



## **FINANCIAL REPORT**

**Brian E. Seholm, Chief Financial Officer**

**May 17, 2021 Board Meeting**

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- **Human Resources Report – prepared by:**

**Bonnie J. Lytle, Director of Human Resources**

- **Chief Financial Officer's Report**

- **Financial Statements for April 2021**

**FINANCE**

## **HUMAN RESOURCES - ACTIVITY REPORT**

**Bonnie J. Lytle**

**Park New Haven Board Meeting, May 17, 2021**

### **Personnel**

- A list of new hires and employees terminating employment in April, 2021 is attached to this report.
- Due to an increase in vacant positions recently, we are interviewing to fill vacant weekend Security positions. One Custodian and two Security positions were recently filled.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

### **Insurance Claims/Lawsuits**

- Payment was received for damage to the Sherman/Tyler fence as a result of a vehicle striking the fence on October 16, 2020. The cost of the repair of the fence was made in full by the owner of the vehicle's insurance company.

### **Union Contract Negotiations**

- Communication has begun with the Union regarding negotiations for both the Cashiers, Security and Maintenance Employees and the Administrative and Management bargaining agreements which expire June 30, 2021.

### **C. Griffin v NHPA**

An attorney has been retained by our insurance company to assist with a pre-suit investigation which occurred on October 15, 2019 regarding an Amtrak employee who allegedly slipped and fell due to water in the tunnel near the Track 14 elevator of Union Station. The claim was originally

filed against  
**Human Resources Report**  
**May 17, 2021**  
**Page Two**

**Insurance Claims/Lawsuits (con't)**

a contractor who was working in the area at the time, but they denied the claim and it was sent to the Parking Authority.

There were two reported employee injuries in April, 2021, both of which occurred on April 21. A Maintenance employee injured his right ankle while stepping off a ladder. Another Maintenance employee was throwing branches into a dumpster and a branch scraped his face. Neither employee lost any time from work as a result of these incidents.

Respectfully submitted,

*Bonnie J. Lytle*

Bonnie J. Lytle  
Director of Human Resources

**PARK NEW HAVEN PERSONNEL CHANGES MARCH, 2021**

**NEW HIRES**

<b><u>NAME</u></b>	<b><u>HIRE DATE</u></b>	<b><u>POSITION</u></b>
Lindel Rattray	April 26, 2021	Custodian

**EMPLOYEES TERMINATING EMPLOYMENT**

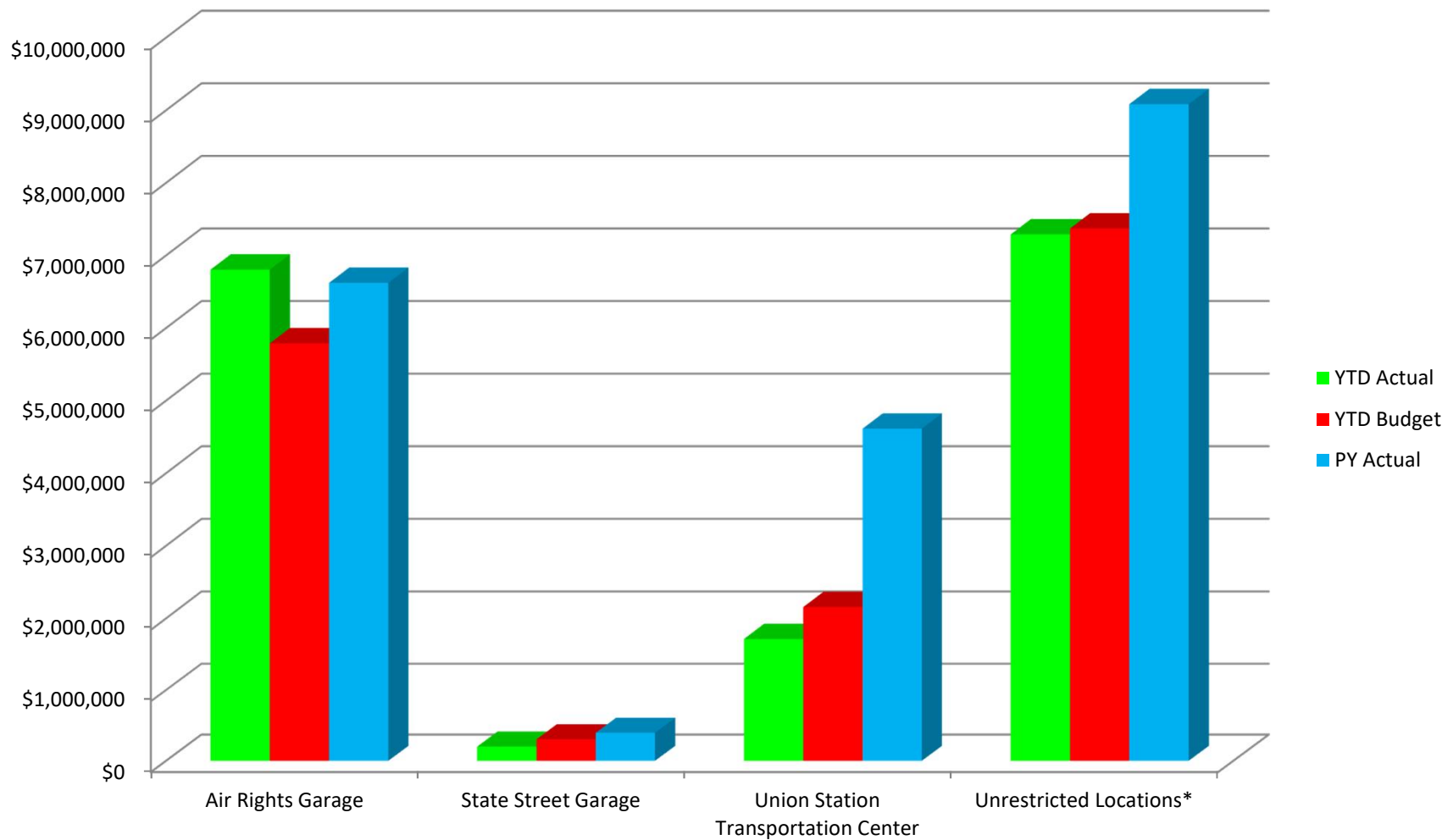
<b><u>NAME</u></b>	<b><u>EFFECTIVE DATE</u></b>	<b><u>POSITION</u></b>
Albert Marciano	April 9, 2021	Security

# Chief Financial Officers Report

## April 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage
- FY2022 Budget – Draft V2 for Approval

## YTD Revenue - Budget to Actual April 2021



\* - Excludes Administrative Revenues (rebilled expenses)

# PNH – YTD Location Budget to Actual April 2021

	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
		REV PER	NET EXP	NET REV	ACT NET	BDGT NET	REVENUE	ACT OPER	BDGT NET	EXPENSE	ACT NET	BDGT NET	NET INC
FACILITY	SPACES	SPACE	SPACE	SPACE	REVENUE	REVENUE	VAR B/(W)	EXPENSES	EXPENSES	VAR B/(W)	INCOME	INCOME	VAR B/(W)
RESTRICTED													
Air Rights Garage	2,552	267	101	166	6,805	5,789	1,016	2,571	2,680	109	4,234	3,109	1,125
State Street Garage	268	75	57	18	201	304	(103)	154	125	(29)	47	179	(132)
Union Station Garage	1,130	54	107	(53)	611	1,047	(436)	1,213	1,595	382	(602)	(548)	(54)
Union Station Building	n/a				1,104	1,108	(4)	2,042	2,380	338	(938)	(1,272)	334
Total Restricted					8,721	8,248	473	5,980	6,780	800	2,741	1,468	1,273
UNRESTRICTED													
Management Locations	n/a				12	12	0	6	3	(3)	6	9	(3)
Crown Street Garage	708	198	191	7	1,400	1,383	17	1,350	1,516	166	50	(133)	183
Granite Square Garage	305	163	190	(28)	496	504	(8)	581	616	35	(85)	(112)	27
Temple Medical Garage	386	216	170	46	834	845	(11)	658	720	62	176	125	51
Temple Street Garage	1,247	179	129	50	2,238	2,201	37	1,611	1,727	116	627	474	153
Orange & Elm Lot	35	103	106	(3)	36	36	0	37	46	9	(1)	(10)	9
Orchard & Sherman Lot	460	129	39	90	592	591	1	178	216	178	414	375	39
Residential Lots	249	61	39	22	153	129	24	97	99	2	56	30	26
Sherman & Tyler Lot	470	129	36	94	607	606	1	167	151	(16)	440	455	(15)
State/Fair and State/Chapel Lots	165	70	63	7	116	103	13	104	119	15	12	(16)	28
State & George Lot	490	82	47	35	400	400	0	229	221	(8)	171	179	(8)
State Street Lots	220	31	42	(11)	69	135	(66)	93	98	5	(24)	37	(61)
State & Trumbull Lot	75	39	36	3	29	58	(29)	27	28	1	2	30	(28)
State & Wall Lot	127	79	32	46	100	156	(56)	41	65	24	59	91	(32)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	55	58	208	210	(2)	101	104	3	107	106	1
Total Unrestricted					7,290	7,369	(79)	5,280	5,729	589	2,010	1,640	370
Administration	n/a				2,046	2,165	(119)	1,899	2,025	126	147	140	7
Total NHPA	9,171				18,057	17,782	275	13,159	14,534	1,515	4,898	3,248	1,650

# NHPA Major Variances – April 2021

	ACTUAL	BUDGET	VARIANCE	REASON
<b>AIR RIGHTS</b>				
Monthly Rev	600,198	427,725	172,473	Level 6 revenue = \$75,315 and level 8 = \$67,152.
Validation Rev	2,050	13,632	(11,582)	Volume up 245% from last year (first full month of pandemic).
Rent Rev	5,810	11,000	(5,190)	Timing of payments and expenses.
Maint-ST	9,239	13,579	4,340	Still down one Maint-B.
<b>STATE ST GARAGE</b>				
Monthly Rev	15,281	29,077	(13,796)	Standard parkers down about 90 to budget, commercial up 6 and affordable housing down about 50.
<b>UNION STATION BUILDING</b>				
Benefits	40,243	48,283	8,040	Good Friday holiday paid in March, vacation down and pension down (only 4 weeks expense).
Admin Fee	50,109	41,512	(8,598)	YTD Allocation true up.
<b>UNION STATION GARAGE</b>				
Monthly Rev	26,287	39,735	(13,448)	Down about 130 parkers to budget, mostly due to Covid.
Transient Rev	66,528	80,294	(13,766)	Volume up 2,006% from last year (first full month of pandemic).
<b>CROWN STREET</b>				
Monthly Rev	113,777	126,150	(12,373)	Down about 90 parkers to budget, primarily due to Covid.
Transient Rev	28,061	19,634	8,427	Volume up 2,821% from last year (first full month of pandemic).
Cashiers-ST	5,896	10,953	5,057	M-F 11a-6p shift remains vacant. Call-outs may not be covered.
Benefits	30,428	36,339	5,912	Good Friday holiday paid in March, vacation down, sick down and pension down (only 4 weeks expense).
<b>STATE STREET LOTS</b>				
Monthly Rev	7,225	13,500	(6,275)	Down about 55 parkers to budget.
<b>STATE/WALL</b>				
Monthly Rev	11,458	15,620	(4,162)	Down about 40 parkers to budget.
<b>TEMPLE MEDICAL</b>				
Monthly Rev	48,024	77,777	(29,753)	\$35,000 reduction related to Nov to Apr Yale Temple Medical Building parkers.
<b>TEMPLE STREET</b>				
Monthly Rev	181,232	199,234	(18,002)	\$23,000 reduction related to Nov to Apr Yale Temple Medical Building parkers.
Transient Rev	18,798	24,391	(5,593)	Volume up 444% from last year (first full month of pandemic).
Benefits	33,566	37,992	4,426	Good Friday holiday paid in March, vacation down and pension down (only 4 weeks expense).

