	1,530	(614)
Supplies	2,197	3,305	1,108	1,546	(651)	13,846	19,826	5,980	14,242	396
Bank Fees	1,612	3,200	1,588	3,788	2,176	15,414	25,600	10,186	33,602	18,188
Contracted Snow Removal	0	11,500	11,500	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	34,777	35,290	513	36,712	1,935	276,886	282,319	5,433	266,991	(9,895)
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	1,240	543	1,145	448	7,367	11,620	4,253	9,037	1,670
Total Operating	82,325	103,012	20,687	85,993	3,668	644,428	731,607	87,179	670,753	26,325
Total Expenses	156,517	177,661	21,144	160,027	3,510	1,286,221	1,392,777	106,556	1,311,724	25,503
NET OPERATING INCOME	80,163	46,480	33,683	122,433	(42,270)	504,918	346,888	158,030	1,049,336	(544,418)

**New Haven Parking Authority
Tower Lane Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

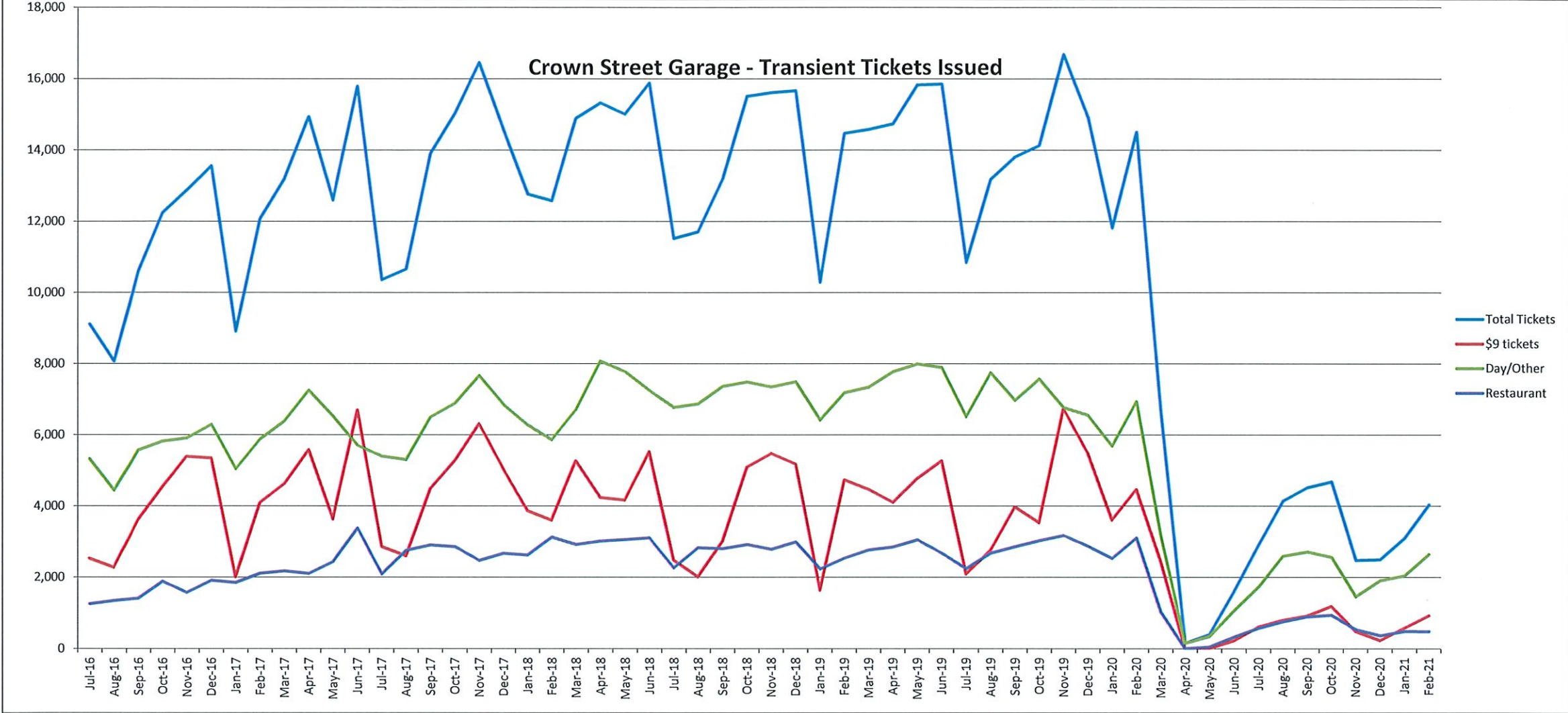
	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	1,188	(1,188)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	65	65
Bank Fees	0	0	0	0	0	0	0	0	161	161
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	1	1	0	0	0	69	69
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
Total Operating	0	0	0	1	1	0	0	0	773	773
Total Expenses	0	0	0	1	1	0	0	0	773	773
NET OPERATING INCOME	0	0	0	(1)	1	0	0	0	414	(414)

