



## **FINANCIAL REPORT**

**Brian E. Seholm, Chief Financial Officer**

**April 19, 2021 Board Meeting**

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- **Human Resources Report – prepared by:**

**Bonnie J. Lytle, Director of Human Resources**

- **Chief Financial Officer's Report**

- **Financial Statements for March 2021**

**FINANCE**

## **HUMAN RESOURCES - ACTIVITY REPORT**

**Bonnie J. Lytle**

**Park New Haven Board Meeting, April 19, 2021**

### **Personnel**

- A list of new hires and employees terminating employment in March, 2021 is attached to this report.
- Due to an increase in vacant positions recently, we are currently interviewing for two weekend Security positions. One Custodian position and one Security position were recently filled.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

### **Insurance Claims/Lawsuits**

- Payment was received for damage to a PNH Maintenance truck involved in a motor vehicle accident on February 19, 2021 from the owner of the other vehicle's insurance company. The driver of the other vehicle caused the accident. There were no major injuries as a result of the accident.

### **C. Griffin v NHPA**

An attorney has been assigned by our insurance company to handle this claim which occurred on October 15, 2019 regarding an Amtrak employee who allegedly slipped and fell due to water in the tunnel of Union Station. The claim was originally filed against a contractor who was working in the area at the time, but they denied the claim and it was sent to the Parking Authority.

## **Human Resources Report**

**April 19, 2021**

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### **Insurance Claims/Lawsuits (con't)**

There was one reported employee injury in March, 2021. A Director tripped over a garden hose in the basement of Union Station and hit the right side of his face on a pipe resulting in contusions. He did not miss any time from work as a result of the incident.

### **Insurance Claims Review**

A conference call was held on March 30, 2021 with representatives from our insurance companies to review recent claims, which included one Workers' Compensation claim, four liability claims, and one property claim. There was also a discussion regarding loss control.

### **Training**

I attended CBIA's annual Human Resources Conference which was a virtual conference this year on March 18, 2021. The seminar was very informative.

Respectfully submitted,

*Bonnie J. Lytle*

Bonnie J. Lytle  
Director of Human Resources

**PARK NEW HAVEN PERSONNEL CHANGES MARCH, 2021**

**NEW HIRES**

<b><u>NAME</u></b>	<b><u>HIRE DATE</u></b>	<b><u>POSITION</u></b>
Abdelaziz Abdelaziz	March 14, 2021	Security (rehire)

**EMPLOYEES TERMINATING EMPLOYMENT**

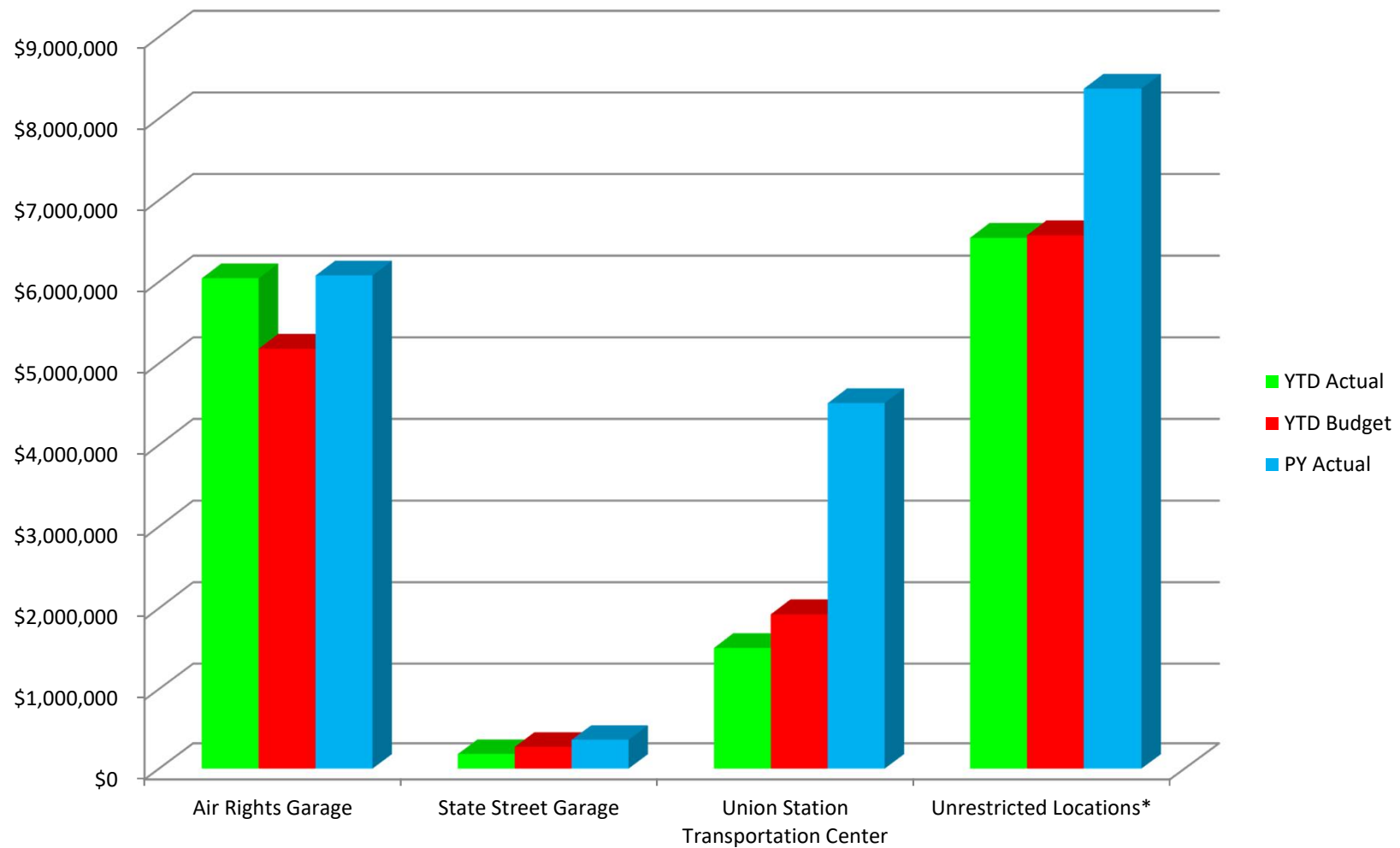
<b><u>NAME</u></b>	<b><u>EFFECTIVE DATE</u></b>	<b><u>POSITION</u></b>
NONE		

# Chief Financial Officers Report

## March 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage
- FY2022 Budget – Draft V1

## YTD Revenue - Budget to Actual March 2021



\* - Excludes Administrative Revenues (rebilled expenses)

# PNH – YTD Location Budget to Actual March 2021

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<b>RESTRICTED</b>													
Air Rights Garage	2,552	263	101	162	6,041	5,178	863	2,311	2,416	105	3,730	2,762	968
State Street Garage	268	76	57	19	183	274	(91)	137	111	(26)	46	163	(117)
Union Station Garage	1,130	51	107	(56)	518	926	(408)	1,090	1,453	363	(572)	(527)	(45)
Union Station Building	n/a				994	998	(4)	1,844	2,163	319	(850)	(1,165)	315
Total Restricted					7,736	7,376	360	5,382	6,143	761	2,354	1,233	1,121
<b>UNRESTRICTED</b>													
Management Locations	n/a				10	10	0	5	3	(2)	5	7	(2)
Crown Street Garage	708	196	191	5	1,252	1,235	17	1,217	1,367	150	35	(132)	167
Granite Square Garage	305	163	191	(28)	447	454	(7)	523	555	32	(76)	(101)	25
Temple Medical Garage	386	223	170	53	775	757	18	590	649	59	185	108	77
Temple Street Garage	1,247	180	129	51	2,025	1,967	58	1,452	1,563	111	573	404	169
Orange & Elm Lot	35	105	105	-	33	32	1	33	41	8	0	(9)	9
Orchard & Sherman Lot	460	129	38	90	533	532	1	159	200	41	374	332	42
Residential Lots	249	61	39	21	136	117	19	88	90	2	48	27	21
Sherman & Tyler Lot	470	129	35	94	547	546	1	149	136	(13)	398	410	(12)
State/Fair and State/Chapel Lots	165	68	63	5	101	93	8	94	107	13	7	(14)	21
State & George Lot	490	82	47	35	360	360	0	207	199	(8)	153	161	(8)
State Street Lots	220	31	42	(11)	61	122	(61)	83	88	5	(22)	34	(56)
State & Trumbull Lot	75	37	37	-	25	51	(26)	25	25	0	0	26	(26)
State & Wall Lot	127	78	32	45	89	141	(52)	37	59	22	52	82	(30)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	55	58	187	189	(2)	91	94	3	96	95	1
Total Unrestricted					6,581	6,606	(25)	4,753	5,176	423	1,828	1,430	398
Administration	n/a				1,811	1,948	(137)	1,694	1,821	127	117	127	(10)
Total NHPA	9,171				16,128	15,930	198	11,829	13,140	1,311	4,299	2,790	1,509

# NHPA Major Variances – March 2021

## AIR RIGHTS

Monthly Rev	609,087	427,725	181,362	Level 6 revenue = \$75,315 and level 8 = \$67,152.
Rent Rev	7,668	13,000	(5,332)	Timing. Some previously non-paying tenants (due to pandemic) have begun paying.
Managers-ST	8,128	6,841	(1,287)	Very little PTO used. Budget deducts 10% for PTO time not covered.
Maint-ST	8,349	14,032	5,683	Still down one custodian and one Maint-B. Newly-assigned custodian started here on April 5.
Utilities	21,428	28,300	6,872	Electricity down \$4000 and water down \$2500 (due to timing).

## STATE ST GARAGE

Monthly Rev	15,771	29,077	(13,306)	Standard parkers down about 90 to budget, commercial up 6 and affordable housing down about 50.
Personnel Exp	5,404	2,836	(2,568)	Maintenance and Security under budgeted due to Excel spreadsheet calculation error. To be corrected for FY22 budget.
Pro Services	1,979	683	(1,296)	Legal up \$1300.

## UNION STATION BUILDING

Maint-ST	24,264	22,084	(2,180)	Very little PTO used. Budget deducts 12% for PTO time not covered.
Utilities	32,281	36,020	3,739	Feb gas actual less than accrual by \$1900 and sewage down \$1400.
Service Agreements	7,026	5,835	(1,191)	ABS HVAC catch-up amortization (\$1500 over budget).
Pro Services	12,468	1,495	(10,973)	Legal up \$9000.
Repairs & Maint	18,926	14,769	(4,157)	Elevators up \$2100 and other up \$12,700 (deep cleaning = \$11,250), escalators down \$1000, plumbing down \$2700 and lighting down \$1800.

## UNION STATION GARAGE

Monthly Rev	26,820	39,735	(12,914)	Down about 130 parkers to budget, mostly due to Covid.
Transient Rev	43,767	117,720	(73,953)	Volume down 55% from last year (pandemic declared in mid-March 2020).
Cashiers-ST	7,419	12,601	5,182	Mon to Fri, 4-12 shift is vacant due to cashier on S/T Disability (returned on 4/5). Weekend call-outs left uncovered.
Benefits	26,463	30,425	3,962	Vacations way down.
Repairs & Maint	(32)	4,117	4,149	\$700 Feb accrual charged to wrong account (s/h/b supplies).
Bank Fees	1,560	8,400	6,840	Credit card transactions down due to dramatic reduction in transients. Budget conservative.

## ADMIN

Managers-ST	104,849	114,831	9,982	Executive Director position at PT, total amount under budget.
Pro Services	43,384	15,241	(28,143)	Legal up \$31,200, partly offset by AOS services down \$1500, no Turner projects (\$1500) and no new accounting system yet (\$1000).
Other Exp	2,094	12,938	10,844	No conferences (\$7750) and no training (\$3000).

## CROWN STREET

Monthly Rev	114,470	126,150	(11,680)	Down about 90 parkers to budget, primarily due to Covid.
Transient Rev	24,676	12,010	12,666	Volume down 37% from last year (pandemic declared in mid-March 2020). Conservative budget.
Cashiers-ST	6,739	11,318	4,579	M-F 11a-6p shift remains vacant. Call-outs may not be covered.

## STATE/WALL

Monthly Rev	9,423	15,620	(6,197)	Down about 50 parkers to budget.
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## TEMPLE MEDICAL

Monthly Rev	82,265	77,777	4,488	Temple MOB minimum parkers over budget (\$11,100), partly offset by about 40 fewer regular monthlies.
Transient Rev	9,426	4,599	4,827	Volume down only 1% from last year (pandemic declared in mid-March 2020). Up 30% from last month. Conservative budget.
Repairs & Maint	(155)	2,577	2,732	\$800 Feb accrual charged to wrong facility (s/h/b Admin).

## TEMPLE STREET

Monthly Rev	202,684	199,234	3,450	Temple MOB minimum parkers not in budget (\$12,200), partly offset by about 60 fewer regular monthlies.
Maint-ST	5,310	7,396	2,086	Fewer hours worked than budgeted.
Benefits	40,003	36,994	(3,009)	Sick up and Good Friday holiday budgeted in April, but recorded in March payroll.
Pro Services	7,234	2,556	(4,678)	Legal up \$4700.
Repairs & Maint	2,478	7,057	4,579	Coding of FPT invoice corrected (billed to Olympia) - \$2100.