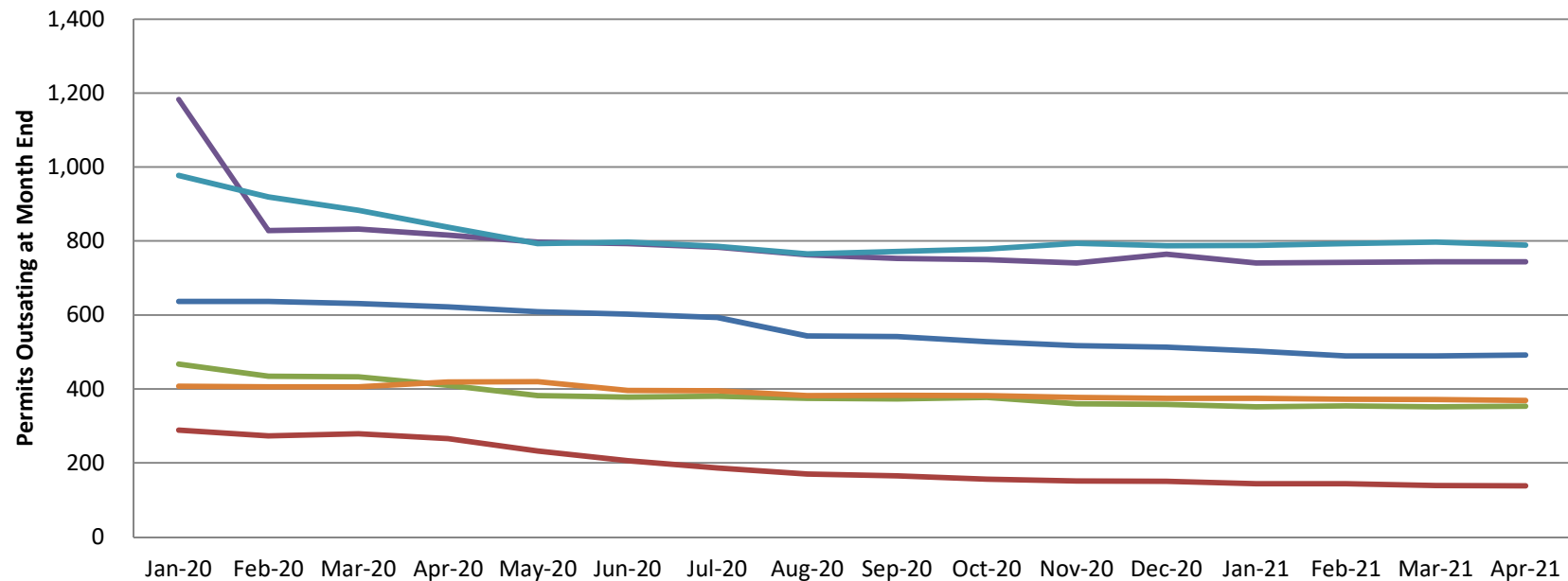


## Revenue Per Space Trend and Year-to-Year April 2021

		APR 2021		MAR 2021		FEB 2021		YTD APR 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	299	215	304	238	293	272	267	259
State Street Garage	268	67	127	71	138	75	190	75	148
Union Station Garage	1,130	82	2	63	145	49	357	54	312
<u>UNRESTRICTED</u>									
Crown Street Garage	708	209	164	201	244	201	312	198	297
Granite Square Garage	305	161	174	161	177	164	177	163	177
Temple Medical Garage	371	159	210	256	259	261	291	225	289
Temple Street Garage - X Gateway	635	222	219	255	263	260	331	239	329
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	114	29	114	200	86	286	106	251
Orchard & Sherman Lot	460	128	126	128	126	128	126	129	127
Residential Lots	249	68	44	68	56	64	64	61	63
Sherman & Tyler	472	129	127	129	127	129	127	129	126
State/Fair and State/Chapel Lots	165	97	61	85	79	79	97	676	86
State Street Lots	145	48	76	48	97	48	103	47	109
State & Trumbull Lot	75	53	27	53	40	40	40	39	79
State & Wall Lot	127	87	94	71	110	79	118	79	120
Tower Lane Lot	100	-	-	-	-	-	-	-	1
Under Air Rights Lot	184	114	120	114	114	114	114	113	115

# Monthly Permits by Garage March 2021

## Total Monthly Permits Outstanding by Garage

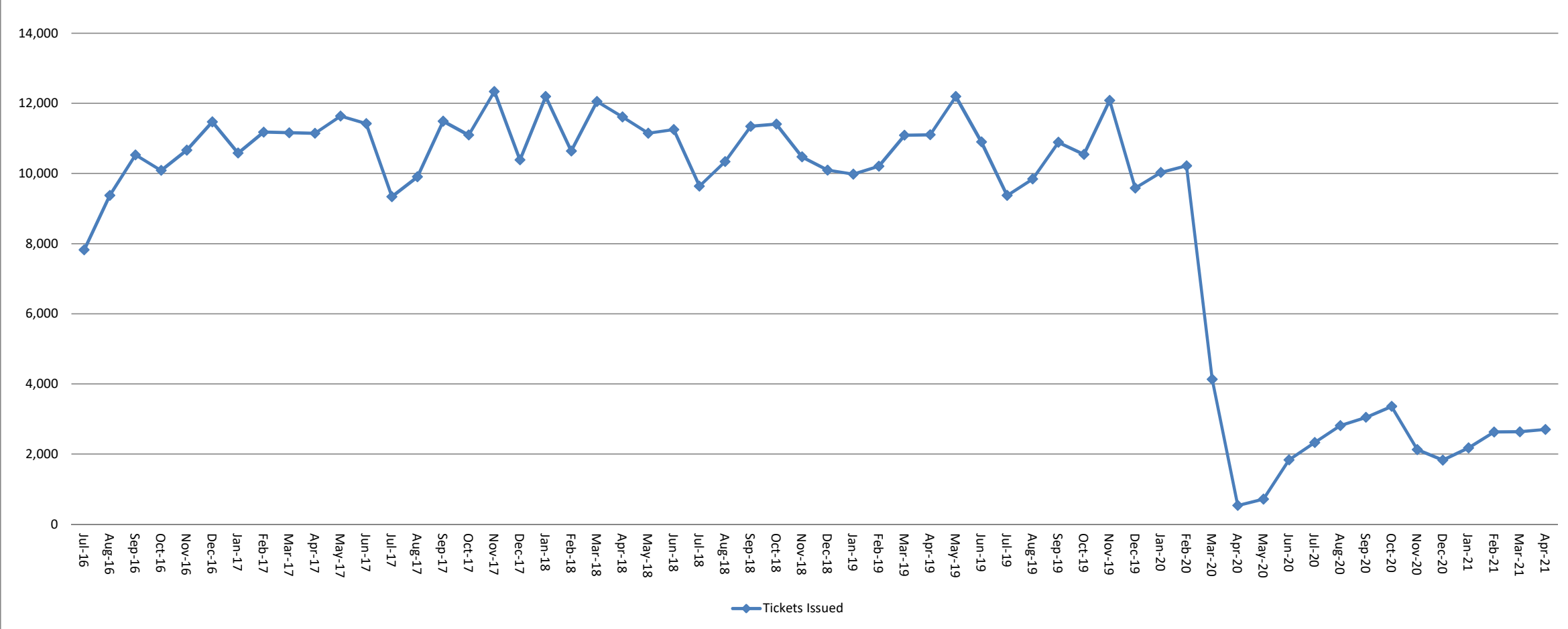


	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21
USB	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489	492
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139	138
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352	353
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744	744
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797	789
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371	369

