



FINANCIAL REPORT

Brian E. Seholm, Chief Financial Officer
June 21, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for May 2021**

FINANCE

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, June 21, 2021

Personnel

- A list of new hires and employees terminating employment in May, 2021 is attached to this report.
- Due to an increase in employee resignations recently, we are interviewing to fill vacant Security positions, a Custodian position, and a Maintenance B position.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- Juneteenth has been designated as an official holiday for Parking Authority employees, which will be observed on Friday, June 18 this year, and the administrative offices will be closed.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Union Contract Negotiations

- An off-the-record proposal was submitted by the Parking Authority for both the Cashiers, Security and Maintenance Employees and the Administrative and Management bargaining agreements which expire June 30, 2021. The blue collar unit voted on the proposal on June 16, and the white collar unit will vote on June 24.

Insurance Claims/Lawsuits

C. Griffin v NHPA

The attorney who has been retained by our insurance company will be inspecting the area as part of a pre-suit investigation for the claim which occurred on October 15, 2019 regarding an Amtrak employee who allegedly slipped and fell due to water in the tunnel near the Track 14 elevator of

Human Resources Report

June 21, 2021

Page Two

Insurance Claims/Lawsuits (con't)

Union Station. The claim was originally filed against a contractor who was working in the area at the time, but they denied the claim and it was sent to the Parking Authority.

Damage to a vehicle was reported while parked in Union Station Garage on May 8, 2021. The owner reported scratches and a dent on the vehicle.

There were no reported employee injuries in May, 2021.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES MAY 2021

NEW HIRES

<u>NAME</u>	<u>HIRE DATE</u>	<u>POSITION</u>
Ashley Taft	May 16, 2021	Security

EMPLOYEES TERMINATING EMPLOYMENT

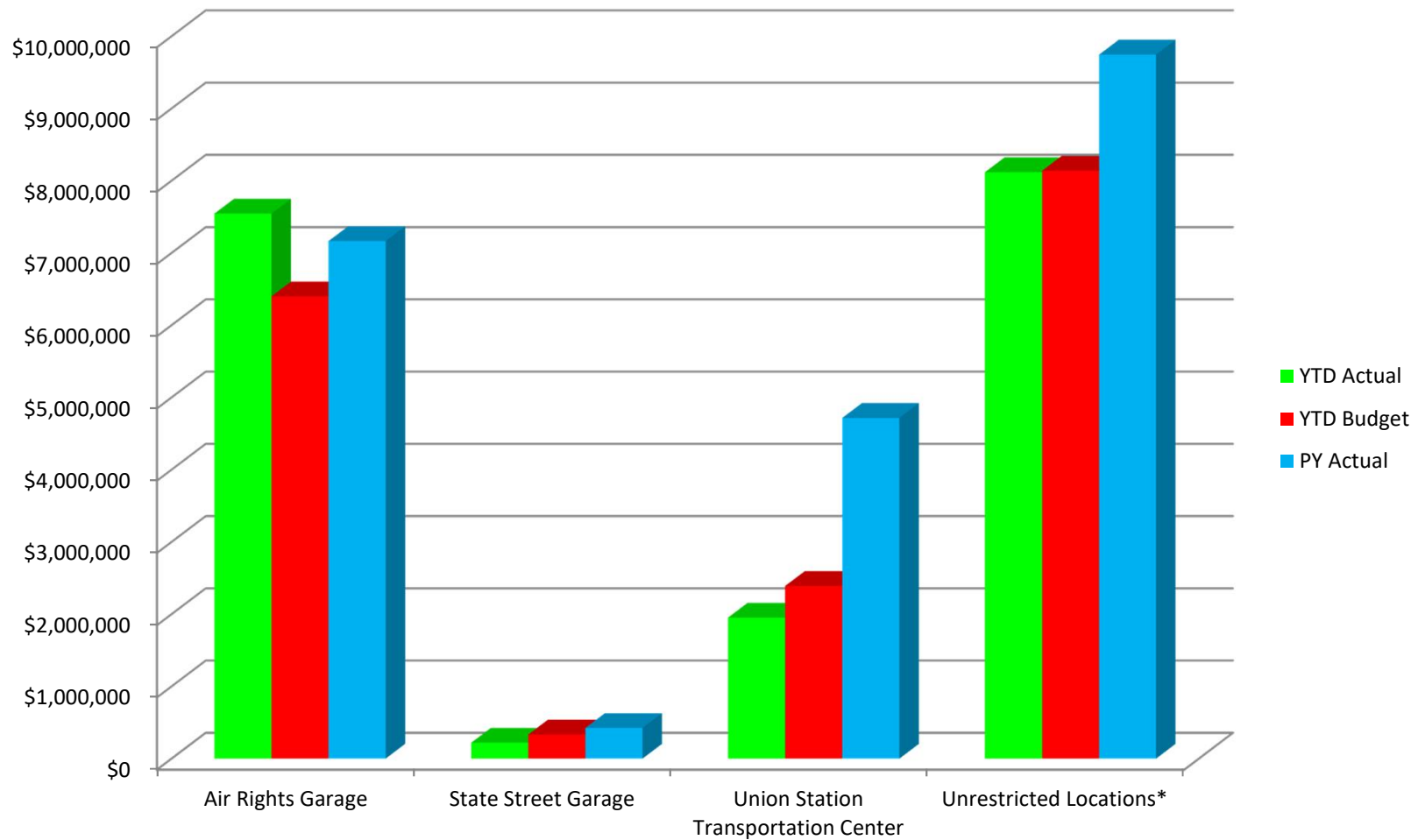
<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>POSITION</u>
Lindel Rattray	May 17, 2021	Custodian
Janice Davis	May 31, 2021	Security

Chief Financial Officers Report

May 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage
- Adopted FY2022 Budget

YTD Revenue - Budget to Actual May 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual May 2021

		Year-to-Date per Space/Month			FISCAL YEAR-TO-DATE								
		REV PER	NET EXP	NET REV	ACT NET	BDGT NET	REVENUE	ACT OPER	BDGT NET	EXPENSE	ACT NET	BDGT NET	NET INC
FACILITY	SPACES	SPACE	SPACE	SPACE	REVENUE	REVENUE	VAR B/(W)	EXPENSES	EXPENSES	VAR B/(W)	INCOME	INCOME	VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	269	99	170	7,544	6,399	1,145	2,779	2,944	165	4,765	3,455	1,310
State Street Garage	268	75	57	18	220	334	(114)	168	138	(30)	52	196	(144)
Union Station Garage	1,130	59	107	(48)	738	1,171	(433)	1,331	1,738	407	(593)	(567)	(26)
Union Station Building	n/a				1,214	1,219	(5)	2,250	2,609	359	(1,036)	(1,390)	354
Total Restricted					9,716	9,123	593	6,528	7,429	901	3,188	1,694	1,494
<u>UNRESTRICTED</u>													
Management Locations	n/a				13	13	0	7	4	(3)	6	9	(3)
Crown Street Garage	708	201	190	12	1,567	1,531	36	1,476	1,667	191	91	(136)	227
Granite Square Garage	305	162	190	(28)	545	554	(9)	638	677	39	(93)	(123)	30
Temple Medical Garage	386	221	171	51	940	935	5	725	793	68	215	142	73
Temple Street Garage	1,247	182	129	53	2,497	2,435	62	1,766	1,894	128	731	541	190
Orange & Elm Lot	35	109	106	3	42	41	1	41	50	9	1	(9)	10
Orchard & Sherman Lot	460	129	38	91	651	650	1	193	232	39	458	418	40
Residential Lots	249	62	39	24	171	143	28	106	109	3	65	34	31
Sherman & Tyler Lot	470	129	35	94	668	667	1	182	166	(16)	486	501	(15)
State/Fair and State/Chapel Lots	165	74	63	11	134	114	20	114	131	17	20	(17)	37
State & George Lot	490	82	47	35	440	440	0	252	243	(9)	188	197	(9)
State Street Lots	220	32	42	(10)	77	149	(72)	102	108	6	(25)	41	(66)
State & Trumbull Lot	75	41	36	5	34	63	(29)	30	31	1	4	32	(28)
State & Wall Lot	127	79	32	47	111	172	(61)	45	71	26	66	101	(35)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	228	231	(3)	110	114	4	118	117	1
Total Unrestricted					8,118	8,138	(20)	5,787	6,290	503	2,331	1,848	483
Administration	n/a				2,264	2,381	(117)	2,082	2,225	143	182	156	26
Total NHPA	9,171				20,098	19,642	456	14,397	15,944	1,547	5,701	3,698	2,003

