

FINANCIAL REPORT

Brian E. Seholm, Chief Financial Officer
July 19, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for June 2021**

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, July 19, 2021

Personnel

- A list of new hires and employees terminating employment in June, 2021 is attached to this report.
- Congratulations to Douglas Hausladen on becoming the Authority's full time Executive Director effective July 1, 2021!
- Interviews are continuing to fill vacant Security weekend positions and a Maintenance B position. A new Custodian was recently hired.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Union Contract Negotiations

- Both the blue collar and white collar bargaining units voted to approve the off-the-record proposal submitted by the Parking Authority, which was an extension of both contracts for one year with a 2% pay increase for all Union employees, and an increase in starting rates (from Step 1 to Step 3) for new employees in the blue collar unit in order to keep pace with minimum wage and the job market. Motions to approve the one-year extensions for Cashiers, Security and Maintenance Employees and the Administrative and Management bargaining agreements which expired June 30, 2021 are on this month's agenda.

Human Resources Report
July 19, 2021
Page Two

Insurance Claims/Lawsuits

C. Griffin v NHPA

The plaintiff's attorney has made a very high settlement demand in this case which is being reviewed by the attorney who has been retained by our insurance company and our insurance carrier. The claim occurred on October 15, 2019 regarding an Amtrak employee who allegedly slipped and fell due to water in the tunnel near the Track 14 elevator. The attorney who is defending the Parking Authority is scheduled to make an on-site visit to the area in the near future. The claim was originally filed against a contractor who was working in the area at the time, but they denied the claim and it was sent to the Parking Authority.

There were no reported employee injuries in June, 2021.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES JUNE, 2021

NEW HIRES

NAME

HIRE DATE

POSITION

NONE

EMPLOYEES TERMINATING EMPLOYMENT

NAME

EFFECTIVE DATE

POSITION

Ashley Taft

June 30, 2021

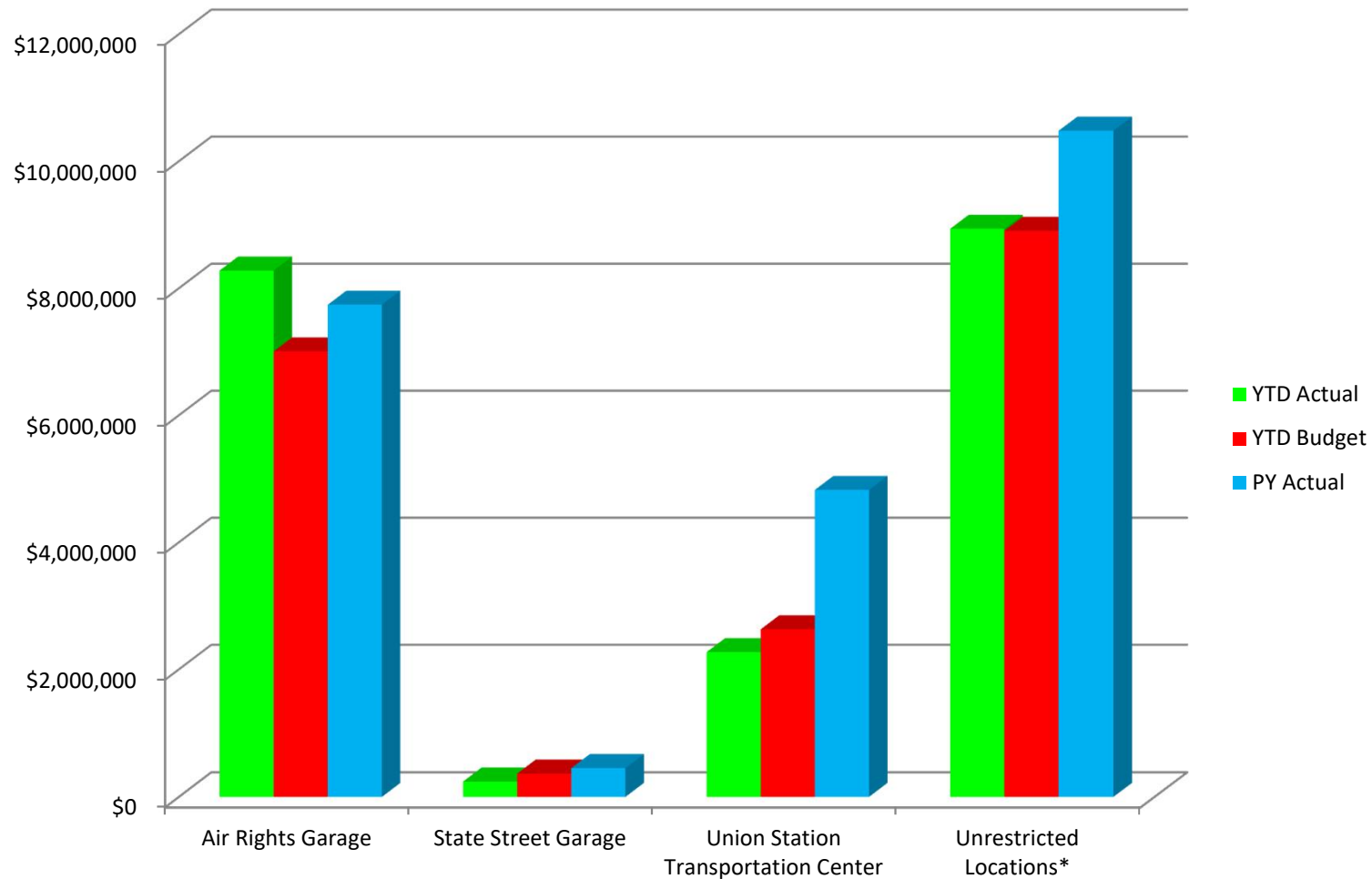
Security

Chief Financial Officers Report

June 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage
- Year-end, Unaudited Results

YTD Revenue - Budget to Actual June 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual June 2021

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	270	96	174	8,277	7,005	1,272	2,937	3,203	266	5,340	3,802	1,538
State Street Garage	268	75	57	17	240	365	(125)	184	151	(33)	56	214	(158)
Union Station Garage	1,130	67	108	(41)	910	1,300	(390)	1,463	1,876	413	(553)	(576)	23
Union Station Building	n/a				1,360	1,330	30	2,468	2,821	353	(1,108)	(1,491)	383
Total Restricted					10,787	10,000	787	7,052	8,051	999	3,735	1,949	1,786
<u>UNRESTRICTED</u>													
Management Locations	n/a				14	14	0	7	4	(3)	7	10	(3)
Crown Street Garage	708	205	189	16	1,745	1,679	66	1,605	1,815	210	140	(136)	276
Granite Square Garage	305	163	190	(27)	595	605	(10)	695	738	43	(100)	(133)	33
Temple Medical Garage	386	223	171	53	1,035	1,023	12	790	865	75	245	158	87
Temple Street Garage	1,247	183	128	55	2,741	2,669	72	1,917	2,058	141	824	611	213
Orange & Elm Lot	35	114	107	7	48	46	2	45	55	10	3	(9)	12
Orchard & Sherman Lot	460	129	38	91	710	709	1	208	248	40	502	461	41
Residential Lots	249	63	38	25	189	156	33	115	118	3	74	38	36
Sherman & Tyler Lot	470	129	35	95	729	728	1	196	180	(16)	533	548	(15)
State/Fair and State/Chapel Lots	165	78	63	15	154	125	29	124	143	19	30	(18)	48
State & George Lot	490	82	47	35	480	480	0	274	265	(9)	206	215	(9)
State Street Lots	220	32	42	(9)	85	162	(77)	110	117	7	(25)	45	(70)
State & Trumbull Lot	75	43	36	8	39	69	(30)	32	34	2	7	35	(28)
State & Wall Lot	127	79	32	47	121	187	(66)	49	78	29	72	109	(37)
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	249	252	(3)	120	125	5	129	127	2
Total Unrestricted					8,934	8,904	30	6,287	6,843	556	2,647	2,061	586
Administration	n/a				2,463	2,598	(135)	2,256	2,438	182	207	160	47
Total NHPA	9,171				22,184	21,502	682	15,595	17,332	1,737	6,589	4,170	2,419