**New Haven Parking Authority
Under Air Rights Lot
For the Eight Months Ending February 28, 2021
(Management Use Only)**

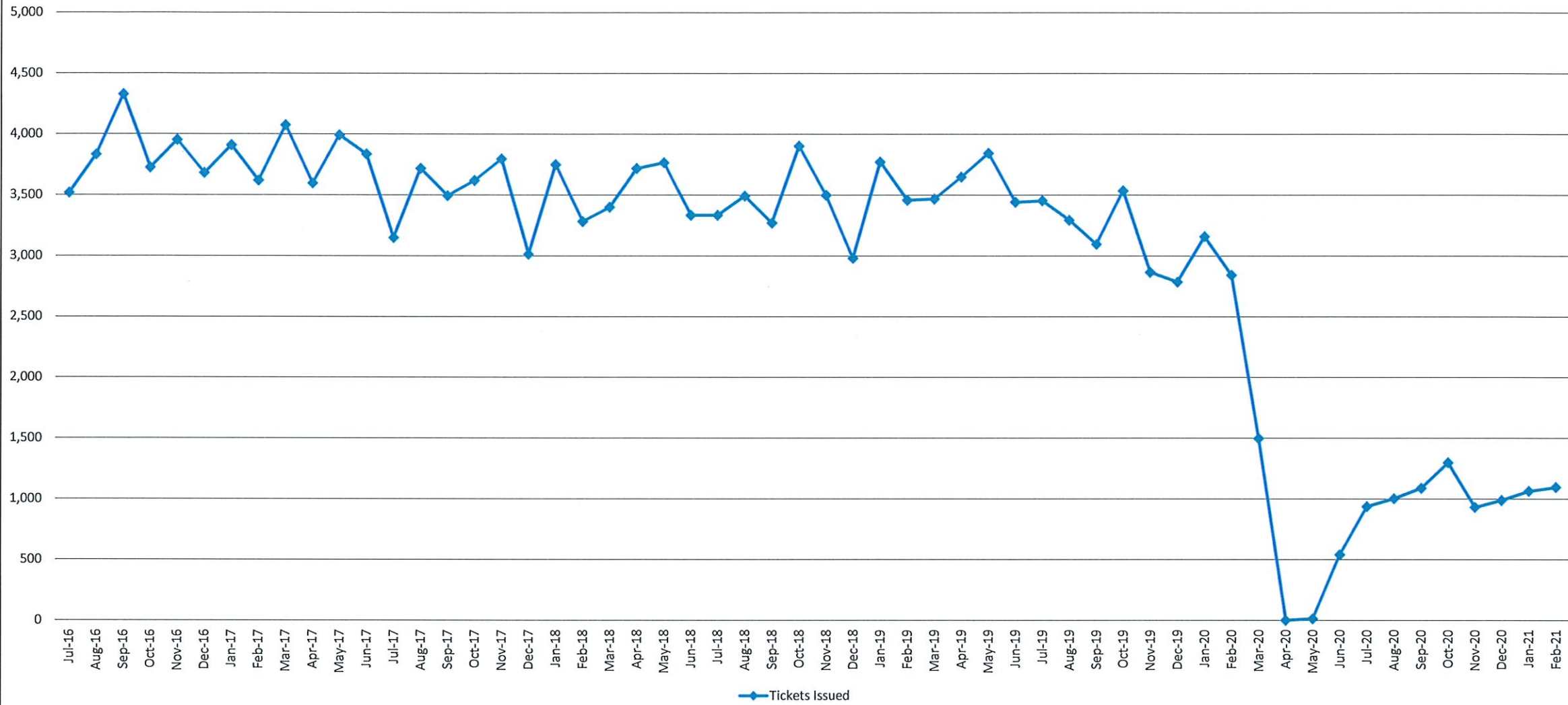
	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,405	0	19,833	(428)	155,240	155,240	0	158,664	(3,424)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,529	1,577	(48)	1,374	155	10,692	12,862	(2,170)	9,906	786
Total Revenue	20,934	20,982	(48)	21,207	(273)	165,932	168,102	(2,170)	168,570	(2,638)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	148	144	(4)	126	(22)	1,229	1,354	125	1,263	35
Maintenance-OT	9	12	3	0	(9)	72	103	31	33	(39)
Security-ST	389	395	6	12	(377)	4,382	3,426	(956)	3,921	(461)
Security-OT	261	0	(261)	0	(261)	311	0	(311)	152	(159)
Benefits	724	518	(206)	1,042	318	4,943	4,386	(557)	5,361	418
Total Personnel	1,530	1,069	(461)	1,180	(350)	10,937	9,269	(1,668)	10,731	(206)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,651	2,550	(101)	2,348	(302)	16,256	20,100	3,844	15,209	(1,047)
Service Agreements	272	272	0	272	0	2,180	2,106	(74)	2,106	(73)
Professional Services	308	333	25	308	0	2,742	2,664	(78)	2,629	(113)
Repairs and Maintenance	0	300	300	0	0	800	2,400	1,600	0	(800)
Insurance	979	809	(170)	654	(325)	7,828	6,469	(1,359)	5,229	(2,600)
Rent (land and building)	4,000	4,000	0	4,000	0	32,000	32,000	0	32,000	0
Uniforms	9	10	1	13	4	64	87	23	109	45
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	900	892	(8)	803	(97)	7,575	7,133	(442)	6,586	(989)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	1,000	1,000	222	222
Total Operating	9,119	9,165	46	8,399	(721)	69,450	73,980	4,510	64,115	(5,334)
Total Expenses	10,649	10,234	(414)	9,578	(1,070)	80,386	83,229	2,842	74,846	(5,540)
NET OPERATING INCOME	10,286	10,748	(462)	11,629	(1,343)	85,546	84,873	673	93,724	(8,178)