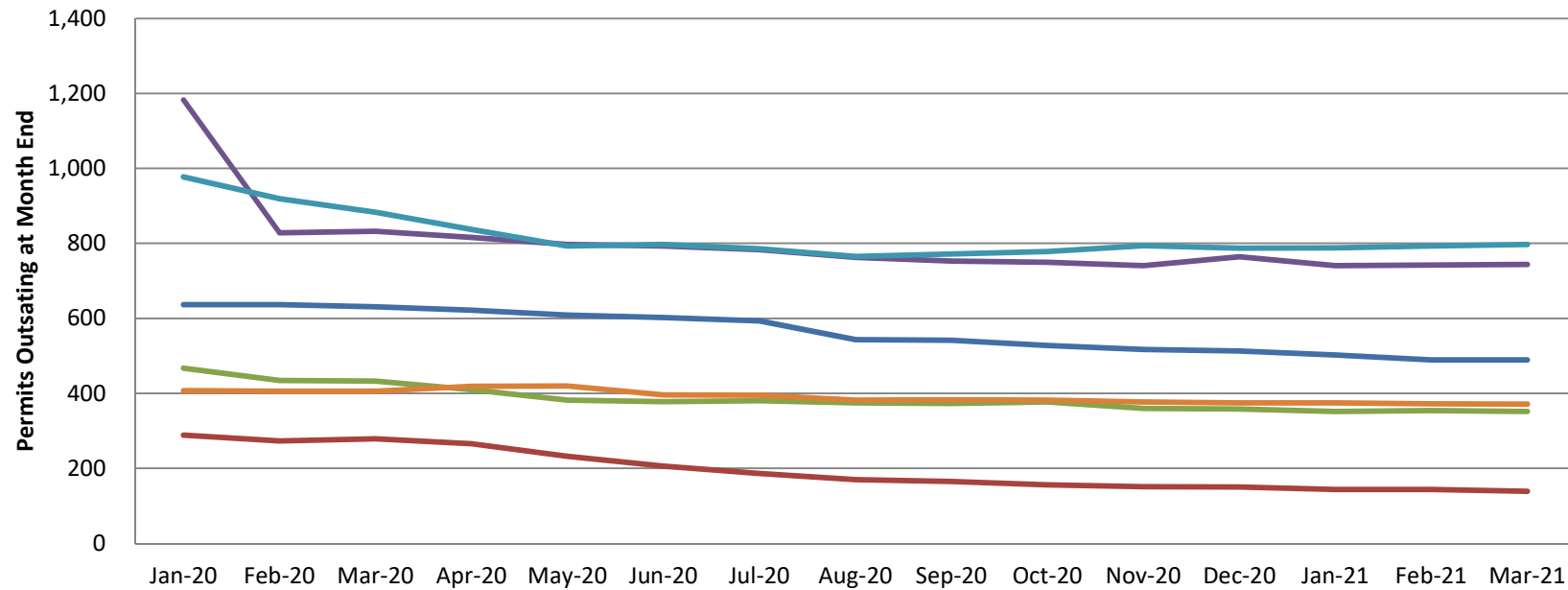


# Revenue Per Space Trend and Year-to-Year March 2021

		MAR 2021		FEB 2021		JAN 2021		YTD MAR 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	304	238	293	272	296	273	296	298
State Street Garage	268	71	138	75	190	71	149	85	168
Union Station Garage	1,130	63	145	49	357	45	363	57	390
<u>UNRESTRICTED</u>									
Crown Street Garage	708	201	244	201	312	191	299	221	351
Granite Square Garage	305	161	177	164	177	161	177	183	199
Temple Medical Garage	371	256	259	261	291	221	310	261	336
Temple Street Garage - X Gateway	635	255	263	260	331	233	336	286	399
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	114	200	86	286	57	286	118	311
Orchard & Sherman Lot	460	128	126	128	126	128	126	145	142
Residential Lots	249	68	56	64	64	60	64	68	73
Sherman & Tyler	472	129	127	129	127	129	127	145	142
State/Fair and State/Chapel Lots	165	85	79	79	97	73	91	77	101
State Street Lots	145	48	97	48	103	48	117	53	127
State & Trumbull Lot	75	53	40	40	40	40	40	42	97
State & Wall Lot	127	71	110	79	118	79	118	88	139
Tower Lane Lot	100	-	-	-	-	-	-	-	1
Under Air Rights Lot	184	114	114	114	114	114	114	127	129

# Monthly Permits by Garage March 2021

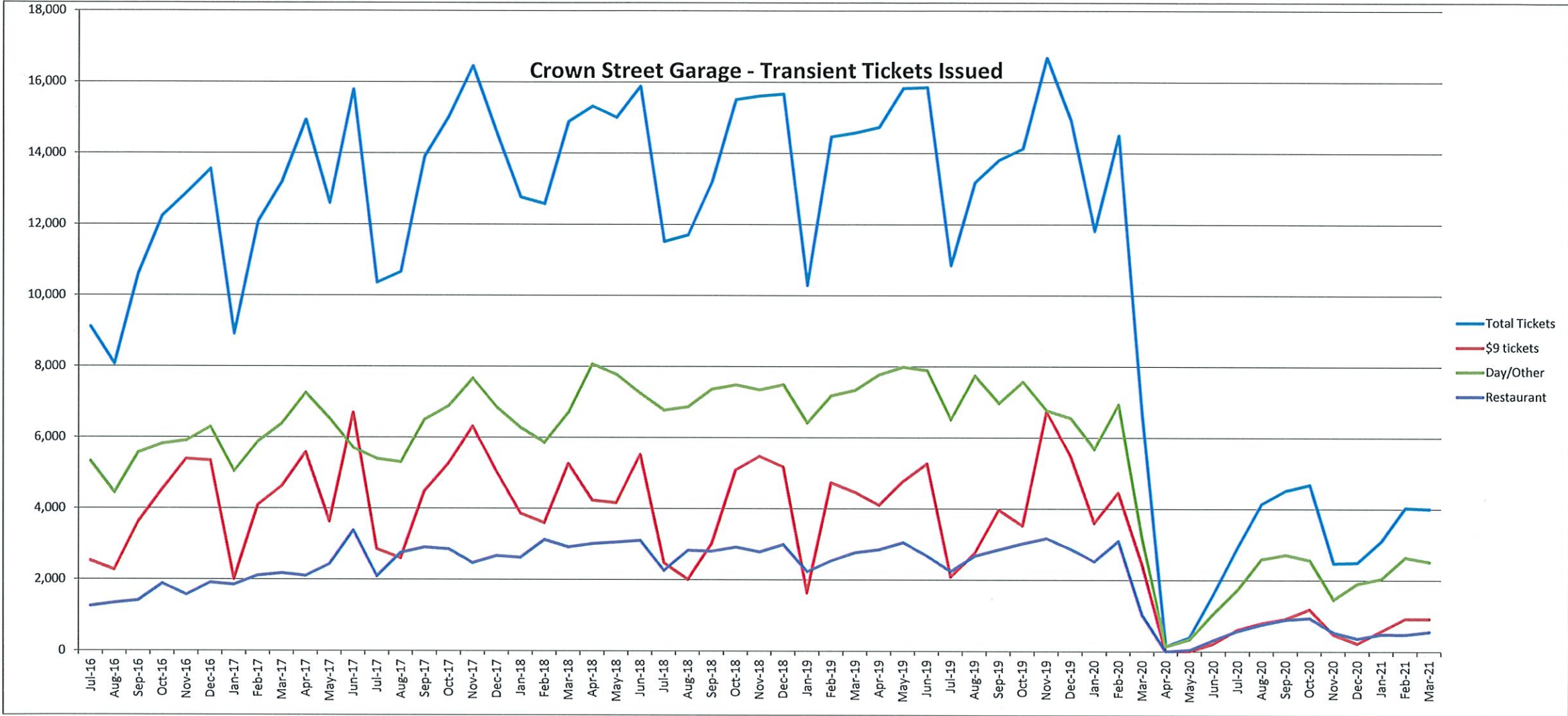
## Total Monthly Permits Outstanding by Garage



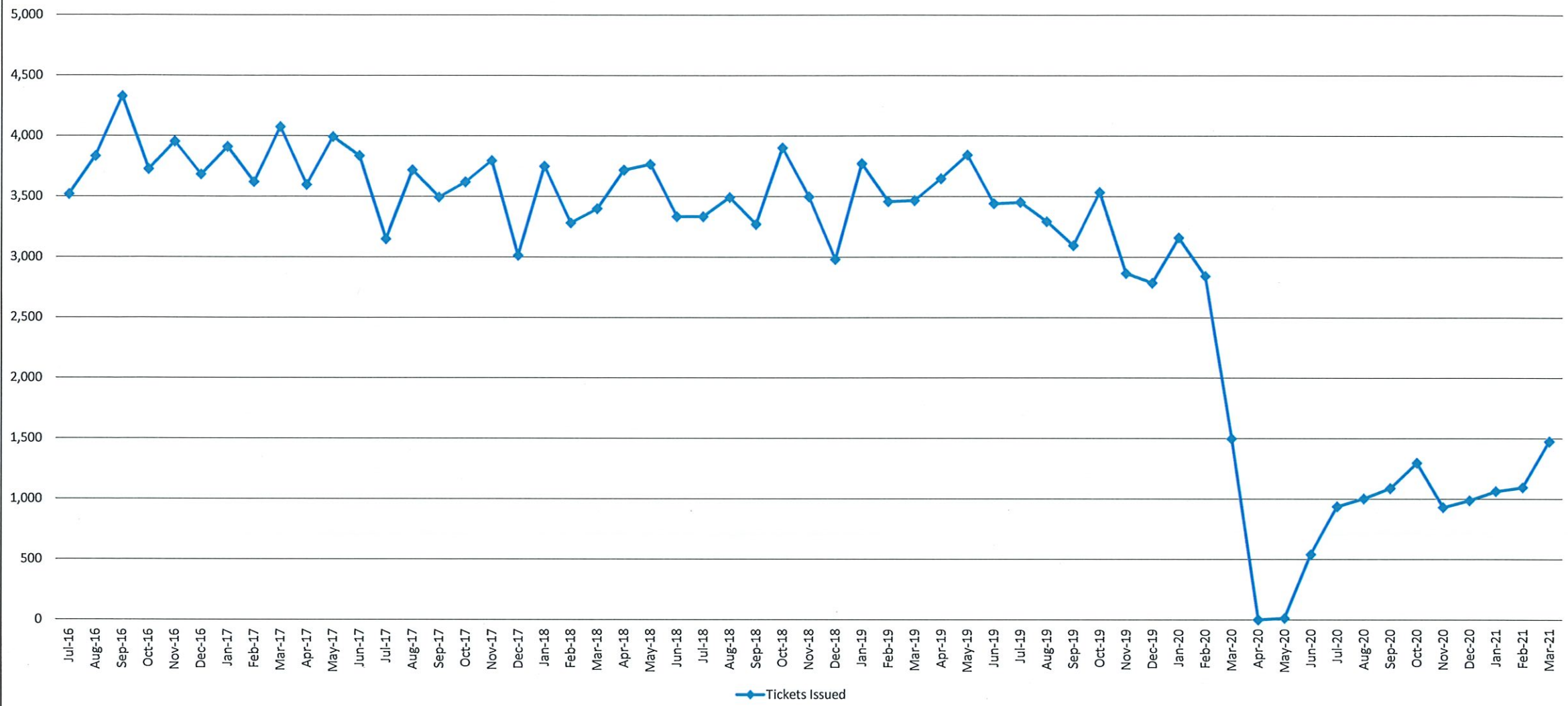
	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
USB	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371