NHPA Major Variances – June 2021

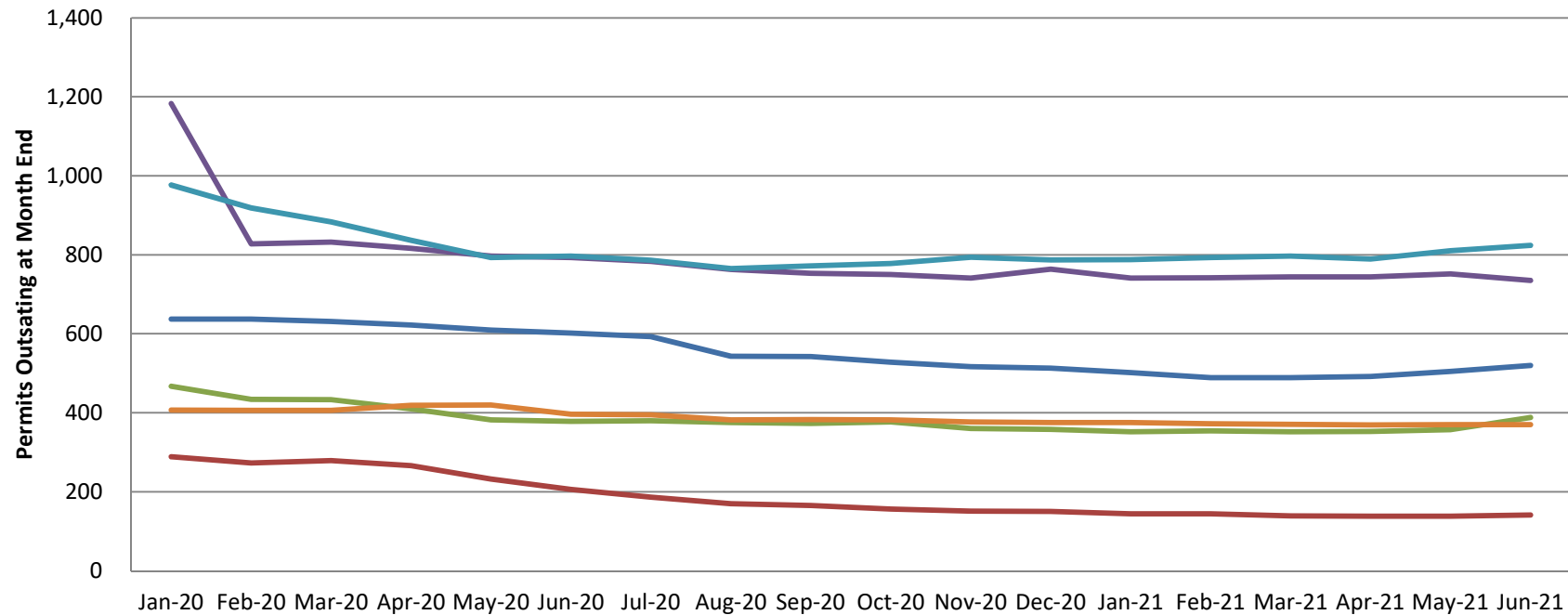
	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	597,102	427,725	169,377	Level 6 revenue = \$75,315 and level 8 = \$67,152 not in budget.
Transient Rev	128,858	154,490	(25,632)	Volume up 21% from last year and 2% from last month.
Validation Rev	2,367	16,243	(13,876)	Volume down 85% from last year, but up 6% from last month.
Service Agreements	(51,660)	18,831	70,491	Reversal of five months of security camera maint agreement not in effect (\$59,800) and \$12,000 related Jun charge.
Admin Fee	30,306	42,869	12,563	May service agreements were down \$70k (mostly due to security camera agreement adj above).
STATE ST GARAGE				
Monthly Rev	15,021	29,077	(14,056)	Standard parkers down about 90 to budget, commercial up 6 and affordable housing down about 50.
UNION STATION BUILDING				
Other Rev	35,494	0	35,494	Possible Productions movie shoot.
Maint-ST	17,728	21,728	4,000	Staff member on Workers Comp and another staff member out for a few weeks.
Maint-OT	5,791	1,735	(4,056)	Coverage for the above absences.
Utilities	26,248	32,920	6,672	Electricity down \$3800 and sewage down \$1300.
Supplies	3,461	7,080	3,620	Cleaning down \$1500 and other down \$1600.
UNION STATION GARAGE				
Monthly Rev	28,955	39,735	(10,780)	Down about 110 parkers to budget, mostly due to Covid. Up from May.
Transient Rev	142,744	88,724	54,020	Volume up 1078% to last year and 50% to last month.
Repairs & Maint	1,586	4,117	2,531	Plumbing down \$600, elevators down \$600 and other down \$800.
Bank Fees	3,521	8,400	4,879	Credit card transactions down due to reduction in transients, but on the way up. Budget was conservative.
Admin Fee	27,142	31,300	4,158	May bank fees, R&M and benefits down to budget.
ADMIN				
Admin Fees-NHPA	198,697	216,481	(17,784)	Personnel, service agreements and supplies down to budget, consistent with rest of year.
Managers-ST	99,887	108,642	8,755	Executive Director won't become a permanent employee until July.
Benefits	41,089	47,191	6,102	Medical insurance and retirement down due to no permanent ED.
Pro Services	11,930	20,151	8,221	\$5000 P-I-T parking study not done and legal down \$2500.
CROWN STREET				
Monthly Rev	118,673	126,150	(7,478)	Down about 50 parkers to budget, primarily due to Covid. Up from \$114,856 in May.
Transient Rev	54,732	19,612	35,120	Volume up 407% over last year and 16% over last month.
Cashiers-ST	6,717	11,117	4,400	M-F 11a-6p shift remains vacant. Call-outs may not be covered.
STATE STREET LOTS				
Monthly Rev	7,565	13,500	(5,935)	Down about 50 parkers to budget.
STATE/WALL				
Monthly Rev	11,023	15,620	(4,597)	Down about 40 parkers to budget. Up from \$10,743 in May.
TEMPLE STREET				
Monthly Rev	195,075	199,234	(4,159)	Standard parker volume still down over 50 to budget.
Transient Rev	33,420	23,119	10,301	Volume up 201% from last year and 33% from last month.
Benefits	33,600	37,996	4,396	Vacation down.

Revenue Per Space Trend and Year-to-Year June 2021

		JUN 2021		MAY 2021		APR 2021		YTD JUN 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	287	226	290	212	299	215	270	253
State Street Garage	268	75	97	71	108	67	127	75	140
Union Station Garage	1,130	152	7	112	4	82	2	67	261
<u>UNRESTRICTED</u>									
Crown Street Garage	708	251	179	236	167	209	164	205	276
Granite Square Garage	305	164	170	164	174	161	174	163	176
Temple Medical Garage	371	259	256	286	175	159	210	232	277
Temple Street Garage - X Gateway	635	270	262	295	207	222	219	247	314
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	200	86	143	29	114	29	114	219
Orchard & Sherman Lot	460	128	126	128	126	128	126	129	127
Residential Lots	249	72	44	72	44	68	44	63	60
Sherman & Tyler	472	129	127	129	127	129	127	129	127
State/Fair and State/Chapel Lots	165	121	61	109	55	97	61	78	82
State Street Lots	145	55	62	55	69	48	76	49	102
State & Trumbull Lot	75	67	13	67	13	53	27	43	69
State & Wall Lot	127	87	87	87	87	87	94	80	115
Tower Lane Lot	100	-	-	-	-	-	-	-	-
Under Air Rights Lot	184	114	92	114	114	114	120	113	113

Monthly Permits by Garage June 2021

Total Monthly Permits Outstanding by Garage



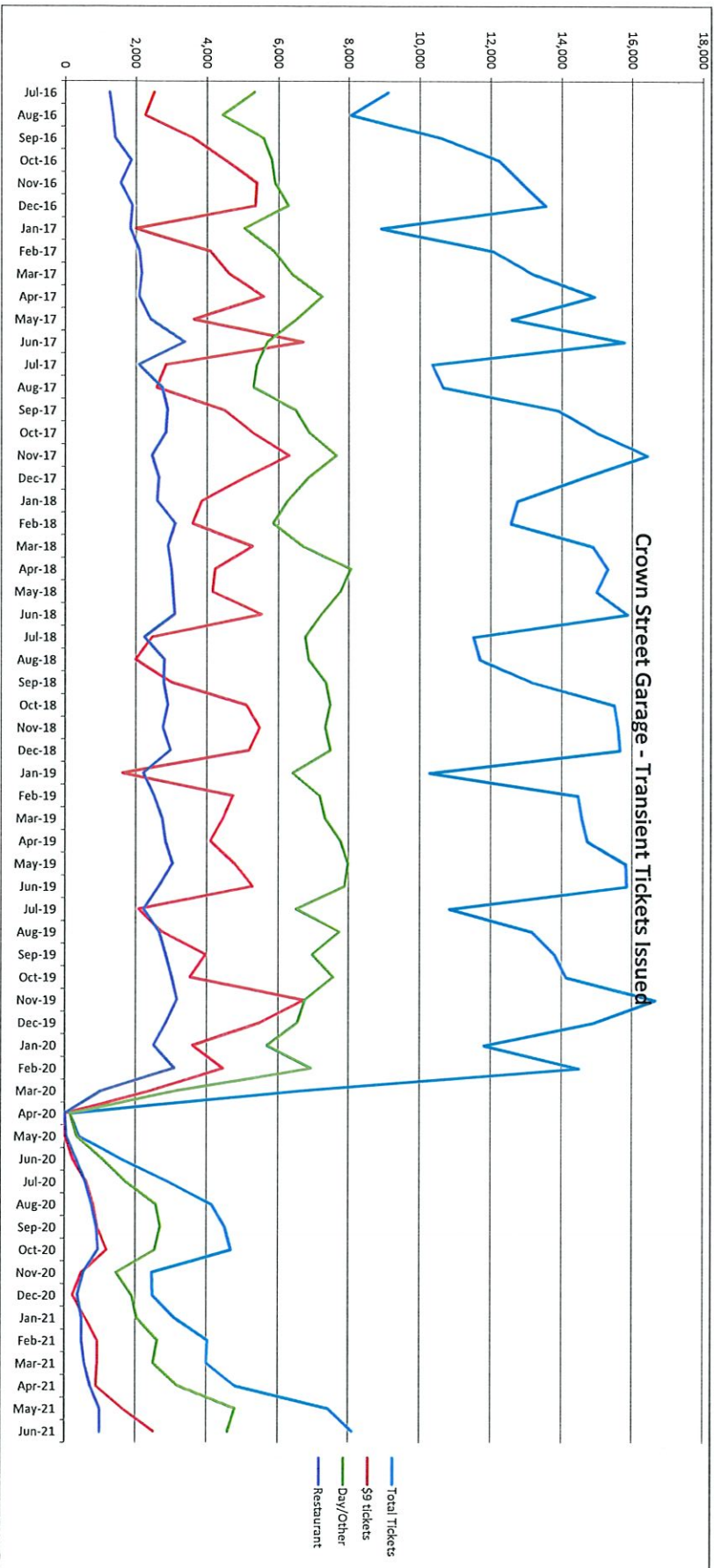
	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
USB	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489	492	505	520
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139	138	138	141
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352	353	357	388
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744	744	752	735
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797	789	810	824
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371	369	370	370