NHPA Major Variances – May 2021

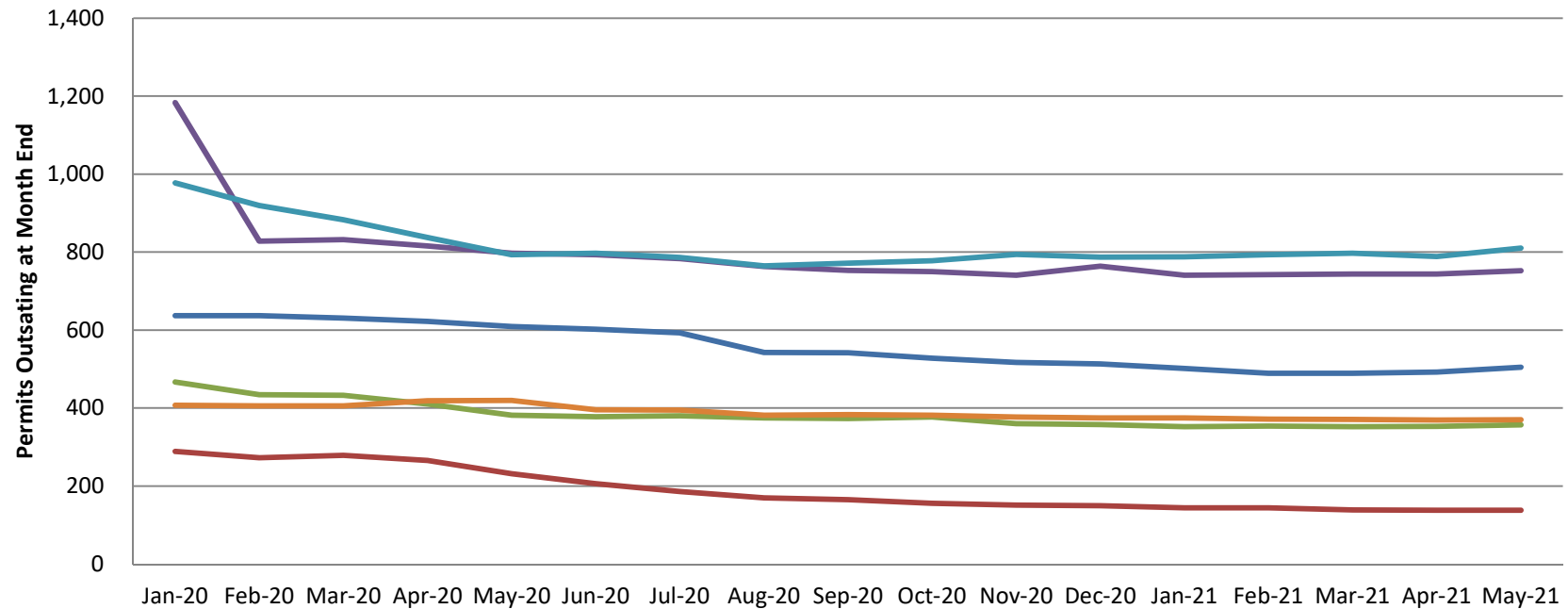
	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	604,686	427,725	176,961	Level 6 revenue = \$75,315 and level 8 = \$67,152 not in budget.
Transient Rev	129,563	160,267	(30,704)	Down 17% from April due to two more weekend days in May. Up 243% from last May.
Validation Rev	2,842	14,267	(11,425)	Volume up 39% from last month.
Maint-ST	8,344	14,336	5,992	Still down one Maint-B and Bell on vacation for two weeks.
Service Agreements	(51,660)	18,831	70,491	Reversal of five months of security camera maint agreement not was not in effect (\$59,800) and \$12,000 related May charge. Other five months of charges to be reversed in June.
Repairs & Maint	34,762	7,097	(27,665)	Server and Client upgrade of security camera equipment not in budget (\$28,250).
STATE ST GARAGE				
Monthly Rev	14,917	29,077	(14,160)	Standard parkers down about 90 to budget, commercial up 6 and affordable housing down about 50.
UNION STATION BUILDING				
Benefits	42,467	47,535	5,068	Memorial Day paid in June, and medical and retirement down.
Utilities	24,111	30,220	6,109	Electricity generation down \$3300, electricity distribution down \$700 and sewage down \$1400.
Repairs & Maint	21,881	26,769	4,888	Window cleaning not done (\$12,000), lighting down \$2500 and elevators down \$2800, partly offset by chiller repairs of \$12,900.
Supplies	1,055	7,080	6,025	Cleaning down \$2500 and other down \$2300.
Other Exp	13,900	9,598	(4,302)	\$5500 trash removal April charge, partly offset by budgeted lift rental of \$1500 not done.
UNION STATION GARAGE				
Monthly Rev	27,500	39,735	(12,235)	Down about 125 parkers to budget, mostly due to Covid as self reported. Slight uptick from April.
Transient Rev	99,250	84,592	14,658	Revenue up 49% over April.
Benefits	64,263	74,923	10,660	Memorial Day paid in June, and sick, vacation and retirement down.
Repairs & Maint	2,096	6,617	4,521	Window cleaning not done (\$2500), other down \$800 and elevators down \$600.
Bank Fees	987	8,400	7,413	Credit card transactions down due to dramatic reduction in transients. Budget conservative.
ADMIN				
Managers-ST	95,622	105,582	9,960	Unfilled position.
Benefits	41,329	46,627	5,298	Medical insurance and retirement down due to no permanent ED.
Pro Services	26,091	15,451	(10,640)	Legal up \$13,000, partly offset by Turner work on projects down \$1500.
CROWN STREET				
Monthly Rev	114,856	126,150	(11,294)	Down about 80 parkers to budget, primarily due to Covid as self reported in cancellation calls.
Transient Rev	45,632	20,155	25,477	Revenue up 63% over April.
Benefits	31,841	37,184	5,343	Memorial Day paid in June, and retirement down.
STATE/FAIR and STATE/CHAPEL				
Transient Rev	5,756	657	5,099	Revenue up 40% over April.
STATE STREET LOTS				
Monthly Rev	7,915	13,500	(5,585)	Down about 50 parkers to budget.
STATE/TRUMBULL LOT				
Monthly Rev	2,160	5,760	(3,600)	Down about 30 parkers to budget.
Transient Rev	2,874	0	2,874	Revenue up 24% over April.
STATE/WALL				
Monthly Rev	10,743	15,620	(4,877)	Down about 45 parkers to budget.
TEMPLE MEDICAL				
Monthly Rev	94,301	77,777	16,524	YTD adjustments in billing.
Benefits	15,920	18,450	2,530	Sick and retirement down.
TEMPLE STREET				
Monthly Rev	222,079	199,234	22,845	YTD adjustments in billing.
Benefits	34,388	39,142	4,754	Memorial Day paid in June, and retirement down.

Revenue Per Space Trend and Year-to-Year May 2021

		MAY 2021		APR 2021		MAR 2021		YTD MAY 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	290	212	299	215	304	238	269	255
State Street Garage	268	71	108	67	127	71	138	75	144
Union Station Garage	1,130	112	4	82	2	63	145	59	284
<u>UNRESTRICTED</u>									
Crown Street Garage	708	236	167	209	164	201	244	201	285
Granite Square Garage	305	164	174	161	174	161	177	162	176
Temple Medical Garage	371	286	175	159	210	256	259	230	279
Temple Street Garage - X Gateway	635	295	207	222	219	255	263	244	318
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	143	29	114	29	114	200	109	231
Orchard & Sherman Lot	460	128	126	128	126	128	126	129	126
Residential Lots	249	72	44	68	44	68	56	62	61
Sherman & Tyler	472	129	127	129	127	129	127	129	127
State/Fair and State/Chapel Lots	165	109	55	97	61	85	79	74	83
State Street Lots	145	55	69	48	76	48	97	48	105
State & Trumbull Lot	75	67	13	53	27	53	40	41	74
State & Wall Lot	127	87	87	87	94	71	110	79	118
Tower Lane Lot	100	-	-	-	-	-	-	-	1
Under Air Rights Lot	184	114	114	114	120	114	114	113	115

Monthly Permits by Garage May 2021

Total Monthly Permits Outstanding by Garage



	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21
USB	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489	492	505
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139	138	138
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352	353	357
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744	744	752
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797	789	810
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371	369	370

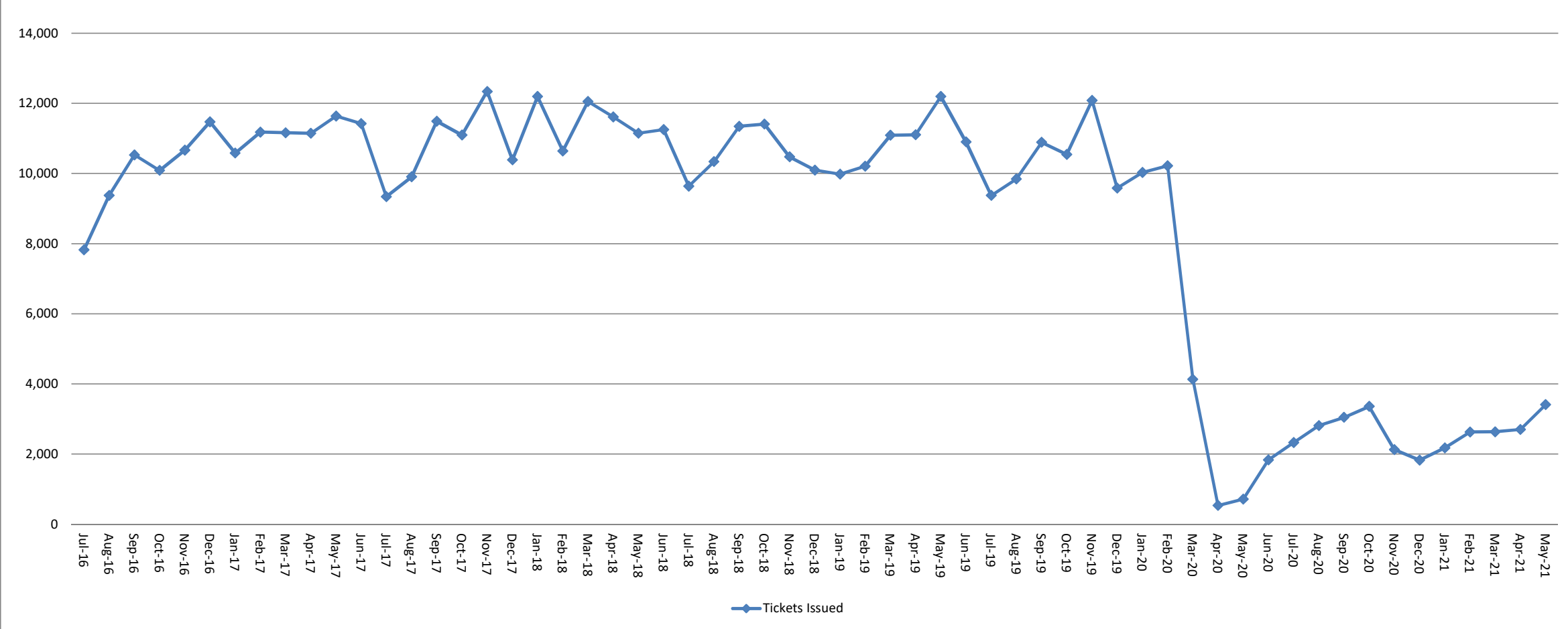
PNH Board Meeting – June 21, 2021

- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- FY2022 Adopted Budget.
- FY2021 Disbursement to City of New Haven from ARG Excess Net Revenues.