## PNH Board Meeting – April 19, 2021

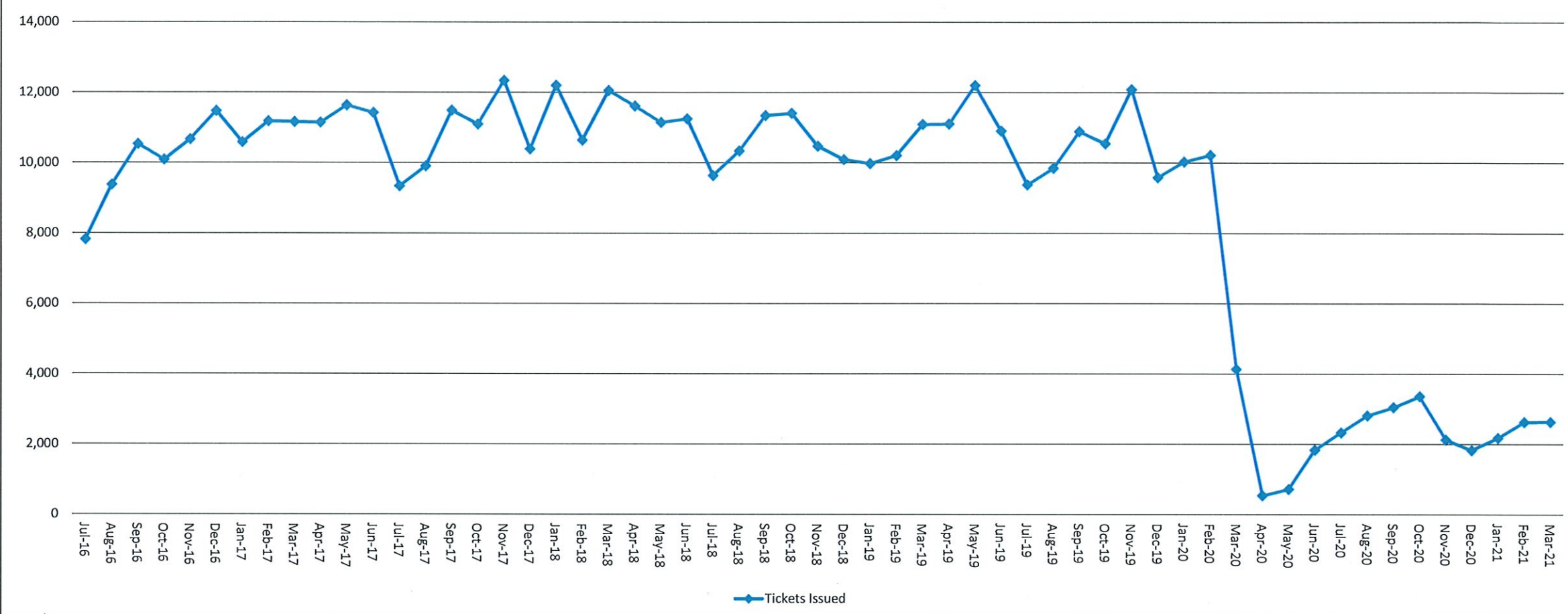
- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- Draft V1 of FY2022 Operating Budget.
- Draft V1 of FY2022 Capital Budget
- Major Revenue Stream Impacts – Sherman/Tyler and State & George (Coliseum)



Temple Medical Garage - Transient Tickets Issued



Temple Street Garage - Transient Tickets Issued





NEW HAVEN PARKING AUTHORITY  
INCOME STATEMENT BY FACILITY (REV)  
MAR 2021  
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
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Total Unrestricted					6,581	6,606	(25)	4,753	5,176	423	1,828	1,430	398
Administration	n/a				1,811	1,948	(137)	1,694	1,821	127	117	127	(10)
Total NHPA	9,171				16,128	15,930	198	11,829	13,140	1,311	4,299	2,790	1,509

# FINANCIAL REPORT

MARCH 2021

*Management Use Only*





NEW HAVEN PARKING AUTHORITY  
MONTHLY FINANCIAL REPORT INDEX  
MAR 2021

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**New Haven Parking Authority  
Air Rights Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	609,087	427,725	181,362	446,415	162,672	4,729,555	3,849,525	880,030	3,970,323	759,231
Transient	155,338	148,810	6,528	144,595	10,743	1,223,102	1,162,312	60,790	1,859,654	(636,552)
Validations	3,081	13,145	(10,064)	12,649	(9,568)	51,030	112,054	(61,024)	199,205	(148,174)
Rent	7,668	13,000	(5,332)	4,322	3,345	37,000	54,000	(17,000)	45,359	(8,359)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	0	60
<b>Total Revenue</b>	<b>775,173</b>	<b>602,680</b>	<b>172,493</b>	<b>607,981</b>	<b>167,192</b>	<b>6,040,747</b>	<b>5,177,891</b>	<b>862,856</b>	<b>6,074,541</b>	<b>(33,794)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	8,128	6,841	(1,287)	8,392	263	59,446	60,562	1,116	63,017	3,571
Managers-OT	152	342	190	83	(70)	1,237	3,028	1,791	2,454	1,217
Cashiers-ST	15,946	15,780	(166)	19,585	3,639	133,552	140,643	7,091	131,852	(1,700)
Cashiers-OT	99	947	848	386	287	944	8,439	7,495	5,737	4,793
Maintenance-ST	8,349	14,032	5,683	13,645	5,297	86,824	126,492	39,668	122,449	35,625
Maintenance-OT	598	1,123	525	0	(598)	8,334	10,001	1,667	2,545	(5,788)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	32,212	31,571	(641)	28,870	(3,343)	296,586	297,279	693	298,691	2,105
<b>Total Personnel</b>	<b>65,485</b>	<b>70,636</b>	<b>5,151</b>	<b>70,961</b>	<b>5,476</b>	<b>586,922</b>	<b>646,444</b>	<b>59,522</b>	<b>626,744</b>	<b>39,822</b>
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	550,018	558,189	8,171	544,572	(5,446)
Utilities	21,428	28,300	6,872	20,791	(637)	156,349	189,300	32,951	167,315	10,966
Service Agreements	19,201	18,831	(370)	19,412	211	171,841	172,225	384	170,847	(994)
Professional Services	1,518	1,722	204	1,864	345	18,475	15,498	(2,977)	26,403	7,928
Repairs and Maintenance	5,265	7,097	1,832	5,920	655	66,390	63,873	(2,517)	72,801	6,410
Insurance	29,968	25,200	(4,767)	22,455	(7,513)	269,710	226,804	(42,906)	202,096	(67,615)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,096	624	(472)	382	(713)	4,616	6,158	1,542	6,378	1,762
Tickets and Tags	505	638	133	831	326	4,320	5,742	1,422	5,706	1,386
Supplies	907	2,872	1,965	957	50	15,982	22,698	6,716	15,281	(701)
Bank Fees	8,871	10,100	1,229	8,624	(247)	66,733	90,900	24,167	95,955	29,222
Contracted Snow Removal	2,823	0	(2,823)	0	(2,823)	17,934	24,000	6,067	6,646	(11,288)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	40,454	42,869	2,415	43,460	3,006	374,044	385,818	11,774	361,395	(12,649)
Valet	0	0	0	0	0	0	0	0	0	0
Other	607	2,190	1,583	(29)	(636)	7,947	9,210	1,263	(666)	(8,613)
<b>Total Operating</b>	<b>193,755</b>	<b>202,464</b>	<b>8,709</b>	<b>185,175</b>	<b>(8,580)</b>	<b>1,724,361</b>	<b>1,770,415</b>	<b>46,054</b>	<b>1,674,729</b>	<b>(49,632)</b>
<b>Total Expenses</b>	<b>259,240</b>	<b>273,100</b>	<b>13,860</b>	<b>256,135</b>	<b>(3,105)</b>	<b>2,311,283</b>	<b>2,416,859</b>	<b>105,575</b>	<b>2,301,474</b>	<b>(9,810)</b>
<b>NET OPERATING INCOME</b>	<b>515,933</b>	<b>329,580</b>	<b>186,354</b>	<b>351,846</b>	<b>164,088</b>	<b>3,729,464</b>	<b>2,761,032</b>	<b>968,431</b>	<b>3,773,068</b>	<b>(43,604)</b>

**New Haven Parking Authority  
State Street Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	15,771	29,077	(13,306)	31,491	(15,721)
Transient	1,973	240	1,733	2,384	(411)
Validations	182	0	182	62	120
Rent	1,077	1,093	(16)	3,496	(2,420)
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>19,003</b>	<b>30,410</b>	<b>(11,407)</b>	<b>37,434</b>	<b>(18,431)</b>
<b>EXPENSES</b>					
<b>Personnel:</b>					
Managers-ST	1,211	1,098	(113)	0	(1,211)
Managers-OT	124	55	(69)	0	(124)
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	1,830	0	(1,830)	0	(1,830)
Maintenance-OT	154	0	(154)	0	(154)
Security-ST	789	84	(705)	0	(789)
Security-OT	0	0	0	0	0
Benefits	1,296	1,599	303	0	(1,296)
<b>Total Personnel</b>	<b>5,404</b>	<b>2,836</b>	<b>(2,568)</b>	<b>0</b>	<b>(5,404)</b>
<b>Operating:</b>					
Outside Security	0	0	0	0	0
Utilities	1,513	2,885	1,372	2,719	1,206
Service Agreements	1,371	1,628	257	606	(765)
Professional Services	1,979	683	(1,296)	1,000	(979)
Repairs and Maintenance	55	1,250	1,195	0	(55)
Insurance	1,542	1,279	(263)	1,095	(446)
Rent (land and building)	0	0	0	0	0
Uniforms	103	59	(44)	143	39
Tickets and Tags	11	22	11	11	0
Supplies	322	390	68	167	(156)
Bank Fees	559	400	(159)	663	104
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	2,908	2,489	(419)	1,048	(1,860)
Valet	0	0	0	0	0
Other	(20)	25	45	(57)	(37)
<b>Total Operating</b>	<b>10,343</b>	<b>11,110</b>	<b>767</b>	<b>7,394</b>	<b>(2,948)</b>
<b>Total Expenses</b>	<b>15,747</b>	<b>13,946</b>	<b>(1,802)</b>	<b>7,394</b>	<b>(8,353)</b>
<b>NET OPERATING INCOME</b>	<b>3,255</b>	<b>16,464</b>	<b>(13,209)</b>	<b>30,039</b>	<b>(26,784)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	158,289	261,690	(103,401)	296,870	(138,580)
	13,866	2,160	11,706	29,935	(16,070)
	1,100	0	1,100	2,044	(944)
	9,691	9,837	(146)	31,373	(21,682)
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	60	0	60	1,092	(1,032)
	<b>183,006</b>	<b>273,687</b>	<b>(90,681)</b>	<b>361,314</b>	<b>(178,308)</b>
	10,231	9,723	(508)	0	(10,231)
	1,335	487	(848)	0	(1,335)
	0	0	0	18,664	18,664
	0	0	0	2,299	2,299
	15,218	0	(15,218)	0	(15,218)
	1,312	0	(1,312)	922	(390)
	9,404	742	(8,662)	0	(9,404)
	100	0	(100)	0	(100)
	<b>13,157</b>	<b>14,953</b>	<b>1,796</b>	<b>12,462</b>	<b>(695)</b>
	<b>50,757</b>	<b>25,905</b>	<b>(24,852)</b>	<b>34,348</b>	<b>(16,409)</b>
	0	0	0	0	0
	14,822	18,165	3,343	15,278	456
	6,756	7,652	896	4,586	(2,169)
	9,749	6,147	(3,602)	14,421	4,672
	4,226	11,250	7,024	30,051	25,825
	13,874	11,511	(2,363)	9,858	(4,017)
	0	0	0	0	0
	450	600	150	2,365	1,915
	101	198	97	1,244	1,143
	2,355	3,760	1,405	6,599	4,245
	4,964	3,600	(1,364)	4,285	(679)
	0	0	0	0	0
	0	0	0	0	0
	27,782	22,398	(5,384)	35,924	8,142
	0	0	0	0	0
	<b>1,577</b>	<b>225</b>	<b>(1,352)</b>	<b>(17)</b>	<b>(1,594)</b>
	<b>86,656</b>	<b>85,506</b>	<b>(1,150)</b>	<b>124,594</b>	<b>37,938</b>
	<b>137,413</b>	<b>111,411</b>	<b>(26,002)</b>	<b>158,943</b>	<b>21,529</b>
	<b>45,593</b>	<b>162,276</b>	<b>(116,683)</b>	<b>202,371</b>	<b>(156,779)</b>