PNH Board Meeting – July 19, 2021

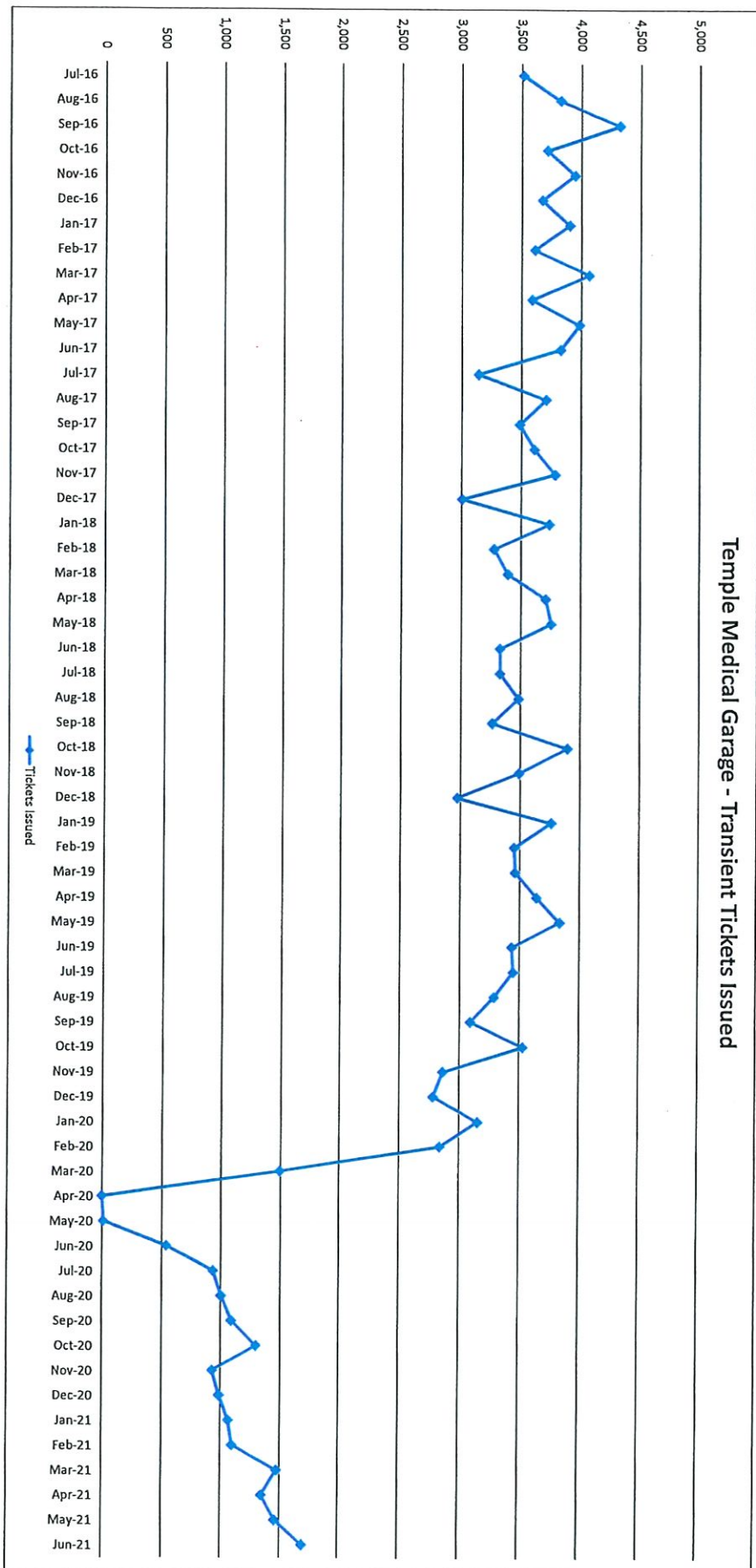
- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- FY2021 Unaudited year-end results

NEW HAVEN PARKING AUTHORITY
CHECK LOG - BOARD OF COMMISSIONERS
PAYROLL - WEBSTER ACCOUNT 23132883
PERIOD: June 2021

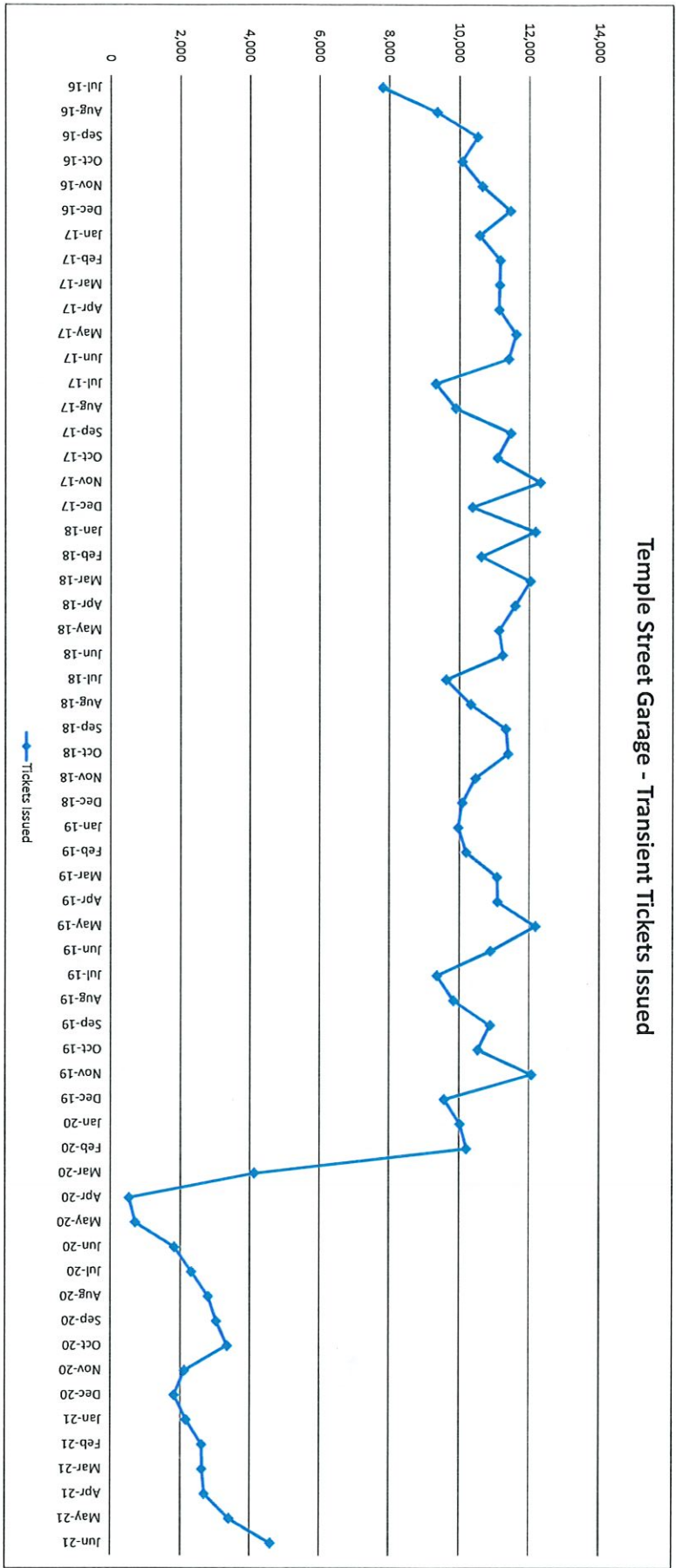
DATE PRINTED	CHECK NUMBER	AMOUNT (limit of \$3,000)	REASON
N/A			NO MANUAL PAYROLL CHECKS ISSUED



Temple Medical Garage - Transient Tickets Issued



Temple Street Garage - Transient Tickets Issued



NEW HAVEN PARKING AUTHORITY
 INCOME STATEMENT BY FACILITY (REV)
 JUN 2021
 (\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
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Orchard & Sherman Lot	460	129	38	91	710	709	1	208	248	40	502	461	41
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Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	113	54	58	249	252	(3)	120	125	5	129	127	2
Total Unrestricted					8,934	8,904	30	6,287	6,843	556	2,647	2,061	586
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FINANCIAL REPORT

JUNE 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
JUN 2021

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New Haven Parking Authority
Air Rights Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	597,102	427,725	169,377	447,568	149,534	6,531,540	5,132,700	1,398,840	5,307,872	1,223,668
Transient	128,858	154,490	(25,632)	112,216	16,642	1,637,251	1,635,940	1,311	2,149,787	(512,536)
Validations	2,367	16,243	(13,876)	10,353	(7,985)	58,289	156,196	(97,907)	221,294	(163,005)
Rent	4,189	7,000	(2,811)	4,233	(44)	49,835	80,000	(30,165)	59,551	(9,716)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	1,187	(1,187)	60	0	60	1,187	(1,127)
Total Revenue	732,515	605,458	127,057	575,556	156,959	8,276,975	7,004,836	1,272,139	7,739,691	537,284
EXPENSES										
Personnel:										
Managers-ST	7,335	6,620	(715)	6,740	(595)	79,918	80,443	525	86,690	6,772
Managers-OT	104	331	227	59	(46)	1,455	4,022	2,567	2,582	1,127
Cashiers-ST	14,895	15,500	605	18,404	3,509	178,096	187,194	9,098	192,414	14,318
Cashiers-OT	65	930	865	4	(61)	1,261	11,232	9,971	5,741	4,480
Maintenance-ST	9,528	14,371	4,843	12,928	3,399	113,935	168,778	54,843	166,286	52,351
Maintenance-OT	609	1,103	494	188	(421)	10,285	13,313	3,028	2,749	(7,536)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	27,858	30,888	3,030	35,031	7,173	387,551	394,232	6,681	390,741	3,190
Total Personnel	60,394	69,743	9,349	73,352	12,958	772,501	859,214	86,713	847,204	74,702
Operating:										
Outside Security	61,113	62,021	908	60,508	(605)	733,357	744,252	10,895	726,096	(7,261)
Utilities	13,731	17,300	3,569	11,191	(2,540)	205,325	248,200	42,875	216,197	10,872
Service Agreements	(51,660)	18,831	70,491	18,612	70,272	88,522	228,718	140,196	226,684	138,162
Professional Services	1,518	1,722	204	26,440	24,921	23,030	20,664	(2,366)	57,030	34,000
Repairs and Maintenance	3,194	7,097	3,903	25,542	22,348	108,116	85,164	(22,952)	109,912	1,795
Insurance	29,968	25,200	(4,767)	7,382	(22,585)	359,614	302,405	(57,209)	254,466	(105,148)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	527	624	97	871	344	6,315	8,030	1,715	8,911	2,597
Tickets and Tags	505	638	133	831	326	5,835	7,656	1,821	7,367	1,532
Supplies	1,102	1,572	470	2,517	1,415	19,588	27,514	7,926	19,015	(574)
Bank Fees	6,916	10,100	3,184	5,596	(1,320)	88,736	121,200	32,464	109,852	21,116
Contracted Snow Removal	0	0	0	0	0	19,964	24,000	4,037	6,646	(13,318)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	30,306	42,869	12,563	47,594	17,288	496,340	514,424	18,084	489,817	(6,523)
Valet	0	0	0	0	0	0	0	0	0	0
Other	410	690	280	(90)	(500)	9,962	11,280	1,318	(2,096)	(12,058)
Total Operating	97,629	188,664	91,035	206,994	109,365	2,164,704	2,343,507	178,803	2,229,897	65,193
Total Expenses	158,024	258,407	100,383	280,346	122,322	2,937,206	3,202,721	265,515	3,077,101	139,895
NET OPERATING INCOME	574,492	347,051	227,441	295,210	279,282	5,339,769	3,802,115	1,537,654	4,662,590	677,179