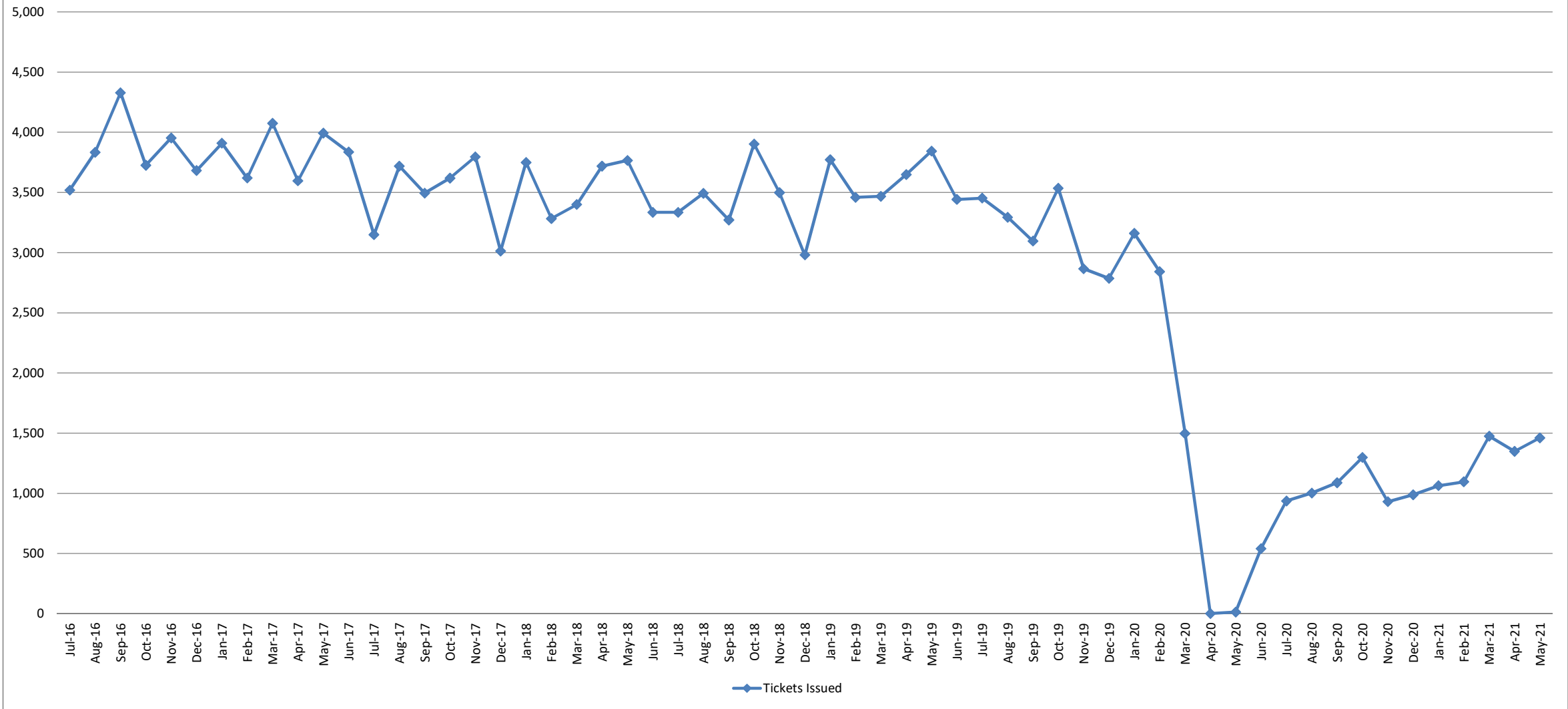
NEW HAVEN PARKING AUTHORITY
CHECK LOG - BOARD OF COMMISSIONERS
PAYROLL - WEBSTER ACCOUNT 23132883
PERIOD: May 2021

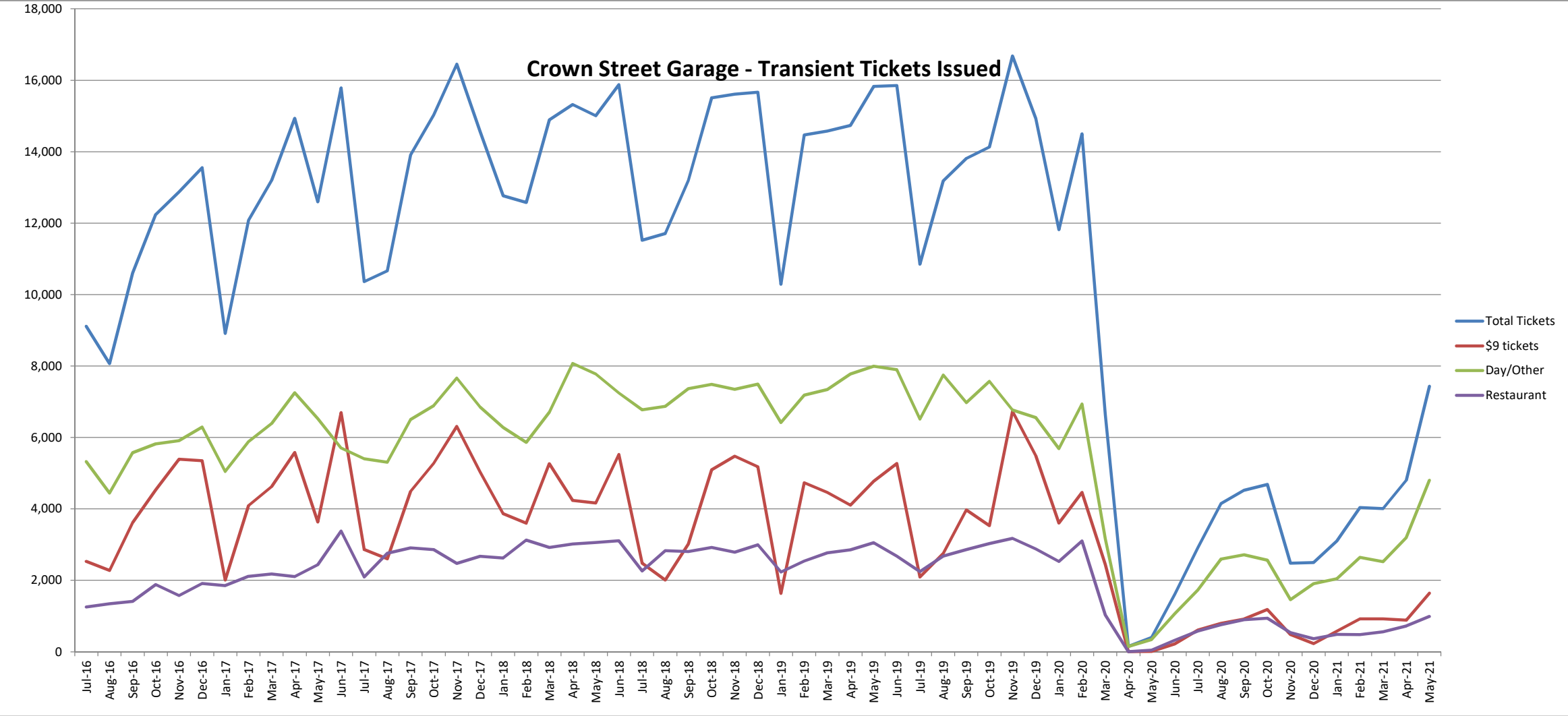
DATE PRINTED	CHECK NUMBER	AMOUNT (limit of \$3,000)	REASON
5/7/2021	29 - 32	0	Void - printing errors
5/7/2021	33	192.19	Overtime shift not entered
5/7/2021	34	717.79	Advance vacation pay request submitted late
5/28/2021	35	2087.33	Advance vacation pay

Temple Street Garage - Transient Tickets Issued



Temple Medical Garage - Transient Tickets Issued





NEW HAVEN PARKING AUTHORITY
INCOME STATEMENT BY FACILITY (REV)
MAY 2021
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	269	99	170	7,544	6,399	1,145	2,779	2,944	165	4,765	3,455	1,310
State Street Garage	268	75	57	18	220	334	(114)	168	138	(30)	52	196	(144)
Union Station Garage	1,130	59	107	(48)	738	1,171	(433)	1,331	1,738	407	(593)	(567)	(26)
Union Station Building	n/a				1,214	1,219	(5)	2,250	2,609	359	(1,036)	(1,390)	354
Total Restricted					9,716	9,123	593	6,528	7,429	901	3,188	1,694	1,494
<u>UNRESTRICTED</u>													
Management Locations	n/a				13	13	0	7	4	(3)	6	9	(3)
Crown Street Garage	708	201	190	12	1,567	1,531	36	1,476	1,667	191	91	(136)	227
Granite Square Garage	305	162	190	(28)	545	554	(9)	638	677	39	(93)	(123)	30
Temple Medical Garage	386	221	171	51	940	935	5	725	793	68	215	142	73
Temple Street Garage	1,247	182	129	53	2,497	2,435	62	1,766	1,894	128	731	541	190
Orange & Elm Lot	35	109	106	3	42	41	1	41	50	9	1	(9)	10
Orchard & Sherman Lot	460	129	38	91	651	650	1	193	232	39	458	418	40
Residential Lots	249	62	39	24	171	143	28	106	109	3	65	34	31
Sherman & Tyler Lot	470	129	35	94	668	667	1	182	166	(16)	486	501	(15)
State/Fair and State/Chapel Lots	165	74	63	11	134	114	20	114	131	17	20	(17)	37
State & George Lot	490	82	47	35	440	440	0	252	243	(9)	188	197	(9)
State Street Lots	220	32	42	(10)	77	149	(72)	102	108	6	(25)	41	(66)
State & Trumbull Lot	75	41	36	5	34	63	(29)	30	31	1	4	32	(28)
State & Wall Lot	127	79	32	47	111	172	(61)	45	71	26	66	101	(35)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	228	231	(3)	110	114	4	118	117	1
Total Unrestricted					8,118	8,138	(20)	5,787	6,290	503	2,331	1,848	483
Administration	n/a				2,264	2,381	(117)	2,082	2,225	143	182	156	26
Total NHPA	9,171				20,098	19,642	456	14,397	15,944	1,547	5,701	3,698	2,003

FINANCIAL REPORT

MAY 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
MAY 2021

	<u>page</u>
Air Rights Garage	1
State Street Garage	2
<i>Union Station Consolidated</i>	3
Union Station Building	4
Union Station Garage	5
Unrestricted Facilities	6
Administration	7
Management Locations	8
Crown Street Garage	9
Granite Square Garage	10
Orange & Elm Lot	11
Orchard & Sherman Lot	12
Residential Lots	13
Sherman & Tyler Lot	14
State/Fair and State/Chapel Lots	15
State/George Lot	16
State Street Lots	17
State & Trumbull Lot	18
State & Wall Lot	19
Temple Medical Garage	20
Temple Street Garage	21
Tower Lane Lot	22
Under Air Rights Lot	23