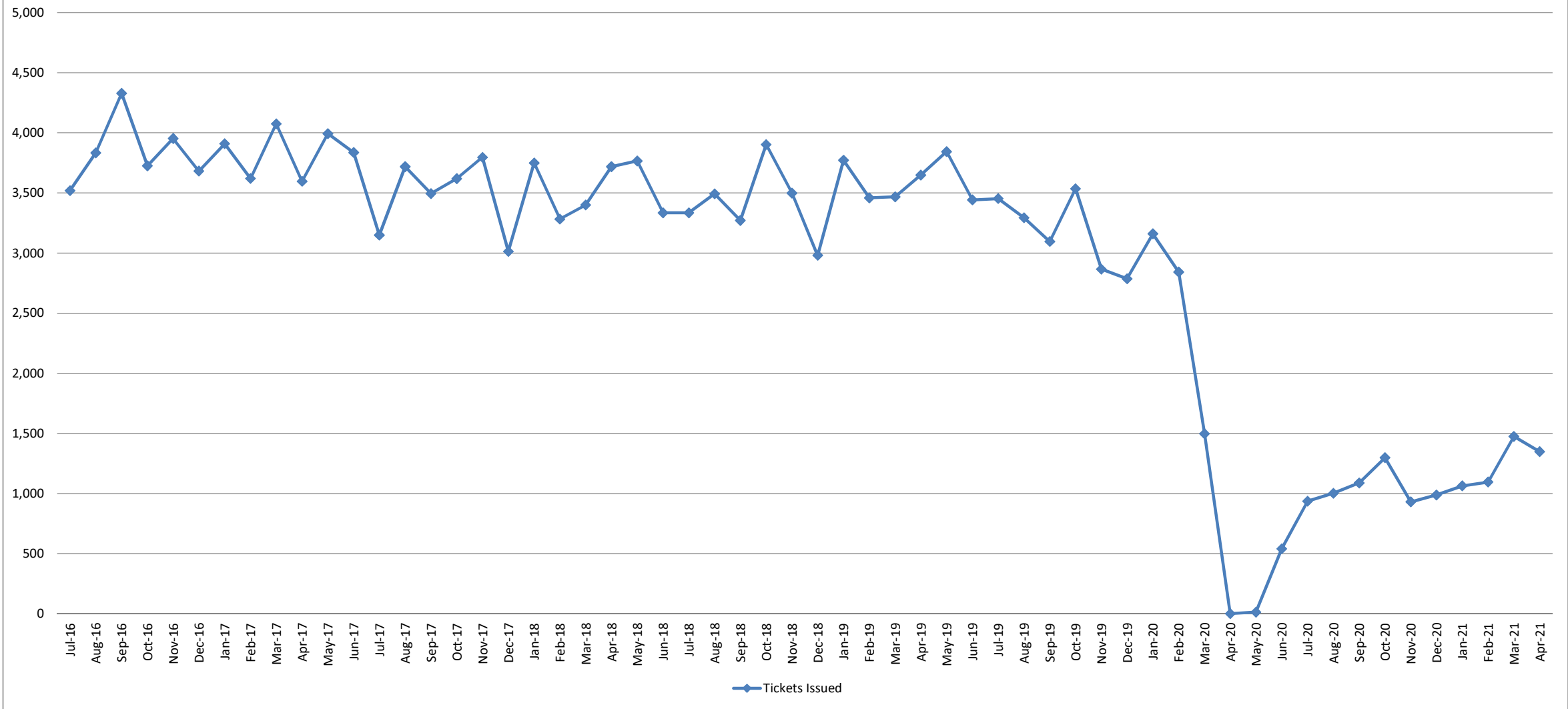
## PNH Board Meeting – May, 2021

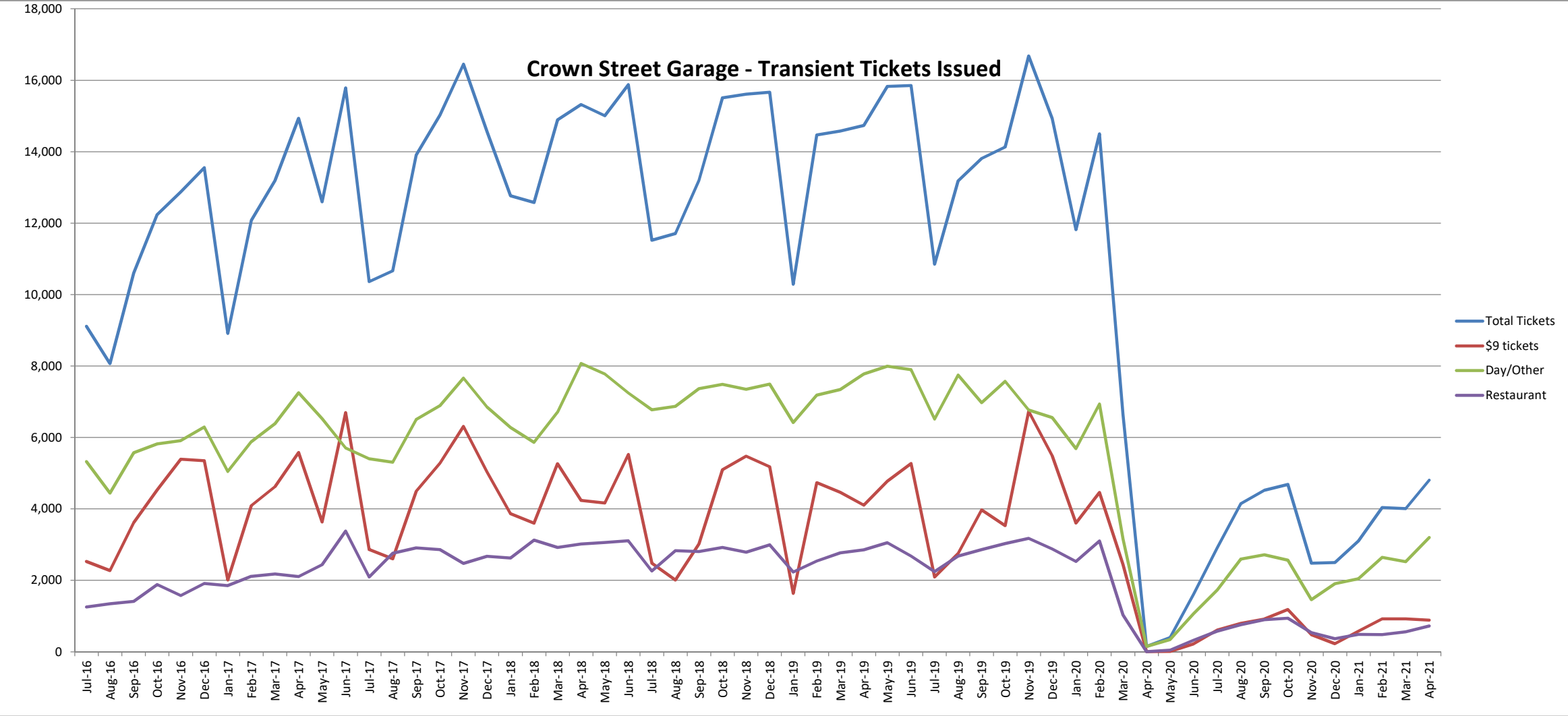
- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- Draft V2 of FY2022 Operating Budget.
- Draft V2 of FY2022 Capital Budget

Temple Street Garage - Transient Tickets Issued



Temple Medical Garage - Transient Tickets Issued





NEW HAVEN PARKING AUTHORITY  
INCOME STATEMENT BY FACILITY (REV)  
APR 2021  
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
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Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	55	58	208	210	(2)	101	104	3	107	106	1
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# FINANCIAL REPORT

APRIL 2021

*Management Use Only*





NEW HAVEN PARKING AUTHORITY  
MONTHLY FINANCIAL REPORT INDEX  
APR 2021

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**New Haven Parking Authority  
Air Rights Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	600,198	427,725	172,473	445,358	154,840	5,329,753	4,277,250	1,052,503	4,415,681	914,072
Transient	155,728	158,871	(3,143)	91,573	64,155	1,378,830	1,321,183	57,647	1,951,227	(572,397)
Validations	2,050	13,632	(11,582)	5,757	(3,707)	53,080	125,686	(72,606)	204,962	(151,881)
Rent	5,810	11,000	(5,190)	5,137	673	42,811	65,000	(22,189)	50,496	(7,686)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	0	60
<b>Total Revenue</b>	<b>763,787</b>	<b>611,228</b>	<b>152,559</b>	<b>547,825</b>	<b>215,962</b>	<b>6,804,534</b>	<b>5,789,119</b>	<b>1,015,415</b>	<b>6,622,366</b>	<b>182,168</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	6,503	6,522	19	8,085	1,582	65,949	67,084	1,135	71,102	5,152
Managers-OT	38	326	288	48	10	1,275	3,354	2,079	2,502	1,226
Cashiers-ST	14,577	15,271	694	18,537	3,960	148,128	155,914	7,786	150,389	2,261
Cashiers-OT	107	916	809	0	(107)	1,050	9,355	8,305	5,737	4,686
Maintenance-ST	9,239	13,579	4,340	14,205	4,966	96,062	140,071	44,009	136,654	40,592
Maintenance-OT	887	1,086	199	0	(887)	9,221	11,087	1,866	2,546	(6,675)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	32,088	32,552	464	27,410	(4,678)	328,674	329,831	1,157	326,101	(2,573)
<b>Total Personnel</b>	<b>63,440</b>	<b>70,252</b>	<b>6,813</b>	<b>68,286</b>	<b>4,846</b>	<b>650,362</b>	<b>716,696</b>	<b>66,334</b>	<b>695,030</b>	<b>44,669</b>
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	611,131	620,210	9,079	605,080	(6,051)
Utilities	20,855	22,100	1,245	20,104	(751)	177,205	211,400	34,195	187,419	10,214
Service Agreements	20,001	18,831	(1,170)	18,612	(1,389)	191,843	191,056	(787)	189,460	(2,383)
Professional Services	1,518	1,722	204	1,614	95	19,994	17,220	(2,774)	28,017	8,024
Repairs and Maintenance	3,770	7,097	3,327	8,462	4,692	70,160	70,970	810	81,263	11,102
Insurance	29,968	25,200	(4,767)	22,455	(7,513)	299,678	252,004	(47,674)	224,551	(75,127)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	732	624	(108)	875	143	5,349	6,782	1,433	7,253	1,904
Tickets and Tags	505	638	133	831	326	4,825	6,380	1,555	6,537	1,711
Supplies	1,971	1,672	(299)	386	(1,585)	17,953	24,370	6,417	15,667	(2,286)
Bank Fees	7,231	10,100	2,869	4,559	(2,672)	73,964	101,000	27,036	100,514	26,550
Contracted Snow Removal	2,030	0	(2,030)	0	(2,030)	19,964	24,000	4,037	6,646	(13,318)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	46,431	42,869	(3,562)	39,575	(6,856)	420,475	428,687	8,212	400,970	(19,505)
Valet	0	0	0	0	0	0	0	0	0	0
Other	598	690	92	(386)	(983)	8,545	9,900	1,355	(1,051)	(9,596)
<b>Total Operating</b>	<b>196,724</b>	<b>193,564</b>	<b>(3,159)</b>	<b>177,595</b>	<b>(19,128)</b>	<b>1,921,085</b>	<b>1,963,979</b>	<b>42,894</b>	<b>1,852,324</b>	<b>(68,760)</b>
<b>Total Expenses</b>	<b>260,163</b>	<b>263,816</b>	<b>3,653</b>	<b>245,881</b>	<b>(14,282)</b>	<b>2,571,446</b>	<b>2,680,675</b>	<b>109,229</b>	<b>2,547,354</b>	<b>(24,092)</b>
<b>NET OPERATING INCOME</b>	<b>503,624</b>	<b>347,412</b>	<b>156,212</b>	<b>301,944</b>	<b>201,680</b>	<b>4,233,088</b>	<b>3,108,444</b>	<b>1,124,644</b>	<b>4,075,012</b>	<b>158,076</b>

**New Haven Parking Authority  
State Street Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	15,281	29,077	(13,796)	30,775	(15,494)	173,570	290,767	(117,196)	327,644	(154,074)
Transient	1,645	320	1,325	158	1,487	15,510	2,480	13,030	30,093	(14,583)
Validations	171	0	171	0	171	1,271	0	1,271	2,044	(773)
Rent	1,077	1,093	(16)	3,496	(2,420)	10,768	10,930	(162)	34,869	(24,101)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	1,092	(1,032)
<b>Total Revenue</b>	<b>18,174</b>	<b>30,490</b>	<b>(12,316)</b>	<b>34,429</b>	<b>(16,256)</b>	<b>201,179</b>	<b>304,177</b>	<b>(102,997)</b>	<b>395,743</b>	<b>(194,564)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	1,066	1,047	(19)	0	(1,066)	11,297	10,770	(527)	0	(11,297)
Managers-OT	35	52	17	0	(35)	1,369	539	(830)	0	(1,369)
Cashiers-ST	0	0	0	0	0	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	0	0	0	0	0	2,299	2,299
Maintenance-ST	1,511	0	(1,511)	0	(1,511)	16,729	0	(16,729)	0	(16,729)
Maintenance-OT	86	0	(86)	0	(86)	1,398	0	(1,398)	922	(476)
Security-ST	694	81	(613)	0	(694)	10,098	823	(9,275)	0	(10,098)
Security-OT	0	0	0	0	0	100	0	(100)	0	(100)
Benefits	1,689	1,674	(15)	0	(1,689)	14,846	16,627	1,781	12,462	(2,383)
<b>Total Personnel</b>	<b>5,080</b>	<b>2,854</b>	<b>(2,226)</b>	<b>0</b>	<b>(5,080)</b>	<b>55,837</b>	<b>28,759</b>	<b>(27,078)</b>	<b>34,348</b>	<b>(21,489)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	3,229	2,285	(944)	2,163	(1,066)	18,051	20,450	2,399	17,441	(610)
Service Agreements	1,193	1,628	435	531	(662)	7,949	9,280	1,331	5,118	(2,831)
Professional Services	563	683	121	563	0	10,312	6,830	(3,482)	14,983	4,672
Repairs and Maintenance	146	1,250	1,104	0	(146)	4,372	12,500	8,128	30,051	25,679
Insurance	1,542	1,279	(263)	1,095	(446)	15,416	12,790	(2,626)	10,953	(4,463)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	69	59	(10)	327	258	519	659	140	2,692	2,173
Tickets and Tags	11	22	11	11	0	112	220	108	1,255	1,143
Supplies	84	490	406	0	(84)	2,439	4,250	1,811	8,599	4,160
Bank Fees	509	400	(109)	145	(363)	5,473	4,000	(1,473)	4,431	(1,043)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,923	2,489	(1,434)	1,186	(2,737)	31,705	24,887	(6,818)	37,110	5,405
Valet	0	0	0	0	0	0	0	0	0	0
Other	(30)	25	55	13	43	1,547	250	(1,297)	(4)	(1,551)
<b>Total Operating</b>	<b>11,238</b>	<b>10,610</b>	<b>(628)</b>	<b>6,035</b>	<b>(5,203)</b>	<b>97,894</b>	<b>96,116</b>	<b>(1,778)</b>	<b>130,629</b>	<b>32,735</b>
<b>Total Expenses</b>	<b>16,318</b>	<b>13,464</b>	<b>(2,854)</b>	<b>6,035</b>	<b>(10,283)</b>	<b>153,731</b>	<b>124,875</b>	<b>(28,856)</b>	<b>164,977</b>	<b>11,246</b>
<b>NET OPERATING INCOME</b>	<b>1,856</b>	<b>17,026</b>	<b>(15,170)</b>	<b>28,395</b>	<b>(26,539)</b>	<b>47,448</b>	<b>179,302</b>	<b>(131,854)</b>	<b>230,766</b>	<b>(183,318)</b>