New Haven Parking Authority
State Street Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	15,021	29,077	(14,056)	21,793	(6,772)	203,508	348,920	(145,412)	375,088	(171,580)
Transient	3,997	320	3,677	850	3,147	22,197	3,120	19,077	31,201	(9,003)
Validations	182	0	182	(559)	741	1,565	0	1,565	1,488	77
Rent	1,077	1,093	(16)	3,496	(2,420)	12,921	13,116	(195)	41,862	(28,941)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	60	0	60	1,092	(1,032)
Total Revenue	20,277	30,490	(10,213)	25,581	(5,304)	240,251	365,156	(124,905)	450,730	(210,479)
EXPENSES										
Personnel:										
Managers-ST	1,042	1,063	21	0	(1,042)	13,479	12,915	(564)	0	(13,479)
Managers-OT	30	53	23	0	(30)	1,480	646	(834)	0	(1,480)
Cashiers-ST	0	0	0	0	0	0	0	0	18,664	18,664
Cashiers-OT	0	0	0	0	0	0	0	0	2,299	2,299
Maintenance-ST	1,671	0	(1,671)	0	(1,671)	20,055	0	(20,055)	0	(20,055)
Maintenance-OT	74	0	(74)	0	(74)	1,589	0	(1,589)	922	(667)
Security-ST	888	81	(807)	0	(888)	11,939	988	(10,951)	0	(11,939)
Security-OT	73	0	(73)	0	(73)	173	0	(173)	0	(173)
Benefits	1,127	1,573	446	0	(1,127)	16,847	19,901	3,054	12,462	(4,385)
Total Personnel	4,906	2,770	(2,136)	0	(4,906)	65,562	34,450	(31,112)	34,348	(31,214)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,399	1,865	466	11,211	9,812	20,485	24,420	3,935	30,695	10,210
Service Agreements	1,268	1,628	360	606	(662)	10,335	12,536	2,201	6,330	(4,004)
Professional Services	563	683	121	8,284	7,721	11,437	8,196	(3,241)	23,829	12,393
Repairs and Maintenance	1,957	1,250	(707)	193	(1,764)	6,435	15,000	8,565	30,244	23,808
Insurance	1,542	1,279	(263)	337	(1,205)	18,499	15,348	(3,151)	12,385	(6,114)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	50	59	9	264	214	610	777	167	3,249	2,639
Tickets and Tags	11	22	11	11	0	134	264	130	1,277	1,143
Supplies	78	390	312	0	(78)	2,572	5,030	2,458	6,599	4,027
Bank Fees	689	400	(289)	5,467	4,778	6,788	4,800	(1,988)	10,220	3,432
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,062	2,489	(573)	113	(2,949)	38,040	29,864	(8,176)	38,364	324
Valet	0	0	0	0	0	0	0	0	0	0
Other	440	25	(415)	23	(417)	2,877	300	(2,577)	41	(2,836)
Total Operating	11,058	10,110	(949)	26,508	15,450	118,212	116,535	(1,677)	163,235	45,023
Total Expenses	15,964	12,880	(3,084)	26,508	10,544	183,774	150,985	(32,789)	197,583	13,809
NET OPERATING INCOME	4,313	17,610	(13,297)	(927)	5,240	56,477	214,171	(157,694)	253,147	(196,671)

New Haven Parking Authority
Union Station Consolidated
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	28,955	39,735	(10,780)	(194)	29,149	350,458	476,814	(126,356)	366,261	(15,804)
Transient	142,744	88,724	54,020	8,556	134,187	559,197	822,710	(263,513)	3,164,024	(2,604,827)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,325,032	1,330,080	(5,048)	1,284,342	40,691
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	35,504	10	35,494	10	35,494	35,594	320	35,274	190	35,404
Total Revenue	317,622	239,309	78,313	108,066	209,556	2,270,281	2,629,924	(359,643)	4,824,750	(2,554,469)
EXPENSES										
Personnel:										
Managers-ST	11,865	12,335	470	12,985	1,121	135,813	149,886	14,074	140,468	4,855
Managers-OT	270	617	347	228	(42)	2,757	7,493	4,736	4,848	2,091
Cashiers-ST	10,519	12,377	1,858	10,823	304	117,393	149,480	32,087	126,755	9,361
Cashiers-OT	1,126	743	(383)	(114)	(1,241)	1,295	8,970	7,675	9,227	7,932
Maintenance-ST	21,708	27,021	5,313	29,110	7,401	308,952	321,586	12,634	336,830	27,878
Maintenance-OT	6,743	2,114	(4,629)	915	(5,829)	32,460	25,535	(6,925)	29,708	(2,753)
Security-ST	32,982	33,728	746	36,271	3,288	372,180	408,687	36,507	411,748	39,568
Security-OT	3,532	2,023	(1,509)	489	(3,043)	27,562	24,524	(3,038)	15,183	(12,379)
Benefits	68,659	73,619	4,960	89,826	21,168	887,887	931,269	43,382	887,266	(621)
Total Personnel	157,405	164,577	7,172	180,533	23,128	1,886,299	2,027,430	141,131	1,962,031	75,732
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	32,124	40,270	8,146	27,672	(4,451)	446,856	514,590	67,734	480,820	33,864
Service Agreements	10,611	9,569	(1,042)	8,662	(1,948)	103,639	114,317	10,678	105,466	1,827
Professional Services	3,974	2,473	(1,501)	2,030	(1,944)	33,792	31,236	(2,556)	41,491	7,698
Repairs and Maintenance	18,939	18,886	(53)	27,827	8,888	197,836	241,132	43,296	206,667	8,831
Insurance	13,375	12,759	(616)	6,444	(6,930)	160,494	153,105	(7,389)	221,695	61,201
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,571	1,792	221	2,202	630	20,898	22,826	1,928	22,995	2,096
Tickets and Tags	118	275	157	334	216	2,897	3,300	403	2,950	53
Supplies	4,919	9,152	4,233	14,109	9,190	87,417	123,244	35,827	103,815	16,398
Bank Fees	3,722	8,650	4,928	719	(3,004)	23,796	103,800	80,004	103,869	80,074
Contracted Snow Removal	24,360	0	(24,360)	0	(24,360)	42,910	360,000	317,090	10,652	(32,258)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	71,035	72,811	1,776	72,811	1,776	808,190	873,736	65,546	827,382	19,192
Valet	0	0	0	0	0	0	0	0	0	0
Other	8,260	8,888	628	14,192	5,932	104,151	110,656	6,505	117,508	13,357
Total Operating	193,008	185,525	(7,483)	177,002	(16,006)	2,044,888	2,669,823	624,935	2,254,058	209,170
Total Expenses	350,413	350,102	(311)	357,535	7,122	3,931,187	4,697,253	766,066	4,216,090	284,903
NET OPERATING INCOME	(32,792)	(110,794)	78,002	(249,469)	216,678	(1,660,906)	(2,067,329)	406,423	608,661	(2,269,567)

New Haven Parking Authority
Union Station Building
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	110,419	110,840	(421)	99,693	10,726	1,325,032	1,330,080	(5,048)	1,284,342	40,691
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	35,494	0	35,494	0	35,494	35,494	200	35,294	0	35,494
Total Revenue	145,913	110,840	35,073	99,693	46,220	1,360,526	1,330,280	30,246	1,284,342	76,185
EXPENSES										
Personnel:										
Managers-ST	4,894	5,371	477	4,991	97	57,599	65,264	7,665	56,140	(1,459)
Managers-OT	101	269	168	35	(66)	955	3,263	2,308	1,769	814
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	17,728	21,728	4,000	23,971	6,243	253,695	262,120	8,425	269,800	16,105
Maintenance-OT	5,791	1,735	(4,056)	797	(4,994)	28,227	20,959	(7,268)	28,195	(32)
Security-ST	18,359	18,837	478	23,303	4,943	199,608	228,848	29,240	259,332	59,724
Security-OT	2,240	1,130	(1,110)	211	(2,029)	12,844	13,733	889	6,669	(8,175)
Benefits	40,006	43,856	3,850	48,151	8,145	523,263	550,599	27,336	518,760	(4,503)
Total Personnel	89,119	92,926	3,807	101,459	12,340	1,076,190	1,144,786	68,596	1,140,663	64,473
Operating:										
Outside Security	0	0	0	0	0	12,012	17,881	5,869	8,749	(3,263)
Utilities	26,248	32,920	6,672	23,527	(2,720)	360,246	417,640	57,394	393,167	32,921
Service Agreements	7,263	5,835	(1,428)	5,360	(1,903)	63,148	70,020	6,872	64,223	1,075
Professional Services	3,280	1,495	(1,785)	1,336	(1,944)	25,456	19,020	(6,436)	32,474	7,018
Repairs and Maintenance	17,353	14,769	(2,584)	26,195	8,842	176,116	189,228	13,112	172,194	(3,922)
Insurance	6,869	6,596	(273)	1,768	(5,100)	82,423	79,150	(3,273)	61,022	(21,401)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	889	1,001	112	1,224	335	12,684	13,165	481	13,191	507
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	3,461	7,080	3,620	7,792	4,332	61,721	89,610	27,889	73,078	11,357
Bank Fees	202	250	48	214	13	2,005	3,000	995	2,353	348
Contracted Snow Removal	12,180	0	(12,180)	0	(12,180)	21,455	180,000	158,545	5,326	(16,129)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	43,893	41,512	(2,382)	48,264	4,371	479,496	498,138	18,642	465,558	(13,938)
Valet	0	0	0	0	0	0	0	0	0	0
Other	7,780	8,098	318	11,075	3,295	95,549	99,676	4,127	92,843	(2,706)
Total Operating	129,416	119,555	(9,861)	126,755	(2,661)	1,392,310	1,676,528	284,218	1,384,177	(8,133)
Total Expenses	218,535	212,481	(6,054)	228,214	9,679	2,468,500	2,821,314	352,814	2,524,840	56,340
NET OPERATING INCOME	(72,622)	(101,641)	29,020	(128,520)	55,899	(1,107,974)	(1,491,034)	383,060	(1,240,499)	132,525