**New Haven Parking Authority
Air Rights Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	604,686	427,725	176,961	444,623	160,063	5,934,439	4,704,975	1,229,464	4,860,304	1,074,134
Transient	129,563	160,267	(30,704)	86,344	43,219	1,508,393	1,481,450	26,943	2,037,571	(529,178)
Validations	2,842	14,267	(11,425)	5,980	(3,138)	55,922	139,953	(84,031)	210,941	(155,019)
Rent	2,835	8,000	(5,165)	4,822	(1,987)	45,646	73,000	(27,354)	55,318	(9,673)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	0	60
Total Revenue	739,926	610,259	129,667	541,769	198,157	7,544,460	6,399,378	1,145,082	7,164,135	380,324
EXPENSES										
Personnel:										
Managers-ST	6,634	6,739	105	8,849	2,215	72,583	73,823	1,240	79,951	7,367
Managers-OT	75	337	262	21	(54)	1,350	3,691	2,341	2,523	1,173
Cashiers-ST	15,073	15,780	707	23,622	8,548	163,202	171,694	8,492	174,011	10,809
Cashiers-OT	146	947	801	0	(146)	1,196	10,302	9,106	5,737	4,541
Maintenance-ST	8,344	14,336	5,992	16,704	8,360	104,407	154,407	50,000	153,359	48,952
Maintenance-OT	455	1,123	668	16	(439)	9,676	12,210	2,534	2,562	(7,114)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	31,019	33,513	2,494	29,610	(1,409)	359,693	363,344	3,651	355,710	(3,983)
Total Personnel	61,746	72,775	11,029	78,822	17,076	712,107	789,471	77,364	773,852	61,744
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	672,244	682,231	9,987	665,588	(6,656)
Utilities	14,389	19,500	5,111	17,587	3,197	191,594	230,900	39,306	205,006	13,412
Service Agreements	(51,660)	18,831	70,491	18,612	70,272	140,182	209,887	69,705	208,072	67,889
Professional Services	1,518	1,722	204	2,574	1,055	21,512	18,942	(2,570)	30,591	9,079
Repairs and Maintenance	34,762	7,097	(27,665)	3,107	(31,655)	104,922	78,067	(26,855)	84,370	(20,553)
Insurance	29,968	25,200	(4,767)	22,533	(7,435)	329,646	277,205	(52,441)	247,083	(82,563)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	439	624	185	787	348	5,788	7,406	1,618	8,040	2,252
Tickets and Tags	505	638	133	0	(505)	5,330	7,018	1,688	6,537	1,206
Supplies	534	1,572	1,038	831	297	18,487	25,942	7,455	16,498	(1,989)
Bank Fees	7,856	10,100	2,244	3,742	(4,114)	81,820	111,100	29,280	104,256	22,436
Contracted Snow Removal	0	0	0	0	0	19,964	24,000	4,037	6,646	(13,318)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	45,559	42,869	(2,690)	41,253	(4,306)	466,034	471,555	5,521	442,223	(23,811)
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,007	690	(317)	(955)	(1,962)	9,552	10,590	1,038	(2,007)	(11,558)
Total Operating	145,990	190,864	44,874	170,579	24,589	2,067,075	2,154,843	87,768	2,022,904	(44,172)
Total Expenses	207,736	263,639	55,903	249,401	41,665	2,779,182	2,944,314	165,132	2,796,755	17,573
NET OPERATING INCOME	532,190	346,620	185,570	292,368	239,821	4,765,277	3,455,064	1,310,213	4,367,380	397,897

**New Haven Parking Authority
State Street Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	14,917	29,077	(14,160)	25,650	(10,734)	188,487	319,843	(131,356)	353,295	(164,808)
Transient	2,690	320	2,370	258	2,433	18,200	2,800	15,400	30,351	(12,150)
Validations	111	0	111	2	109	1,382	0	1,382	2,046	(664)
Rent	1,077	1,093	(16)	3,496	(2,420)	11,844	12,023	(179)	38,365	(26,521)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	1,092	(1,032)
Total Revenue	18,794	30,490	(11,695)	29,406	(10,612)	219,974	334,666	(114,692)	425,149	(205,175)
EXPENSES										
Personnel:										
Managers-ST	1,140	1,082	(58)	0	(1,140)	12,437	11,852	(585)	0	(12,437)
Managers-OT	80	54	(26)	0	(80)	1,450	593	(857)	0	(1,450)
Cashiers-ST	0	0	0	0	0	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	0	0	0	0	0	2,299	2,299
Maintenance-ST	1,656	0	(1,656)	0	(1,656)	18,384	0	(18,384)	0	(18,384)
Maintenance-OT	117	0	(117)	0	(117)	1,515	0	(1,515)	922	(593)
Security-ST	953	84	(869)	0	(953)	11,051	907	(10,144)	0	(11,051)
Security-OT	0	0	0	0	0	100	0	(100)	0	(100)
Benefits	874	1,701	827	0	(874)	15,720	18,328	2,608	12,462	(3,257)
Total Personnel	4,820	2,921	(1,899)	0	(4,820)	60,657	31,680	(28,977)	34,348	(26,308)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,035	2,085	1,050	2,043	1,008	19,086	22,535	3,449	19,484	399
Service Agreements	1,118	1,628	510	606	(512)	9,067	10,908	1,841	5,724	(3,343)
Professional Services	563	683	121	563	0	10,874	7,513	(3,361)	15,546	4,672
Repairs and Maintenance	107	1,250	1,143	0	(107)	4,479	13,750	9,272	30,051	25,573
Insurance	1,542	1,279	(263)	1,095	(446)	16,957	14,069	(2,888)	12,048	(4,909)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	41	59	18	293	252	561	718	157	2,985	2,425
Tickets and Tags	11	22	11	11	0	123	242	119	1,266	1,143
Supplies	55	390	335	0	(55)	2,493	4,640	2,147	6,599	4,106
Bank Fees	626	400	(226)	323	(304)	6,099	4,400	(1,699)	4,753	(1,346)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,273	2,489	(784)	1,141	(2,132)	34,978	27,375	(7,603)	38,251	3,273
Valet	0	0	0	0	0	0	0	0	0	0
Other	890	25	(865)	23	(867)	2,437	275	(2,162)	18	(2,419)
Total Operating	9,260	10,310	1,050	6,098	(3,162)	107,154	106,425	(728)	136,727	29,573
Total Expenses	14,079	13,231	(849)	6,098	(7,982)	167,810	138,105	(29,705)	171,075	3,265
NET OPERATING INCOME	4,715	17,259	(12,544)	23,309	(18,593)	52,164	196,561	(144,397)	254,075	(201,911)

**New Haven Parking Authority
Union Station Consolidated
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	27,500	39,735	(12,235)	485	27,015	321,503	437,080	(115,576)	366,456	(44,952)
Transient	99,250	84,592	14,658	3,402	95,848	416,453	733,986	(317,533)	3,155,468	(2,739,015)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,214,613	1,219,240	(4,627)	1,184,648	29,965
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	10	60	(50)	10	0	90	310	(220)	180	(90)
Total Revenue	237,178	235,227	1,952	103,590	133,588	1,952,659	2,390,616	(437,956)	4,716,685	(2,764,025)
EXPENSES										
Personnel:										
Managers-ST	9,581	12,558	2,977	16,259	6,679	123,948	137,551	13,603	127,483	3,535
Managers-OT	89	627	538	50	(39)	2,487	6,876	4,389	4,620	2,132
Cashiers-ST	12,057	12,601	544	11,524	(532)	106,874	137,103	30,229	115,931	9,057
Cashiers-OT	3	756	753	0	(3)	169	8,227	8,059	9,341	9,172
Maintenance-ST	25,570	27,214	1,644	35,914	10,344	287,244	294,565	7,321	307,720	20,477
Maintenance-OT	2,854	2,153	(701)	0	(2,854)	25,717	23,421	(2,296)	28,793	3,076
Security-ST	32,247	34,337	2,090	46,386	14,140	339,198	374,959	35,761	375,478	36,280
Security-OT	3,164	2,061	(1,103)	0	(3,164)	24,030	22,501	(1,529)	14,694	(9,336)
Benefits	68,409	80,089	11,680	64,731	(3,678)	819,228	857,650	38,422	797,440	(21,789)
Total Personnel	153,973	172,396	18,423	174,865	20,892	1,728,894	1,862,853	133,959	1,781,499	52,605
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	30,937	37,220	6,283	38,404	7,467	414,733	474,320	59,587	453,147	38,415
Service Agreements	10,383	9,569	(814)	8,328	(2,055)	93,028	104,748	11,720	96,804	3,776
Professional Services	1,601	2,773	1,172	2,980	1,380	29,818	28,763	(1,055)	39,460	9,642
Repairs and Maintenance	23,976	33,386	9,410	3,855	(20,122)	178,897	222,246	43,349	178,840	(57)
Insurance	13,375	12,759	(616)	19,652	6,277	147,120	140,346	(6,773)	215,251	68,131
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,759	1,792	33	1,927	167	19,327	21,034	1,707	20,793	1,466
Tickets and Tags	118	275	157	9	(109)	2,779	3,025	246	2,615	(163)
Supplies	1,568	9,152	7,584	4,682	3,114	82,498	114,092	31,594	89,707	7,209
Bank Fees	1,182	8,650	7,468	2,311	1,129	20,073	95,150	75,077	103,151	83,078
Contracted Snow Removal	0	0	0	0	0	18,550	360,000	341,450	10,652	(7,898)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	71,569	72,811	1,242	81,212	9,643	737,155	800,925	63,770	754,571	17,416
Valet	0	0	0	0	0	0	0	0	0	0
Other	15,034	10,388	(4,646)	7,685	(7,349)	95,891	101,768	5,877	103,316	7,425
Total Operating	171,502	198,775	27,273	171,044	(458)	1,851,880	2,484,298	632,418	2,077,056	225,176
Total Expenses	325,475	371,171	45,696	345,909	20,434	3,580,774	4,347,151	766,377	3,858,555	277,781
NET OPERATING INCOME	(88,297)	(135,945)	47,648	(242,319)	154,022	(1,628,114)	(1,956,535)	328,421	858,130	(2,486,244)

**New Haven Parking Authority
Union Station Building
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,214,613	1,219,240	(4,627)	1,184,648	29,965
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	(50)	0	0	0	200	(200)	0	0
Total Revenue	110,419	110,890	(471)	99,693	10,726	1,214,613	1,219,440	(4,827)	1,184,648	29,965
EXPENSES										
Personnel:										
Managers-ST	3,841	5,468	1,627	6,718	2,876	52,705	59,893	7,188	51,149	(1,556)
Managers-OT	28	273	245	15	(13)	854	2,994	2,140	1,734	880
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	20,638	22,102	1,464	30,582	9,944	235,967	240,392	4,425	245,829	9,862
Maintenance-OT	2,581	1,767	(814)	0	(2,581)	22,436	19,224	(3,212)	27,398	4,962
Security-ST	18,310	19,177	867	35,725	17,415	181,249	210,011	28,762	236,029	54,780
Security-OT	1,844	1,151	(693)	0	(1,844)	10,603	12,603	2,000	6,458	(4,145)
Benefits	42,467	47,535	5,068	39,411	(3,056)	483,257	506,743	23,486	470,608	(12,648)
Total Personnel	89,710	97,473	7,763	112,452	22,742	987,071	1,051,860	64,789	1,039,205	52,134
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	24,111	30,220	6,109	30,397	6,286	333,999	384,720	50,721	369,640	35,641
Service Agreements	7,036	5,835	(1,201)	4,946	(2,090)	55,885	64,185	8,300	58,863	2,978
Professional Services	906	1,795	889	2,286	1,380	22,176	17,525	(4,651)	31,138	8,962
Repairs and Maintenance	21,881	26,769	4,888	2,720	(19,161)	158,763	174,459	15,696	145,999	(12,764)
Insurance	6,869	6,596	(273)	5,410	(1,458)	75,554	72,554	(3,000)	59,253	(16,301)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,191	1,001	(190)	1,059	(132)	11,794	12,164	370	11,966	172
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,055	7,080	6,025	3,688	2,633	58,261	82,530	24,269	65,286	7,025
Bank Fees	195	250	55	130	(65)	1,803	2,750	947	2,139	335
Contracted Snow Removal	0	0	0	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	41,176	41,512	336	51,269	10,093	435,603	456,627	21,024	417,294	(18,309)
Valet	0	0	0	0	0	0	0	0	0	0
Other	13,900	9,598	(4,302)	5,665	(8,235)	87,770	91,578	3,808	81,769	(6,001)
Total Operating	118,320	130,655	12,335	107,571	(10,749)	1,262,894	1,556,973	294,078	1,257,422	(5,473)
Total Expenses	208,030	228,128	20,098	220,023	11,993	2,249,965	2,608,833	358,867	2,296,626	46,661
NET OPERATING INCOME	(97,611)	(117,238)	19,627	(120,330)	22,719	(1,035,352)	(1,389,393)	354,040	(1,111,978)	76,626