**New Haven Parking Authority  
Union Station Consolidated  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	26,820	39,735	(12,914)	40,498	(13,677)
Transient	43,767	117,720	(73,953)	122,857	(79,090)
Validations	0	0	0	0	0
Rent	110,419	110,840	(421)	110,057	362
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	211	(211)
Other	10	10	0	10	0
<b>Total Revenue</b>	<b>181,017</b>	<b>268,305</b>	<b>(87,288)</b>	<b>273,633</b>	<b>(92,616)</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	12,324	12,746	422	14,960	2,636
Managers-OT	160	637	477	973	813
Cashiers-ST	7,419	12,601	5,182	11,590	4,172
Cashiers-OT	0	756	756	519	519
Maintenance-ST	29,365	26,910	(2,455)	32,513	3,147
Maintenance-OT	1,884	2,153	269	1,717	(167)
Security-ST	35,320	34,337	(983)	39,182	3,862
Security-OT	2,441	2,061	(380)	882	(1,559)
Benefits	70,020	75,544	5,524	67,268	(2,752)
<b>Total Personnel</b>	<b>158,933</b>	<b>167,745</b>	<b>8,812</b>	<b>169,604</b>	<b>10,671</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	43,273	46,970	3,697	47,539	4,266
Service Agreements	10,398	9,569	(829)	8,060	(2,339)
Professional Services	13,163	2,473	(10,690)	9,643	(3,520)
Repairs and Maintenance	18,894	18,886	(8)	10,177	(8,716)
Insurance	13,375	12,759	(616)	19,560	6,185
Rent (land and building)	0	0	0	0	0
Uniforms	3,267	1,792	(1,475)	2,141	(1,126)
Tickets and Tags	155	275	120	341	186
Supplies	5,505	11,592	6,087	12,180	6,675
Bank Fees	1,752	8,650	6,898	8,485	6,733
Contracted Snow Removal	0	72,000	72,000	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	58,281	72,811	14,530	62,918	4,637
Valet	0	0	0	0	0
Other	9,304	8,888	(416)	8,481	(823)
<b>Total Operating</b>	<b>177,367</b>	<b>266,665</b>	<b>89,299</b>	<b>189,525</b>	<b>12,158</b>
<b>Total Expenses</b>	<b>336,299</b>	<b>434,410</b>	<b>98,111</b>	<b>359,129</b>	<b>22,829</b>
<b>NET OPERATING INCOME</b>	<b>(155,283)</b>	<b>(166,106)</b>	<b>10,823</b>	<b>(85,496)</b>	<b>(69,787)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	267,717	357,611	(89,894)	365,486	(97,769)
	250,675	569,100	(318,425)	3,150,241	(2,899,565)
	0	0	0	0	0
	993,774	997,560	(3,786)	985,261	8,513
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	9,933	(9,933)
	70	240	(170)	160	(90)
	<b>1,512,236</b>	<b>1,924,511</b>	<b>(412,274)</b>	<b>4,511,081</b>	<b>(2,998,845)</b>
	102,772	112,841	10,069	94,310	(8,461)
	2,354	5,641	3,287	3,986	1,632
	85,552	112,308	26,756	91,804	6,252
	157	6,739	6,582	9,341	9,184
	237,881	241,309	3,428	236,059	(1,822)
	19,964	19,184	(780)	28,152	8,189
	273,770	307,392	33,622	289,917	16,147
	17,794	18,446	652	14,662	(3,132)
	<b>679,261</b>	<b>695,580</b>	<b>16,319</b>	<b>666,281</b>	<b>(12,981)</b>
	<b>1,419,505</b>	<b>1,519,440</b>	<b>99,936</b>	<b>1,434,512</b>	<b>15,007</b>
	12,012	17,881	5,869	8,749	(3,263)
	348,132	394,280	46,148	375,644	27,512
	71,985	85,610	13,625	79,868	7,883
	35,467	23,517	(11,950)	34,627	(840)
	135,181	169,974	34,793	132,670	(2,511)
	120,371	114,829	(5,542)	176,039	55,669
	0	0	0	0	0
	15,384	17,450	2,066	16,724	1,340
	2,615	2,475	(140)	2,265	(350)
	76,087	95,308	19,221	82,728	6,641
	15,029	77,850	62,821	98,047	83,019
	18,550	360,000	341,450	10,652	(7,898)
	0	0	0	0	0
	587,464	655,302	67,838	601,208	13,744
	0	0	0	0	0
	<b>76,233</b>	<b>82,492</b>	<b>6,259</b>	<b>83,762</b>	<b>7,529</b>
	<b>1,514,508</b>	<b>2,096,968</b>	<b>582,460</b>	<b>1,702,982</b>	<b>188,474</b>
	<b>2,934,012</b>	<b>3,616,408</b>	<b>682,396</b>	<b>3,137,493</b>	<b>203,481</b>
	<b>(1,421,776)</b>	<b>(1,691,897)</b>	<b>270,121</b>	<b>1,373,588</b>	<b>(2,795,364)</b>

**New Haven Parking Authority  
Union Station Building  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	110,057	362	993,774	997,560	(3,786)	985,261	8,513
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	150	(150)	0	0
<b>Total Revenue</b>	<b>110,419</b>	<b>110,840</b>	<b>(421)</b>	<b>110,057</b>	<b>362</b>	<b>993,774</b>	<b>997,710</b>	<b>(3,936)</b>	<b>985,261</b>	<b>8,513</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	5,137	5,550	413	6,219	1,082	44,027	49,134	5,107	37,235	(6,793)
Managers-OT	32	277	245	452	419	818	2,456	1,638	1,427	609
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	24,264	22,084	(2,180)	27,314	3,050	195,587	196,919	1,332	185,016	(10,570)
Maintenance-OT	1,523	1,767	244	1,717	194	17,097	15,747	(1,350)	26,757	9,661
Security-ST	19,164	19,177	13	25,405	6,241	143,291	172,275	28,984	167,849	24,558
Security-OT	1,978	1,151	(827)	322	(1,656)	8,091	10,338	2,247	6,428	(1,663)
Benefits	43,557	45,119	1,562	39,977	(3,580)	400,547	410,925	10,378	392,055	(8,492)
<b>Total Personnel</b>	<b>95,656</b>	<b>95,125</b>	<b>(531)</b>	<b>101,407</b>	<b>5,751</b>	<b>809,457</b>	<b>857,794</b>	<b>48,337</b>	<b>816,767</b>	<b>7,310</b>
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	32,281	36,020	3,739	36,873	4,592	282,617	320,380	37,763	308,446	25,829
Service Agreements	7,026	5,835	(1,191)	4,946	(2,081)	41,537	52,515	10,978	48,612	7,076
Professional Services	12,468	1,495	(10,973)	8,949	(3,520)	29,215	14,235	(14,980)	27,695	(1,520)
Repairs and Maintenance	18,926	14,769	(4,157)	8,410	(10,515)	119,970	132,921	12,951	107,078	(12,892)
Insurance	6,869	6,596	(273)	5,384	(1,484)	61,817	59,362	(2,454)	48,459	(13,358)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,849	1,001	(848)	1,719	(129)	9,367	10,162	795	9,731	363
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	2,881	7,880	4,999	11,424	8,543	53,427	68,270	14,843	59,897	6,469
Bank Fees	191	250	59	185	(6)	1,408	2,250	842	1,848	439
Contracted Snow Removal	0	36,000	36,000	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	35,452	41,512	6,060	33,320	(2,132)	344,318	373,604	29,286	323,347	(20,971)
Valet	0	0	0	0	0	0	0	0	0	0
Other	8,608	8,098	(510)	5,828	(2,780)	69,963	73,882	3,919	66,907	(3,056)
<b>Total Operating</b>	<b>126,551</b>	<b>159,455</b>	<b>32,904</b>	<b>117,039</b>	<b>(9,512)</b>	<b>1,034,926</b>	<b>1,305,462</b>	<b>270,536</b>	<b>1,016,093</b>	<b>(18,834)</b>
<b>Total Expenses</b>	<b>222,207</b>	<b>254,580</b>	<b>32,373</b>	<b>218,446</b>	<b>(3,761)</b>	<b>1,844,384</b>	<b>2,163,256</b>	<b>318,872</b>	<b>1,832,860</b>	<b>(11,524)</b>
<b>NET OPERATING INCOME</b>	<b>(111,788)</b>	<b>(143,740)</b>	<b>31,953</b>	<b>(108,389)</b>	<b>(3,399)</b>	<b>(850,609)</b>	<b>(1,165,546)</b>	<b>314,937</b>	<b>(847,599)</b>	<b>(3,011)</b>

**New Haven Parking Authority  
Union Station Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	26,820	39,735	(12,914)	40,498	(13,677)	267,717	357,611	(89,894)	365,486	(97,769)
Transient	43,767	117,720	(73,953)	122,857	(79,090)	250,675	569,100	(318,425)	3,150,241	(2,899,565)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	211	(211)	0	0	0	9,933	(9,933)
Other	10	10	0	10	0	70	90	(20)	160	(90)
<b>Total Revenue</b>	<b>70,597</b>	<b>157,465</b>	<b>(86,867)</b>	<b>163,575</b>	<b>(92,978)</b>	<b>518,462</b>	<b>926,801</b>	<b>(408,339)</b>	<b>3,525,820</b>	<b>(3,007,358)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	7,187	7,196	9	8,741	1,553	58,744	63,707	4,963	57,075	(1,669)
Managers-OT	128	360	232	521	393	1,536	3,185	1,649	2,559	1,023
Cashiers-ST	7,419	12,601	5,182	11,590	4,172	85,552	112,308	26,756	91,804	6,252
Cashiers-OT	0	756	756	519	519	157	6,739	6,582	9,341	9,184
Maintenance-ST	5,102	4,826	(276)	5,199	97	42,295	44,390	2,095	51,042	8,748
Maintenance-OT	361	386	25	0	(361)	2,867	3,437	570	1,395	(1,472)
Security-ST	16,155	15,160	(995)	13,776	(2,379)	130,478	135,117	4,639	122,067	(8,411)
Security-OT	463	910	447	559	97	9,704	8,108	(1,596)	8,234	(1,469)
Benefits	26,463	30,425	3,962	27,291	828	278,715	284,655	5,941	274,226	(4,488)
<b>Total Personnel</b>	<b>63,277</b>	<b>72,620</b>	<b>9,343</b>	<b>68,197</b>	<b>4,920</b>	<b>610,047</b>	<b>661,646</b>	<b>51,599</b>	<b>617,745</b>	<b>7,698</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	10,992	10,950	(42)	10,666	(326)	65,515	73,900	8,385	67,198	1,683
Service Agreements	3,372	3,734	362	3,114	(258)	30,448	33,095	2,647	31,256	808
Professional Services	695	978	283	695	0	6,252	9,282	3,030	6,932	680
Repairs and Maintenance	(32)	4,117	4,149	1,767	1,799	15,211	37,053	21,842	25,592	10,381
Insurance	6,506	6,163	(343)	14,176	7,670	58,554	55,466	(3,087)	127,580	69,027
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,418	791	(627)	422	(996)	6,016	7,288	1,272	6,993	977
Tickets and Tags	155	275	120	341	186	2,615	2,475	(140)	2,265	(350)
Supplies	2,624	3,712	1,088	756	(1,868)	22,659	27,038	4,379	22,831	172
Bank Fees	1,560	8,400	6,840	8,299	6,739	13,620	75,600	61,980	96,200	82,579
Contracted Snow Removal	0	36,000	36,000	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	22,829	31,300	8,471	29,598	6,769	243,146	281,698	38,552	277,861	34,715
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	790	93	2,653	1,957	6,270	8,610	2,340	16,855	10,585
<b>Total Operating</b>	<b>50,815</b>	<b>107,210</b>	<b>56,394</b>	<b>72,486</b>	<b>21,670</b>	<b>479,581</b>	<b>791,506</b>	<b>311,925</b>	<b>686,889</b>	<b>207,308</b>
<b>Total Expenses</b>	<b>114,092</b>	<b>179,830</b>	<b>65,737</b>	<b>140,683</b>	<b>26,590</b>	<b>1,089,628</b>	<b>1,453,152</b>	<b>363,523</b>	<b>1,304,634</b>	<b>215,005</b>
<b>NET OPERATING INCOME</b>	<b>(43,495)</b>	<b>(22,365)</b>	<b>(21,130)</b>	<b>22,893</b>	<b>(66,388)</b>	<b>(571,166)</b>	<b>(526,351)</b>	<b>(44,815)</b>	<b>2,221,186</b>	<b>(2,792,353)</b>

**New Haven Parking Authority  
Unrestricted Facilities  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	663,348	685,433	(22,084)	686,479	(23,131)	5,831,086	6,168,895	(337,810)	6,419,060	(587,975)
Transient	66,011	39,607	26,404	91,143	(25,132)	515,055	254,992	260,063	1,590,197	(1,075,141)
Validations	12,462	7,726	4,736	15,984	(3,522)	100,199	52,178	48,021	269,251	(169,051)
Rent	7,475	7,425	50	7,475	0	67,275	66,825	450	67,275	0
Admin Fees-NHPA	185,377	216,481	(31,104)	192,576	(7,199)	1,811,855	1,948,328	(136,473)	1,817,616	(5,761)
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,729	2,789	(60)	2,528	201	22,661	24,891	(2,230)	17,646	5,015
<b>Total Revenue</b>	<b>937,402</b>	<b>959,461</b>	<b>(22,058)</b>	<b>996,186</b>	<b>(58,784)</b>	<b>8,348,132</b>	<b>8,516,110</b>	<b>(167,978)</b>	<b>10,181,045</b>	<b>(1,832,914)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	119,013	128,344	9,331	116,909	(2,104)	1,010,794	1,092,260	81,466	1,038,060	27,266
Managers-OT	1,794	1,812	18	841	(953)	18,224	15,657	(2,567)	18,260	36
Cashiers-ST	24,798	30,313	5,515	27,535	2,738	227,436	276,578	49,142	262,390	34,954
Cashiers-OT	132	1,819	1,687	953	821	4,375	16,594	12,219	29,263	24,889
Maintenance-ST	20,435	20,949	514	22,392	1,957	168,562	191,881	23,319	192,660	24,098
Maintenance-OT	1,427	1,559	132	0	(1,427)	12,342	13,888	1,546	5,563	(6,779)
Security-ST	43,941	44,035	94	43,918	(24)	382,448	389,054	6,606	363,823	(18,624)
Security-OT	1,408	2,392	984	449	(959)	19,192	21,216	2,024	18,273	(918)
Benefits	143,692	148,669	4,977	129,888	(13,804)	1,297,547	1,323,864	26,317	1,248,114	(49,434)
<b>Total Personnel</b>	<b>356,639</b>	<b>379,892</b>	<b>23,253</b>	<b>342,884</b>	<b>(13,754)</b>	<b>3,140,918</b>	<b>3,340,992</b>	<b>200,074</b>	<b>3,176,406</b>	<b>35,488</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	65,767	67,835	2,068	64,802	(964)	466,756	528,615	61,859	482,685	15,929
Service Agreements	16,171	18,849	2,678	15,198	(973)	137,147	167,842	30,695	131,405	(5,742)
Professional Services	56,393	23,737	(32,656)	21,446	(34,947)	248,571	209,678	(38,893)	184,485	(64,085)
Repairs and Maintenance	8,034	19,535	11,501	11,096	3,062	106,718	175,815	69,097	170,799	64,082
Insurance	44,248	41,210	(3,038)	37,219	(7,029)	398,235	370,892	(27,343)	334,973	(63,262)
Rent (land and building)	91,099	91,417	318	90,408	(691)	819,467	822,753	3,286	813,075	(6,392)
Uniforms	4,071	2,216	(1,855)	1,210	(2,861)	17,764	20,847	3,083	20,703	2,939
Tickets and Tags	640	1,043	403	865	226	6,653	9,387	2,734	6,492	(161)
Supplies	8,652	12,586	3,934	6,724	(1,928)	73,765	100,694	26,929	80,362	6,597
Bank Fees	11,322	13,744	2,422	12,517	1,195	94,581	123,696	29,115	178,290	83,708
Contracted Snow Removal	3,406	0	(3,406)	0	(3,406)	24,840	94,000	69,160	4,582	(20,258)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	83,589	98,061	14,473	85,166	1,578	820,991	882,549	61,559	817,987	(3,004)
Valet	0	0	0	0	0	0	0	0	0	0
Other	5,539	15,183	9,644	4,197	(1,342)	48,229	103,342	55,113	63,547	15,318
<b>Total Operating</b>	<b>398,930</b>	<b>405,416</b>	<b>6,486</b>	<b>350,848</b>	<b>(48,082)</b>	<b>3,263,717</b>	<b>3,610,110</b>	<b>346,393</b>	<b>3,289,386</b>	<b>25,669</b>
<b>Total Expenses</b>	<b>755,568</b>	<b>785,308</b>	<b>29,740</b>	<b>693,732</b>	<b>(61,837)</b>	<b>6,404,635</b>	<b>6,951,102</b>	<b>546,467</b>	<b>6,465,792</b>	<b>61,157</b>
<b>NET OPERATING INCOME</b>	<b>181,834</b>	<b>174,152</b>	<b>7,682</b>	<b>302,454</b>	<b>(120,620)</b>	<b>1,943,496</b>	<b>1,565,007</b>	<b>378,489</b>	<b>3,715,253</b>	<b>(1,771,757)</b>