**New Haven Parking Authority  
Union Station Consolidated  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	26,287	39,735	(13,448)	485	25,802	294,004	397,345	(103,341)	365,971	(71,967)
Transient	66,528	80,294	(13,766)	1,825	64,703	317,204	649,394	(332,190)	3,152,066	(2,834,862)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,104,194	1,108,400	(4,206)	1,084,955	19,239
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	10	10	0	10	0	80	250	(170)	170	(90)
<b>Total Revenue</b>	<b>203,245</b>	<b>230,879</b>	<b>(27,634)</b>	<b>102,013</b>	<b>101,231</b>	<b>1,715,481</b>	<b>2,155,389</b>	<b>(439,908)</b>	<b>4,613,094</b>	<b>(2,897,613)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	11,595	12,152	557	16,913	5,318	114,367	124,993	10,626	111,223	(3,144)
Managers-OT	44	608	564	583	539	2,398	6,249	3,851	4,569	2,171
Cashiers-ST	9,266	12,194	2,928	12,603	3,337	94,818	124,502	29,684	104,407	9,589
Cashiers-OT	8	732	724	0	(8)	165	7,471	7,306	9,341	9,176
Maintenance-ST	23,793	26,042	2,249	35,747	11,955	261,674	267,351	5,677	271,806	10,132
Maintenance-OT	2,899	2,084	(815)	641	(2,259)	22,863	21,268	(1,595)	28,793	5,930
Security-ST	33,181	33,230	49	39,175	5,994	306,951	340,622	33,671	329,092	22,140
Security-OT	3,071	1,994	(1,077)	32	(3,039)	20,865	20,440	(425)	14,694	(6,171)
Benefits	71,558	81,981	10,423	66,428	(5,130)	750,820	777,561	26,741	732,709	(18,111)
<b>Total Personnel</b>	<b>155,417</b>	<b>171,017</b>	<b>15,600</b>	<b>172,122</b>	<b>16,706</b>	<b>1,574,921</b>	<b>1,690,457</b>	<b>115,536</b>	<b>1,606,634</b>	<b>31,713</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	35,664	42,820	7,156	39,100	3,436	383,796	437,100	53,304	414,744	30,948
Service Agreements	10,660	9,569	(1,091)	8,607	(2,052)	82,645	95,179	12,534	88,475	5,831
Professional Services	(7,250)	2,473	9,723	1,853	9,102	28,217	25,990	(2,227)	36,480	8,262
Repairs and Maintenance	19,739	18,886	(853)	42,315	22,576	154,920	188,860	33,940	174,985	20,064
Insurance	13,375	12,759	(616)	19,560	6,185	133,745	127,588	(6,158)	195,599	61,854
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	2,184	1,792	(392)	2,143	(41)	17,568	19,242	1,674	18,867	1,299
Tickets and Tags	45	275	230	341	296	2,661	2,750	89	2,606	(54)
Supplies	4,844	9,632	4,788	2,297	(2,546)	80,930	104,940	24,010	85,025	4,095
Bank Fees	3,862	8,650	4,788	2,793	(1,070)	18,891	86,500	67,609	100,840	81,949
Contracted Snow Removal	0	0	0	0	0	18,550	360,000	341,450	10,652	(7,898)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	78,122	72,811	(5,311)	72,151	(5,971)	665,586	728,113	62,527	673,359	7,773
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,624	8,888	4,264	11,870	7,246	80,857	91,380	10,523	95,632	14,775
<b>Total Operating</b>	<b>165,870</b>	<b>188,555</b>	<b>22,685</b>	<b>203,030</b>	<b>37,160</b>	<b>1,680,377</b>	<b>2,285,523</b>	<b>605,145</b>	<b>1,906,012</b>	<b>225,634</b>
<b>Total Expenses</b>	<b>321,286</b>	<b>359,572</b>	<b>38,286</b>	<b>375,152</b>	<b>53,866</b>	<b>3,255,298</b>	<b>3,975,980</b>	<b>720,681</b>	<b>3,512,646</b>	<b>257,347</b>
<b>NET OPERATING INCOME</b>	<b>(118,042)</b>	<b>(128,694)</b>	<b>10,652</b>	<b>(273,139)</b>	<b>155,097</b>	<b>(1,539,817)</b>	<b>(1,820,591)</b>	<b>280,773</b>	<b>1,100,449</b>	<b>(2,640,266)</b>

**New Haven Parking Authority  
Union Station Building  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,104,194	1,108,400	(4,206)	1,084,955	19,239
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	150	(150)	0	0
<b>Total Revenue</b>	<b>110,419</b>	<b>110,840</b>	<b>(421)</b>	<b>99,693</b>	<b>10,726</b>	<b>1,104,194</b>	<b>1,108,550</b>	<b>(4,356)</b>	<b>1,084,955</b>	<b>19,239</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	4,836	5,291	455	7,197	2,360	48,864	54,425	5,561	44,431	(4,432)
Managers-OT	8	265	257	292	284	826	2,721	1,895	1,718	893
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	19,743	21,371	1,628	30,230	10,488	215,329	218,290	2,961	215,247	(83)
Maintenance-OT	2,758	1,710	(1,048)	641	(2,118)	19,855	17,457	(2,398)	27,398	7,543
Security-ST	19,647	18,559	(1,088)	32,454	12,807	162,939	190,834	27,895	200,304	37,365
Security-OT	668	1,114	446	30	(638)	8,759	11,452	2,693	6,458	(2,301)
Benefits	40,243	48,283	8,040	39,142	(1,101)	440,790	459,208	18,418	431,197	(9,593)
<b>Total Personnel</b>	<b>87,903</b>	<b>96,593</b>	<b>8,690</b>	<b>109,986</b>	<b>22,082</b>	<b>897,361</b>	<b>954,387</b>	<b>57,026</b>	<b>926,753</b>	<b>29,392</b>
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	27,270	34,120	6,850	30,797	3,526	309,888	354,500	44,612	339,243	29,355
Service Agreements	7,312	5,835	(1,477)	5,305	(2,007)	48,849	58,350	9,501	53,917	5,068
Professional Services	(7,945)	1,495	9,440	1,158	9,102	21,270	15,730	(5,540)	28,853	7,582
Repairs and Maintenance	16,912	14,769	(2,143)	36,201	19,289	136,882	147,690	10,808	143,279	6,397
Insurance	6,869	6,596	(273)	5,384	(1,484)	68,686	65,958	(2,727)	53,843	(14,842)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,236	1,001	(235)	1,177	(59)	10,603	11,163	560	10,908	304
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	3,778	7,180	3,402	1,701	(2,078)	57,206	75,450	18,244	61,597	4,392
Bank Fees	200	250	50	161	(39)	1,608	2,500	892	2,008	400
Contracted Snow Removal	0	0	0	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	50,109	41,512	(8,598)	42,678	(7,431)	394,427	415,115	20,688	366,025	(28,402)
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,906	8,098	4,192	9,197	5,290	73,869	81,980	8,111	76,103	2,234
<b>Total Operating</b>	<b>109,648</b>	<b>120,855</b>	<b>11,207</b>	<b>133,758</b>	<b>24,110</b>	<b>1,144,575</b>	<b>1,426,317</b>	<b>281,743</b>	<b>1,149,851</b>	<b>5,276</b>
<b>Total Expenses</b>	<b>197,552</b>	<b>217,448</b>	<b>19,897</b>	<b>243,743</b>	<b>46,192</b>	<b>2,041,935</b>	<b>2,380,704</b>	<b>338,769</b>	<b>2,076,603</b>	<b>34,668</b>
<b>NET OPERATING INCOME</b>	<b>(87,132)</b>	<b>(106,608)</b>	<b>19,476</b>	<b>(144,050)</b>	<b>56,918</b>	<b>(937,742)</b>	<b>(1,272,154)</b>	<b>334,413</b>	<b>(991,648)</b>	<b>53,907</b>

**New Haven Parking Authority  
Union Station Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	26,287	39,735	(13,448)	485	25,802	294,004	397,345	(103,341)	365,971	(71,967)
Transient	66,528	80,294	(13,766)	1,825	64,703	317,204	649,394	(332,190)	3,152,066	(2,834,862)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	10	10	0	10	0	80	100	(20)	170	(90)
<b>Total Revenue</b>	<b>92,825</b>	<b>120,039</b>	<b>(27,213)</b>	<b>2,320</b>	<b>90,506</b>	<b>611,287</b>	<b>1,046,839</b>	<b>(435,552)</b>	<b>3,528,140</b>	<b>(2,916,852)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	6,759	6,861	102	9,716	2,957	65,503	70,568	5,065	66,792	1,289
Managers-OT	36	343	307	292	255	1,572	3,528	1,956	2,851	1,279
Cashiers-ST	9,266	12,194	2,928	12,603	3,337	94,818	124,502	29,684	104,407	9,589
Cashiers-OT	8	732	724	0	(8)	165	7,471	7,306	9,341	9,176
Maintenance-ST	4,050	4,671	621	5,517	1,467	46,345	49,061	2,716	56,560	10,215
Maintenance-OT	141	374	233	0	(141)	3,008	3,811	803	1,395	(1,613)
Security-ST	13,534	14,671	1,137	6,721	(6,814)	144,013	149,788	5,775	128,788	(15,225)
Security-OT	2,403	880	(1,523)	2	(2,401)	12,106	8,988	(3,118)	8,236	(3,870)
Benefits	31,315	33,698	2,383	27,286	(4,029)	310,030	318,353	8,323	301,512	(8,518)
<b>Total Personnel</b>	<b>67,513</b>	<b>74,424</b>	<b>6,911</b>	<b>62,136</b>	<b>(5,377)</b>	<b>677,560</b>	<b>736,070</b>	<b>58,510</b>	<b>679,881</b>	<b>2,321</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,393	8,700	307	8,303	(90)	73,908	82,600	8,692	75,501	1,593
Service Agreements	3,348	3,734	387	3,302	(45)	33,796	36,829	3,033	34,558	762
Professional Services	695	978	283	695	0	6,947	10,260	3,313	7,627	680
Repairs and Maintenance	2,828	4,117	1,289	6,114	3,286	18,038	41,170	23,132	31,706	13,668
Insurance	6,506	6,163	(343)	14,176	7,670	65,060	61,629	(3,430)	141,756	76,696
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	948	791	(157)	966	18	6,964	8,079	1,115	7,959	995
Tickets and Tags	45	275	230	341	296	2,661	2,750	89	2,606	(54)
Supplies	1,065	2,452	1,387	596	(469)	23,725	29,490	5,765	23,428	(297)
Bank Fees	3,662	8,400	4,738	2,632	(1,030)	17,283	84,000	66,717	98,832	81,549
Contracted Snow Removal	0	0	0	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	28,013	31,300	3,287	29,473	1,460	271,159	312,998	41,839	307,334	36,175
Valet	0	0	0	0	0	0	0	0	0	0
Other	718	790	72	2,673	1,955	6,988	9,400	2,412	19,528	12,541
<b>Total Operating</b>	<b>56,222</b>	<b>67,700</b>	<b>11,478</b>	<b>69,272</b>	<b>13,051</b>	<b>535,803</b>	<b>859,206</b>	<b>323,403</b>	<b>756,161</b>	<b>220,358</b>
<b>Total Expenses</b>	<b>123,735</b>	<b>142,124</b>	<b>18,389</b>	<b>131,409</b>	<b>7,674</b>	<b>1,213,363</b>	<b>1,595,276</b>	<b>381,912</b>	<b>1,436,042</b>	<b>222,679</b>
<b>NET OPERATING INCOME</b>	<b>(30,909)</b>	<b>(22,085)</b>	<b>(8,824)</b>	<b>(129,089)</b>	<b>98,180</b>	<b>(602,076)</b>	<b>(548,437)</b>	<b>(53,639)</b>	<b>2,092,097</b>	<b>(2,694,173)</b>