**New Haven Parking Authority
Union Station Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	27,500	39,735	(12,235)	485	27,015	321,503	437,080	(115,576)	366,456	(44,952)
Transient	99,250	84,592	14,658	3,402	95,848	416,453	733,986	(317,533)	3,155,468	(2,739,015)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	10	10	0	10	0	90	110	(20)	180	(90)
Total Revenue	126,759	124,337	2,423	3,897	122,862	738,046	1,171,176	(433,129)	3,532,037	(2,793,990)
EXPENSES										
Personnel:										
Managers-ST	5,739	7,090	1,351	9,542	3,802	71,243	77,658	6,415	76,333	5,091
Managers-OT	61	354	293	35	(26)	1,633	3,882	2,249	2,886	1,253
Cashiers-ST	12,057	12,601	544	11,524	(532)	106,874	137,103	30,229	115,931	9,057
Cashiers-OT	3	756	753	0	(3)	169	8,227	8,059	9,341	9,172
Maintenance-ST	4,931	5,112	181	5,332	400	51,276	54,173	2,897	61,891	10,615
Maintenance-OT	272	386	114	0	(272)	3,281	4,197	916	1,395	(1,885)
Security-ST	13,936	15,160	1,224	10,661	(3,276)	157,949	164,948	6,999	139,448	(18,501)
Security-OT	1,320	910	(410)	0	(1,320)	13,426	9,898	(3,528)	8,236	(5,190)
Benefits	25,942	32,554	6,612	25,319	(622)	335,972	350,907	14,935	326,831	(9,140)
Total Personnel	64,263	74,923	10,660	62,413	(1,850)	741,823	810,993	69,170	742,294	471
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,826	7,000	174	8,006	1,180	80,734	89,600	8,866	83,507	2,774
Service Agreements	3,348	3,734	387	3,382	35	37,143	40,563	3,420	37,940	797
Professional Services	695	978	283	695	0	7,642	11,238	3,596	8,322	680
Repairs and Maintenance	2,096	6,617	4,521	1,135	(961)	20,134	47,787	27,653	32,841	12,707
Insurance	6,506	6,163	(343)	14,242	7,736	71,565	67,792	(3,773)	155,997	84,432
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	568	791	223	868	300	7,533	8,870	1,337	8,827	1,294
Tickets and Tags	118	275	157	9	(109)	2,779	3,025	246	2,615	(163)
Supplies	512	2,072	1,560	993	481	24,237	31,562	7,325	24,421	184
Bank Fees	987	8,400	7,413	2,180	1,193	18,270	92,400	74,130	101,012	82,742
Contracted Snow Removal	0	0	0	0	0	9,275	180,000	170,725	5,326	(3,949)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	30,393	31,300	907	29,943	(450)	301,552	344,298	42,746	337,277	35,725
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,134	790	(344)	2,019	886	8,122	10,190	2,068	21,548	13,426
Total Operating	53,182	68,120	14,937	63,473	10,290	588,985	927,325	338,340	819,634	230,649
Total Expenses	117,445	143,043	25,598	125,886	8,441	1,330,808	1,738,318	407,510	1,561,928	231,120
NET OPERATING INCOME	9,314	(18,706)	28,020	(121,989)	131,303	(592,762)	(567,143)	(25,619)	1,970,108	(2,562,870)

**New Haven Parking Authority
Unrestricted Facilities
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	703,181	689,500	13,681	635,601	67,580	7,192,260	7,584,498	(392,238)	7,752,874	(560,614)
Transient	99,502	57,458	42,044	10,571	88,930	686,120	369,389	316,731	1,607,163	(921,043)
Validations	16,170	10,398	5,772	6,097	10,073	131,009	72,818	58,191	280,810	(149,800)
Rent	6,950	7,425	(475)	7,475	(525)	81,034	81,675	(641)	82,225	(1,191)
Admin Fees-NHPA	218,711	216,481	2,230	210,825	7,886	2,264,455	2,381,290	(116,835)	2,225,856	38,599
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,315	2,640	(325)	2,615	(300)	27,664	30,370	(2,706)	23,265	4,399
Total Revenue	1,046,828	983,902	62,926	873,184	173,644	10,382,542	10,520,040	(137,498)	11,972,192	(1,589,650)
EXPENSES										
Personnel:										
Managers-ST	110,619	118,989	8,370	121,602	10,983	1,247,470	1,332,866	85,396	1,282,305	34,836
Managers-OT	1,524	1,708	184	306	(1,218)	20,695	19,099	(1,596)	18,855	(1,840)
Cashiers-ST	24,714	30,097	5,383	26,728	2,014	274,456	335,802	61,346	317,484	43,028
Cashiers-OT	97	1,806	1,709	0	(97)	4,748	20,147	15,399	29,269	24,522
Maintenance-ST	19,220	22,110	2,890	23,382	4,162	206,866	235,057	28,191	237,646	30,780
Maintenance-OT	1,299	1,564	265	0	(1,299)	14,223	17,024	2,801	5,580	(8,643)
Security-ST	40,132	43,819	3,687	44,586	4,454	461,223	476,395	15,172	456,953	(4,270)
Security-OT	2,618	2,382	(236)	0	(2,618)	23,812	25,904	2,092	18,278	(5,535)
Benefits	129,661	151,062	21,401	139,930	10,269	1,561,090	1,625,787	64,697	1,510,612	(50,477)
Total Personnel	329,884	373,537	43,653	356,534	26,650	3,814,583	4,088,081	273,498	3,876,983	62,400
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	43,826	54,295	10,469	41,695	(2,131)	564,900	645,275	80,375	582,691	17,791
Service Agreements	15,767	18,849	3,082	14,962	(805)	169,081	205,540	36,459	160,944	(8,137)
Professional Services	27,933	24,427	(3,506)	20,863	(7,070)	307,025	257,752	(49,273)	229,510	(77,515)
Repairs and Maintenance	14,047	19,570	5,523	7,191	(6,856)	135,086	214,920	79,834	188,119	53,034
Insurance	44,512	41,429	(3,083)	37,531	(6,981)	489,627	455,714	(33,912)	411,660	(77,967)
Rent (land and building)	94,849	95,167	318	94,158	(691)	1,042,915	1,046,837	3,922	1,035,141	(7,774)
Uniforms	1,637	2,223	586	2,495	858	22,187	25,356	3,169	25,988	3,801
Tickets and Tags	336	1,052	716	170	(166)	7,368	11,572	4,204	7,619	251
Supplies	3,807	8,701	4,894	5,850	2,043	84,026	119,891	35,865	97,114	13,088
Bank Fees	10,426	13,744	3,318	5,225	(5,201)	118,751	151,184	32,433	190,513	71,762
Contracted Snow Removal	0	0	0	0	0	31,475	94,000	62,525	4,582	(26,893)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	98,310	98,312	2	87,219	(11,091)	1,026,288	1,081,435	55,147	990,963	(35,325)
Valet	0	0	0	0	0	0	0	0	0	0
Other	5,832	8,123	2,291	2,084	(3,749)	58,044	120,088	62,044	69,388	11,344
Total Operating	361,281	385,892	24,611	319,442	(41,839)	4,056,771	4,429,564	372,793	3,994,231	(62,540)
Total Expenses	691,166	759,429	68,263	675,976	(15,189)	7,871,354	8,517,645	646,291	7,871,215	(140)
NET OPERATING INCOME	355,663	224,473	131,190	197,208	158,455	2,511,188	2,002,395	508,793	4,100,978	(1,589,790)

**New Haven Parking Authority
Administration
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	218,711	216,481	2,230	210,825	7,886	2,264,455	2,381,290	(116,835)	2,225,856	38,599
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
Total Revenue	218,711	216,481	2,230	210,825	7,886	2,264,455	2,381,290	(116,835)	2,226,007	38,448
EXPENSES										
Personnel:										
Managers-ST	95,622	105,582	9,960	101,580	5,958	1,111,698	1,186,948	75,250	1,122,472	10,773
Managers-OT	1,308	1,037	(271)	239	(1,070)	15,625	11,802	(3,823)	11,723	(3,902)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,572	1,444	(128)	1,287	(286)	15,161	15,715	554	15,780	619
Maintenance-OT	114	0	(114)	0	(114)	1,095	0	(1,095)	834	(261)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	41,329	46,627	5,298	41,411	83	496,173	505,785	9,612	448,876	(47,297)
Total Personnel	139,945	154,690	14,745	144,516	4,571	1,639,753	1,720,250	80,497	1,599,685	(40,068)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,876	9,200	2,324	8,952	2,076	86,903	103,500	16,597	92,246	5,343
Service Agreements	3,574	6,425	2,851	2,906	(668)	34,947	70,444	35,497	31,331	(3,616)
Professional Services	26,091	15,451	(10,640)	11,282	(14,809)	213,815	162,856	(50,959)	145,609	(68,206)
Repairs and Maintenance	197	200	3	0	(197)	9,135	2,200	(6,935)	9,656	522
Insurance	3,085	4,743	1,658	4,543	1,458	33,940	52,173	18,233	49,689	15,749
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	40	53	13	59	19	542	709	167	596	54
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	(40)	2,370	2,410	1,307	1,347	11,020	23,070	12,050	26,490	15,470
Bank Fees	2,100	1,400	(700)	3,169	1,069	26,370	15,400	(10,970)	50,362	23,992
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,536	5,878	3,342	1,984	(553)	26,508	74,793	48,285	38,357	11,849
Total Operating	44,460	45,720	1,260	34,203	(10,258)	443,180	505,145	61,965	444,336	1,156
Total Expenses	184,405	200,410	16,005	178,719	(5,686)	2,082,933	2,225,395	142,462	2,044,021	(38,912)
NET OPERATING INCOME	34,306	16,071	18,235	32,106	2,200	181,522	155,895	25,627	181,986	(464)