**New Haven Parking Authority  
Administration  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	185,377	216,481	(31,104)	192,576	(7,199)	1,811,855	1,948,328	(136,473)	1,817,616	(5,761)
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
<b>Total Revenue</b>	<b>185,377</b>	<b>216,481</b>	<b>(31,104)</b>	<b>192,576</b>	<b>(7,199)</b>	<b>1,811,855</b>	<b>1,948,328</b>	<b>(136,473)</b>	<b>1,817,767</b>	<b>(5,912)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	104,849	114,831	9,982	101,020	(3,829)	903,642	972,724	69,082	915,653	12,011
Managers-OT	1,244	1,136	(108)	617	(628)	13,517	9,679	(3,838)	11,485	(2,033)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,714	1,444	(270)	1,847	133	12,056	12,873	817	13,045	989
Maintenance-OT	25	0	(25)	0	(25)	981	0	(981)	834	(147)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	44,469	48,287	3,818	42,333	(2,136)	409,073	411,967	2,894	365,793	(43,281)
<b>Total Personnel</b>	<b>152,302</b>	<b>165,698</b>	<b>13,396</b>	<b>145,817</b>	<b>(6,485)</b>	<b>1,339,270</b>	<b>1,407,243</b>	<b>67,973</b>	<b>1,306,810</b>	<b>(32,460)</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	11,302	11,500	198	9,215	(2,087)	71,792	84,100	12,308	74,624	2,833
Service Agreements	3,721	6,425	2,704	3,096	(625)	27,841	57,594	29,753	25,611	(2,230)
Professional Services	43,384	15,241	(28,143)	13,653	(29,731)	165,409	132,254	(33,155)	116,314	(49,095)
Repairs and Maintenance	688	200	(488)	0	(688)	7,785	1,800	(5,985)	6,590	(1,195)
Insurance	3,085	4,743	1,658	4,515	1,429	27,769	42,687	14,918	40,631	12,862
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	100	53	(47)	28	(71)	435	603	168	472	37
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	330	1,870	1,540	2,959	2,629	9,882	18,530	8,648	17,573	7,691
Bank Fees	2,574	1,400	(1,174)	1,505	(1,069)	21,853	12,600	(9,253)	44,796	22,943
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,094	12,938	10,844	3,036	942	22,050	63,537	41,487	34,657	12,608
<b>Total Operating</b>	<b>67,279</b>	<b>54,370</b>	<b>(12,909)</b>	<b>38,007</b>	<b>(29,272)</b>	<b>354,816</b>	<b>413,705</b>	<b>58,889</b>	<b>361,269</b>	<b>6,453</b>
<b>Total Expenses</b>	<b>219,581</b>	<b>220,068</b>	<b>487</b>	<b>183,824</b>	<b>(35,757)</b>	<b>1,694,086</b>	<b>1,820,948</b>	<b>126,862</b>	<b>1,668,079</b>	<b>(26,007)</b>
<b>NET OPERATING INCOME</b>	<b>(34,204)</b>	<b>(3,587)</b>	<b>(30,617)</b>	<b>8,752</b>	<b>(42,956)</b>	<b>117,769</b>	<b>127,380</b>	<b>(9,611)</b>	<b>149,688</b>	<b>(31,919)</b>



**New Haven Parking Authority  
Management Locations  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	10,395	10,395	0	10,395	0
<b>Total Revenue</b>	<b>1,155</b>	<b>1,155</b>	<b>0</b>	<b>1,155</b>	<b>0</b>	<b>10,395</b>	<b>10,395</b>	<b>0</b>	<b>10,395</b>	<b>0</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	525	363	(162)	519	(6)	5,539	3,263	(2,276)	5,635	96
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>525</b>	<b>363</b>	<b>(162)</b>	<b>519</b>	<b>(6)</b>	<b>5,539</b>	<b>3,263</b>	<b>(2,276)</b>	<b>5,635</b>	<b>96</b>
<b>Total Expenses</b>	<b>525</b>	<b>363</b>	<b>(162)</b>	<b>519</b>	<b>(6)</b>	<b>5,539</b>	<b>3,263</b>	<b>(2,276)</b>	<b>5,635</b>	<b>96</b>
<b>NET OPERATING INCOME</b>	<b>630</b>	<b>792</b>	<b>(162)</b>	<b>636</b>	<b>(6)</b>	<b>4,856</b>	<b>7,132</b>	<b>(2,276)</b>	<b>4,760</b>	<b>96</b>

**New Haven Parking Authority  
Crown Street Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	114,470	126,150	(11,680)	126,920	(12,450)
Transient	24,676	12,010	12,666	40,130	(15,454)
Validations	3,187	1,162	2,025	5,868	(2,681)
Rent	25	25	0	25	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	20	0	20	0	20
<b>Total Revenue</b>	<b>142,378</b>	<b>139,347</b>	<b>3,031</b>	<b>172,942</b>	<b>(30,565)</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	5,954	4,741	(1,213)	5,662	(292)
Managers-OT	264	237	(27)	69	(195)
Cashiers-ST	6,739	11,318	4,579	9,053	2,314
Cashiers-OT	0	679	679	88	88
Maintenance-ST	5,710	5,416	(294)	5,858	148
Maintenance-OT	303	433	130	0	(303)
Security-ST	18,181	18,406	225	19,698	1,517
Security-OT	275	1,104	829	314	39
Benefits	35,638	37,004	1,366	32,802	(2,836)
<b>Total Personnel</b>	<b>73,063</b>	<b>79,338</b>	<b>6,275</b>	<b>73,544</b>	<b>481</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	12,108	11,865	(243)	11,565	(543)
Service Agreements	3,545	3,515	(30)	3,378	(167)
Professional Services	2,642	3,368	726	2,500	(142)
Repairs and Maintenance	4,571	6,477	1,906	10,412	5,842
Insurance	8,088	7,435	(652)	8,556	469
Rent (land and building)	0	0	0	0	0
Uniforms	1,599	870	(729)	467	(1,132)
Tickets and Tags	132	305	173	415	283
Supplies	1,926	1,572	(354)	728	(1,198)
Bank Fees	3,596	4,800	1,204	4,323	727
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	26,204	32,985	6,781	29,102	2,898
Valet	0	0	0	0	0
Other	1,106	715	(391)	224	(883)
<b>Total Operating</b>	<b>65,518</b>	<b>73,907</b>	<b>8,389</b>	<b>71,672</b>	<b>6,154</b>
<b>Total Expenses</b>	<b>138,581</b>	<b>153,245</b>	<b>14,664</b>	<b>145,216</b>	<b>6,635</b>
<b>NET OPERATING INCOME</b>	<b>3,797</b>	<b>(13,898)</b>	<b>17,694</b>	<b>27,727</b>	<b>(23,930)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	1,023,361	1,135,350	(111,989)	1,234,731	(211,371)
	208,509	86,584	121,925	631,537	(423,028)
	19,934	13,253	6,681	120,739	(100,805)
	225	225	0	225	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	20	0	20	0	20
<b>Total Revenue</b>	<b>1,252,049</b>	<b>1,235,412</b>	<b>16,637</b>	<b>1,987,232</b>	<b>(735,183)</b>
	41,427	41,972	545	45,643	4,216
	1,973	2,099	126	2,719	746
	73,047	100,874	27,827	88,100	15,052
	1,893	6,051	4,158	11,763	9,870
	48,310	49,387	1,078	54,244	5,935
	2,999	3,859	860	1,940	(1,059)
	144,517	162,709	18,192	153,222	8,705
	7,570	9,762	2,192	8,325	755
	319,495	325,935	6,440	329,567	10,072
<b>Total Personnel</b>	<b>641,230</b>	<b>702,648</b>	<b>61,418</b>	<b>695,522</b>	<b>54,292</b>
	0	0	0	0	0
	91,417	86,995	(4,422)	79,753	(11,664)
	30,834	31,271	437	29,931	(903)
	22,549	30,552	8,003	22,879	330
	35,777	58,293	22,516	50,258	14,481
	72,789	66,917	(5,872)	77,007	4,218
	0	0	0	0	0
	6,739	8,041	1,302	8,030	1,291
	2,501	2,745	244	2,369	(132)
	10,863	16,398	5,535	7,939	(2,923)
	28,867	43,200	14,333	52,970	24,103
	0	11,500	11,500	0	0
	0	0	0	0	0
	265,568	296,861	31,293	282,137	16,569
	0	0	0	0	0
	8,149	12,135	3,986	8,882	733
<b>Total Operating</b>	<b>576,053</b>	<b>664,907</b>	<b>88,854</b>	<b>622,154</b>	<b>46,101</b>
<b>Total Expenses</b>	<b>1,217,283</b>	<b>1,367,555</b>	<b>150,272</b>	<b>1,317,676</b>	<b>100,393</b>
	34,765	(132,143)	166,908	669,556	(634,790)

**New Haven Parking Authority  
Granite Square Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	47,609	50,069	(2,460)	52,802	(5,193)	435,246	450,621	(15,375)	463,613	(28,367)
Transient	1,816	282	1,534	1,232	584	11,287	2,846	8,441	22,411	(11,124)
Validations	0	0	0	0	0	0	0	0	308	(308)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>49,425</b>	<b>50,351</b>	<b>(926)</b>	<b>54,033</b>	<b>(4,609)</b>	<b>446,534</b>	<b>453,467</b>	<b>(6,933)</b>	<b>486,332</b>	<b>(39,798)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	431	822	391	601	169	3,207	7,279	4,072	4,651	1,444
Managers-OT	18	41	23	17	(1)	180	364	184	259	79
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,437	1,364	(73)	1,351	(87)	11,826	12,795	969	11,633	(194)
Maintenance-OT	118	109	(9)	0	(118)	837	972	135	248	(589)
Security-ST	552	605	53	528	(23)	5,157	5,349	192	4,449	(708)
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	2,093	2,121	28	1,969	(125)	19,933	19,652	(281)	19,331	(603)
<b>Total Personnel</b>	<b>4,650</b>	<b>5,062</b>	<b>412</b>	<b>4,465</b>	<b>(184)</b>	<b>41,193</b>	<b>46,411</b>	<b>5,218</b>	<b>40,723</b>	<b>(471)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,606	3,745	139	3,860	254	24,647	32,405	7,758	30,296	5,649
Service Agreements	891	878	(13)	809	(82)	7,105	7,797	692	7,524	419
Professional Services	0	200	200	76	76	1,015	1,800	785	1,128	113
Repairs and Maintenance	188	1,502	1,314	4	(184)	6,480	13,518	7,038	15,014	8,534
Insurance	4,250	4,173	(76)	3,621	(628)	38,246	37,558	(688)	32,590	(5,656)
Rent (land and building)	40,432	40,750	318	39,756	(676)	363,887	366,750	2,863	357,805	(6,083)
Uniforms	58	33	(25)	23	(35)	251	345	94	379	127
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	385	660	275	218	(167)	3,417	4,790	1,373	4,296	879
Bank Fees	529	640	111	503	(26)	3,989	5,760	1,771	6,069	2,080
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,276	4,054	778	3,631	355	32,084	36,489	4,405	32,520	436
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,042	1,500	458	70	(972)
<b>Total Operating</b>	<b>53,614</b>	<b>56,635</b>	<b>3,021</b>	<b>52,500</b>	<b>(1,114)</b>	<b>482,163</b>	<b>508,712</b>	<b>26,549</b>	<b>487,690</b>	<b>5,527</b>
<b>Total Expenses</b>	<b>58,264</b>	<b>61,697</b>	<b>3,433</b>	<b>56,965</b>	<b>(1,299)</b>	<b>523,356</b>	<b>555,123</b>	<b>31,767</b>	<b>528,412</b>	<b>5,056</b>
<b>NET OPERATING INCOME</b>	<b>(8,839)</b>	<b>(11,346)</b>	<b>2,507</b>	<b>(2,932)</b>	<b>(5,907)</b>	<b>(76,822)</b>	<b>(101,656)</b>	<b>24,834</b>	<b>(42,080)</b>	<b>(34,742)</b>

