

FINANCIAL REPORT

Brian E. Scholm, Chief Financial Officer
September 20, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for August 2021**

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, September 20, 2021

Personnel

- A list of new hires and employees terminating employment in August, 2021 is attached to this report.
- Interviews are continuing to fill vacant Security positions. Since July five new employees have been hired: one Custodian, one Maintenance B, and three Security employees.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Insurance Claims/Lawsuits

The Authority was recently served with two lawsuits as follows, which have been submitted to our insurance company:

L. Aquavita v. NHPA et al

The plaintiff claims injuries as a result of an alleged trip and fall in the area of the elevator on Level 3 of the Air Rights Garage on December 30, 2019, which she claims was the result of a wet floor.

J. Teixeira v. NHPA et al

The plaintiff claims injuries due to an alleged assault by a group of individuals in the Temple Street Garage on March 6, 2020 when he returned to his car which was parked in the garage.

Human Resources Report
September 20, 2021
Page Two

- A woman reported that she fell on the escalator in Union Station on August 24, 2021 while she was going on the up escalator and then turned around and went back down and fell on her knees. She did not seek medical attention at the time but later reported that she went to the hospital due to pain in her knees.
- A patron was walking into Union Station on August 29, 2021 and reported that she allegedly tripped over a floor mat, injuring her left knee and foot. An ambulance was called but she said she would seek medical attention from her doctor rather than be transported to the emergency room.
- Two employee injuries were reported in August, 2021 by two Custodians. One Custodian reported that he felt back pain while using a dust scrubber on August 25. The other Custodian reported that the handle of a dust bin hit him in the chest on August 27. Neither employee lost time from work as a result of the incidents.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES AUGUST, 2021

NEW HIRES

<u>NAME</u>	<u>HIRE DATE</u>	<u>POSITION</u>
Victor Borrás	August 15, 2021	Security

EMPLOYEES TERMINATING EMPLOYMENT

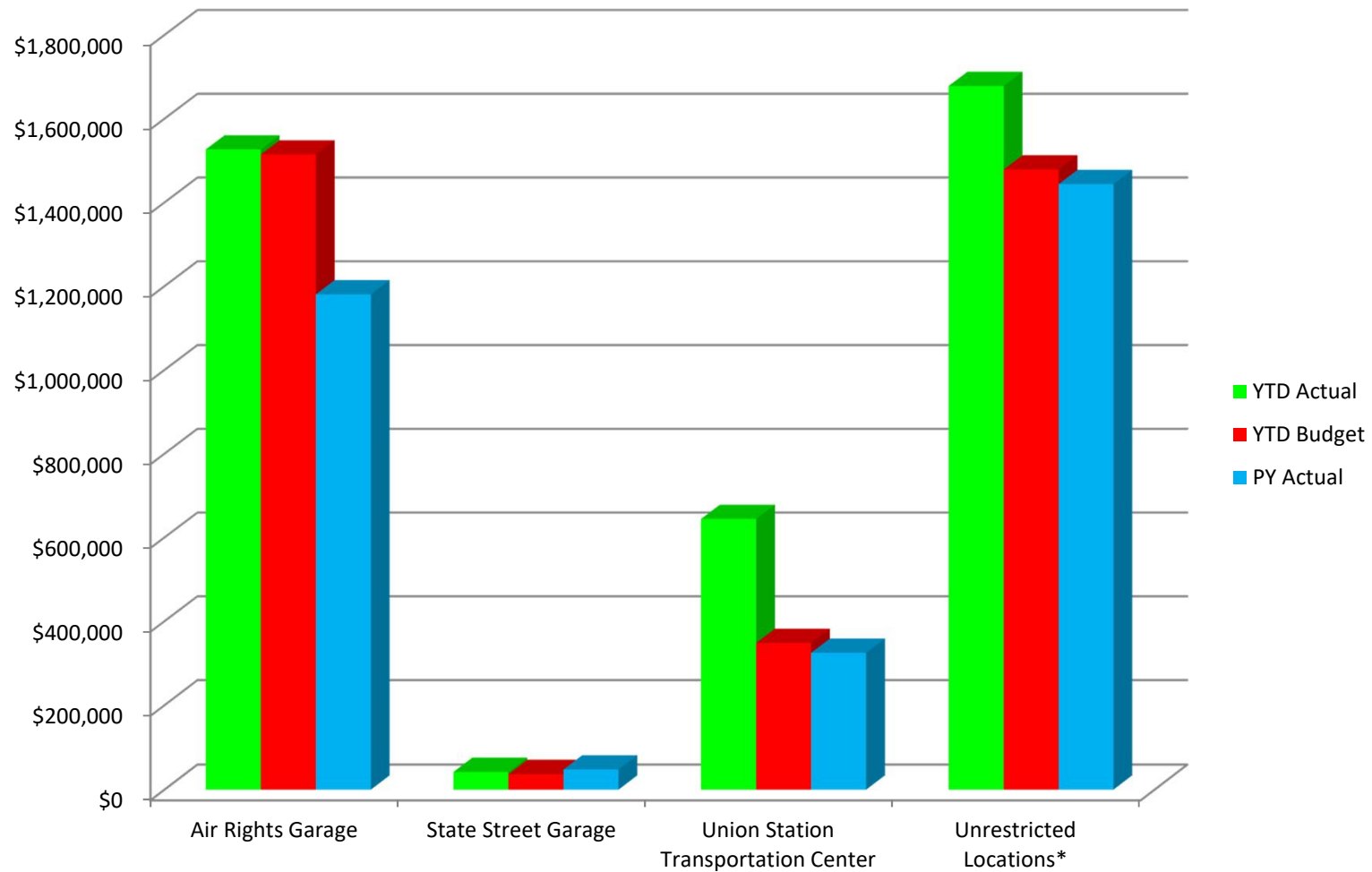
<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>POSITION</u>
NONE		