New Haven Parking Authority
Management Locations
For the Eleven Months Ending May 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	12,705	12,705	0	12,705	0
Total Revenue	1,155	1,155	0	1,155	0	12,705	12,705	0	12,705	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	649	363	(286)	524	(125)	6,966	3,988	(2,978)	6,797	(169)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	649	363	(286)	524	(125)	6,966	3,988	(2,978)	6,797	(169)
Total Expenses	649	363	(286)	524	(125)	6,966	3,988	(2,978)	6,797	(169)
NET OPERATING INCOME	506	792	(286)	631	(125)	5,739	8,717	(2,978)	5,908	(169)

**New Haven Parking Authority
Crown Street Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	114,856	126,150	(11,294)	113,600	1,256	1,251,994	1,387,650	(135,656)	1,462,777	(210,784)
Transient	45,632	20,155	25,477	4,116	41,517	282,202	126,373	155,829	637,281	(355,079)
Validations	6,767	1,928	4,839	58	6,709	32,345	17,176	15,169	120,811	(88,466)
Rent	25	25	0	25	0	275	275	0	275	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	20	0	20	0	20
Total Revenue	167,280	148,258	19,022	117,798	49,482	1,566,835	1,531,474	35,361	2,221,144	(654,309)
EXPENSES										
Personnel:										
Managers-ST	5,603	4,671	(932)	7,762	2,159	52,415	51,163	(1,252)	60,476	8,061
Managers-OT	93	234	141	24	(69)	2,140	2,559	419	2,887	748
Cashiers-ST	6,906	11,318	4,412	9,841	2,936	85,850	123,145	37,295	109,069	23,219
Cashiers-OT	0	679	679	0	0	2,088	7,387	5,299	11,769	9,681
Maintenance-ST	5,339	5,646	307	6,154	815	58,796	60,275	1,479	65,475	6,679
Maintenance-OT	187	433	246	0	(187)	3,226	4,711	1,485	1,940	(1,286)
Security-ST	16,453	18,237	1,784	21,393	4,940	176,558	198,594	22,036	193,327	16,770
Security-OT	793	1,094	301	0	(793)	9,463	11,915	2,452	8,326	(1,137)
Benefits	31,841	37,184	5,343	30,416	(1,424)	381,763	399,458	17,695	390,124	8,360
Total Personnel	67,214	79,496	12,282	75,591	8,377	772,298	859,207	86,909	843,394	71,096
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,656	9,300	1,644	8,807	1,151	108,058	106,345	(1,713)	98,652	(9,406)
Service Agreements	3,465	3,515	50	3,382	(83)	37,684	38,301	617	36,616	(1,068)
Professional Services	(1,046)	3,368	4,414	2,500	3,546	25,494	37,288	11,794	27,639	2,145
Repairs and Maintenance	4,311	6,477	2,166	7	(4,303)	42,474	71,247	28,773	52,178	9,703
Insurance	8,088	7,435	(652)	8,588	500	88,964	81,787	(7,177)	94,151	5,187
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	641	870	229	963	321	8,450	9,781	1,331	10,062	1,613
Tickets and Tags	108	305	197	0	(108)	2,671	3,355	684	2,784	113
Supplies	296	1,572	1,276	835	539	12,104	19,542	7,438	9,296	(2,808)
Bank Fees	3,145	4,800	1,655	963	(2,182)	36,869	52,800	15,931	55,448	18,579
Contracted Snow Removal	0	0	0	0	0	0	11,500	11,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	31,368	32,985	1,617	30,233	(1,135)	331,389	362,830	31,441	343,764	12,375
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,102	715	(387)	30	(1,072)	9,937	13,565	3,628	9,595	(342)
Total Operating	59,133	71,342	12,208	56,308	(2,825)	704,096	808,340	104,245	740,186	36,090
Total Expenses	126,347	150,838	24,491	131,899	5,552	1,476,394	1,667,547	191,154	1,583,580	107,186
NET OPERATING INCOME	40,932	(2,580)	43,512	(14,101)	55,034	90,442	(136,073)	226,515	637,564	(547,122)

**New Haven Parking Authority
Granite Square Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	47,602	50,069	(2,468)	52,622	(5,021)	530,330	550,759	(20,429)	569,288	(38,958)
Transient	2,085	579	1,506	35	2,051	15,097	3,995	11,102	22,498	(7,401)
Validations	0	0	0	0	0	0	0	0	308	(308)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	49,687	50,648	(961)	52,657	(2,970)	545,427	554,754	(9,327)	592,094	(46,667)
EXPENSES										
Personnel:										
Managers-ST	399	810	411	683	284	4,011	8,873	4,862	5,939	1,928
Managers-OT	9	41	32	5	(4)	195	444	249	264	69
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,299	1,495	196	1,570	271	14,311	15,610	1,299	14,600	289
Maintenance-OT	93	109	16	0	(93)	995	1,187	192	249	(746)
Security-ST	498	605	107	360	(137)	6,099	6,540	442	7,673	1,575
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	1,981	2,288	307	1,908	(73)	24,200	24,119	(81)	23,391	(809)
Total Personnel	4,278	5,348	1,070	4,526	248	49,862	56,773	6,911	52,268	2,406
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,345	3,045	700	3,188	843	29,883	38,695	8,812	36,743	6,860
Service Agreements	832	878	46	809	(23)	8,706	9,553	847	9,082	376
Professional Services	0	200	200	29	29	1,015	2,200	1,185	1,249	234
Repairs and Maintenance	90	1,502	1,412	1	(89)	6,692	16,522	9,830	15,015	8,323
Insurance	4,250	4,173	(78)	3,621	(628)	46,745	45,904	(841)	39,832	(6,913)
Rent (land and building)	40,432	40,750	318	39,756	(676)	444,751	448,250	3,499	437,317	(7,434)
Uniforms	23	33	10	47	24	313	411	98	478	165
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	180	360	180	368	188	3,775	5,610	1,835	4,839	1,064
Bank Fees	449	640	191	194	(254)	5,350	7,040	1,690	6,602	1,251
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,770	4,054	284	3,912	142	39,692	44,598	4,906	39,377	(315)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	(10)	(10)	1,042	1,500	458	50	(992)
Total Operating	52,370	55,635	3,265	51,915	(455)	587,964	620,283	32,318	590,583	2,619
Total Expenses	56,649	60,983	4,335	56,442	(207)	637,827	677,056	39,229	642,851	5,024
NET OPERATING INCOME	(6,962)	(10,335)	3,374	(3,785)	(3,177)	(92,400)	(122,302)	29,902	(50,757)	(41,642)

**New Haven Parking Authority
Orange & Elm Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	4,268	4,583	(315)	1,217	3,051	39,365	38,280	1,085	82,318	(42,953)
Validations	542	352	190	135	406	2,296	3,115	(819)	6,878	(4,582)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	4,810	4,935	(125)	1,352	3,457	41,661	41,395	266	89,196	(47,535)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	373	487	114	461	89	4,407	5,018	611	4,563	156
Maintenance-OT	20	34	14	0	(20)	201	372	171	90	(111)
Security-ST	75	67	(8)	(10)	(85)	1,300	725	(575)	893	(407)
Security-OT	0	0	0	0	0	8	0	(8)	17	9
Benefits	454	522	68	382	(71)	5,396	5,409	13	4,851	(545)
Total Personnel	921	1,110	189	833	(88)	11,312	11,524	212	10,414	(898)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	399	475	76	421	22	4,577	5,190	613	4,206	(371)
Service Agreements	721	681	(40)	681	(40)	7,533	7,309	(224)	7,309	(223)
Professional Services	1	0	(1)	1	0	14	0	(14)	14	0
Repairs and Maintenance	67	325	258	1	(66)	391	3,575	3,184	465	74
Insurance	207	180	(27)	327	120	2,276	1,977	(299)	3,600	1,323
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	7	9	2	12	5	93	118	25	118	25
Tickets and Tags	0	27	27	0	0	45	297	252	358	313
Supplies	120	215	95	269	149	1,651	3,565	1,914	2,126	475
Bank Fees	428	560	132	65	(363)	3,975	6,160	2,185	6,678	2,702
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	903	972	69	862	(41)	8,844	10,689	1,845	9,630	786
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,853	3,444	590	2,638	(215)	29,401	38,881	9,480	34,504	5,104
Total Expenses	3,774	4,554	779	3,471	(303)	40,712	50,405	9,692	44,918	4,206
NET OPERATING INCOME	1,035	382	654	(2,119)	3,155	949	(9,010)	9,959	44,278	(43,329)

New Haven Parking Authority
Orchard & Sherman Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	59,197	59,091	107	58,218	980	651,171	649,999	1,172	640,394	10,778
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	59,197	59,091	107	58,218	980	651,171	649,999	1,172	640,394	10,778
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	399	487	88	462	63	4,450	5,018	568	4,665	216
Maintenance-OT	20	34	14	0	(20)	199	372	173	90	(109)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	415	459	44	341	(74)	4,664	4,749	85	4,193	(471)
Total Personnel	834	980	146	803	(31)	9,312	10,139	827	8,949	(364)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,758	2,800	1,042	2,680	922	22,632	32,050	9,418	29,486	6,855
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	90	118	28	1	(89)	588	1,298	710	354	(234)
Insurance	2,941	2,404	(537)	1,844	(1,098)	32,356	26,444	(5,912)	20,281	(12,075)
Rent (land and building)	8,280	8,280	0	8,280	0	91,080	91,080	0	91,080	0
Uniforms	6	8	2	10	4	79	107	28	96	16
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	120	205	85	269	149	6,120	8,695	2,575	9,251	3,131
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	15,738	48,000	32,263	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,425	1,302	(124)	921	(504)	15,405	14,317	(1,089)	11,753	(3,652)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	14,619	15,117	497	14,003	(616)	183,997	221,991	37,994	164,591	(19,406)
Total Expenses	15,453	16,097	643	14,807	(647)	193,309	232,130	38,820	173,540	(19,769)
NET OPERATING INCOME	43,744	42,994	750	43,411	333	457,862	417,870	39,993	466,854	(8,991)