**New Haven Parking Authority  
Orange & Elm Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	0	0	0	0	0
Transient	3,451	3,608	(157)	6,466	(3,016)
Validations	63	298	(235)	203	(140)
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>3,514</b>	<b>3,906</b>	<b>(392)</b>	<b>6,669</b>	<b>(3,156)</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	450	430	(20)	358	(92)
Maintenance-OT	21	34	13	0	(21)
Security-ST	244	67	(177)	66	(178)
Security-OT	0	0	0	0	0
Benefits	476	475	(1)	367	(110)
<b>Total Personnel</b>	<b>1,191</b>	<b>1,006</b>	<b>(185)</b>	<b>791</b>	<b>(400)</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	479	550	71	461	(18)
Service Agreements	681	681	0	681	0
Professional Services	1	0	(1)	1	0
Repairs and Maintenance	36	325	289	2	(35)
Insurance	207	180	(27)	327	120
Rent (land and building)	0	0	0	0	0
Uniforms	17	9	(8)	6	(12)
Tickets and Tags	0	27	27	45	45
Supplies	202	215	13	167	(35)
Bank Fees	394	560	166	466	72
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	666	972	306	807	141
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>2,684</b>	<b>3,519</b>	<b>835</b>	<b>2,963</b>	<b>279</b>
<b>Total Expenses</b>	<b>3,875</b>	<b>4,525</b>	<b>649</b>	<b>3,754</b>	<b>(121)</b>
<b>NET OPERATING INCOME</b>	<b>(361)</b>	<b>(619)</b>	<b>257</b>	<b>2,916</b>	<b>(3,277)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	0	0	0	0	0
Transient	31,047	29,108	1,939	80,390	(49,343)
Validations	1,528	2,387	(859)	6,722	(5,194)
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>32,575</b>	<b>31,495</b>	<b>1,080</b>	<b>87,112</b>	<b>(54,537)</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	3,671	4,114	443	3,667	(4)
Maintenance-OT	163	305	142	90	(73)
Security-ST	1,064	593	(471)	521	(543)
Security-OT	8	0	(8)	17	9
Benefits	4,411	4,401	(10)	4,026	(385)
<b>Total Personnel</b>	<b>9,317</b>	<b>9,413</b>	<b>96</b>	<b>8,321</b>	<b>(996)</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	3,748	4,235	487	3,359	(390)
Service Agreements	6,130	5,947	(183)	5,947	(183)
Professional Services	11	0	(11)	11	0
Repairs and Maintenance	231	2,925	2,694	465	234
Insurance	1,862	1,618	(245)	2,945	1,083
Rent (land and building)	0	0	0	0	0
Uniforms	75	100	25	94	19
Tickets and Tags	45	243	198	313	269
Supplies	1,414	3,135	1,721	1,733	319
Bank Fees	3,152	5,040	1,888	6,439	3,287
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	6,998	8,746	1,748	8,016	1,018
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>23,668</b>	<b>31,989</b>	<b>8,321</b>	<b>29,322</b>	<b>5,654</b>
<b>Total Expenses</b>	<b>32,985</b>	<b>41,402</b>	<b>8,417</b>	<b>37,642</b>	<b>4,658</b>
<b>NET OPERATING INCOME</b>	<b>(409)</b>	<b>(9,907)</b>	<b>9,497</b>	<b>49,470</b>	<b>(49,879)</b>

**New Haven Parking Authority  
Orchard & Sherman Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	59,197	59,091	107	58,218	980
Transient	0	0	0	0	0
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>59,197</b>	<b>59,091</b>	<b>107</b>	<b>58,218</b>	<b>980</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	450	430	(20)	431	(18)
Maintenance-OT	21	34	13	0	(21)
Security-ST	0	0	0	0	0
Security-OT	0	0	0	0	0
Benefits	407	416	9	324	(83)
<b>Total Personnel</b>	<b>877</b>	<b>880</b>	<b>3</b>	<b>755</b>	<b>(122)</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	1,836	3,100	1,264	2,900	1,065
Service Agreements	0	0	0	0	0
Professional Services	0	0	0	0	0
Repairs and Maintenance	46	118	73	4	(41)
Insurance	2,941	2,404	(537)	1,844	(1,098)
Rent (land and building)	8,280	8,280	0	8,280	0
Uniforms	15	8	(7)	5	(10)
Tickets and Tags	0	0	0	0	0
Supplies	1,125	1,585	460	167	(958)
Bank Fees	0	0	0	0	0
Contracted Snow Removal	1,703	0	(1,703)	0	(1,703)
Bond Admin Fee	0	0	0	0	0
Administrative Fee	1,894	1,302	(593)	985	(909)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>17,839</b>	<b>16,797</b>	<b>(1,042)</b>	<b>14,185</b>	<b>(3,654)</b>
<b>Total Expenses</b>	<b>18,716</b>	<b>17,677</b>	<b>(1,040)</b>	<b>14,940</b>	<b>(3,776)</b>
<b>NET OPERATING INCOME</b>	<b>40,481</b>	<b>41,414</b>	<b>(933)</b>	<b>43,278</b>	<b>(2,796)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	532,777	531,817	960	523,958	8,818
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	532,777	531,817	960	523,958	8,818
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	3,688	4,114	426	3,759	71
	161	305	144	90	(71)
	0	0	0	0	0
	0	0	0	0	0
	3,815	3,864	49	3,523	(291)
	7,663	8,283	620	7,373	(291)
	0	0	0	0	0
	19,078	26,350	7,272	24,102	5,024
	0	0	0	0	0
	0	0	0	0	0
	375	1,062	687	354	(22)
	26,473	21,636	(4,837)	16,593	(9,880)
	74,520	74,520	0	74,520	0
	64	91	27	76	12
	0	0	0	0	0
	5,882	7,825	1,943	8,858	2,975
	0	0	0	0	0
	12,420	48,000	35,580	2,291	(10,129)
	0	0	0	0	0
	12,253	11,714	(540)	9,988	(2,265)
	0	0	0	0	0
	0	0	0	0	0
	151,065	191,198	40,132	136,781	(14,284)
	158,728	199,481	40,752	144,154	(14,575)
	374,048	332,337	41,711	379,805	(5,756)

**New Haven Parking Authority  
Residential Lots  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	12,524	12,395	129	11,946	578	110,165	111,555	(1,390)	112,536	(2,371)
Transient	4,047	575	3,472	1,868	2,179	26,081	5,088	20,993	33,282	(7,201)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>16,571</b>	<b>12,970</b>	<b>3,601</b>	<b>13,814</b>	<b>2,757</b>	<b>136,246</b>	<b>116,643</b>	<b>19,603</b>	<b>145,818</b>	<b>(9,572)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	518	275	(243)	540	22	4,020	2,434	(1,586)	4,653	633
Managers-OT	39	14	(25)	23	(16)	395	122	(273)	356	(39)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	450	430	(20)	431	(18)	3,688	4,114	426	3,722	34
Maintenance-OT	120	34	(86)	0	(120)	320	305	(15)	90	(229)
Security-ST	710	773	64	675	(34)	6,939	6,833	(106)	5,689	(1,250)
Security-OT	0	0	0	0	0	72	0	(72)	194	122
Benefits	1,277	1,482	205	1,328	51	12,648	13,857	1,209	12,564	(84)
<b>Total Personnel</b>	<b>3,113</b>	<b>3,008</b>	<b>(105)</b>	<b>2,998</b>	<b>(115)</b>	<b>28,082</b>	<b>27,665</b>	<b>(417)</b>	<b>27,445</b>	<b>(637)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	952	1,000	48	1,099	146	8,836	9,700	864	8,925	89
Service Agreements	13	10	(3)	10	(3)	98	90	(8)	30	(68)
Professional Services	0	140	140	146	146	1,057	1,260	203	927	(130)
Repairs and Maintenance	46	243	198	4	(41)	1,824	2,187	363	2,257	432
Insurance	688	591	(97)	600	(87)	6,189	5,315	(874)	5,402	(787)
Rent (land and building)	1,119	1,119	0	1,104	(15)	9,648	10,071	423	9,338	(309)
Uniforms	71	38	(33)	15	(56)	308	361	53	245	(63)
Tickets and Tags	36	42	6	34	(2)	327	378	51	332	4
Supplies	324	725	401	167	(157)	6,358	5,125	(1,233)	7,836	1,478
Bank Fees	1,179	1,200	21	1,074	(105)	8,805	10,800	1,995	12,826	4,021
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,855	1,822	(33)	1,603	(252)	16,518	16,400	(118)	17,108	590
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	450	450	0	0
<b>Total Operating</b>	<b>6,282</b>	<b>6,980</b>	<b>697</b>	<b>5,857</b>	<b>(425)</b>	<b>59,968</b>	<b>62,137</b>	<b>2,169</b>	<b>65,226</b>	<b>5,258</b>
<b>Total Expenses</b>	<b>9,395</b>	<b>9,988</b>	<b>593</b>	<b>8,854</b>	<b>(541)</b>	<b>88,050</b>	<b>89,802</b>	<b>1,752</b>	<b>92,670</b>	<b>4,620</b>
<b>NET OPERATING INCOME</b>	<b>7,176</b>	<b>2,982</b>	<b>4,193</b>	<b>4,959</b>	<b>2,216</b>	<b>48,196</b>	<b>26,841</b>	<b>21,355</b>	<b>53,148</b>	<b>(4,952)</b>

**New Haven Parking Authority**  
**Sherman & Tyler Lot**  
**For the Nine Months Ending March 31, 2021**  
**(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	60,742	60,632	109	59,736	1,005
Transient	0	0	0	0	0
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>60,742</b>	<b>60,632</b>	<b>109</b>	<b>59,736</b>	<b>1,005</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	450	430	(20)	431	(19)
Maintenance-OT	21	34	13	0	(21)
Security-ST	0	168	168	0	0
Security-OT	0	0	0	0	0
Benefits	402	642	240	319	(83)
<b>Total Personnel</b>	<b>873</b>	<b>1,274</b>	<b>401</b>	<b>751</b>	<b>(122)</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	353	450	97	416	63
Service Agreements	0	0	0	0	0
Professional Services	0	0	0	0	0
Repairs and Maintenance	46	118	73	4	(42)
Insurance	3,022	2,473	(549)	474	(2,549)
Rent (land and building)	8,496	8,496	0	8,496	0
Uniforms	15	8	(7)	5	(10)
Tickets and Tags	0	0	0	0	0
Supplies	1,125	1,585	460	162	(963)
Bank Fees	0	0	0	0	0
Contracted Snow Removal	1,703	0	(1,703)	0	(1,703)
Bond Admin Fee	0	0	0	0	0
Administrative Fee	2,575	1,443	(1,132)	587	(1,988)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>17,334</b>	<b>14,573</b>	<b>(2,761)</b>	<b>10,144</b>	<b>(7,190)</b>
<b>Total Expenses</b>	<b>18,207</b>	<b>15,847</b>	<b>(2,360)</b>	<b>10,894</b>	<b>(7,313)</b>
<b>NET OPERATING INCOME</b>	<b>42,535</b>	<b>44,785</b>	<b>(2,250)</b>	<b>48,842</b>	<b>(6,307)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	546,675	545,691	984	537,627	9,048
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	546,675	545,691	984	537,627	9,048
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	3,688	4,114	426	3,759	71
	161	305	144	90	(71)
	0	1,486	1,486	0	0
	0	0	0	0	0
	3,773	5,863	2,090	3,447	(326)
	7,621	11,768	4,147	7,296	(325)
	0	0	0	0	0
	3,301	3,700	399	3,352	51
	0	0	0	0	0
	0	0	0	0	0
	2,507	1,062	(1,445)	2,047	(461)
	27,202	22,259	(4,944)	4,263	(22,939)
	76,464	76,464	0	76,464	0
	64	91	27	76	12
	0	0	0	0	0
	5,882	7,825	1,943	5,333	(550)
	0	0	0	0	0
	12,420	0	(12,420)	2,291	(10,129)
	0	0	0	0	0
	13,241	12,989	(252)	5,279	(7,962)
	0	0	0	0	0
	0	0	0	0	0
	141,081	124,390	(16,691)	99,104	(41,977)
	148,702	136,158	(12,544)	106,400	(42,302)
	397,973	409,533	(11,560)	431,227	(33,254)