**New Haven Parking Authority**  
**Unrestricted Facilities**  
**For the Ten Months Ending April 30, 2021**  
**(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	614,807	689,500	(74,693)	662,115	(47,308)	6,488,959	6,894,998	(406,040)	7,117,273	(628,314)
Transient	71,563	56,939	14,624	6,395	65,169	586,619	311,931	274,688	1,596,592	(1,009,973)
Validations	14,640	10,242	4,398	5,462	9,178	114,840	62,420	52,420	274,713	(159,873)
Rent	6,809	7,425	(616)	7,475	(666)	74,084	74,250	(166)	74,750	(666)
Admin Fees-NHPA	233,889	216,481	17,408	197,415	36,474	2,045,744	2,164,809	(119,065)	2,015,031	30,713
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,688	2,839	(151)	3,003	(315)	25,349	27,730	(2,381)	20,650	4,689
<b>Total Revenue</b>	<b>944,397</b>	<b>983,426</b>	<b>(39,029)</b>	<b>881,866</b>	<b>62,531</b>	<b>9,335,594</b>	<b>9,536,138</b>	<b>(200,544)</b>	<b>11,099,008</b>	<b>(1,763,414)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	126,057	121,617	(4,440)	122,644	(3,413)	1,136,851	1,213,877	77,026	1,160,703	23,853
Managers-OT	946	1,734	788	289	(657)	19,170	17,391	(1,779)	18,549	(621)
Cashiers-ST	22,306	29,127	6,821	28,366	6,060	249,742	305,705	55,963	290,756	41,014
Cashiers-OT	276	1,747	1,471	6	(270)	4,651	18,341	13,690	29,269	24,619
Maintenance-ST	18,394	20,356	1,962	20,896	2,502	187,646	212,947	25,301	214,264	26,618
Maintenance-OT	553	1,514	961	1	(552)	12,925	15,460	2,535	5,580	(7,345)
Security-ST	38,643	42,408	3,765	48,544	9,901	421,091	432,576	11,485	412,367	(8,724)
Security-OT	2,003	2,306	303	4	(1,999)	21,195	23,522	2,327	18,278	(2,917)
Benefits	133,320	148,659	15,339	122,071	(11,249)	1,431,428	1,474,725	43,297	1,370,682	(60,746)
<b>Total Personnel</b>	<b>342,499</b>	<b>369,468</b>	<b>26,969</b>	<b>342,820</b>	<b>322</b>	<b>3,484,699</b>	<b>3,714,544</b>	<b>229,845</b>	<b>3,520,449</b>	<b>35,750</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	52,524	58,765	6,241	55,992	3,468	521,074	590,980	69,906	540,996	19,922
Service Agreements	16,167	18,849	2,682	14,577	(1,590)	153,314	186,691	33,377	145,982	(7,332)
Professional Services	30,521	23,647	(6,874)	24,161	(6,360)	279,092	233,325	(45,767)	208,647	(70,445)
Repairs and Maintenance	14,321	19,535	5,214	10,130	(4,192)	121,039	195,350	74,311	180,929	59,890
Insurance	44,512	41,429	(3,083)	37,413	(7,099)	445,115	414,286	(30,829)	374,129	(70,986)
Rent (land and building)	94,849	95,167	318	94,158	(691)	948,066	951,670	3,604	940,983	(7,083)
Uniforms	2,730	2,223	(507)	2,772	42	20,551	23,133	2,582	23,493	2,943
Tickets and Tags	290	1,052	762	875	585	7,031	10,520	3,489	7,449	417
Supplies	5,870	9,821	3,952	10,267	4,397	80,219	111,190	30,971	91,264	11,045
Bank Fees	13,743	13,744	1	6,998	(6,746)	108,325	137,440	29,116	185,287	76,963
Contracted Snow Removal	6,635	0	(6,635)	0	(6,635)	31,475	94,000	62,525	4,582	(26,893)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	105,413	98,312	(7,101)	84,503	(20,910)	927,978	983,123	55,145	903,744	(24,234)
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,982	8,623	4,641	3,757	(225)	52,211	111,985	59,754	67,304	15,093
<b>Total Operating</b>	<b>391,556</b>	<b>391,167</b>	<b>(389)</b>	<b>345,602</b>	<b>(45,954)</b>	<b>3,695,490</b>	<b>4,043,673</b>	<b>348,183</b>	<b>3,674,789</b>	<b>(20,700)</b>
<b>Total Expenses</b>	<b>734,055</b>	<b>760,635</b>	<b>26,580</b>	<b>688,422</b>	<b>(45,633)</b>	<b>7,180,189</b>	<b>7,758,217</b>	<b>578,028</b>	<b>7,195,238</b>	<b>15,050</b>
<b>NET OPERATING INCOME</b>	<b>210,342</b>	<b>222,791</b>	<b>(12,449)</b>	<b>193,443</b>	<b>16,898</b>	<b>2,155,405</b>	<b>1,777,922</b>	<b>377,483</b>	<b>3,903,769</b>	<b>(1,748,364)</b>

**New Haven Parking Authority  
Administration  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	233,889	216,481	17,408	197,415	36,474	2,045,744	2,164,809	(119,065)	2,015,031	30,713
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
<b>Total Revenue</b>	<b>233,889</b>	<b>216,481</b>	<b>17,408</b>	<b>197,415</b>	<b>36,474</b>	<b>2,045,744</b>	<b>2,164,809</b>	<b>(119,065)</b>	<b>2,015,182</b>	<b>30,562</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	112,434	108,642	(3,792)	105,239	(7,196)	1,016,077	1,081,366	65,289	1,020,892	4,815
Managers-OT	800	1,086	286	0	(800)	14,317	10,765	(3,552)	11,485	(2,832)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,533	1,398	(135)	1,448	(85)	13,588	14,271	683	14,493	905
Maintenance-OT	0	0	0	0	0	981	0	(981)	834	(147)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	45,771	47,191	1,420	41,672	(4,099)	454,844	459,158	4,314	407,465	(47,380)
<b>Total Personnel</b>	<b>160,538</b>	<b>158,317</b>	<b>(2,221)</b>	<b>148,359</b>	<b>(12,179)</b>	<b>1,499,808</b>	<b>1,565,560</b>	<b>65,752</b>	<b>1,455,169</b>	<b>(44,639)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,235	10,200	1,965	8,669	434	80,027	94,300	14,273	83,294	3,267
Service Agreements	3,532	6,425	2,893	2,814	(717)	31,373	64,019	32,646	28,425	(2,948)
Professional Services	22,315	15,151	(7,164)	18,013	(4,302)	187,724	147,405	(40,319)	134,327	(53,397)
Repairs and Maintenance	1,153	200	(953)	3,067	1,914	8,938	2,000	(6,938)	9,656	719
Insurance	3,085	4,743	1,658	4,515	1,429	30,855	47,430	16,575	45,146	14,291
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	67	53	(14)	65	(2)	502	656	154	537	35
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,178	2,170	992	7,609	6,431	11,060	20,700	9,640	25,182	14,122
Bank Fees	2,417	1,400	(1,017)	2,396	(21)	24,270	14,000	(10,270)	47,192	22,922
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,922	5,378	3,456	1,716	(206)	23,972	68,915	44,943	36,374	12,402
<b>Total Operating</b>	<b>43,904</b>	<b>45,720</b>	<b>1,816</b>	<b>48,864</b>	<b>4,960</b>	<b>398,720</b>	<b>459,425</b>	<b>60,705</b>	<b>410,133</b>	<b>11,413</b>
<b>Total Expenses</b>	<b>204,441</b>	<b>204,037</b>	<b>(404)</b>	<b>197,223</b>	<b>(7,219)</b>	<b>1,898,527</b>	<b>2,024,985</b>	<b>126,458</b>	<b>1,865,302</b>	<b>(33,226)</b>
<b>NET OPERATING INCOME</b>	<b>29,448</b>	<b>12,444</b>	<b>17,004</b>	<b>192</b>	<b>29,255</b>	<b>147,217</b>	<b>139,824</b>	<b>7,393</b>	<b>149,880</b>	<b>(2,663)</b>



**New Haven Parking Authority  
Management Locations  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	11,550	11,550	0	11,550	0
<b>Total Revenue</b>	<b>1,155</b>	<b>1,155</b>	<b>0</b>	<b>1,155</b>	<b>0</b>	<b>11,550</b>	<b>11,550</b>	<b>0</b>	<b>11,550</b>	<b>0</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	778	363	(415)	638	(140)	6,317	3,626	(2,691)	6,273	(44)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>778</b>	<b>363</b>	<b>(415)</b>	<b>638</b>	<b>(140)</b>	<b>6,317</b>	<b>3,626</b>	<b>(2,691)</b>	<b>6,273</b>	<b>(44)</b>
<b>Total Expenses</b>	<b>778</b>	<b>363</b>	<b>(415)</b>	<b>638</b>	<b>(140)</b>	<b>6,317</b>	<b>3,626</b>	<b>(2,691)</b>	<b>6,273</b>	<b>(44)</b>
<b>NET OPERATING INCOME</b>	<b>377</b>	<b>792</b>	<b>(415)</b>	<b>517</b>	<b>(140)</b>	<b>5,233</b>	<b>7,924</b>	<b>(2,691)</b>	<b>5,277</b>	<b>(44)</b>

**New Haven Parking Authority  
Crown Street Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	113,777	126,150	(12,373)	114,446	(669)	1,137,138	1,261,500	(124,362)	1,349,178	(212,040)
Transient	28,061	19,634	8,427	1,629	26,433	236,570	106,218	130,352	633,165	(396,595)
Validations	5,644	1,995	3,649	14	5,630	25,578	15,248	10,330	120,753	(95,175)
Rent	25	25	0	25	0	250	250	0	250	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	20	0	20	0	20
<b>Total Revenue</b>	<b>147,507</b>	<b>147,804</b>	<b>(297)</b>	<b>116,114</b>	<b>31,393</b>	<b>1,399,556</b>	<b>1,383,216</b>	<b>16,340</b>	<b>2,103,346</b>	<b>(703,790)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	5,384	4,520	(864)	7,071	1,687	46,812	46,492	(320)	52,714	5,902
Managers-OT	74	226	152	145	70	2,047	2,325	278	2,863	816
Cashiers-ST	5,896	10,953	5,057	11,128	5,232	78,944	111,827	32,883	99,228	20,284
Cashiers-OT	195	657	462	6	(189)	2,088	6,708	4,620	11,769	9,681
Maintenance-ST	5,148	5,242	94	5,076	(72)	53,457	54,629	1,172	59,320	5,863
Maintenance-OT	40	419	379	0	(40)	3,039	4,278	1,239	1,940	(1,099)
Security-ST	15,588	17,648	2,060	18,713	3,125	160,104	180,357	20,253	171,935	11,830
Security-OT	1,101	1,059	(42)	2	(1,099)	8,671	10,821	2,150	8,326	(344)
Benefits	30,428	36,339	5,912	30,140	(288)	349,923	362,274	12,351	359,707	9,784
<b>Total Personnel</b>	<b>63,854</b>	<b>77,063</b>	<b>13,209</b>	<b>72,280</b>	<b>8,427</b>	<b>705,084</b>	<b>779,711</b>	<b>74,627</b>	<b>767,803</b>	<b>62,719</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,985	10,050	1,065	10,092	1,107	100,402	97,045	(3,357)	89,845	(10,557)
Service Agreements	3,385	3,515	130	3,302	(83)	34,219	34,786	567	33,234	(986)
Professional Services	3,991	3,368	(623)	2,260	(1,731)	26,541	33,920	7,379	25,139	(1,402)
Repairs and Maintenance	2,387	6,477	4,090	1,912	(474)	38,164	64,770	26,606	52,170	14,007
Insurance	8,088	7,435	(652)	8,556	468	80,877	74,352	(6,525)	85,563	4,687
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,069	870	(199)	1,070	1	7,808	8,911	1,103	9,100	1,291
Tickets and Tags	62	305	243	415	353	2,563	3,050	487	2,784	221
Supplies	946	1,572	626	522	(424)	11,809	17,970	6,161	8,461	(3,348)
Bank Fees	4,857	4,800	(57)	1,516	(3,341)	33,724	48,000	14,276	54,486	20,761
Contracted Snow Removal	0	0	0	0	0	0	11,500	11,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	34,453	32,985	(1,469)	31,394	(3,059)	300,021	329,845	29,824	313,531	13,510
Valet	0	0	0	0	0	0	0	0	0	0
Other	687	715	28	684	(3)	8,835	12,850	4,015	9,565	730
<b>Total Operating</b>	<b>68,910</b>	<b>72,092</b>	<b>3,182</b>	<b>61,724</b>	<b>(7,186)</b>	<b>644,963</b>	<b>736,999</b>	<b>92,036</b>	<b>683,878</b>	<b>38,915</b>
<b>Total Expenses</b>	<b>132,763</b>	<b>149,155</b>	<b>16,391</b>	<b>134,005</b>	<b>1,241</b>	<b>1,350,047</b>	<b>1,516,710</b>	<b>166,663</b>	<b>1,451,681</b>	<b>101,634</b>
<b>NET OPERATING INCOME</b>	<b>14,744</b>	<b>(1,351)</b>	<b>16,094</b>	<b>(17,891)</b>	<b>32,634</b>	<b>49,509</b>	<b>(133,494)</b>	<b>183,003</b>	<b>651,665</b>	<b>(602,156)</b>