**New Haven Parking Authority
Residential Lots
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,185	12,395	(210)	10,516	1,669	134,934	136,345	(1,411)	133,683	1,251
Transient	5,522	770	4,752	187	5,334	35,916	6,606	29,310	33,529	2,387
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	17,707	13,165	4,542	10,703	7,003	170,850	142,951	27,899	167,212	3,638
EXPENSES										
Personnel:										
Managers-ST	480	271	(209)	741	261	4,952	2,967	(1,985)	6,017	1,066
Managers-OT	2	14	12	7	5	409	149	(260)	363	(46)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	399	487	88	462	63	4,450	5,018	568	4,628	179
Maintenance-OT	20	34	14	0	(20)	358	372	14	90	(268)
Security-ST	689	773	84	948	259	8,210	8,354	144	10,233	2,023
Security-OT	0	0	0	0	0	72	0	(72)	194	122
Benefits	891	1,587	696	1,367	476	15,068	16,974	1,906	15,528	460
Total Personnel	2,481	3,166	685	3,526	1,045	33,518	33,834	316	37,231	3,713
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	874	900	26	721	(154)	10,601	11,550	949	10,431	(170)
Service Agreements	13	10	(3)	10	(3)	123	110	(13)	50	(73)
Professional Services	0	140	140	0	0	1,057	1,540	483	1,126	69
Repairs and Maintenance	90	243	153	1	(89)	2,037	2,673	636	2,257	220
Insurance	688	591	(97)	600	(87)	7,565	6,496	(1,068)	6,603	(962)
Rent (land and building)	1,119	1,119	0	1,104	(15)	11,886	12,309	423	11,546	(339)
Uniforms	28	38	10	30	2	383	437	54	309	(74)
Tickets and Tags	36	42	6	34	(2)	400	462	62	401	0
Supplies	120	425	305	419	299	6,649	6,075	(574)	8,380	1,730
Bank Fees	1,235	1,200	(35)	(161)	(1,396)	11,303	13,200	1,897	13,233	1,931
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,882	1,822	(60)	2,502	620	20,328	20,044	(284)	21,141	813
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	550	550	0	0
Total Operating	6,084	6,580	496	5,260	(825)	72,330	75,446	3,116	75,477	3,146
Total Expenses	8,566	9,746	1,180	8,786	220	105,849	109,280	3,431	112,708	6,859
NET OPERATING INCOME	9,141	3,419	5,722	1,918	7,223	65,002	33,671	31,331	54,504	10,497

**New Haven Parking Authority
Sherman & Tyler Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,742	60,632	109	59,736	1,005	668,158	666,956	1,203	657,100	11,059
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,742	60,632	109	59,736	1,005	668,158	666,956	1,203	657,100	11,059
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	399	487	88	462	63	4,450	5,018	568	4,665	216
Maintenance-OT	20	34	14	0	(20)	199	372	173	90	(109)
Security-ST	0	168	168	0	0	0	1,817	1,817	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	410	694	284	341	(69)	4,612	7,210	2,598	4,114	(498)
Total Personnel	829	1,383	554	803	(26)	9,261	14,417	5,156	8,870	(391)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	392	475	83	363	(28)	4,103	4,575	472	4,082	(21)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	778	118	(660)	1	(777)	3,408	1,298	(2,110)	2,047	(1,360)
Insurance	3,022	2,473	(549)	474	(2,549)	33,247	27,205	(6,042)	5,210	(28,037)
Rent (land and building)	8,496	8,496	0	8,496	0	93,456	93,456	0	93,456	0
Uniforms	6	8	2	10	4	79	107	28	96	16
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	120	205	85	264	144	6,120	8,695	2,575	5,716	(404)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	15,738	0	(15,738)	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,461	1,443	(18)	468	(993)	16,465	15,876	(589)	6,174	(10,291)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	14,274	13,218	(1,056)	10,075	(4,199)	172,615	151,212	(21,404)	119,072	(53,544)
Total Expenses	15,103	14,601	(502)	10,878	(4,225)	181,876	165,629	(16,247)	127,941	(53,935)
NET OPERATING INCOME	45,638	46,031	(393)	48,858	(3,220)	486,283	501,327	(15,044)	529,158	(42,876)

New Haven Parking Authority
State/Fair and State/Chapel
For the Eleven Months Ending May 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	11,997	9,867	2,130	9,012	2,985	107,093	108,537	(1,444)	119,105	(12,012)
Transient	5,756	657	5,099	69	5,687	26,985	5,585	21,400	32,265	(5,280)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	17,753	10,524	7,229	9,081	8,672	134,078	114,122	19,956	151,370	(17,292)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	133	159	26	158	26	1,665	1,733	68	1,732	68
Maintenance-OT	7	12	5	0	(7)	76	140	64	33	(42)
Security-ST	0	252	252	0	0	0	2,724	2,724	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	116	514	398	359	244	1,352	5,416	4,064	1,710	359
Total Personnel	256	937	681	518	262	3,092	10,013	6,921	3,476	384
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,076	2,200	1,124	2,553	1,477	15,472	25,100	9,628	21,325	5,852
Service Agreements	0	0	0	0	0	250	0	(250)	0	(250)
Professional Services	0	30	30	0	0	215	330	115	304	89
Repairs and Maintenance	0	0	0	0	0	54	0	(54)	30	(24)
Insurance	526	437	(90)	387	(139)	5,790	4,804	(985)	4,262	(1,528)
Rent (land and building)	7,500	7,500	0	7,500	0	82,500	82,500	0	82,500	0
Uniforms	10	14	4	5	(5)	140	160	20	45	(95)
Tickets and Tags	20	18	(2)	18	(1)	216	198	(18)	201	(15)
Supplies	130	150	20	150	20	1,779	1,650	(129)	1,675	(103)
Bank Fees	50	64	14	(149)	(199)	356	704	348	536	180
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	441	503	62	382	(59)	3,960	5,528	1,568	3,172	(788)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,753	10,915	1,162	10,847	1,094	110,731	120,974	10,243	114,049	3,318
Total Expenses	10,009	11,852	1,843	11,365	1,356	113,823	130,987	17,164	117,525	3,702
NET OPERATING INCOME	7,744	(1,328)	9,072	(2,284)	10,028	20,255	(16,865)	37,120	33,845	(13,590)

New Haven Parking Authority
State & George Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	440,000	440,000	0	440,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(4,218)	4,218
Total Revenue	40,000	40,000	0	40,000	0	440,000	440,000	0	435,782	4,218
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	2,506	0	(2,506)	588	(1,918)
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	1,982	1,613	(369)	1,017	(964)	21,799	17,741	(4,058)	11,192	(10,607)
Rent (land and building)	20,000	20,000	0	20,000	0	220,000	220,000	0	220,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	707	500	(207)	332	(375)	7,581	5,496	(2,085)	3,484	(4,097)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	22,689	22,113	(576)	21,349	(1,339)	251,886	243,238	(8,648)	235,264	(16,622)
Total Expenses	22,689	22,113	(576)	21,349	(1,339)	251,886	243,238	(8,648)	235,264	(16,622)
NET OPERATING INCOME	17,311	17,888	(576)	18,651	(1,339)	188,114	196,763	(8,648)	200,518	(12,403)

**New Haven Parking Authority
State Street Lots
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	7,915	13,500	(5,585)	10,015	(2,100)	74,573	148,500	(73,928)	140,136	(65,564)
Transient	392	0	392	0	392	2,308	0	2,308	27,839	(25,531)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	8,307	13,500	(5,193)	10,015	(1,708)	76,881	148,500	(71,619)	167,976	(91,095)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	18	18	201	0	(201)	27,304	27,102
Cashiers-OT	0	0	0	0	0	0	0	0	1,318	1,318
Maintenance-ST	399	487	88	462	63	4,450	5,018	568	4,846	397
Maintenance-OT	20	34	14	0	(20)	212	372	160	90	(122)
Security-ST	610	538	(72)	969	359	6,943	5,988	(955)	9,461	2,519
Security-OT	0	0	0	0	0	64	0	(64)	177	113
Benefits	846	959	113	962	116	10,720	10,073	(647)	15,828	5,109
Total Personnel	1,875	2,018	143	2,411	537	22,589	21,451	(1,138)	59,025	36,436
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	943	1,100	157	1,626	683	12,563	12,500	(63)	13,514	951
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	90	268	178	0	(89)	2,206	2,948	742	546	(1,659)
Insurance	698	589	(109)	590	(107)	7,678	6,478	(1,200)	6,495	(1,182)
Rent (land and building)	3,672	3,672	0	3,672	0	40,392	40,392	0	40,392	0
Uniforms	12	16	4	22	9	168	195	27	225	57
Tickets and Tags	33	316	283	88	56	361	3,476	3,115	978	618
Supplies	182	315	133	75	(107)	2,146	4,865	2,719	2,345	200
Bank Fees	163	200	37	109	(54)	1,503	2,200	697	1,771	268
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,280	1,169	(111)	2,040	760	11,904	12,863	959	22,387	10,483
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	275	275	33	33
Total Operating	7,073	7,670	597	8,223	1,150	79,168	86,192	7,024	88,687	9,519
Total Expenses	8,948	9,688	740	10,634	1,886	101,758	107,643	5,885	147,712	45,955
NET OPERATING INCOME	(641)	3,812	(4,453)	(619)	(21)	(24,877)	40,857	(65,734)	20,263	(45,140)

**New Haven Parking Authority
State & Trumbull Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	2,160	5,760	(3,600)	1,170	990	18,635	63,360	(44,725)	60,520	(41,885)
Transient	2,874	0	2,874	0	2,874	15,620	0	15,620	0	15,620
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	40	(40)
Total Revenue	5,034	5,760	(726)	1,170	3,864	34,254	63,360	(29,106)	60,560	(26,305)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	66	80	14	79	13	824	868	44	866	42
Maintenance-OT	4	6	2	0	(4)	54	67	13	17	(37)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	31	315	284	15	(16)	354	3,324	2,970	276	(78)
Total Personnel	101	401	300	94	(6)	1,231	4,259	3,028	1,158	(73)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	517	625	108	454	(62)	5,190	5,925	735	5,209	19
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	224	(64)	3,165	2,595	(570)	2,460	(705)
Rent (land and building)	1,350	1,350	0	1,350	0	14,850	14,850	0	14,850	0
Uniforms	1	1	0	2	0	14	15	1	17	3
Tickets and Tags	10	9	(1)	9	(1)	108	99	(9)	100	(8)
Supplies	65	75	10	65	0	2,081	825	(1,256)	715	(1,366)
Bank Fees	50	0	(50)	0	(50)	270	0	(270)	0	(270)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	214	219	5	132	(82)	2,460	2,411	(49)	1,738	(722)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,494	2,515	21	2,236	(259)	28,848	26,720	(2,128)	26,436	(2,412)
Total Expenses	2,595	2,916	321	2,330	(265)	30,079	30,979	900	27,594	(2,485)
NET OPERATING INCOME	2,439	2,844	(405)	(1,160)	3,599	4,175	32,381	(28,206)	32,965	(28,790)