New Haven Parking Authority  
State/Fair and State/Chapel  
For the Nine Months Ending March 31, 2021  
(Management Use Only)

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	10,463	9,867	596	11,446	(983)
Transient	3,451	494	2,957	1,786	1,665
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>13,914</b>	<b>10,361</b>	<b>3,553</b>	<b>13,232</b>	<b>682</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	180	159	(21)	178	(1)
Maintenance-OT	8	13	5	0	(8)
Security-ST	0	252	252	0	0
Security-OT	0	0	0	0	0
Benefits	117	494	377	87	(30)
<b>Total Personnel</b>	<b>304</b>	<b>918</b>	<b>614</b>	<b>265</b>	<b>(39)</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	1,226	2,350	1,124	1,787	561
Service Agreements	0	0	0	0	0
Professional Services	0	30	30	39	39
Repairs and Maintenance	0	0	0	0	0
Insurance	526	437	(90)	387	(139)
Rent (land and building)	7,500	7,500	0	7,500	0
Uniforms	26	14	(12)	2	(24)
Tickets and Tags	20	18	(2)	18	(1)
Supplies	130	150	20	150	20
Bank Fees	48	64	16	75	27
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	291	503	212	272	(19)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>9,767</b>	<b>11,065</b>	<b>1,298</b>	<b>10,232</b>	<b>464</b>
<b>Total Expenses</b>	<b>10,071</b>	<b>11,983</b>	<b>1,912</b>	<b>10,497</b>	<b>426</b>
<b>NET OPERATING INCOME</b>	<b>3,842</b>	<b>(1,622)</b>	<b>5,465</b>	<b>2,735</b>	<b>1,107</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
	83,666	88,803	(5,137)	100,497	(16,831)
	17,125	4,274	12,851	32,035	(14,910)
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	100,791	93,077	7,714	132,532	(31,741)
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	1,408	1,420	12	1,417	8
	61	116	55	33	(28)
	0	2,228	2,228	0	0
	0	0	0	0	0
	1,114	4,403	3,289	995	(118)
	2,583	8,167	5,584	2,445	(138)
	0	0	0	0	0
	13,268	20,600	7,332	17,106	3,838
	0	0	0	0	0
	215	270	55	250	35
	54	0	(54)	30	(24)
	4,737	3,931	(806)	3,487	(1,250)
	67,500	67,500	0	67,500	0
	113	132	19	36	(77)
	177	162	(15)	164	(13)
	1,492	1,350	(142)	1,375	(116)
	253	576	323	610	357
	0	0	0	0	0
	0	0	0	0	0
	0	0	0	0	0
	3,149	4,523	1,374	2,508	(641)
	0	0	0	0	0
	0	0	0	0	0
	90,956	99,043	8,087	93,066	2,110
	93,540	107,210	13,671	95,511	1,972
	7,251	(14,133)	21,384	37,020	(29,769)



New Haven Parking Authority  
State & George Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	40,000	40,000	0	40,000	0
Transient	0	0	0	0	0
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>0</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	0	0	0	0	0
Maintenance-OT	0	0	0	0	0
Security-ST	0	0	0	0	0
Security-OT	0	0	0	0	0
Benefits	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	0	0	0	0	0
Service Agreements	0	0	0	0	0
Professional Services	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Insurance	1,982	1,613	(369)	1,017	(964)
Rent (land and building)	20,000	20,000	0	20,000	0
Uniforms	0	0	0	0	0
Tickets and Tags	0	0	0	0	0
Supplies	0	0	0	0	0
Bank Fees	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	570	500	(70)	299	(271)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>22,552</b>	<b>22,113</b>	<b>(439)</b>	<b>21,316</b>	<b>(1,235)</b>
<b>Total Expenses</b>	<b>22,552</b>	<b>22,113</b>	<b>(439)</b>	<b>21,316</b>	<b>(1,235)</b>
<b>NET OPERATING INCOME</b>	<b>17,448</b>	<b>17,888</b>	<b>(439)</b>	<b>18,684</b>	<b>(1,235)</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	360,000	360,000	0	360,000	0
Transient	0	0	0	0	0
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	(4,218)	4,218
<b>Total Revenue</b>	<b>360,000</b>	<b>360,000</b>	<b>0</b>	<b>355,782</b>	<b>4,218</b>
<b>EXPENSES</b>					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	0	0	0	0	0
Maintenance-OT	0	0	0	0	0
Security-ST	0	0	0	0	0
Security-OT	0	0	0	0	0
Benefits	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating:					
Outside Security	0	0	0	0	0
Utilities	0	0	0	0	0
Service Agreements	0	0	0	0	0
Professional Services	2,506	0	(2,506)	588	(1,918)
Repairs and Maintenance	0	0	0	0	0
Insurance	17,835	14,515	(3,320)	9,157	(8,678)
Rent (land and building)	180,000	180,000	0	180,000	0
Uniforms	0	0	0	0	0
Tickets and Tags	0	0	0	0	0
Supplies	0	0	0	0	0
Bank Fees	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	6,171	4,497	(1,674)	2,845	(3,326)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>206,512</b>	<b>199,013</b>	<b>(7,500)</b>	<b>192,590</b>	<b>(13,922)</b>
<b>Total Expenses</b>	<b>206,512</b>	<b>199,013</b>	<b>(7,500)</b>	<b>192,590</b>	<b>(13,922)</b>
<b>NET OPERATING INCOME</b>	<b>153,488</b>	<b>160,988</b>	<b>(7,500)</b>	<b>163,192</b>	<b>(9,704)</b>

**New Haven Parking Authority  
State Street Lots  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	7,260	13,500	(6,240)	12,205	(4,945)	59,313	121,500	(62,188)	119,226	(59,914)
Transient	0	0	0	1,809	(1,809)	1,661	0	1,661	27,839	(26,178)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>7,260</b>	<b>13,500</b>	<b>(6,240)</b>	<b>14,014</b>	<b>(6,754)</b>	<b>60,974</b>	<b>121,500</b>	<b>(60,526)</b>	<b>147,066</b>	<b>(86,092)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	1,921	1,921	201	0	(201)	27,056	26,854
Cashiers-OT	0	0	0	0	0	0	0	0	1,318	1,318
Maintenance-ST	450	430	(20)	431	(18)	3,688	4,114	426	3,940	252
Maintenance-OT	21	34	13	0	(21)	174	305	131	90	(84)
Security-ST	520	711	191	616	96	5,880	4,929	(951)	5,191	(689)
Security-OT	0	0	0	0	0	64	0	(64)	177	113
Benefits	884	926	42	1,193	310	8,728	8,204	(524)	13,569	4,842
<b>Total Personnel</b>	<b>1,874</b>	<b>2,101</b>	<b>227</b>	<b>4,161</b>	<b>2,287</b>	<b>18,734</b>	<b>17,552</b>	<b>(1,182)</b>	<b>51,341</b>	<b>32,607</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,043	1,200	157	1,765	722	10,885	10,250	(635)	10,276	(609)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	45	268	223	4	(41)	1,849	2,412	563	546	(1,303)
Insurance	698	589	(109)	590	(107)	6,282	5,300	(981)	5,314	(967)
Rent (land and building)	3,672	3,672	0	3,672	0	33,048	33,048	0	33,048	0
Uniforms	31	16	(15)	11	(20)	135	163	28	178	43
Tickets and Tags	33	316	283	88	56	295	2,844	2,549	801	506
Supplies	287	615	328	75	(212)	1,578	4,135	2,557	2,195	617
Bank Fees	159	200	41	154	(5)	1,174	1,800	626	1,529	355
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,229	1,169	(60)	2,251	1,022	9,522	10,524	1,002	18,810	9,288
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	225	225	33	33
<b>Total Operating</b>	<b>7,198</b>	<b>8,070</b>	<b>872</b>	<b>8,611</b>	<b>1,413</b>	<b>64,891</b>	<b>70,701</b>	<b>5,810</b>	<b>72,730</b>	<b>7,839</b>
<b>Total Expenses</b>	<b>9,072</b>	<b>10,171</b>	<b>1,099</b>	<b>12,772</b>	<b>3,700</b>	<b>83,626</b>	<b>88,253</b>	<b>4,628</b>	<b>124,071</b>	<b>40,446</b>
<b>NET OPERATING INCOME</b>	<b>(1,812)</b>	<b>3,329</b>	<b>(5,141)</b>	<b>1,242</b>	<b>(3,054)</b>	<b>(22,652)</b>	<b>33,247</b>	<b>(55,898)</b>	<b>22,995</b>	<b>(45,646)</b>

**New Haven Parking Authority  
State & Trumbull Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	2,520	5,760	(3,240)	3,020	(500)
Transient	1,206	0	1,206	0	1,206
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>3,726</b>	<b>5,760</b>	<b>(2,034)</b>	<b>3,020</b>	<b>706</b>
<b>EXPENSES</b>					
<b>Personnel:</b>					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	90	80	(10)	89	(1)
Maintenance-OT	4	6	2	0	(4)
Security-ST	0	0	0	0	0
Security-OT	0	0	0	0	0
Benefits	30	303	273	15	(15)
<b>Total Personnel</b>	<b>124</b>	<b>389</b>	<b>265</b>	<b>104</b>	<b>(19)</b>
<b>Operating:</b>					
Outside Security	0	0	0	0	0
Utilities	494	650	156	577	83
Service Agreements	0	0	0	0	0
Professional Services	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Insurance	288	236	(52)	224	(64)
Rent (land and building)	1,350	1,350	0	1,350	0
Uniforms	3	1	(2)	1	(2)
Tickets and Tags	10	9	(1)	9	(1)
Supplies	65	75	10	65	0
Bank Fees	50	0	(50)	0	(50)
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	145	219	74	113	(32)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>2,404</b>	<b>2,540</b>	<b>136</b>	<b>2,338</b>	<b>(66)</b>
<b>Total Expenses</b>	<b>2,528</b>	<b>2,929</b>	<b>401</b>	<b>2,443</b>	<b>(85)</b>
<b>NET OPERATING INCOME</b>	<b>1,197</b>	<b>2,831</b>	<b>(1,634)</b>	<b>577</b>	<b>620</b>

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>					
Monthly	14,225	51,840	(37,615)	57,685	(43,460)
Transient	11,008	0	11,008	0	11,008
Validations	0	0	0	0	0
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	40	(40)
<b>Total Revenue</b>	<b>25,232</b>	<b>51,840</b>	<b>(26,608)</b>	<b>57,725</b>	<b>(32,492)</b>
<b>EXPENSES</b>					
<b>Personnel:</b>					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	696	711	15	708	12
Maintenance-OT	47	55	9	17	(30)
Security-ST	0	0	0	0	0
Security-OT	0	0	0	0	0
Benefits	290	2,703	2,413	247	(43)
<b>Total Personnel</b>	<b>1,032</b>	<b>3,469</b>	<b>2,437</b>	<b>972</b>	<b>(61)</b>
<b>Operating:</b>					
Outside Security	0	0	0	0	0
Utilities	4,189	4,650	461	4,305	117
Service Agreements	0	0	0	0	0
Professional Services	0	0	0	1,338	1,338
Repairs and Maintenance	584	0	(584)	10	(575)
Insurance	2,590	2,123	(466)	2,013	(577)
Rent (land and building)	12,150	12,150	0	12,150	0
Uniforms	11	13	2	13	2
Tickets and Tags	88	81	(7)	82	(6)
Supplies	1,904	675	(1,229)	585	(1,319)
Bank Fees	260	0	(260)	0	(260)
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	2,051	1,973	(78)	1,483	(568)
Valet	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Operating</b>	<b>23,827</b>	<b>21,665</b>	<b>(2,162)</b>	<b>21,979</b>	<b>(1,849)</b>
<b>Total Expenses</b>	<b>24,859</b>	<b>25,134</b>	<b>274</b>	<b>22,950</b>	<b>(1,909)</b>
<b>NET OPERATING INCOME</b>	<b>373</b>	<b>26,706</b>	<b>(26,333)</b>	<b>34,775</b>	<b>(34,402)</b>