Chief Financial Officers Report

August 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage

YTD Revenue - Budget to Actual August 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual August 2021

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	299	102	197	1,527	1,514	13	521	557	36	1,006	957	49
State Street Garage	268	78	56	22	42	37	5	30	36	6	12	1	11
Union Station Garage	1,130	183	114	69	414	128	286	258	277	19	156	(149)	305
Union Station Building	n/a				230	220	10	451	452	1	(221)	(232)	11
Total Restricted					2,213	1,899	314	1,260	1,322	62	953	577	376
<u>UNRESTRICTED</u>													
Management Locations	n/a				2	2	0	1	1	0	1	1	0
Crown Street Garage	708	266	196	70	376	278	98	277	310	33	99	(32)	131
Granite Square Garage	305	166	189	(23)	101	96	5	115	121	6	(14)	(25)	11
Temple Medical Garage	386	262	185	76	202	173	29	143	151	8	59	22	37
Temple Street Garage	1,247	198	144	54	493	463	30	359	352	(7)	134	111	23
Orange & Elm Lot	35	157	114	43	11	7	4	8	9	1	3	(2)	5
Orchard & Sherman Lot	460	132	33	99	121	120	1	30	33	3	91	87	4
Residential Lots	249	72	38	34	36	30	6	19	19	0	17	11	6
Sherman & Tyler Lot	470	132	23	109	124	123	1	22	22	0	102	101	1
State/Fair and State/Chapel Lots	165	124	61	64	41	24	17	20	22	2	21	2	19
State & George Lot	490	82	42	40	80	80	0	41	41	0	39	39	0
State Street Lots	220	41	48	(7)	18	14	4	21	20	(1)	(3)	(6)	3
State & Trumbull Lot	75	60	33	27	9	6	3	5	5	0	4	1	3
State & Wall Lot	127	87	24	63	22	20	2	6	7	1	16	13	3
Tower Lane Lot	100	-	-	-	0	0	0	0	0	0	0	0	0
Under Air Rights Lot	184	111	52	60	41	41	0	19	20	1	22	21	1
Total Unrestricted					1,677	1,477	200	1,086	1,133	47	591	344	247
Administration	n/a				469	464	5	440	436	(4)	29	28	1
Total NHPA	9,171				4,359	3,840	519	2,786	2,891	105	1,573	949	624