**New Haven Parking Authority  
Granite Square Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	47,482	50,069	(2,587)	53,053	(5,571)	482,728	500,690	(17,962)	516,666	(33,938)
Transient	1,724	570	1,154	52	1,672	13,011	3,416	9,595	22,463	(9,452)
Validations	0	0	0	0	0	0	0	0	308	(308)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>49,206</b>	<b>50,639</b>	<b>(1,433)</b>	<b>53,105</b>	<b>(3,899)</b>	<b>495,740</b>	<b>504,106</b>	<b>(8,366)</b>	<b>539,437</b>	<b>(43,697)</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	405	784	379	605	200	3,612	8,063	4,451	5,256	1,644
Managers-OT	5	39	34	0	(5)	186	403	217	259	73
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,186	1,320	134	1,398	212	13,012	14,115	1,103	13,030	18
Maintenance-OT	65	106	41	0	(65)	902	1,078	176	249	(653)
Security-ST	444	586	142	2,864	2,420	5,601	5,935	334	7,313	1,712
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	2,286	2,179	(107)	2,152	(134)	22,219	21,831	(388)	21,483	(737)
<b>Total Personnel</b>	<b>4,391</b>	<b>5,014</b>	<b>623</b>	<b>7,019</b>	<b>2,628</b>	<b>45,584</b>	<b>51,425</b>	<b>5,841</b>	<b>47,741</b>	<b>2,157</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,891	3,245	354	3,259	368	27,538	35,650	8,112	33,555	6,018
Service Agreements	769	878	109	750	(19)	7,874	8,675	801	8,273	399
Professional Services	0	200	200	92	92	1,015	2,000	985	1,220	205
Repairs and Maintenance	123	1,502	1,379	0	(123)	6,602	15,020	8,418	15,014	8,412
Insurance	4,250	4,173	(76)	3,621	(628)	42,496	41,731	(765)	36,211	(6,285)
Rent (land and building)	40,432	40,750	318	39,756	(676)	404,319	407,500	3,181	397,561	(6,759)
Uniforms	39	33	(6)	52	13	290	378	88	431	141
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	178	460	282	175	(3)	3,595	5,250	1,655	4,471	876
Bank Fees	913	640	(273)	338	(575)	4,902	6,400	1,498	6,407	1,506
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,838	4,054	216	2,945	(893)	35,922	40,543	4,621	35,465	(457)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(10)	(10)	1,042	1,500	458	60	(982)
<b>Total Operating</b>	<b>53,431</b>	<b>55,935</b>	<b>2,504</b>	<b>50,978</b>	<b>(2,453)</b>	<b>535,594</b>	<b>564,647</b>	<b>29,053</b>	<b>538,668</b>	<b>3,074</b>
<b>Total Expenses</b>	<b>57,822</b>	<b>60,949</b>	<b>3,127</b>	<b>57,997</b>	<b>175</b>	<b>581,178</b>	<b>616,072</b>	<b>34,894</b>	<b>586,409</b>	<b>5,231</b>
<b>NET OPERATING INCOME</b>	<b>(8,616)</b>	<b>(10,310)</b>	<b>1,694</b>	<b>(4,892)</b>	<b>(3,724)</b>	<b>(85,438)</b>	<b>(111,966)</b>	<b>26,528</b>	<b>(46,972)</b>	<b>(38,466)</b>

**New Haven Parking Authority  
Orange & Elm Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	4,050	4,589	(539)	711	3,339	35,097	33,697	1,400	81,101	(46,004)
Validations	227	376	(149)	21	206	1,754	2,763	(1,009)	6,743	(4,988)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>4,276</b>	<b>4,965</b>	<b>(689)</b>	<b>732</b>	<b>3,545</b>	<b>36,852</b>	<b>36,460</b>	<b>392</b>	<b>87,844</b>	<b>(50,992)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	363	417	54	435	72	4,034	4,531	497	4,102	68
Maintenance-OT	18	33	15	0	(18)	182	338	156	90	(91)
Security-ST	161	65	(96)	382	221	1,225	658	(567)	903	(322)
Security-OT	0	0	0	0	0	8	0	(8)	17	9
Benefits	531	486	(45)	442	(89)	4,942	4,887	(55)	4,468	(474)
<b>Total Personnel</b>	<b>1,074</b>	<b>1,001</b>	<b>(73)</b>	<b>1,260</b>	<b>186</b>	<b>10,391</b>	<b>10,414</b>	<b>23</b>	<b>9,581</b>	<b>(810)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	430	480	50	427	(3)	4,178	4,715	537	3,785	(393)
Service Agreements	681	681	0	681	0	6,812	6,628	(184)	6,628	(183)
Professional Services	1	0	(1)	1	0	13	0	(13)	13	0
Repairs and Maintenance	93	325	232	0	(93)	324	3,250	2,926	465	140
Insurance	207	180	(27)	327	120	2,069	1,798	(272)	3,272	1,203
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	11	9	(2)	13	2	87	109	22	107	20
Tickets and Tags	0	27	27	45	45	45	270	225	358	313
Supplies	118	215	97	125	7	1,532	3,350	1,818	1,858	326
Bank Fees	395	560	165	174	(222)	3,547	5,600	2,053	6,613	3,066
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	943	972	29	752	(191)	7,941	9,718	1,777	8,768	827
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>2,880</b>	<b>3,449</b>	<b>569</b>	<b>2,544</b>	<b>(335)</b>	<b>26,547</b>	<b>35,437</b>	<b>8,890</b>	<b>31,866</b>	<b>5,319</b>
<b>Total Expenses</b>	<b>3,953</b>	<b>4,450</b>	<b>496</b>	<b>3,804</b>	<b>(149)</b>	<b>36,938</b>	<b>45,851</b>	<b>8,913</b>	<b>41,447</b>	<b>4,509</b>
<b>NET OPERATING INCOME</b>	<b>323</b>	<b>516</b>	<b>(192)</b>	<b>(3,073)</b>	<b>3,396</b>	<b>(86)</b>	<b>(9,391)</b>	<b>9,305</b>	<b>46,397</b>	<b>(46,483)</b>

**New Haven Parking Authority  
Orchard & Sherman Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	59,197	59,091	107	58,218	980	591,974	590,908	1,066	582,176	9,798
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>59,197</b>	<b>59,091</b>	<b>107</b>	<b>58,218</b>	<b>980</b>	<b>591,974</b>	<b>590,908</b>	<b>1,066</b>	<b>582,176</b>	<b>9,798</b>
<b>EXPENSES</b>										
<b>Personnel:</b>										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	363	417	54	444	81	4,051	4,531	480	4,203	152
Maintenance-OT	18	33	15	0	(18)	179	338	159	90	(89)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	434	426	(8)	328	(105)	4,248	4,290	42	3,852	(397)
<b>Total Personnel</b>	<b>815</b>	<b>876</b>	<b>61</b>	<b>773</b>	<b>(43)</b>	<b>8,478</b>	<b>9,159</b>	<b>681</b>	<b>8,145</b>	<b>(333)</b>
<b>Operating:</b>										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,796	2,900	1,104	2,705	908	20,874	29,250	8,376	26,806	5,932
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	123	118	(5)	0	(123)	498	1,180	682	354	(144)
Insurance	2,941	2,404	(537)	1,844	(1,098)	29,415	24,040	(5,375)	18,437	(10,978)
Rent (land and building)	8,280	8,280	0	8,280	0	82,800	82,800	0	82,800	0
Uniforms	10	8	(2)	10	0	74	99	25	86	12
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	118	665	547	125	7	6,000	8,490	2,490	8,982	2,982
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,318	0	(3,318)	0	(3,318)	15,738	48,000	32,263	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,727	1,302	(426)	844	(883)	13,980	13,015	(965)	10,832	(3,148)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>18,312</b>	<b>15,677</b>	<b>(2,636)</b>	<b>13,807</b>	<b>(4,505)</b>	<b>169,378</b>	<b>206,874</b>	<b>37,496</b>	<b>150,588</b>	<b>(18,789)</b>
<b>Total Expenses</b>	<b>19,128</b>	<b>16,553</b>	<b>(2,575)</b>	<b>14,580</b>	<b>(4,548)</b>	<b>177,856</b>	<b>216,033</b>	<b>38,177</b>	<b>158,733</b>	<b>(19,123)</b>
<b>NET OPERATING INCOME</b>	<b>40,070</b>	<b>42,538</b>	<b>(2,469)</b>	<b>43,638</b>	<b>(3,568)</b>	<b>414,118</b>	<b>374,875</b>	<b>39,243</b>	<b>423,443</b>	<b>(9,325)</b>

**New Haven Parking Authority  
Residential Lots  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	12,585	12,395	190	10,631	1,954	122,749	123,950	(1,201)	123,167	(418)
Transient	4,313	748	3,565	59	4,254	30,394	5,836	24,558	33,341	(2,947)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>16,897</b>	<b>13,143</b>	<b>3,754</b>	<b>10,690</b>	<b>6,207</b>	<b>153,144</b>	<b>129,786</b>	<b>23,358</b>	<b>156,508</b>	<b>(3,365)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	451	262	(189)	623	172	4,472	2,696	(1,776)	5,276	804
Managers-OT	12	13	1	0	(12)	407	135	(272)	356	(52)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	363	417	54	444	81	4,051	4,531	480	4,166	115
Maintenance-OT	18	33	15	0	(18)	338	338	0	90	(248)
Security-ST	582	748	166	3,597	3,015	7,521	7,581	60	9,285	1,764
Security-OT	0	0	0	0	0	72	0	(72)	194	122
Benefits	1,528	1,530	2	1,597	69	14,176	15,387	1,211	14,161	(15)
<b>Total Personnel</b>	<b>2,955</b>	<b>3,003</b>	<b>48</b>	<b>6,261</b>	<b>3,306</b>	<b>31,037</b>	<b>30,668</b>	<b>(369)</b>	<b>33,705</b>	<b>2,668</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	890	950	60	785	(105)	9,727	10,650	923	9,710	(17)
Service Agreements	13	10	(3)	10	(3)	110	100	(10)	40	(70)
Professional Services	0	140	140	199	199	1,057	1,400	343	1,126	69
Repairs and Maintenance	123	243	120	0	(123)	1,947	2,430	483	2,257	310
Insurance	688	591	(97)	600	(87)	6,877	5,906	(971)	6,002	(875)
Rent (land and building)	1,119	1,119	0	1,104	(15)	10,767	11,190	423	10,442	(324)
Uniforms	47	38	(9)	34	(13)	355	399	44	279	(76)
Tickets and Tags	36	42	6	34	(2)	364	420	56	366	2
Supplies	172	525	353	125	(47)	6,530	5,650	(880)	7,961	1,431
Bank Fees	1,263	1,200	(63)	569	(694)	10,068	12,000	1,932	13,394	3,327
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,928	1,822	(106)	1,531	(397)	18,446	18,222	(224)	18,639	193
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	500	500	0	0
<b>Total Operating</b>	<b>6,278</b>	<b>6,730</b>	<b>452</b>	<b>4,991</b>	<b>(1,287)</b>	<b>66,246</b>	<b>68,867</b>	<b>2,620</b>	<b>70,217</b>	<b>3,971</b>
<b>Total Expenses</b>	<b>9,233</b>	<b>9,733</b>	<b>500</b>	<b>11,252</b>	<b>2,019</b>	<b>97,283</b>	<b>99,535</b>	<b>2,251</b>	<b>103,922</b>	<b>6,639</b>
<b>NET OPERATING INCOME</b>	<b>7,664</b>	<b>3,410</b>	<b>4,254</b>	<b>(562)</b>	<b>8,226</b>	<b>55,861</b>	<b>30,252</b>	<b>25,609</b>	<b>52,586</b>	<b>3,274</b>

**New Haven Parking Authority  
Sherman & Tyler Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	60,742	60,632	109	59,736	1,005	607,417	606,323	1,094	597,363	10,054
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>60,742</b>	<b>60,632</b>	<b>109</b>	<b>59,736</b>	<b>1,005</b>	<b>607,417</b>	<b>606,323</b>	<b>1,094</b>	<b>597,363</b>	<b>10,054</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	363	417	54	444	81	4,051	4,531	480	4,203	152
Maintenance-OT	18	33	15	0	(18)	179	338	159	90	(89)
Security-ST	0	163	163	0	0	0	1,649	1,649	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	429	653	224	326	(103)	4,202	6,516	2,314	3,773	(429)
<b>Total Personnel</b>	<b>811</b>	<b>1,266</b>	<b>455</b>	<b>770</b>	<b>(40)</b>	<b>8,432</b>	<b>13,034</b>	<b>4,602</b>	<b>8,066</b>	<b>(365)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	411	400	(11)	366	(44)	3,711	4,100	389	3,718	7
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	123	118	(5)	0	(123)	2,630	1,180	(1,450)	2,047	(583)
Insurance	3,022	2,473	(549)	474	(2,549)	30,225	24,732	(5,493)	4,737	(25,488)
Rent (land and building)	8,496	8,496	0	8,496	0	84,960	84,960	0	84,960	0
Uniforms	10	8	(2)	10	0	74	99	25	86	12
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	118	665	547	120	2	6,000	8,490	2,490	5,452	(548)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	3,318	0	(3,318)	0	(3,318)	15,738	0	(15,738)	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,763	1,443	(320)	427	(1,336)	15,004	14,433	(572)	5,706	(9,298)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>17,260</b>	<b>13,603</b>	<b>(3,656)</b>	<b>9,893</b>	<b>(7,367)</b>	<b>158,341</b>	<b>137,993</b>	<b>(20,348)</b>	<b>108,997</b>	<b>(49,344)</b>
<b>Total Expenses</b>	<b>18,070</b>	<b>14,869</b>	<b>(3,201)</b>	<b>10,663</b>	<b>(7,407)</b>	<b>166,773</b>	<b>151,027</b>	<b>(15,745)</b>	<b>117,063</b>	<b>(49,710)</b>
<b>NET OPERATING INCOME</b>	<b>42,671</b>	<b>45,763</b>	<b>(3,092)</b>	<b>49,073</b>	<b>(6,402)</b>	<b>440,644</b>	<b>455,296</b>	<b>(14,652)</b>	<b>480,300</b>	<b>(39,656)</b>