**New Haven Parking Authority  
State & Wall Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	9,423	15,620	(6,197)	14,355	(4,932)	88,605	140,580	(51,975)	140,823	(52,218)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>9,423</b>	<b>15,620</b>	<b>(6,197)</b>	<b>14,355</b>	<b>(4,932)</b>	<b>88,605</b>	<b>140,580</b>	<b>(51,975)</b>	<b>140,823</b>	<b>(52,218)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	167	159	(8)	160	(7)	1,364	1,513	149	1,386	21
Maintenance-OT	8	13	5	0	(8)	66	116	50	29	(37)
Security-ST	576	1,278	702	528	(47)	4,962	11,296	6,334	4,449	(513)
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	571	1,665	1,094	628	57	5,601	14,922	9,321	5,982	381
<b>Total Personnel</b>	<b>1,321</b>	<b>3,115</b>	<b>1,794</b>	<b>1,316</b>	<b>(5)</b>	<b>12,046</b>	<b>27,847</b>	<b>15,801</b>	<b>11,998</b>	<b>(48)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	350	325	(25)	284	(66)	2,379	2,550	171	2,269	(110)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	46	350	305	2	(44)	898	3,150	2,252	7,705	6,807
Insurance	814	692	(123)	549	(265)	7,328	6,224	(1,104)	4,943	(2,384)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	69	35	(34)	7	(62)	300	322	22	116	(184)
Tickets and Tags	19	19	0	18	(1)	173	171	(2)	164	(9)
Supplies	249	165	(84)	157	(92)	2,342	1,485	(857)	1,404	(938)
Bank Fees	258	240	(18)	249	(10)	1,891	2,160	269	2,543	652
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	704	1,426	722	687	(17)	8,284	12,833	4,549	8,541	257
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
<b>Total Operating</b>	<b>2,509</b>	<b>3,251</b>	<b>742</b>	<b>1,953</b>	<b>(556)</b>	<b>24,970</b>	<b>30,895</b>	<b>5,924</b>	<b>29,467</b>	<b>4,497</b>
<b>Total Expenses</b>	<b>3,830</b>	<b>6,366</b>	<b>2,536</b>	<b>3,269</b>	<b>(561)</b>	<b>37,016</b>	<b>58,742</b>	<b>21,726</b>	<b>41,465</b>	<b>4,449</b>
<b>NET OPERATING INCOME</b>	<b>5,593</b>	<b>9,254</b>	<b>(3,660)</b>	<b>11,086</b>	<b>(5,493)</b>	<b>51,589</b>	<b>81,838</b>	<b>(30,249)</b>	<b>99,359</b>	<b>(47,770)</b>

New Haven Parking Authority  
Temple Medical Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	82,265	77,777	4,488	82,558	(294)	686,500	699,990	(13,490)	760,755	(74,255)
Transient	9,426	4,599	4,827	9,653	(227)	60,243	27,327	32,916	170,689	(110,445)
Validations	1,815	2,173	(358)	2,476	(661)	12,045	13,378	(1,333)	48,732	(36,687)
Rent	1,775	1,775	0	1,775	0	15,975	15,975	0	15,975	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>95,281</b>	<b>86,324</b>	<b>8,957</b>	<b>96,462</b>	<b>(1,181)</b>	<b>774,764</b>	<b>756,670</b>	<b>18,094</b>	<b>996,151</b>	<b>(221,387)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	1,733	2,031	298	2,152	419	14,395	17,951	3,556	16,488	2,093
Managers-OT	48	102	54	31	(17)	498	899	401	877	379
Cashiers-ST	6,490	6,647	157	5,898	(593)	52,410	58,752	6,342	51,683	(727)
Cashiers-OT	100	399	299	222	122	288	3,526	3,238	2,374	2,086
Maintenance-ST	3,490	2,702	(788)	3,336	(154)	24,861	24,521	(340)	26,363	1,502
Maintenance-OT	377	216	(161)	0	(377)	2,516	1,916	(600)	910	(1,606)
Security-ST	6,200	5,731	(469)	4,791	(1,409)	49,492	50,657	1,165	47,564	(1,928)
Security-OT	602	344	(258)	18	(584)	2,753	3,041	288	2,292	(461)
Benefits	16,811	17,570	759	14,751	(2,060)	152,239	161,088	8,849	140,283	(11,957)
<b>Total Personnel</b>	<b>35,853</b>	<b>35,742</b>	<b>(111)</b>	<b>31,199</b>	<b>(4,654)</b>	<b>299,453</b>	<b>322,351</b>	<b>22,898</b>	<b>288,833</b>	<b>(10,620)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,729	7,550	(179)	7,411	(318)	49,172	54,880	5,708	50,966	1,794
Service Agreements	2,424	2,394	(30)	2,380	(43)	21,231	21,140	(91)	20,702	(528)
Professional Services	2,823	1,869	(954)	1,743	(1,080)	16,953	16,821	(132)	16,945	(8)
Repairs and Maintenance	(155)	2,577	2,732	28	183	9,316	23,193	13,877	18,442	9,127
Insurance	4,718	4,206	(512)	3,735	(984)	42,466	37,855	(4,612)	33,613	(8,853)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	636	347	(289)	191	(446)	3,007	3,227	220	3,520	514
Tickets and Tags	108	56	(52)	53	(55)	700	504	(196)	614	(86)
Supplies	316	822	506	447	131	7,233	7,648	415	6,203	(1,030)
Bank Fees	647	1,440	793	1,289	642	7,037	12,960	5,923	13,866	6,829
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	13,652	15,374	1,722	14,008	356	126,578	138,366	11,788	120,287	(6,291)
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	715	18	684	(13)	6,604	10,135	3,531	8,627	2,023
<b>Total Operating</b>	<b>33,595</b>	<b>37,350</b>	<b>3,755</b>	<b>31,968</b>	<b>(1,628)</b>	<b>290,295</b>	<b>326,729</b>	<b>36,434</b>	<b>293,786</b>	<b>-3,491</b>
<b>Total Expenses</b>	<b>69,448</b>	<b>73,092</b>	<b>3,644</b>	<b>63,167</b>	<b>(6,282)</b>	<b>589,748</b>	<b>649,080</b>	<b>59,332</b>	<b>582,619</b>	<b>(7,129)</b>
<b>NET OPERATING INCOME</b>	<b>25,833</b>	<b>13,232</b>	<b>12,601</b>	<b>33,295</b>	<b>(7,463)</b>	<b>185,016</b>	<b>107,590</b>	<b>77,426</b>	<b>413,532</b>	<b>(228,515)</b>

**New Haven Parking Authority  
Temple Street Garage  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	202,684	199,234	3,450	197,487	5,197	1,758,974	1,793,106	(34,132)	1,864,020	(105,046)
Transient	17,939	18,039	(100)	28,200	(10,261)	148,093	99,765	48,328	592,014	(443,921)
Validations	7,397	4,093	3,304	7,437	(40)	66,692	23,160	43,532	92,750	(26,058)
Rent	5,675	5,625	50	5,675	0	51,075	50,625	450	51,075	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	20	0	20	0	20	20	0	20	0	20
<b>Total Revenue</b>	<b>233,715</b>	<b>226,991</b>	<b>6,724</b>	<b>238,799</b>	<b>(5,084)</b>	<b>2,024,854</b>	<b>1,966,656</b>	<b>58,198</b>	<b>2,599,859</b>	<b>(575,004)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	5,528	5,644	116	6,934	1,407	44,101	49,900	5,799	50,972	6,870
Managers-OT	182	282	100	84	(98)	1,660	2,494	834	2,565	905
Cashiers-ST	11,568	12,348	780	10,664	(904)	101,778	116,952	15,174	95,552	(6,226)
Cashiers-OT	31	741	710	643	611	2,194	7,017	4,823	13,632	11,438
Maintenance-ST	5,310	7,396	2,086	7,420	2,110	48,904	67,288	18,384	64,303	15,399
Maintenance-OT	376	592	216	0	(376)	3,806	5,271	1,465	1,084	(2,722)
Security-ST	16,406	15,733	(673)	16,486	80	159,504	140,225	(19,279)	138,291	(21,213)
Security-OT	789	944	155	117	(673)	8,568	8,413	(155)	6,812	(1,756)
Benefits	40,003	36,994	(3,009)	33,186	(6,818)	351,472	344,284	(7,188)	343,294	(8,178)
<b>Total Personnel</b>	<b>80,194</b>	<b>80,674</b>	<b>480</b>	<b>75,533</b>	<b>(4,661)</b>	<b>721,987</b>	<b>741,844</b>	<b>19,857</b>	<b>716,505</b>	<b>(5,482)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	21,830	21,300	(530)	21,218	(611)	146,950	169,050	22,100	157,735	10,785
Service Agreements	4,625	4,674	49	4,571	(54)	41,457	41,625	168	39,282	(2,175)
Professional Services	7,234	2,556	(4,678)	2,816	(4,418)	35,682	23,724	(11,958)	21,006	(14,675)
Repairs and Maintenance	2,478	7,057	4,579	631	(1,847)	38,237	63,513	25,276	67,083	28,845
Insurance	12,225	10,849	(1,376)	10,319	(1,906)	110,028	97,643	(12,386)	92,875	(17,153)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,427	781	(646)	444	(982)	6,236	7,324	1,088	7,372	1,136
Tickets and Tags	292	260	(32)	193	(98)	2,435	2,340	(95)	1,724	(712)
Supplies	2,252	2,622	370	1,335	(917)	16,098	22,448	6,350	15,577	(521)
Bank Fees	1,887	3,200	1,313	2,880	993	17,301	28,800	11,499	36,482	19,181
Contracted Snow Removal	0	0	0	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	29,246	35,290	6,044	29,724	478	306,132	317,609	11,477	296,715	(9,417)
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,642	740	(902)	254	(1,389)	9,009	12,360	3,351	9,290	281
<b>Total Operating</b>	<b>85,137</b>	<b>89,329</b>	<b>4,192</b>	<b>74,387</b>	<b>(10,750)</b>	<b>729,565</b>	<b>820,936</b>	<b>91,371</b>	<b>745,140</b>	<b>15,575</b>
<b>Total Expenses</b>	<b>165,331</b>	<b>170,003</b>	<b>4,672</b>	<b>149,920</b>	<b>(15,410)</b>	<b>1,451,552</b>	<b>1,562,780</b>	<b>111,228</b>	<b>1,461,644</b>	<b>10,092</b>
<b>NET OPERATING INCOME</b>	<b>68,384</b>	<b>56,988</b>	<b>11,396</b>	<b>88,879</b>	<b>(20,494)</b>	<b>573,302</b>	<b>403,876</b>	<b>169,426</b>	<b>1,138,215</b>	<b>(564,912)</b>

New Haven Parking Authority  
Tower Lane Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,188</b>	<b>(1,188)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	1	1	0	0	0	1	1
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	65	65
Bank Fees	0	0	0	0	0	0	0	0	161	161
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	69	69
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
<b>Total Operating</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>773</b>	<b>773</b>
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>774</b>	<b>774</b>
<b>NET OPERATING INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>413</b>	<b>(413)</b>

**New Haven Parking Authority  
Under Air Rights Lot  
For the Nine Months Ending March 31, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	19,405	19,405	0	19,833	(428)	174,645	174,645	0	178,497	(3,852)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,534	1,634	(100)	1,373	161	12,226	14,496	(2,270)	11,279	947
<b>Total Revenue</b>	<b>20,939</b>	<b>21,039</b>	<b>(100)</b>	<b>21,206</b>	<b>(267)</b>	<b>186,871</b>	<b>189,141</b>	<b>(2,270)</b>	<b>189,776</b>	<b>(2,905)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	178	159	(19)	160	(18)	1,407	1,513	107	1,423	16
Maintenance-OT	8	13	5	0	(8)	81	116	36	33	(47)
Security-ST	552	437	(115)	528	(24)	4,934	3,863	(1,071)	4,449	(485)
Security-OT	(259)	0	259	0	259	52	0	(52)	152	100
Benefits	573	537	(36)	628	55	5,516	4,923	(593)	5,989	474
<b>Total Personnel</b>	<b>1,052</b>	<b>1,146</b>	<b>94</b>	<b>1,316</b>	<b>264</b>	<b>11,989</b>	<b>10,415</b>	<b>(1,574)</b>	<b>12,046</b>	<b>58</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,634	2,650	16	2,243	(390)	18,890	22,750	3,860	17,452	(1,438)
Service Agreements	272	272	0	272	0	2,452	2,378	(74)	2,379	(73)
Professional Services	308	333	25	471	163	3,050	2,997	(53)	3,100	50
Repairs and Maintenance	0	300	300	0	0	800	2,700	1,900	0	(800)
Insurance	979	809	(170)	654	(325)	8,807	7,278	(1,529)	5,882	(2,925)
Rent (land and building)	4,000	4,000	0	4,000	0	36,000	36,000	0	36,000	0
Uniforms	19	10	(9)	7	(12)	82	97	15	116	33
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	902	892	(10)	714	(188)	8,477	8,025	(452)	7,300	(1,177)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	1,000	1,000	222	222
<b>Total Operating</b>	<b>9,114</b>	<b>9,265</b>	<b>152</b>	<b>8,361</b>	<b>(753)</b>	<b>78,563</b>	<b>83,225</b>	<b>4,662</b>	<b>72,476</b>	<b>(6,087)</b>
<b>Total Expenses</b>	<b>10,166</b>	<b>10,411</b>	<b>245</b>	<b>9,677</b>	<b>(489)</b>	<b>90,552</b>	<b>93,640</b>	<b>3,088</b>	<b>84,523</b>	<b>(6,029)</b>
<b>NET OPERATING INCOME</b>	<b>10,773</b>	<b>10,628</b>	<b>145</b>	<b>11,529</b>	<b>(756)</b>	<b>96,319</b>	<b>95,501</b>	<b>818</b>	<b>105,253</b>	<b>(8,934)</b>



NEW HAVEN PARKING AUTHORITY  
CHECK LOG - BOARD OF COMMISSIONERS  
PAYROLL - WEBSTER ACCOUNT 23132883

PERIOD: March 16 - April 16, 2021

DATE PRINTED	CHECK NUMBER	AMOUNT	REASON
	1 - 26	n/a	Test voids
3/24/2021	27	212.77	Timeclock punch correction
4/16/2021	28	160.39	Sick day from April 1