**New Haven Parking Authority
State & Wall Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	10,743	15,620	(4,877)	11,440	(697)	110,807	171,820	(61,013)	164,525	(53,718)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	10,743	15,620	(4,877)	11,440	(697)	110,807	171,820	(61,013)	164,525	(53,718)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	147	178	31	171	24	1,645	1,845	200	1,721	76
Maintenance-OT	7	13	6	0	(7)	80	141	61	29	(51)
Security-ST	499	1,278	779	1,008	509	5,917	13,811	7,894	8,380	2,463
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	519	1,746	1,227	683	164	6,890	18,356	11,466	7,593	703
Total Personnel	1,172	3,215	2,043	1,862	690	14,585	34,153	19,568	17,875	3,290
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	225	275	50	248	23	2,884	3,125	241	2,768	(116)
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	84	350	266	1	(83)	1,098	3,850	2,752	7,705	6,607
Insurance	814	692	(123)	549	(265)	8,956	7,607	(1,349)	6,042	(2,914)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	28	35	7	14	(13)	374	392	18	146	(228)
Tickets and Tags	19	19	0	18	(1)	212	209	(3)	200	(11)
Supplies	120	165	45	259	139	2,765	1,815	(950)	1,777	(988)
Bank Fees	289	240	(49)	175	(114)	2,448	2,640	192	2,933	485
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,040	1,426	386	1,551	511	10,319	15,685	5,366	10,792	473
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
Total Operating	2,618	3,201	584	2,815	197	30,557	37,323	6,766	34,147	3,590
Total Expenses	3,790	6,416	2,627	4,677	887	45,142	71,476	26,334	52,022	6,880
NET OPERATING INCOME	6,954	9,204	(2,250)	6,763	191	65,665	100,344	(34,680)	112,503	(46,838)

**New Haven Parking Authority
Temple Medical Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	94,301	77,777	16,524	63,277	31,024	828,825	855,543	(26,718)	900,123	(71,298)
Transient	8,560	6,253	2,307	30	8,530	77,323	39,933	37,390	170,711	(93,387)
Validations	1,502	3,057	(1,555)	8	1,494	15,061	19,352	(4,291)	48,739	(33,679)
Rent	1,250	1,775	(525)	1,775	(525)	18,334	19,525	(1,191)	19,525	(1,191)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	105,613	88,862	16,751	65,090	40,524	939,543	934,353	5,189	1,139,097	(199,555)
EXPENSES										
Personnel:										
Managers-ST	2,100	2,029	(71)	2,574	475	18,271	21,944	3,673	21,180	2,910
Managers-OT	28	101	73	7	(21)	538	1,098	560	884	347
Cashiers-ST	6,340	6,647	307	5,208	(1,133)	64,765	71,832	7,067	62,063	(2,703)
Cashiers-OT	16	399	383	0	(16)	337	4,311	3,975	2,374	2,037
Maintenance-ST	3,739	2,814	(925)	3,941	203	31,852	29,950	(1,902)	33,418	1,565
Maintenance-OT	498	216	(282)	0	(498)	3,201	2,341	(860)	910	(2,291)
Security-ST	5,762	5,731	(31)	3,576	(2,185)	60,847	61,935	1,088	54,410	(6,437)
Security-OT	0	344	344	0	0	2,949	3,718	769	2,293	(656)
Benefits	15,920	18,450	2,530	20,230	4,311	183,664	197,447	13,783	174,003	(9,661)
Total Personnel	34,401	36,731	2,330	35,537	1,136	366,424	394,576	28,152	351,535	(14,890)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	4,812	5,850	1,038	2,749	(2,063)	60,038	66,870	6,832	59,837	(201)
Service Agreements	2,265	2,394	129	2,385	120	25,761	25,928	167	25,318	(443)
Professional Services	1,743	2,349	606	3,344	1,601	20,439	21,039	600	22,032	1,593
Repairs and Maintenance	1,266	2,612	1,326	6,126	4,841	13,088	28,382	15,314	24,864	11,796
Insurance	4,718	4,206	(512)	3,749	(969)	51,903	46,267	(5,636)	41,097	(10,806)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	255	347	92	392	137	3,687	3,921	234	4,350	663
Tickets and Tags	108	56	(52)	0	(108)	916	616	(300)	667	(250)
Supplies	246	822	576	640	394	7,817	9,292	1,475	7,342	(475)
Bank Fees	664	1,440	776	215	(450)	8,505	15,840	7,335	14,566	6,061
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	15,968	15,374	(594)	12,143	(3,825)	159,006	169,114	10,108	144,819	(14,187)
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,108	715	(393)	40	(1,068)	8,398	11,565	3,167	9,351	952
Total Operating	33,173	36,165	2,992	31,783	(1,390)	369,538	398,834	39,296	354,242	(5,296)
Total Expenses	67,575	72,896	5,321	67,320	(254)	725,962	793,410	67,447	705,777	(20,186)
NET OPERATING INCOME	38,038	15,966	22,073	(2,231)	40,269	213,580	140,943	72,637	433,321	(219,740)

**New Haven Parking Authority
Temple Street Garage
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	222,079	199,234	22,845	186,163	35,916	2,162,285	2,191,574	(29,289)	2,245,873	(83,588)
Transient	24,412	24,461	(49)	4,918	19,495	191,304	148,617	42,687	600,723	(409,419)
Validations	7,359	5,061	2,298	5,896	1,463	81,308	33,175	48,133	104,074	(22,765)
Rent	5,675	5,625	50	5,675	0	62,425	61,875	550	62,425	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	20	0	20	0	20
Total Revenue	259,525	234,381	25,144	202,652	56,874	2,497,342	2,435,241	62,101	3,013,094	(515,753)
EXPENSES										
Personnel:										
Managers-ST	6,416	5,626	(790)	8,262	1,845	56,123	60,971	4,848	66,221	10,098
Managers-OT	84	281	197	24	(60)	1,788	3,047	1,259	2,734	945
Cashiers-ST	11,468	12,132	664	11,661	193	123,641	140,825	17,185	119,049	(4,592)
Cashiers-OT	81	728	647	0	(81)	2,323	8,449	6,126	13,632	11,308
Maintenance-ST	4,799	7,681	2,882	7,540	2,740	58,697	82,126	23,429	78,927	20,230
Maintenance-OT	281	592	311	0	(281)	4,232	6,436	2,204	1,085	(3,148)
Security-ST	15,049	15,733	684	15,704	655	189,474	171,184	(18,290)	164,625	(24,849)
Security-OT	1,825	944	(881)	0	(1,825)	11,099	10,271	(828)	6,814	(4,285)
Benefits	34,388	39,142	4,754	40,889	6,501	419,426	421,418	1,992	412,596	(6,830)
Total Personnel	74,392	82,859	8,467	84,080	9,688	866,804	904,727	37,923	865,682	(1,122)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	13,984	15,800	1,816	6,932	(7,052)	178,825	202,600	23,775	182,202	3,378
Service Agreements	4,625	4,674	49	4,516	(109)	50,706	50,973	267	48,314	(2,392)
Professional Services	836	2,556	1,720	3,398	2,563	38,680	28,836	(9,844)	25,896	(12,784)
Repairs and Maintenance	6,966	7,057	91	1,054	(5,912)	52,552	77,627	25,075	72,992	20,440
Insurance	12,225	10,849	(1,376)	10,363	(1,863)	134,479	119,341	(15,138)	113,557	(20,922)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	572	781	209	915	343	7,762	8,886	1,124	9,305	1,543
Tickets and Tags	2	260	258	2	0	2,439	2,860	421	1,919	(520)
Supplies	2,150	1,822	(328)	931	(1,218)	19,974	26,192	6,218	17,072	(2,902)
Bank Fees	1,854	3,200	1,346	646	(1,209)	21,801	35,200	13,399	38,223	16,422
Contracted Snow Removal	0	0	0	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	36,166	35,290	(876)	29,605	(6,561)	381,522	388,189	6,667	356,136	(25,386)
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,095	740	(355)	40	(1,055)	10,791	13,840	3,049	10,014	(777)
Total Operating	80,474	83,029	2,555	58,402	(22,073)	899,530	989,044	89,514	875,630	(23,900)
Total Expenses	154,866	165,888	11,022	142,481	(12,384)	1,766,334	1,893,771	127,437	1,741,311	(25,022)
NET OPERATING INCOME	104,659	68,493	36,167	60,170	44,489	731,008	541,470	189,538	1,271,783	(540,775)

New Haven Parking Authority
Tower Lane Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	1,188	(1,188)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	1	1
Total Personnel	0	0	0	0	0	0	0	0	1	1
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	11	11
Supplies	0	0	0	0	0	0	0	0	65	65
Bank Fees	0	0	0	0	0	0	0	0	161	161
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	70	70
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(18)	(18)
Total Operating	0	0	0	0	0	0	0	0	774	774
Total Expenses	0	0	0	0	0	0	0	0	775	775
NET OPERATING INCOME	0	0	0	0	0	0	0	0	412	(412)

**New Haven Parking Authority
Under Air Rights Lot
For the Eleven Months Ending May 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,405	0	19,833	(428)	213,455	213,455	0	218,163	(4,708)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,160	1,485	(325)	1,460	(300)	14,919	17,665	(2,746)	14,588	332
Total Revenue	20,565	20,890	(325)	21,293	(728)	228,374	231,120	(2,746)	232,751	(4,376)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	158	178	20	171	13	1,709	1,845	136	1,758	49
Maintenance-OT	8	13	5	0	(8)	95	141	46	33	(62)
Security-ST	498	437	(61)	637	139	5,876	4,723	(1,153)	7,950	2,074
Security-OT	0	0	0	0	0	52	0	(52)	152	100
Benefits	521	575	54	623	102	6,810	6,049	(761)	7,529	719
Total Personnel	1,185	1,203	18	1,432	247	14,542	12,758	(1,784)	17,422	2,880
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,989	2,250	281	2,000	31	23,171	27,250	4,079	21,504	(1,667)
Service Agreements	272	272	0	272	0	2,997	2,922	(75)	2,924	(73)
Professional Services	308	333	25	308	0	3,667	3,663	(4)	3,717	50
Repairs and Maintenance	0	300	300	0	0	800	3,300	2,500	0	(800)
Insurance	979	809	(170)	654	(325)	10,764	8,895	(1,869)	7,189	(3,575)
Rent (land and building)	4,000	4,000	0	4,000	0	44,000	44,000	0	44,000	0
Uniforms	8	10	2	14	7	103	117	14	146	43
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,036	892	(144)	1,612	576	10,447	9,808	(639)	9,729	(718)
Valet	0	0	0	0	0	0	0	0	0	0
Other	(9)	0	9	0	9	(9)	2,000	2,009	222	232
Total Operating	8,563	8,865	302	8,861	298	95,944	101,956	6,012	89,456	(6,488)
Total Expenses	9,748	10,068	320	10,293	545	110,486	114,714	4,228	106,879	(3,608)
NET OPERATING INCOME	10,817	10,822	(5)	11,000	(184)	117,888	116,406	1,482	125,872	(7,984)