**New Haven Parking Authority  
State/Fair and State/Chapel  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	11,430	9,867	1,563	9,596	1,834	95,096	98,670	(3,574)	110,093	(14,997)
Transient	4,105	654	3,451	162	3,943	21,230	4,928	16,302	32,196	(10,967)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>15,535</b>	<b>10,521</b>	<b>5,014</b>	<b>9,758</b>	<b>5,777</b>	<b>116,326</b>	<b>103,598</b>	<b>12,728</b>	<b>142,289</b>	<b>(25,964)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	124	154	30	158	34	1,532	1,574	42	1,574	42
Maintenance-OT	7	12	5	0	(7)	68	128	60	33	(35)
Security-ST	0	244	244	0	0	0	2,472	2,472	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	122	499	377	355	234	1,236	4,902	3,666	1,351	115
<b>Total Personnel</b>	<b>253</b>	<b>909</b>	<b>656</b>	<b>513</b>	<b>260</b>	<b>2,836</b>	<b>9,076</b>	<b>6,240</b>	<b>2,958</b>	<b>122</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,128	2,300	1,172	1,665	537	14,396	22,900	8,504	18,772	4,375
Service Agreements	250	0	(250)	0	(250)	250	0	(250)	0	(250)
Professional Services	0	30	30	54	54	215	300	85	304	89
Repairs and Maintenance	0	0	0	0	0	54	0	(54)	30	(24)
Insurance	526	437	(90)	387	(139)	5,263	4,368	(896)	3,875	(1,389)
Rent (land and building)	7,500	7,500	0	7,500	0	75,000	75,000	0	75,000	0
Uniforms	17	14	(3)	4	(13)	130	146	16	40	(90)
Tickets and Tags	20	18	(2)	18	(1)	196	180	(16)	182	(14)
Supplies	157	150	(7)	150	(7)	1,649	1,500	(149)	1,525	(123)
Bank Fees	53	64	11	75	22	306	640	334	685	379
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	370	503	133	282	(88)	3,519	5,025	1,506	2,790	(729)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>10,022</b>	<b>11,015</b>	<b>994</b>	<b>10,136</b>	<b>114</b>	<b>100,978</b>	<b>110,059</b>	<b>9,081</b>	<b>103,202</b>	<b>2,224</b>
<b>Total Expenses</b>	<b>10,274</b>	<b>11,924</b>	<b>1,650</b>	<b>10,649</b>	<b>374</b>	<b>103,814</b>	<b>119,135</b>	<b>15,321</b>	<b>106,160</b>	<b>2,346</b>
<b>NET OPERATING INCOME</b>	<b>5,261</b>	<b>(1,403)</b>	<b>6,664</b>	<b>(891)</b>	<b>6,152</b>	<b>12,512</b>	<b>(15,537)</b>	<b>28,048</b>	<b>36,129</b>	<b>(23,618)</b>



New Haven Parking Authority  
State & George Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	40,000	40,000	0	40,000	0	400,000	400,000	0	400,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(4,218)	4,218
<b>Total Revenue</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>395,782</b>	<b>4,218</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	2,506	0	(2,506)	588	(1,918)
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	1,982	1,613	(369)	1,017	(964)	19,817	16,128	(3,689)	10,175	(9,642)
Rent (land and building)	20,000	20,000	0	20,000	0	200,000	200,000	0	200,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	703	500	(203)	307	(396)	6,874	4,997	(1,877)	3,152	(3,722)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>22,685</b>	<b>22,113</b>	<b>(572)</b>	<b>21,324</b>	<b>(1,360)</b>	<b>229,197</b>	<b>221,125</b>	<b>(8,072)</b>	<b>213,914</b>	<b>(15,283)</b>
<b>Total Expenses</b>	<b>22,685</b>	<b>22,113</b>	<b>(572)</b>	<b>21,324</b>	<b>(1,360)</b>	<b>229,197</b>	<b>221,125</b>	<b>(8,072)</b>	<b>213,914</b>	<b>(15,283)</b>
<b>NET OPERATING INCOME</b>	<b>17,315</b>	<b>17,888</b>	<b>(572)</b>	<b>18,676</b>	<b>(1,360)</b>	<b>170,803</b>	<b>178,875</b>	<b>(8,072)</b>	<b>181,867</b>	<b>(11,064)</b>

**New Haven Parking Authority  
State Street Lots  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	7,225	13,500	(6,275)	10,895	(3,670)	66,538	135,000	(68,463)	130,121	(63,584)
Transient	255	0	255	0	255	1,916	0	1,916	27,839	(25,923)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>7,480</b>	<b>13,500</b>	<b>(6,020)</b>	<b>10,895</b>	<b>(3,415)</b>	<b>68,454</b>	<b>135,000</b>	<b>(66,546)</b>	<b>157,961</b>	<b>(89,507)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	230	230	201	0	(201)	27,286	27,084
Cashiers-OT	0	0	0	0	0	0	0	0	1,318	1,318
Maintenance-ST	363	417	54	444	81	4,051	4,531	480	4,384	333
Maintenance-OT	18	33	15	0	(18)	192	338	146	90	(102)
Security-ST	453	521	68	3,302	2,849	6,333	5,450	(883)	8,492	2,160
Security-OT	0	0	0	0	0	64	0	(64)	177	113
Benefits	1,146	910	(236)	1,297	151	9,873	9,114	(759)	14,866	4,993
<b>Total Personnel</b>	<b>1,980</b>	<b>1,881</b>	<b>(99)</b>	<b>5,273</b>	<b>3,293</b>	<b>20,714</b>	<b>19,433</b>	<b>(1,281)</b>	<b>56,614</b>	<b>35,899</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	735	1,150	415	1,612	877	11,620	11,400	(220)	11,888	268
Service Agreements	125	0	(125)	0	(125)	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	267	288	1	0	(267)	2,116	2,680	564	546	(1,570)
Insurance	698	589	(109)	590	(107)	6,980	5,889	(1,091)	5,905	(1,075)
Rent (land and building)	3,672	3,672	0	3,672	0	36,720	36,720	0	36,720	0
Uniforms	21	16	(5)	25	4	156	179	23	203	47
Tickets and Tags	33	316	283	88	56	328	3,160	2,832	890	562
Supplies	385	415	30	75	(310)	1,963	4,550	2,587	2,270	307
Bank Fees	167	200	33	134	(33)	1,340	2,000	660	1,662	322
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,102	1,169	67	1,537	435	10,624	11,693	1,069	20,347	9,723
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	250	250	33	33
<b>Total Operating</b>	<b>7,204</b>	<b>7,820</b>	<b>617</b>	<b>7,734</b>	<b>530</b>	<b>72,095</b>	<b>78,522</b>	<b>6,426</b>	<b>80,464</b>	<b>8,369</b>
<b>Total Expenses</b>	<b>9,184</b>	<b>9,701</b>	<b>517</b>	<b>13,007</b>	<b>3,823</b>	<b>92,810</b>	<b>97,955</b>	<b>5,145</b>	<b>137,078</b>	<b>44,268</b>
<b>NET OPERATING INCOME</b>	<b>(1,704)</b>	<b>3,799</b>	<b>(5,503)</b>	<b>(2,112)</b>	<b>408</b>	<b>(24,356)</b>	<b>37,046</b>	<b>(61,401)</b>	<b>20,883</b>	<b>(45,238)</b>

**New Haven Parking Authority  
State & Trumbull Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	2,250	5,760	(3,510)	1,665	585	16,475	57,600	(41,125)	59,350	(42,875)
Transient	1,738	0	1,738	0	1,738	12,746	0	12,746	0	12,746
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
<b>Total Revenue</b>	<b>3,988</b>	<b>5,760</b>	<b>(1,772)</b>	<b>1,665</b>	<b>2,323</b>	<b>29,221</b>	<b>57,600</b>	<b>(28,379)</b>	<b>59,390</b>	<b>(30,169)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	62	77	15	79	17	758	788	30	787	29
Maintenance-OT	3	6	3	0	(3)	50	61	11	17	(33)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	33	306	273	14	(19)	323	3,009	2,686	260	(62)
<b>Total Personnel</b>	<b>98</b>	<b>389</b>	<b>291</b>	<b>93</b>	<b>(6)</b>	<b>1,130</b>	<b>3,858</b>	<b>2,728</b>	<b>1,064</b>	<b>(66)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	485	650	165	449	(36)	4,674	5,300	626	4,755	81
Service Agreements	125	0	(125)	0	(125)	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	224	(64)	2,878	2,359	(518)	2,236	(641)
Rent (land and building)	1,350	1,350	0	1,350	0	13,500	13,500	0	13,500	0
Uniforms	2	1	(1)	2	0	13	14	1	15	2
Tickets and Tags	10	9	(1)	9	(1)	98	90	(8)	91	(7)
Supplies	112	75	(37)	65	(47)	2,016	750	(1,266)	650	(1,366)
Bank Fees	(40)	0	40	0	40	220	0	(220)	0	(220)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	195	219	24	123	(72)	2,246	2,192	(54)	1,606	(640)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Operating</b>	<b>2,527</b>	<b>2,540</b>	<b>13</b>	<b>2,222</b>	<b>(305)</b>	<b>26,354</b>	<b>24,205</b>	<b>(2,149)</b>	<b>24,201</b>	<b>(2,153)</b>
<b>Total Expenses</b>	<b>2,625</b>	<b>2,929</b>	<b>304</b>	<b>2,314</b>	<b>(311)</b>	<b>27,484</b>	<b>28,063</b>	<b>579</b>	<b>25,265</b>	<b>(2,220)</b>
<b>NET OPERATING INCOME</b>	<b>1,363</b>	<b>2,831</b>	<b>(1,468)</b>	<b>(649)</b>	<b>2,013</b>	<b>1,736</b>	<b>29,537</b>	<b>(27,801)</b>	<b>34,125</b>	<b>(32,389)</b>

**New Haven Parking Authority  
State & Wall Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	11,458	15,620	(4,162)	12,261	(803)	100,063	156,200	(56,137)	153,085	(53,021)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>11,458</b>	<b>15,620</b>	<b>(4,162)</b>	<b>12,261</b>	<b>(803)</b>	<b>100,063</b>	<b>156,200</b>	<b>(56,137)</b>	<b>153,085</b>	<b>(53,021)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	134	154	20	164	30	1,498	1,667	169	1,550	52
Maintenance-OT	7	12	5	0	(7)	73	128	55	29	(44)
Security-ST	457	1,237	780	2,923	2,466	5,419	12,533	7,114	7,372	1,954
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	770	1,688	918	928	158	6,372	16,610	10,238	6,910	539
<b>Total Personnel</b>	<b>1,368</b>	<b>3,091</b>	<b>1,723</b>	<b>4,015</b>	<b>2,648</b>	<b>13,413</b>	<b>30,938</b>	<b>17,525</b>	<b>16,013</b>	<b>2,600</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	281	300	19	251	(29)	2,659	2,850	191	2,520	(139)
Service Agreements	125	0	(125)	0	(125)	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	117	350	233	0	(117)	1,015	3,500	2,486	7,705	6,690
Insurance	814	692	(123)	549	(265)	8,142	6,915	(1,227)	5,492	(2,649)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	46	35	(11)	16	(30)	346	357	11	132	(214)
Tickets and Tags	19	19	0	18	(1)	193	190	(3)	182	(10)
Supplies	303	165	(138)	115	(189)	2,645	1,650	(995)	1,519	(1,127)
Bank Fees	268	240	(28)	216	(53)	2,160	2,400	240	2,758	599
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	995	1,426	431	700	(295)	9,279	14,259	4,980	9,241	(38)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
<b>Total Operating</b>	<b>2,968</b>	<b>3,226</b>	<b>258</b>	<b>1,865</b>	<b>(1,104)</b>	<b>27,939</b>	<b>34,121</b>	<b>6,182</b>	<b>31,332</b>	<b>3,393</b>
<b>Total Expenses</b>	<b>4,336</b>	<b>6,317</b>	<b>1,981</b>	<b>5,880</b>	<b>1,544</b>	<b>41,352</b>	<b>65,059</b>	<b>23,707</b>	<b>47,345</b>	<b>5,993</b>
<b>NET OPERATING INCOME</b>	<b>7,122</b>	<b>9,303</b>	<b>(2,180)</b>	<b>6,381</b>	<b>741</b>	<b>58,711</b>	<b>91,141</b>	<b>(32,430)</b>	<b>105,740</b>	<b>(47,029)</b>