New Haven Parking Authority
Union Station Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	28,955	39,735	(10,780)	(194)	29,149	350,458	476,814	(126,356)	366,261	(15,804)
Transient	142,744	88,724	54,020	8,556	134,187	559,197	822,710	(263,513)	3,164,024	(2,604,827)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	9,933	(9,933)
Other	10	10	0	10	0	100	120	(20)	190	(90)
Total Revenue	171,708	128,469	43,240	8,372	163,336	909,755	1,299,644	(389,889)	3,540,409	(2,630,654)
EXPENSES										
Personnel:										
Managers-ST	6,971	6,964	(7)	7,995	1,024	78,214	84,622	6,408	84,328	6,115
Managers-OT	169	348	179	193	24	1,803	4,230	2,427	3,079	1,276
Cashiers-ST	10,519	12,377	1,858	10,823	304	117,393	149,480	32,087	126,755	9,361
Cashiers-OT	1,126	743	(383)	(114)	(1,241)	1,295	8,970	7,675	9,227	7,932
Maintenance-ST	3,981	5,293	1,312	5,139	1,158	55,257	59,466	4,209	67,030	11,773
Maintenance-OT	953	379	(574)	118	(835)	4,233	4,576	343	1,513	(2,720)
Security-ST	14,623	14,891	268	12,968	(1,655)	172,572	179,839	7,267	152,416	(20,156)
Security-OT	1,292	893	(399)	278	(1,014)	14,718	10,791	(3,927)	8,514	(6,204)
Benefits	28,653	29,763	1,110	41,675	13,022	364,624	380,670	16,046	368,506	3,882
Total Personnel	68,286	71,651	3,365	79,074	10,788	810,109	882,644	72,535	821,368	11,259
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	5,876	7,350	1,474	4,145	(1,731)	86,610	96,950	10,340	87,653	1,043
Service Agreements	3,348	3,734	386	3,303	(45)	40,491	44,297	3,806	41,243	752
Professional Services	695	978	283	695	0	8,337	12,216	3,879	9,017	680
Repairs and Maintenance	1,586	4,117	2,531	1,633	46	21,720	51,904	30,184	34,474	12,753
Insurance	6,506	6,163	(343)	4,676	(1,830)	78,071	73,955	(4,116)	160,673	82,602
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	682	791	109	977	295	8,215	9,661	1,446	9,804	1,589
Tickets and Tags	118	275	157	334	216	2,897	3,300	403	2,950	53
Supplies	1,459	2,072	613	6,316	4,858	25,696	33,634	7,938	30,737	5,042
Bank Fees	3,521	8,400	4,879	504	(3,017)	21,791	100,800	79,009	101,516	79,726
Contracted Snow Removal	12,180	0	(12,180)	0	(12,180)	21,455	180,000	158,545	5,326	(16,129)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	27,142	31,300	4,158	24,547	(2,595)	328,694	375,598	46,904	361,824	33,130
Valet	0	0	0	0	0	0	0	0	0	0
Other	480	790	310	3,117	2,637	8,602	10,980	2,378	24,665	16,063
Total Operating	63,592	65,970	2,377	50,247	(13,345)	652,578	993,295	340,717	869,881	217,304
Total Expenses	131,878	137,621	5,742	129,321	(2,557)	1,462,687	1,875,939	413,252	1,691,249	228,563
NET OPERATING INCOME	39,830	(9,152)	48,982	(120,949)	160,779	(552,932)	(576,295)	23,363	1,849,159	(2,402,091)

New Haven Parking Authority
Unrestricted Facilities
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	668,735	689,500	(20,765)	667,854	882	7,860,995	8,273,998	(413,003)	8,420,727	(559,733)
Transient	122,758	55,238	67,520	32,184	90,574	808,878	424,627	384,251	1,639,347	(830,469)
Validations	16,189	9,899	6,290	8,788	7,401	147,188	82,717	64,481	289,598	(142,399)
Rent	6,950	7,425	(475)	7,475	(525)	87,984	89,100	(1,116)	89,700	(716)
Admin Fees-NHPA	198,697	216,481	(17,784)	212,418	(13,721)	2,463,152	2,597,771	(134,619)	2,438,274	24,878
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,367	2,632	(265)	16,760	(14,392)	30,031	33,002	(2,971)	40,024	(9,993)
Total Revenue	1,015,696	981,175	34,521	945,478	70,218	11,398,238	11,501,215	(102,977)	12,917,670	(1,519,432)
EXPENSES										
Personnel:										
Managers-ST	114,601	121,719	7,118	158,005	43,405	1,362,070	1,454,585	92,515	1,440,311	78,240
Managers-OT	1,896	1,739	(157)	1,140	(757)	22,591	20,838	(1,753)	19,995	(2,596)
Cashiers-ST	23,894	29,467	5,573	28,475	4,582	298,350	365,269	66,919	345,960	47,609
Cashiers-OT	261	1,768	1,507	452	191	5,008	21,915	16,907	29,721	24,713
Maintenance-ST	17,436	22,718	5,282	20,069	2,633	224,302	257,775	33,473	257,715	33,413
Maintenance-OT	1,780	1,541	(239)	309	(1,471)	16,003	18,565	2,562	5,889	(10,114)
Security-ST	37,654	42,901	5,247	42,536	4,882	498,877	519,296	20,419	499,489	612
Security-OT	3,255	2,335	(920)	1,397	(1,858)	27,067	28,239	1,172	19,675	(7,392)
Benefits	129,079	146,530	17,451	134,766	5,687	1,690,169	1,772,317	82,148	1,645,379	(44,791)
Total Personnel	329,856	370,718	40,863	387,150	57,294	4,144,439	4,458,799	314,360	4,264,133	119,694
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	45,089	53,015	7,926	50,881	5,793	609,889	698,290	88,301	633,572	23,584
Service Agreements	15,248	18,849	3,601	15,198	(50)	184,329	224,389	40,060	176,142	(8,187)
Professional Services	17,992	28,647	10,655	88,292	70,300	325,017	286,399	(38,618)	317,802	(7,216)
Repairs and Maintenance	7,965	19,570	11,605	13,786	5,821	143,051	234,490	91,439	201,905	58,855
Insurance	44,512	41,428	(3,084)	12,340	(32,171)	534,138	497,142	(36,996)	424,000	(110,138)
Rent (land and building)	94,849	95,182	333	94,158	(691)	1,137,764	1,142,019	4,255	1,129,299	(8,465)
Uniforms	1,964	2,223	259	2,700	736	24,152	27,579	3,427	28,688	4,536
Tickets and Tags	363	1,052	689	836	473	7,730	12,624	4,894	8,454	724
Supplies	3,433	8,501	5,068	11,650	8,217	87,459	128,392	40,933	108,764	21,305
Bank Fees	15,616	13,744	(1,872)	11,413	(4,202)	134,366	164,928	30,562	201,926	67,560
Contracted Snow Removal	0	0	0	0	0	31,475	94,000	62,525	4,582	(26,893)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	94,294	98,312	4,018	91,748	(2,546)	1,120,582	1,179,747	59,165	1,082,711	(37,871)
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,366	13,123	9,757	120,490	117,124	61,410	133,211	71,801	189,878	128,469
Total Operating	344,690	393,646	48,955	513,493	168,802	4,401,461	4,823,210	421,749	4,507,724	106,263
Total Expenses	674,546	764,364	89,818	900,642	226,096	8,545,900	9,282,009	736,109	8,771,857	225,957
NET OPERATING INCOME	341,150	216,811	124,339	44,835	296,315	2,852,338	2,219,206	633,132	4,145,813	(1,293,475)

**New Haven Parking Authority
Administration
For the Twelve Months Ending June 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	198,697	216,481	(17,784)	212,418	(13,721)	2,463,152	2,597,771	(134,619)	2,438,274	24,878
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	151	(151)
Total Revenue	198,697	216,481	(17,784)	212,418	(13,721)	2,463,152	2,597,771	(134,619)	2,438,425	24,727
EXPENSES										
Personnel:										
Managers-ST	99,887	108,642	8,755	141,493	41,606	1,211,585	1,295,590	84,005	1,263,965	52,379
Managers-OT	1,363	1,086	(277)	935	(429)	16,988	12,888	(4,100)	12,658	(4,331)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	752	1,419	667	1,270	517	15,913	17,134	1,221	17,049	1,136
Maintenance-OT	250	0	(250)	0	(250)	1,345	0	(1,345)	834	(511)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	41,089	47,191	6,102	45,412	4,323	537,262	552,976	15,714	494,288	(42,974)
Total Personnel	143,342	158,338	14,996	189,109	45,768	1,783,094	1,878,588	95,494	1,788,794	5,700
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,682	8,100	1,418	5,838	(844)	93,585	111,600	18,015	98,084	4,499
Service Agreements	3,238	6,425	3,187	2,998	(240)	38,184	76,869	38,685	34,329	(3,856)
Professional Services	11,930	20,151	8,221	19,785	7,855	225,745	183,007	(42,738)	165,393	(60,352)
Repairs and Maintenance	40	200	160	0	(40)	9,175	2,400	(6,775)	9,656	482
Insurance	3,085	4,743	1,658	1,496	(1,590)	37,026	56,916	19,890	51,185	14,159
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	48	53	5	53	5	590	762	172	649	59
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	433	2,170	1,737	1,052	619	11,453	25,240	13,787	27,542	16,089
Bank Fees	2,153	1,400	(753)	1,061	(1,093)	28,523	16,800	(11,723)	51,422	22,899
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,036	10,878	8,842	2,169	133	28,544	85,671	57,127	40,527	11,982
Total Operating	29,645	54,120	24,475	34,451	4,806	472,825	559,265	86,440	478,787	5,962
Total Expenses	172,987	212,458	39,471	223,561	50,573	2,255,920	2,437,853	181,933	2,267,581	11,661
NET OPERATING INCOME	25,710	4,023	21,687	(11,143)	36,852	207,232	159,918	47,314	170,843	36,389

New Haven Parking Authority
Management Locations
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	13,860	13,860	0	13,860	0
Total Revenue	1,155	1,155	0	1,155	0	13,860	13,860	0	13,860	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	575	363	(212)	42	(533)	7,541	4,351	(3,190)	6,839	(702)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	575	363	(212)	42	(533)	7,541	4,351	(3,190)	6,839	(702)
Total Expenses	575	363	(212)	42	(533)	7,541	4,351	(3,190)	6,839	(702)
NET OPERATING INCOME	580	792	(212)	1,113	(533)	6,319	9,509	(3,190)	7,021	(702)