NEW HAVEN PARKING AUTHORITY
INCOME STATEMENT BY FACILITY (REV)
FEB 2021
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	258	101	157	5,265	4,575	690	2,052	2,144	92	3,213	2,431	782
State Street Garage	268	76	57	20	164	243	(79)	122	98	(24)	42	145	(103)
Union Station Garage	1,130	50	108	(58)	448	769	(321)	976	1,273	297	(528)	(504)	(24)
Union Station Building	n/a				883	887	(4)	1,622	1,909	287	(739)	(1,022)	283
Total Restricted					6,760	6,474	286	4,772	5,424	652	1,988	1,050	938
<u>UNRESTRICTED</u>													
Management Locations	n/a				9	9	0	5	3	(2)	4	6	(2)
Crown Street Garage	708	196	191	5	1,109	1,096	13	1,079	1,215	136	30	(119)	149
Granite Square Garage	305	163	191	(28)	397	403	(6)	465	493	28	(68)	(90)	22
Temple Medical Garage	386	220	168	51	679	670	9	520	576	56	159	94	65
Temple Street Garage	1,247	180	129	51	1,791	1,740	51	1,286	1,393	107	505	347	158
Orange & Elm Lot	35	104	104	-	29	28	1	29	37	8	0	(9)	9
Orchard & Sherman Lot	460	129	38	91	474	473	1	140	182	42	334	291	43
Residential Lots	249	60	40	21	120	104	16	79	80	1	41	24	17
Sherman & Tyler Lot	470	129	35	95	486	485	1	130	120	(10)	356	365	(9)
State/Fair and State/Chapel Lots	165	66	63	3	87	83	4	83	95	12	4	(12)	16
State & George Lot	490	82	47	35	320	320	0	184	177	(7)	136	143	(7)
State Street Lots	220	31	43	(12)	54	108	(54)	75	78	3	(21)	30	(51)
State & Trumbull Lot	75	35	37	(2)	21	46	(25)	22	22	0	(1)	24	(25)
State & Wall Lot	127	78	32	45	79	125	(46)	33	52	19	46	73	(27)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	166	168	(2)	80	83	3	86	85	1
Total Unrestricted					5,821	5,858	(37)	4,210	4,606	396	1,611	1,252	359
Administration	n/a				1,626	1,732	(106)	1,474	1,601	127	152	131	21
Total NHPA	9,171				14,207	14,064	143	10,456	11,631	1,175	3,751	2,433	1,318



Temple Medical Garage - Transient Tickets Issued



Temple Street Garage - Transient Tickets Issued