**New Haven Parking Authority  
Temple Medical Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	48,024	77,777	(29,753)	76,091	(28,067)	734,524	777,767	(43,243)	836,846	(102,322)
Transient	8,519	6,353	2,166	(8)	8,528	68,763	33,680	35,083	170,680	(101,918)
Validations	1,514	2,917	(1,403)	0	1,514	13,559	16,295	(2,736)	48,732	(35,173)
Rent	1,109	1,775	(666)	1,775	(666)	17,084	17,750	(666)	17,750	(666)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>59,166</b>	<b>88,822</b>	<b>(29,656)</b>	<b>77,857</b>	<b>(18,692)</b>	<b>833,929</b>	<b>845,492</b>	<b>(11,562)</b>	<b>1,074,008</b>	<b>(240,078)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	1,776	1,964	188	2,118	342	16,171	19,915	3,744	18,606	2,435
Managers-OT	11	98	87	0	(11)	510	997	487	877	367
Cashiers-ST	6,015	6,433	418	5,173	(843)	58,425	65,185	6,760	56,855	(1,570)
Cashiers-OT	32	386	354	0	(32)	320	3,912	3,592	2,374	2,053
Maintenance-ST	3,253	2,615	(638)	3,113	(140)	28,114	27,136	(978)	29,476	1,362
Maintenance-OT	187	209	22	0	(187)	2,703	2,125	(578)	910	(1,793)
Security-ST	5,594	5,547	(47)	3,270	(2,324)	55,086	56,204	1,118	50,834	(4,252)
Security-OT	196	333	137	1	(195)	2,949	3,374	425	2,293	(656)
Benefits	15,505	17,909	2,404	13,490	(2,015)	167,744	178,997	11,253	153,772	(13,972)
<b>Total Personnel</b>	<b>32,570</b>	<b>35,494</b>	<b>2,924</b>	<b>27,164</b>	<b>(5,406)</b>	<b>332,023</b>	<b>357,845</b>	<b>25,822</b>	<b>315,997</b>	<b>(16,025)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,054	6,140	86	6,123	68	55,226	61,020	5,794	57,089	1,863
Service Agreements	2,265	2,394	129	2,231	(34)	23,496	23,534	38	22,933	(563)
Professional Services	1,743	1,869	126	1,743	0	18,696	18,690	(6)	18,688	(8)
Repairs and Maintenance	2,467	2,577	110	295	(2,172)	11,783	25,770	13,987	18,737	6,955
Insurance	4,718	4,206	(512)	3,735	(984)	47,185	42,061	(5,124)	37,348	(9,836)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	425	347	(78)	437	12	3,432	3,574	142	3,957	525
Tickets and Tags	108	56	(52)	53	(55)	808	560	(248)	667	(141)
Supplies	338	822	484	499	161	7,571	8,470	899	6,702	(869)
Bank Fees	804	1,440	636	485	(319)	7,840	14,400	6,560	14,351	6,510
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	16,460	15,374	(1,086)	12,389	(4,071)	143,038	153,740	10,702	132,676	(10,362)
Valet	0	0	0	0	0	0	0	0	0	0
Other	687	715	28	684	(3)	7,290	10,850	3,560	9,311	2,021
<b>Total Operating</b>	<b>36,070</b>	<b>35,940</b>	<b>(130)</b>	<b>28,673</b>	<b>(7,397)</b>	<b>326,365</b>	<b>362,669</b>	<b>36,304</b>	<b>322,459</b>	<b>(3,906)</b>
<b>Total Expenses</b>	<b>68,640</b>	<b>71,434</b>	<b>2,794</b>	<b>55,837</b>	<b>(12,803)</b>	<b>658,388</b>	<b>720,514</b>	<b>62,126</b>	<b>638,456</b>	<b>(19,931)</b>
<b>NET OPERATING INCOME</b>	<b>(9,474)</b>	<b>17,388</b>	<b>(26,862)</b>	<b>22,020</b>	<b>(31,494)</b>	<b>175,542</b>	<b>124,978</b>	<b>50,564</b>	<b>435,552</b>	<b>(260,010)</b>

**New Haven Parking Authority  
Temple Street Garage  
For the Ten Months Ending April 30, 2021  
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	181,232	199,234	(18,002)	195,690	(14,458)	1,940,206	1,992,340	(52,134)	2,059,710	(119,504)
Transient	18,798	24,391	(5,593)	3,792	15,007	166,891	124,156	42,735	595,805	(428,914)
Validations	7,256	4,954	2,302	5,427	1,829	73,949	28,114	45,835	98,177	(24,229)
Rent	5,675	5,625	50	5,675	0	56,750	56,250	500	56,750	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	20	0	20	0	20
<b>Total Revenue</b>	<b>212,962</b>	<b>234,204</b>	<b>(21,242)</b>	<b>210,584</b>	<b>2,378</b>	<b>2,237,817</b>	<b>2,200,860</b>	<b>36,957</b>	<b>2,810,443</b>	<b>(572,626)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	5,606	5,445	(161)	6,988	1,382	49,707	55,345	5,638	57,960	8,252
Managers-OT	44	272	228	144	100	1,704	2,766	1,062	2,710	1,005
Cashiers-ST	10,394	11,741	1,347	11,836	1,442	112,172	128,693	16,521	107,388	(4,784)
Cashiers-OT	49	704	655	0	(49)	2,243	7,721	5,478	13,632	11,389
Maintenance-ST	4,994	7,157	2,163	7,084	2,090	53,898	74,445	20,547	71,387	17,489
Maintenance-OT	145	573	428	0	(145)	3,951	5,844	1,893	1,085	(2,867)
Security-ST	14,921	15,226	305	10,630	(4,291)	174,425	155,451	(18,974)	148,921	(25,504)
Security-OT	706	914	208	2	(705)	9,274	9,327	53	6,814	(2,461)
Benefits	33,566	37,992	4,426	28,413	(5,153)	385,038	382,276	(2,762)	371,707	(13,331)
<b>Total Personnel</b>	<b>70,425</b>	<b>80,024</b>	<b>9,599</b>	<b>65,097</b>	<b>(5,328)</b>	<b>792,412</b>	<b>821,868</b>	<b>29,456</b>	<b>781,602</b>	<b>(10,810)</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	17,890	17,750	(140)	17,535	(355)	164,840	186,800	21,960	175,270	10,430
Service Agreements	4,625	4,674	49	4,516	(109)	46,082	46,299	217	43,798	(2,284)
Professional Services	2,163	2,556	393	1,491	(672)	37,845	26,280	(11,565)	22,498	(15,347)
Repairs and Maintenance	7,348	7,057	(291)	4,855	(2,493)	45,586	70,570	24,984	71,938	26,352
Insurance	12,225	10,849	(1,376)	10,319	(1,906)	122,254	108,492	(13,762)	103,194	(19,059)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	954	781	(173)	1,018	64	7,190	8,105	915	8,390	1,200
Tickets and Tags	2	260	258	193	192	2,437	2,600	163	1,917	(620)
Supplies	1,726	1,922	196	564	(1,163)	17,824	24,370	6,546	16,140	(1,684)
Bank Fees	2,646	3,200	554	1,096	(1,550)	19,947	32,000	12,053	37,578	17,631
Contracted Snow Removal	0	0	0	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	39,224	35,290	(3,934)	29,816	(9,408)	345,356	352,899	7,543	326,531	(18,825)
Valet	0	0	0	0	0	0	0	0	0	0
Other	687	740	53	684	(3)	9,696	13,100	3,404	9,974	278
<b>Total Operating</b>	<b>89,491</b>	<b>85,079</b>	<b>(4,412)</b>	<b>72,088</b>	<b>(17,402)</b>	<b>819,056</b>	<b>906,015</b>	<b>86,959</b>	<b>817,228</b>	<b>(1,828)</b>
<b>Total Expenses</b>	<b>159,916</b>	<b>165,103</b>	<b>5,187</b>	<b>137,186</b>	<b>(22,730)</b>	<b>1,611,468</b>	<b>1,727,883</b>	<b>116,415</b>	<b>1,598,830</b>	<b>(12,638)</b>
<b>NET OPERATING INCOME</b>	<b>53,046</b>	<b>69,101</b>	<b>(16,055)</b>	<b>73,398</b>	<b>(20,352)</b>	<b>626,349</b>	<b>472,977</b>	<b>153,371</b>	<b>1,211,613</b>	<b>(585,264)</b>

New Haven Parking Authority  
Tower Lane Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,188</b>	<b>(1,188)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
<b>Total Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	65	65
Bank Fees	0	0	0	0	0	0	0	0	161	161
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	1	1	0	0	0	70	70
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
<b>Total Operating</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>774</b>	<b>774</b>
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>775</b>	<b>775</b>
<b>NET OPERATING INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>412</b>	<b>(412)</b>

New Haven Parking Authority  
Under Air Rights Lot  
For the Ten Months Ending April 30, 2021  
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
<b>REVENUE</b>										
Monthly	19,405	19,405	0	19,833	(428)	194,050	194,050	0	198,330	(4,280)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,533	1,684	(151)	1,848	(315)	13,759	16,180	(2,421)	13,127	632
<b>Total Revenue</b>	<b>20,938</b>	<b>21,089</b>	<b>(151)</b>	<b>21,681</b>	<b>(743)</b>	<b>207,809</b>	<b>210,230</b>	<b>(2,421)</b>	<b>211,457</b>	<b>(3,648)</b>
<b>EXPENSES</b>										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	144	154	10	164	19	1,551	1,667	116	1,587	36
Maintenance-OT	7	12	5	0	(7)	88	128	40	33	(54)
Security-ST	444	423	(21)	2,864	2,420	5,378	4,286	(1,092)	7,313	1,935
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	773	551	(222)	916	144	6,288	5,474	(814)	6,905	617
<b>Total Personnel</b>	<b>1,368</b>	<b>1,140</b>	<b>(228)</b>	<b>3,944</b>	<b>2,576</b>	<b>13,357</b>	<b>11,555</b>	<b>(1,802)</b>	<b>15,990</b>	<b>2,633</b>
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,312	2,250	(62)	2,052	(260)	21,202	25,000	3,798	19,504	(1,697)
Service Agreements	272	272	0	272	0	2,725	2,650	(75)	2,651	(73)
Professional Services	308	333	25	308	0	3,358	3,330	(28)	3,408	50
Repairs and Maintenance	0	300	300	0	0	800	3,000	2,200	0	(800)
Insurance	979	809	(170)	654	(325)	9,785	8,087	(1,699)	6,536	(3,250)
Rent (land and building)	4,000	4,000	0	4,000	0	40,000	40,000	0	40,000	0
Uniforms	13	10	(3)	16	3	95	107	12	132	37
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	934	892	(42)	817	(117)	9,411	8,917	(494)	8,117	(1,294)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	1,000	1,000	0	0	0	2,000	2,000	222	222
<b>Total Operating</b>	<b>8,818</b>	<b>9,865</b>	<b>1,048</b>	<b>8,119</b>	<b>(698)</b>	<b>87,381</b>	<b>93,090</b>	<b>5,710</b>	<b>80,596</b>	<b>(6,785)</b>
<b>Total Expenses</b>	<b>10,186</b>	<b>11,005</b>	<b>820</b>	<b>12,063</b>	<b>1,877</b>	<b>100,738</b>	<b>104,645</b>	<b>3,908</b>	<b>96,586</b>	<b>(4,152)</b>
<b>NET OPERATING INCOME</b>	<b>10,752</b>	<b>10,084</b>	<b>669</b>	<b>9,618</b>	<b>1,134</b>	<b>107,071</b>	<b>105,585</b>	<b>1,487</b>	<b>114,872</b>	<b>(7,800)</b>