New Haven Parking Authority
Crown Street Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	118,673	126,150	(7,478)	108,501	10,171	1,370,666	1,513,800	(143,134)	1,571,279	(200,612)
Transient	54,732	19,612	35,120	12,601	42,131	336,934	145,985	190,949	649,882	(312,948)
Validations	4,511	1,497	3,014	695	3,816	36,856	18,673	18,183	121,506	(84,650)
Rent	25	25	0	25	0	300	300	0	300	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	5,000	(5,000)	20	0	20	5,000	(4,980)
Total Revenue	177,940	147,284	30,656	126,822	51,118	1,744,775	1,678,758	66,017	2,347,966	(603,191)
EXPENSES										
Personnel:										
Managers-ST	5,496	4,588	(908)	6,093	597	57,911	55,751	(2,160)	66,569	8,658
Managers-OT	343	229	(114)	44	(298)	2,482	2,788	306	2,932	449
Cashiers-ST	6,717	11,117	4,400	10,053	3,336	92,566	134,262	41,696	119,122	26,555
Cashiers-OT	228	667	439	217	(11)	2,316	8,054	5,738	11,986	9,670
Maintenance-ST	4,948	5,764	816	5,557	609	63,744	66,039	2,295	71,032	7,288
Maintenance-OT	635	426	(209)	77	(558)	3,861	5,137	1,276	2,017	(1,843)
Security-ST	15,877	17,913	2,036	17,837	1,960	192,435	216,507	24,072	211,164	18,730
Security-OT	1,362	1,075	(287)	716	(645)	10,825	12,990	2,165	9,043	(1,782)
Benefits	32,470	34,246	1,776	32,765	294	414,234	433,704	19,470	422,888	8,655
Total Personnel	68,075	76,025	7,950	73,359	5,284	840,373	935,232	94,859	916,753	76,380
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,886	9,365	1,479	6,242	(1,644)	115,944	115,710	(234)	104,895	(11,050)
Service Agreements	3,385	3,515	130	3,462	77	41,069	41,816	747	40,078	(991)
Professional Services	2,313	3,368	1,055	2,260	(53)	27,807	40,656	12,849	29,899	2,092
Repairs and Maintenance	2,042	6,477	4,435	10,111	8,069	44,516	77,724	33,208	62,288	17,772
Insurance	8,088	7,435	(653)	2,831	(5,257)	97,052	89,222	(7,830)	96,982	(70)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	769	870	101	1,105	335	9,219	10,651	1,432	11,167	1,948
Tickets and Tags	108	305	197	415	307	2,780	3,660	880	3,199	420
Supplies	739	1,572	833	2,576	1,838	12,843	21,114	8,271	11,872	(971)
Bank Fees	5,619	4,800	(819)	3,684	(1,935)	42,488	57,600	15,112	59,132	16,644
Contracted Snow Removal	0	0	0	0	0	0	11,500	11,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	29,614	32,985	3,371	24,012	(5,602)	361,003	395,814	34,811	367,776	6,773
Valet	0	0	0	0	0	0	0	0	0	0
Other	450	715	265	1,442	992	10,387	14,280	3,893	11,037	650
Total Operating	61,013	71,407	10,394	58,140	(2,873)	765,109	879,747	114,638	798,326	33,217
Total Expenses	129,088	147,432	18,343	131,499	2,411	1,605,482	1,814,979	209,497	1,715,079	109,597
NET OPERATING INCOME	48,852	(148)	48,999	(4,677)	53,529	139,293	(136,221)	275,514	632,887	(493,594)

New Haven Parking Authority
Granite Square Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	47,350	50,069	(2,719)	50,689	(3,339)	577,680	600,828	(23,148)	619,977	(42,297)
Transient	2,423	525	1,898	371	2,051	17,519	4,520	12,999	22,869	(5,350)
Validations	0	0	0	0	0	0	0	0	308	(308)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	1,000	(1,000)	0	0	0	1,000	(1,000)
Total Revenue	49,773	50,594	(821)	52,060	(2,288)	595,199	605,348	(10,149)	644,154	(48,955)
EXPENSES										
Personnel:										
Managers-ST	425	796	371	575	150	4,436	9,669	5,233	6,514	2,078
Managers-OT	16	40	24	11	(5)	210	484	274	275	64
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,304	1,593	289	1,305	1	15,615	17,203	1,588	15,905	290
Maintenance-OT	32	107	75	36	3	1,027	1,294	267	284	(743)
Security-ST	462	586	124	506	43	6,561	7,126	565	8,179	1,618
Security-OT	38	0	(38)	0	(38)	90	0	(90)	152	62
Benefits	1,879	2,131	252	1,940	61	26,079	26,250	171	25,331	(748)
Total Personnel	4,156	5,253	1,097	4,372	216	54,018	62,026	8,008	56,640	2,622
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,267	3,045	778	2,050	(217)	32,150	41,740	9,590	38,794	6,644
Service Agreements	769	878	109	868	99	9,475	10,431	956	9,950	475
Professional Services	206	200	(6)	29	(177)	1,221	2,400	1,179	1,278	57
Repairs and Maintenance	79	1,502	1,423	111	33	6,771	18,024	11,253	15,126	8,355
Insurance	4,250	4,173	(76)	1,280	(2,969)	50,995	50,077	(918)	41,112	(9,883)
Rent (land and building)	40,432	40,750	318	39,756	(676)	485,183	489,000	3,817	477,073	(8,110)
Uniforms	28	33	5	42	15	341	444	103	520	179
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	234	360	126	411	177	4,009	5,970	1,961	5,250	1,241
Bank Fees	897	640	(257)	1,008	111	6,247	7,680	1,433	7,610	1,363
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,474	4,054	580	1,675	(1,799)	43,166	48,652	5,486	41,052	(2,114)
Valet	0	0	0	0	0	0	0	0	0	0
Other	(10)	0	10	0	10	1,032	1,500	468	50	(982)
Total Operating	52,625	55,635	3,010	47,232	(5,393)	640,589	675,918	35,329	637,815	(2,775)
Total Expenses	56,781	60,888	4,107	51,604	(5,177)	694,608	737,944	43,336	694,455	(153)
NET OPERATING INCOME	(7,009)	(10,294)	3,286	457	(7,465)	(99,409)	(132,596)	33,187	(50,301)	(49,108)

New Haven Parking Authority
Orange & Elm Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	5,945	4,514	1,431	2,686	3,259	45,311	42,794	2,517	85,004	(39,693)
Validations	622	396	226	92	529	2,918	3,511	(593)	6,970	(4,053)
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	10	(10)	0	0	0	10	(10)
Total Revenue	6,567	4,910	1,657	2,789	3,778	48,228	46,305	1,923	91,985	(43,756)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	401	531	130	385	(16)	4,808	5,549	741	4,949	141
Maintenance-OT	(10)	34	44	7	17	192	406	214	98	(94)
Security-ST	67	65	(2)	450	383	1,367	790	(577)	1,343	(24)
Security-OT	6	0	(6)	0	(6)	14	0	(14)	17	3
Benefits	413	491	78	466	53	5,809	5,900	91	5,317	(492)
Total Personnel	878	1,121	243	1,309	431	12,189	12,645	456	11,723	(467)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	390	445	55	379	(10)	4,967	5,635	668	4,586	(381)
Service Agreements	681	681	0	681	0	8,214	7,990	(224)	7,990	(223)
Professional Services	1	0	(1)	1	0	15	0	(15)	15	0
Repairs and Maintenance	53	325	272	131	78	444	3,900	3,456	597	152
Insurance	207	180	(27)	111	(96)	2,483	2,157	(326)	3,710	1,227
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	8	9	1	10	2	102	127	25	129	27
Tickets and Tags	0	27	27	45	45	45	324	279	403	358
Supplies	123	215	92	576	453	1,774	3,780	2,006	2,702	928
Bank Fees	566	560	(6)	177	(389)	4,542	6,720	2,178	6,855	2,313
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	845	972	127	559	(266)	9,689	11,661	1,972	10,189	500
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,875	3,414	539	2,671	(203)	32,275	42,294	10,019	37,176	4,900
Total Expenses	3,753	4,535	782	3,980	228	44,465	54,939	10,474	48,898	4,434
NET OPERATING INCOME	2,814	376	2,439	(1,192)	4,006	3,764	(8,634)	12,398	43,086	(39,323)

New Haven Parking Authority
Orchard & Sherman Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	59,197	59,091	107	58,218	980	710,369	709,090	1,279	698,611	11,758
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	59,197	59,091	107	58,218	980	710,369	709,090	1,279	698,611	11,758
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	401	531	130	385	(16)	4,851	5,549	698	5,050	200
Maintenance-OT	(23)	34	57	7	31	176	406	230	98	(78)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	365	434	69	371	7	5,028	5,183	155	4,564	(464)
Total Personnel	742	999	257	764	21	10,054	11,138	1,084	9,712	(342)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,752	2,700	948	2,176	425	24,383	34,750	10,367	31,663	7,280
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	79	118	39	111	33	666	1,416	750	466	(201)
Insurance	2,941	2,403	(538)	159	(2,782)	35,297	28,847	(6,450)	20,440	(14,858)
Rent (land and building)	8,280	8,280	0	8,280	0	99,360	99,360	0	99,360	0
Uniforms	7	8	1	8	1	86	115	29	104	18
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	123	205	82	374	251	6,243	8,900	2,657	9,625	3,383
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	15,738	48,000	32,263	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,373	1,302	(72)	294	(1,079)	16,778	15,618	(1,160)	12,047	(4,731)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	14,555	15,016	461	11,404	(3,151)	198,551	237,006	38,455	175,995	(22,556)
Total Expenses	15,297	16,015	718	12,167	(3,129)	208,606	248,144	39,538	185,707	(22,899)
NET OPERATING INCOME	43,901	43,076	824	46,050	(2,150)	501,763	460,946	40,817	512,904	(11,141)

New Haven Parking Authority
Residential Lots
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,342	12,395	(54)	10,529	1,813	147,276	148,740	(1,464)	144,212	3,064
Transient	5,694	774	4,920	650	5,044	41,610	7,380	34,230	34,178	7,432
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	18,036	13,169	4,867	11,178	6,857	188,886	156,120	32,766	178,390	10,496
EXPENSES										
Personnel:										
Managers-ST	456	266	(190)	574	118	5,408	3,233	(2,175)	6,591	1,183
Managers-OT	26	13	(13)	14	(12)	435	162	(273)	377	(58)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	177	177
Maintenance-ST	401	531	130	385	(16)	4,851	5,549	698	5,013	163
Maintenance-OT	4	34	30	7	3	362	406	44	98	(264)
Security-ST	640	748	108	552	(87)	8,850	9,102	252	10,785	1,935
Security-OT	52	0	(52)	0	(52)	125	0	(125)	194	70
Benefits	1,441	1,476	35	780	(660)	16,508	18,450	1,942	16,308	(200)
Total Personnel	3,020	3,068	48	2,313	(707)	36,538	36,902	364	39,545	3,006
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,053	850	(203)	1,016	(38)	11,654	12,400	746	11,446	(208)
Service Agreements	13	10	(3)	10	(3)	135	120	(15)	60	(75)
Professional Services	0	140	140	0	0	1,057	1,680	623	1,126	69
Repairs and Maintenance	79	243	164	111	33	2,115	2,916	801	2,368	253
Insurance	688	591	(97)	221	(467)	8,252	7,087	(1,165)	6,824	(1,429)
Rent (land and building)	1,119	1,134	15	1,104	(15)	13,005	13,443	438	12,650	(354)
Uniforms	34	38	4	27	(7)	417	475	58	337	(80)
Tickets and Tags	36	42	6	34	(2)	437	504	67	435	(2)
Supplies	123	425	302	544	421	6,772	6,500	(272)	8,923	2,151
Bank Fees	1,624	1,200	(424)	766	(859)	12,927	14,400	1,473	13,999	1,072
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,627	1,822	195	840	(787)	21,955	21,866	(89)	21,981	26
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	600	600	0	0
Total Operating	6,396	6,545	149	4,673	(1,723)	78,726	81,991	3,265	80,150	1,423
Total Expenses	9,416	9,613	197	6,986	(2,429)	115,265	118,893	3,628	119,694	4,430
NET OPERATING INCOME	8,620	3,556	5,064	4,192	4,428	73,621	37,227	36,394	58,696	14,925

New Haven Parking Authority
Sherman & Tyler Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,742	60,632	109	59,736	1,005	728,900	727,588	1,312	716,836	12,064
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,742	60,632	109	59,736	1,005	728,900	727,588	1,312	716,836	12,064
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	401	531	130	385	(16)	4,851	5,549	698	5,050	200
Maintenance-OT	4	34	30	7	3	203	406	203	98	(105)
Security-ST	0	163	163	0	0	0	1,980	1,980	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	365	652	287	371	6	4,977	7,862	2,885	4,485	(492)
Total Personnel	770	1,380	610	764	(6)	10,030	15,797	5,767	9,633	(397)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	437	350	(87)	401	(36)	4,540	4,925	385	4,483	(57)
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	91	118	27	125	34	3,498	1,416	(2,082)	2,172	(1,326)
Insurance	3,022	2,473	(549)	149	(2,874)	36,269	29,678	(6,591)	5,359	(30,910)
Rent (land and building)	8,496	8,496	0	8,496	0	101,952	101,952	0	101,952	0
Uniforms	7	8	1	8	1	86	115	29	104	18
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	123	205	82	412	289	6,243	8,900	2,657	6,128	(114)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	15,738	0	(15,738)	2,291	(13,447)
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,623	1,443	(180)	812	(811)	18,088	17,319	(769)	6,986	(11,102)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	13,799	13,093	(706)	10,403	(3,396)	186,414	164,305	(22,109)	129,475	(56,939)
Total Expenses	14,569	14,473	(95)	11,167	(3,402)	196,445	180,102	(16,343)	139,108	(57,337)
NET OPERATING INCOME	46,173	46,159	14	48,569	(2,396)	532,456	547,486	(15,030)	577,728	(45,272)

New Haven Parking Authority
State/Fair and State/Chapel
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,830	9,867	2,963	8,979	3,851	119,923	118,404	1,519	128,084	(8,161)
Transient	6,901	656	6,245	1,307	5,594	33,886	6,241	27,645	33,572	314
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	19,731	10,523	9,208	10,286	9,445	153,809	124,645	29,164	161,656	(7,847)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	140	157	17	126	(13)	1,804	1,890	86	1,859	55
Maintenance-OT	(4)	14	18	3	6	72	154	82	36	(36)
Security-ST	0	244	244	0	0	0	2,968	2,968	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	100	478	378	365	265	1,451	5,894	4,443	2,075	624
Total Personnel	236	893	658	494	259	3,327	10,906	7,579	3,970	643
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,061	2,150	1,089	1,614	553	16,533	27,250	10,717	22,938	6,405
Service Agreements	0	0	0	0	0	250	0	(250)	0	(250)
Professional Services	0	30	30	0	0	215	360	145	304	89
Repairs and Maintenance	0	0	0	0	0	54	0	(54)	30	(24)
Insurance	526	437	(90)	117	(410)	6,316	5,241	(1,075)	4,379	(1,937)
Rent (land and building)	7,500	7,500	0	7,500	0	90,000	90,000	0	90,000	0
Uniforms	12	14	2	4	(8)	153	174	21	49	(104)
Tickets and Tags	20	18	(2)	18	(1)	236	216	(20)	219	(17)
Supplies	130	150	20	(174)	(304)	1,909	1,800	(109)	1,501	(407)
Bank Fees	82	64	(18)	94	13	438	768	330	630	192
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	341	503	162	137	(204)	4,301	6,030	1,729	3,309	(992)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,672	10,865	1,193	9,310	(361)	120,403	131,839	11,436	123,359	2,957
Total Expenses	9,907	11,758	1,851	9,805	(103)	123,730	142,745	19,015	127,329	3,599
NET OPERATING INCOME	9,823	(1,235)	11,059	482	9,342	30,079	(18,100)	48,179	34,327	(4,248)

New Haven Parking Authority
State & George Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	480,000	480,000	0	480,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	(4,218)	4,218
Total Revenue	40,000	40,000	0	40,000	0	480,000	480,000	0	475,782	4,218
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	2,506	0	(2,506)	588	(1,918)
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	23,781	19,354	(4,427)	11,506	(12,275)
Insurance	1,982	1,613	(369)	313	(1,668)	240,000	240,000	0	240,000	0
Rent (land and building)	20,000	20,000	0	20,000	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	682	500	(182)	127	(555)	8,263	5,986	(2,267)	3,611	(4,652)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	22,664	22,113	(551)	20,440	(2,223)	274,549	265,350	(9,199)	255,704	(18,845)
Total Expenses	22,664	22,113	(551)	20,440	(2,223)	274,549	265,350	(9,199)	255,704	(18,845)
NET OPERATING INCOME	17,336	17,888	(551)	19,560	(2,223)	205,451	214,650	(9,199)	220,077	(14,627)

New Haven Parking Authority
State Street Lots
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	7,565	13,500	(5,935)	8,015	(450)	82,138	162,000	(79,863)	148,151	(66,014)
Transient	707	0	707	669	38	3,016	0	3,016	28,509	(25,493)
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	8,272	13,500	(5,228)	8,684	(412)	85,153	162,000	(76,847)	176,660	(91,507)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	1,427	1,427	201	0	(201)	28,730	28,529
Cashiers-OT	0	0	0	0	0	0	0	0	1,318	1,318
Maintenance-ST	401	531	130	385	(16)	4,851	5,549	698	5,231	381
Maintenance-OT	(10)	34	44	7	17	202	406	204	98	(105)
Security-ST	568	521	(47)	234	(334)	7,511	6,509	(1,002)	9,696	2,185
Security-OT	47	0	(47)	0	(47)	111	0	(111)	177	67
Benefits	829	891	62	983	154	11,548	10,964	(584)	16,811	5,263
Total Personnel	1,835	1,977	142	3,037	1,202	24,424	23,428	(996)	62,062	37,638
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	940	1,050	110	1,621	681	13,503	13,550	47	15,135	1,632
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	124	0	(124)	0	(124)
Repairs and Maintenance	79	268	189	111	33	2,284	3,216	932	658	(1,627)
Insurance	698	589	(109)	211	(487)	8,376	7,067	(1,309)	6,707	(1,669)
Rent (land and building)	3,672	3,672	0	3,672	0	44,084	44,064	0	44,064	0
Uniforms	15	16	1	20	5	183	211	28	245	62
Tickets and Tags	33	316	283	113	80	393	3,792	3,399	1,091	698
Supplies	65	315	250	(87)	(152)	2,211	5,180	2,969	2,258	48
Bank Fees	168	200	32	179	11	1,671	2,400	729	1,950	279
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,050	1,169	119	(2)	(1,052)	12,954	14,032	1,078	22,385	9,431
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	300	300	33	33
Total Operating	6,719	7,620	901	5,838	(881)	85,888	93,812	7,924	94,525	8,638
Total Expenses	8,554	9,597	1,043	8,875	320	110,312	117,240	6,928	156,587	46,275
NET OPERATING INCOME	(282)	3,903	(4,185)	(190)	(92)	(25,159)	44,760	(69,919)	20,073	(45,232)

New Haven Parking Authority
State & Trumbull Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	2,160	5,760	(3,600)	1,490	670	20,795	69,120	(48,325)	62,010	(41,215)
Transient	2,970	0	2,970	0	2,970	18,590	0	18,590	0	18,590
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	40	(40)
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	5,130	5,760	(630)	1,490	3,640	39,385	69,120	(29,735)	62,050	(22,665)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	70	78	8	63	(7)	894	946	52	929	36
Maintenance-OT	(2)	6	8	1	3	52	73	21	18	(34)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	23	293	270	20	(2)	376	3,617	3,241	296	(80)
Total Personnel	91	377	286	85	(6)	1,322	4,636	3,314	1,243	(79)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	497	650	153	458	(38)	5,687	6,575	888	5,667	(19)
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	1,338	1,338
Repairs and Maintenance	0	0	0	0	0	584	0	(584)	10	(575)
Insurance	288	236	(52)	164	(124)	3,453	2,831	(622)	2,624	(829)
Rent (land and building)	1,350	1,350	0	1,350	0	16,200	16,200	0	16,200	0
Uniforms	1	1	0	1	0	15	16	1	18	3
Tickets and Tags	10	9	(1)	9	(1)	118	108	(10)	109	(8)
Supplies	65	75	10	(27)	(92)	2,146	900	(1,246)	688	(1,458)
Bank Fees	(50)	0	50	0	50	220	0	(220)	0	(220)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	180	219	39	63	(117)	2,640	2,630	(10)	1,801	(839)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,340	2,540	200	2,019	(321)	31,188	29,260	(1,928)	28,455	(2,733)
Total Expenses	2,431	2,917	486	2,104	(327)	32,511	33,896	1,385	29,699	(2,812)
NET OPERATING INCOME	2,699	2,843	(144)	(614)	3,313	6,874	35,224	(28,350)	32,351	(25,477)

New Haven Parking Authority
State & Wall Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	11,023	15,620	(4,597)	10,670	353	121,830	187,440	(65,610)	175,195	(53,365)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	11,023	15,620	(4,597)	10,670	353	121,830	187,440	(65,610)	175,195	(53,365)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	148	193	45	142	(6)	1,793	2,038	245	1,863	70
Maintenance-OT	(4)	13	17	3	6	76	154	78	31	(45)
Security-ST	462	1,237	775	562	99	6,380	15,048	8,668	8,942	2,562
Security-OT	38	0	(38)	0	(38)	90	0	(90)	152	62
Benefits	526	1,624	1,098	532	5	7,416	19,980	12,564	8,125	708
Total Personnel	1,171	3,067	1,896	1,238	67	15,756	37,220	21,464	19,113	3,357
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	224	250	26	174	(50)	3,108	3,375	267	2,942	(166)
Service Agreements	0	0	0	0	0	125	0	(125)	0	(125)
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	66	350	284	97	31	1,165	4,200	3,035	7,803	6,638
Insurance	814	692	(123)	410	(405)	9,770	8,298	(1,472)	6,451	(3,319)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	33	35	2	13	(20)	407	427	20	159	(248)
Tickets and Tags	19	19	0	18	(1)	231	228	(3)	219	(12)
Supplies	123	165	42	474	351	2,888	1,980	(908)	2,252	(636)
Bank Fees	270	240	(30)	288	17	2,719	2,880	161	3,221	502
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	869	1,426	557	918	49	11,188	17,111	5,923	11,710	522
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	1,376	2,000	624	1,783	407
Total Operating	2,419	3,176	757	2,392	(27)	32,976	40,499	7,523	36,539	3,564
Total Expenses	3,590	6,243	2,654	3,631	41	48,732	77,719	28,987	55,652	6,921
NET OPERATING INCOME	7,433	9,377	(1,943)	7,039	394	73,098	109,721	(36,623)	119,542	(46,444)

New Haven Parking Authority
Temple Medical Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	82,374	77,777	4,597	87,296	(4,922)	911,199	933,320	(22,121)	987,419	(76,220)
Transient	9,966	6,038	3,928	2,634	7,332	87,290	45,971	41,319	173,345	(86,055)
Validations	2,028	2,955	(927)	969	1,059	17,089	22,307	(5,218)	49,708	(32,620)
Rent	1,250	1,775	(525)	1,775	(525)	19,584	21,300	(1,716)	21,300	(1,716)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	2,500	(2,500)	0	0	0	2,500	(2,500)
Total Revenue	95,618	88,545	7,074	95,175	444	1,035,161	1,022,898	12,263	1,234,272	(199,111)
EXPENSES										
Personnel:										
Managers-ST	2,081	1,965	(116)	2,291	210	20,352	23,909	3,557	23,472	3,120
Managers-OT	44	98	54	38	(5)	581	1,196	615	923	341
Cashiers-ST	5,865	6,433	568	6,260	395	70,630	78,265	7,635	68,323	(2,307)
Cashiers-OT	16	386	370	0	(16)	353	4,697	4,344	2,374	2,021
Maintenance-ST	2,060	2,850	790	2,835	775	33,912	32,800	(1,112)	36,252	2,340
Maintenance-OT	255	211	(44)	36	(219)	3,457	2,552	(905)	946	(2,510)
Security-ST	4,652	5,547	895	5,005	353	65,499	67,482	1,983	59,415	(6,084)
Security-OT	500	333	(167)	254	(246)	3,449	4,051	602	2,547	(902)
Benefits	15,452	18,096	2,644	21,916	6,465	199,115	215,543	16,428	195,919	(3,196)
Total Personnel	30,924	35,919	4,995	38,636	7,712	397,348	430,495	33,147	390,170	(7,177)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	5,231	6,010	779	6,795	1,564	65,269	72,880	7,611	66,632	1,363
Service Agreements	2,265	2,394	129	2,390	125	28,026	28,322	296	27,709	(317)
Professional Services	1,743	1,869	126	1,743	0	22,182	22,908	726	23,774	1,593
Repairs and Maintenance	1,551	2,612	1,061	1,632	81	14,619	30,994	16,375	26,496	11,877
Insurance	4,718	4,206	(512)	1,251	(3,468)	56,622	50,473	(6,149)	42,348	(14,274)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	306	347	41	353	47	3,993	4,268	275	4,703	709
Tickets and Tags	108	56	(52)	28	(80)	1,025	672	(353)	695	(330)
Supplies	503	822	319	1,423	920	8,320	10,114	1,794	8,765	446
Bank Fees	1,060	1,440	380	1,998	938	9,564	17,280	7,716	16,563	6,999
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	15,591	15,374	(217)	16,784	1,193	174,597	184,488	9,891	161,603	(12,994)
Valet	0	0	0	0	0	0	0	0	0	0
Other	430	715	285	1,124	694	8,828	12,280	3,452	10,475	1,646
Total Operating	33,506	35,845	2,339	35,520	2,014	393,044	434,679	41,635	389,762	(3,282)
Total Expenses	64,429	71,764	7,335	74,156	9,726	790,392	865,174	74,782	779,933	(10,459)
NET OPERATING INCOME	31,189	16,781	14,408	21,019	10,170	244,769	157,724	87,045	454,339	(209,570)

New Haven Parking Authority
Temple Street Garage
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	195,075	199,234	(4,159)	207,750	(12,675)	2,357,360	2,390,808	(33,448)	2,453,623	(96,263)
Transient	33,420	23,119	10,301	11,265	22,155	224,723	171,736	52,987	611,988	(387,264)
Validations	9,028	5,051	3,977	7,032	1,996	90,336	38,226	52,110	111,105	(20,769)
Rent	5,675	5,625	50	5,675	0	68,100	67,500	600	68,100	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	6,000	(6,000)	20	0	20	6,000	(5,980)
Total Revenue	243,198	233,029	10,169	237,721	5,477	2,740,540	2,668,270	72,270	3,250,816	(510,276)
EXPENSES										
Personnel:										
Managers-ST	6,255	5,462	(793)	6,978	723	62,379	66,433	4,054	73,200	10,821
Managers-OT	105	273	168	97	(8)	1,893	3,320	1,427	2,831	938
Cashiers-ST	11,312	11,917	605	10,736	(576)	134,953	152,742	17,789	129,785	(5,168)
Cashiers-OT	16	715	699	235	219	2,340	9,164	6,824	13,867	11,527
Maintenance-ST	5,855	7,816	1,961	6,704	849	64,552	89,942	25,390	85,631	21,078
Maintenance-OT	654	581	(73)	113	(541)	4,887	7,017	2,130	1,198	(3,689)
Security-ST	14,462	15,454	992	16,884	2,421	203,936	186,638	(17,298)	181,508	(22,428)
Security-OT	1,175	927	(248)	427	(748)	12,274	11,198	(1,076)	7,241	(5,034)
Benefits	33,600	37,996	4,396	28,320	(5,280)	453,026	459,414	6,388	440,916	(12,110)
Total Personnel	73,436	81,141	7,705	70,494	(2,942)	940,240	985,868	45,628	936,176	(4,064)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	14,802	15,800	998	20,727	5,925	193,627	218,400	24,773	202,929	9,302
Service Agreements	4,625	4,674	49	4,516	(109)	55,331	55,647	316	52,830	(2,501)
Professional Services	1,491	2,556	1,065	64,166	62,675	40,171	31,392	(8,779)	90,062	49,890
Repairs and Maintenance	3,807	7,057	3,250	1,244	(2,563)	56,359	84,684	28,325	74,236	17,877
Insurance	12,225	10,849	(1,376)	3,408	(8,817)	146,704	130,190	(16,514)	116,965	(29,739)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	686	781	95	1,041	355	8,448	9,667	1,219	10,346	1,898
Tickets and Tags	2	260	258	155	153	2,441	3,120	679	2,074	(367)
Supplies	670	1,822	1,152	4,094	3,424	20,644	28,014	7,370	21,165	522
Bank Fees	3,227	3,200	(27)	2,160	(1,067)	25,028	38,400	13,372	40,383	15,355
Contracted Snow Removal	0	0	0	0	0	0	34,500	34,500	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	35,504	35,290	(214)	45,238	9,734	417,026	423,479	6,453	401,374	(15,652)
Valet	0	0	0	0	0	0	0	0	0	0
Other	460	740	280	115,755	115,295	11,251	14,580	3,329	125,769	114,518
Total Operating	77,500	83,029	5,529	262,504	185,004	977,030	1,072,073	95,043	1,138,134	161,104
Total Expenses	150,935	164,170	13,235	332,998	182,062	1,917,269	2,057,941	140,672	2,074,309	157,040
NET OPERATING INCOME	92,262	68,859	23,403	(95,277)	187,539	823,270	610,329	212,941	1,176,506	(353,236)

New Haven Parking Authority
Tower Lane Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	1,188	(1,188)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	1,188	(1,188)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	1	1
Total Personnel	0	0	0	0	0	0	0	0	1	1
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	485	485
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	11	11
Tickets and Tags	0	0	0	0	0	0	0	0	65	65
Supplies	0	0	0	0	0	0	0	0	161	161
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	1	1	0	0	0	71	71
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	(18)	(18)
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	0	0	0	1	1	0	0	0	775	775
Total Expenses	0	0	0	1	1	0	0	0	776	776
NET OPERATING INCOME	0	0	0	(1)	1	0	0	0	411	(411)

New Haven Parking Authority
Under Air Rights Lot
For the Twelve Months Ending June 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,405	0	15,981	3,424	232,860	232,860	0	234,144	(1,284)
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,212	1,477	(265)	1,095	118	16,131	19,142	(3,011)	15,682	449
Total Revenue	20,617	20,882	(265)	17,076	3,542	248,991	252,002	(3,011)	249,826	(835)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	155	193	38	142	(13)	1,864	2,038	174	1,900	36
Maintenance-OT	(3)	13	16	3	6	92	154	62	36	(56)
Security-ST	463	423	(40)	506	43	6,339	5,146	(1,193)	8,456	2,117
Security-OT	38	0	(38)	0	(38)	90	0	(90)	152	62
Benefits	528	531	3	524	(4)	7,338	6,580	(758)	8,053	715
Total Personnel	1,181	1,160	(21)	1,175	(5)	15,723	13,918	(1,805)	18,597	2,875
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,868	2,250	382	1,390	(478)	25,038	29,500	4,462	22,894	(2,145)
Service Agreements	272	272	0	272	0	3,270	3,194	(76)	3,196	(73)
Professional Services	308	333	25	308	0	3,975	3,996	21	4,025	50
Repairs and Maintenance	0	300	300	0	0	800	3,600	2,800	0	(800)
Insurance	979	809	(170)	220	(758)	11,742	9,704	(2,038)	7,410	(4,333)
Rent (land and building)	4,000	4,000	0	4,000	0	48,000	48,000	0	48,000	0
Uniforms	9	10	1	13	4	112	127	15	159	47
Tickets and Tags	26	0	(26)	0	(26)	26	0	(26)	0	(26)
Supplies	0	0	0	0	0	5	0	(5)	25	20
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	946	892	(54)	248	(698)	11,393	10,700	(693)	9,977	(1,416)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	(9)	2,000	2,009	222	232
Total Operating	8,408	8,865	457	6,452	(1,956)	104,352	110,821	6,469	95,908	(8,444)
Total Expenses	9,589	10,025	437	7,627	(1,962)	120,075	124,739	4,664	114,505	(5,570)
NET OPERATING INCOME	11,028	10,857	172	9,449	1,580	128,916	127,263	1,653	135,321	(6,404)