NHPA Major Variances – August 2021

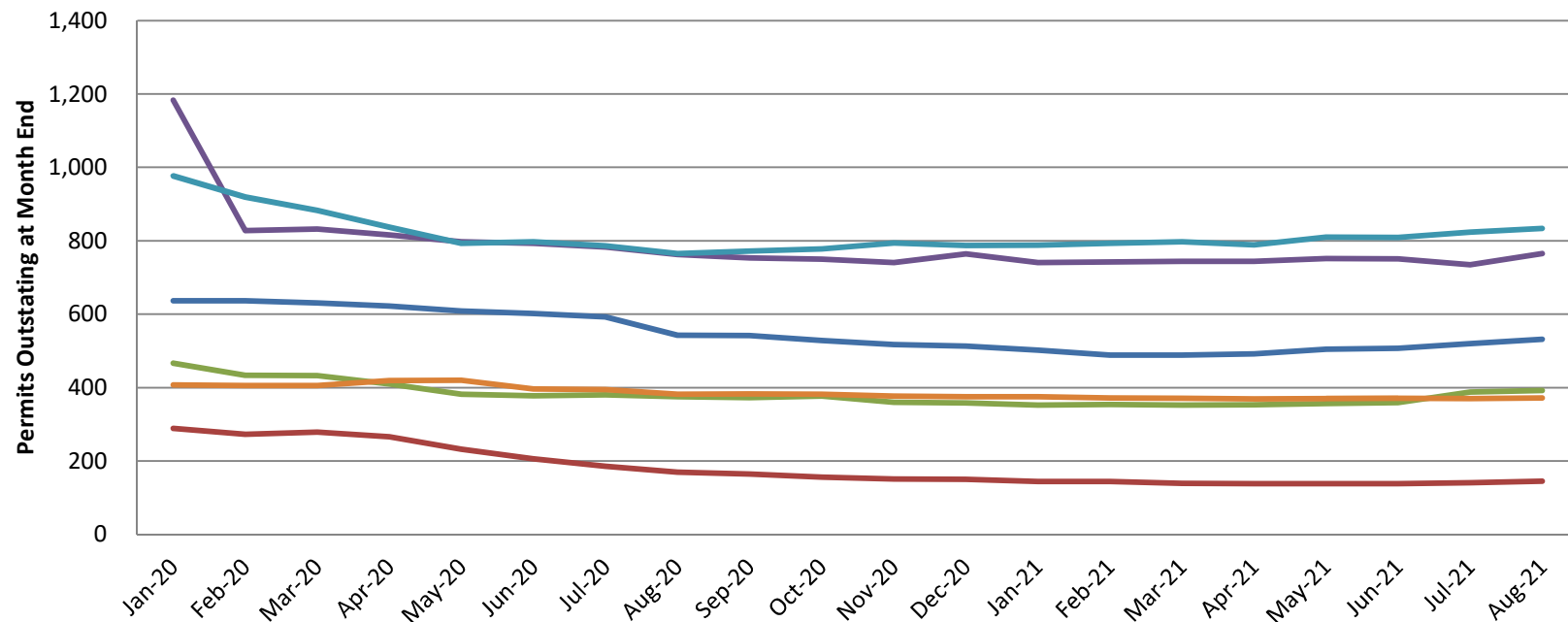
	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	624,382	597,798	26,584	YNHH (139 cards) and Yale U (111) volumes up.
Transient Rev	132,853	151,869	(19,016)	Volume up 165% from last year, but down 6% from last month.
Maint-ST	8,847	14,891	6,044	Still down one Maint-B.
Service Agreements	8,137	20,400	12,263	No security camera system maintenance agreement yet - \$12,000.
UNION STATION BUILDING				
Rent Rev	115,088	110,152	4,936	0% CPI-U budgeted. 4.16% actual.
Repairs & Maint	10,906	17,429	6,523	Plumbing down \$1900, elevators down \$2000 and other down \$2500, partly offset by escalators up \$2600.
Admin Fee	49,167	44,982	(4,185)	Jul Admin costs close to budget, so locations with increased activity absorb more of the costs.
UNION STATION GARAGE				
Monthly Rev	31,810	26,349	5,461	As of 8/16/21 there were 57 more monthlies than budgeted.
Transient Rev	175,248	40,000	135,248	Volume up 514% to last year and flat to last month.
Bank Fees	1,927	8,300	6,373	Budget very conservative. Credit card fees budgeted at pre-Covid activity level.
ADMIN				
Managers-ST	120,698	109,561	(11,137)	Increase in vacation activity - not budgeted.
Pro Services	16,701	21,272	4,571	Other consulting down \$1500, Turner down \$1500 and Angell Pension down \$3,000 (timing). Also, \$3500 budgeted for new accounting system, but \$4000 also budgeted in Service Agreements (actual is \$1750 and recorded in Service Agreements). Partly offset by legal up \$5500.
CROWN STREET				
Monthly Rev	122,677	107,300	15,377	As of 8/16/21 there were 107 more monthlies than budgeted.
Transient Rev	57,234	29,750	27,484	Volume up 82% over last year, but down 14% to last month.
TEMPLE MEDICAL				
Monthly Rev	89,599	76,247	13,352	As of 8/16/21 there were 92 more regular monthlies than budgeted.
Transient Rev	10,449	7,026	3,423	Volume up 62% from last year and up 6% to last month.
TEMPLE STREET				
Transient Rev	35,834	19,075	16,759	Volume up 80% from last year and up 3% to last month..
Security-ST	18,699	16,064	(2,635)	Additional guard shift since Aug 9.
Pro Services	13,825	2,590	(11,235)	Legal up \$11,300 (Related to 101 College = \$11,350).
Repairs & Maint	578	6,187	5,609	Elevators down \$1500, lighting down \$1500 and plumbing down \$700.

Revenue Per Space Trend and Year-to-Year August 2021

		AUG 2021		JUL 2021		JUN 2021		YTD AUG 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
FACILITY	SPACES	RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	299	232	299	231	287	226	299	231
State Street Garage	268	78	82	78	97	75	97	78	90
Union Station Garage	1,130	183	49	183	43	152	7	183	46
<u>UNRESTRICTED</u>									
Crown Street Garage	708	263	198	268	194	251	179	266	196
Granite Square Garage	305	167	164	164	164	164	170	166	162
Temple Medical Garage	371	278	229	267	224	259	256	272	226
Temple Street Garage - X Gateway	635	282	240	268	240	270	262	275	240
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	143	143	171	114	200	86	157	129
Orchard & Sherman Lot	460	130	128	130	128	128	126	132	128
Residential Lots	249	72	56	72	48	72	44	72	52
Sherman & Tyler	472	131	129	131	129	129	127	131	128
State/Fair and State/Chapel Lots	165	121	61	121	61	121	61	124	61
State Street Lots	145	62	41	62	48	55	62	62	45
State & Trumbull Lot	75	67	27	67	27	67	13	67	27
State & Wall Lot	127	87	79	87	79	87	87	87	75
Under Air Rights Lot	184	114	87	114	114	114	92	111	103

Monthly Permits by Garage August 2021

Total Monthly Permits Outstanding by Garage

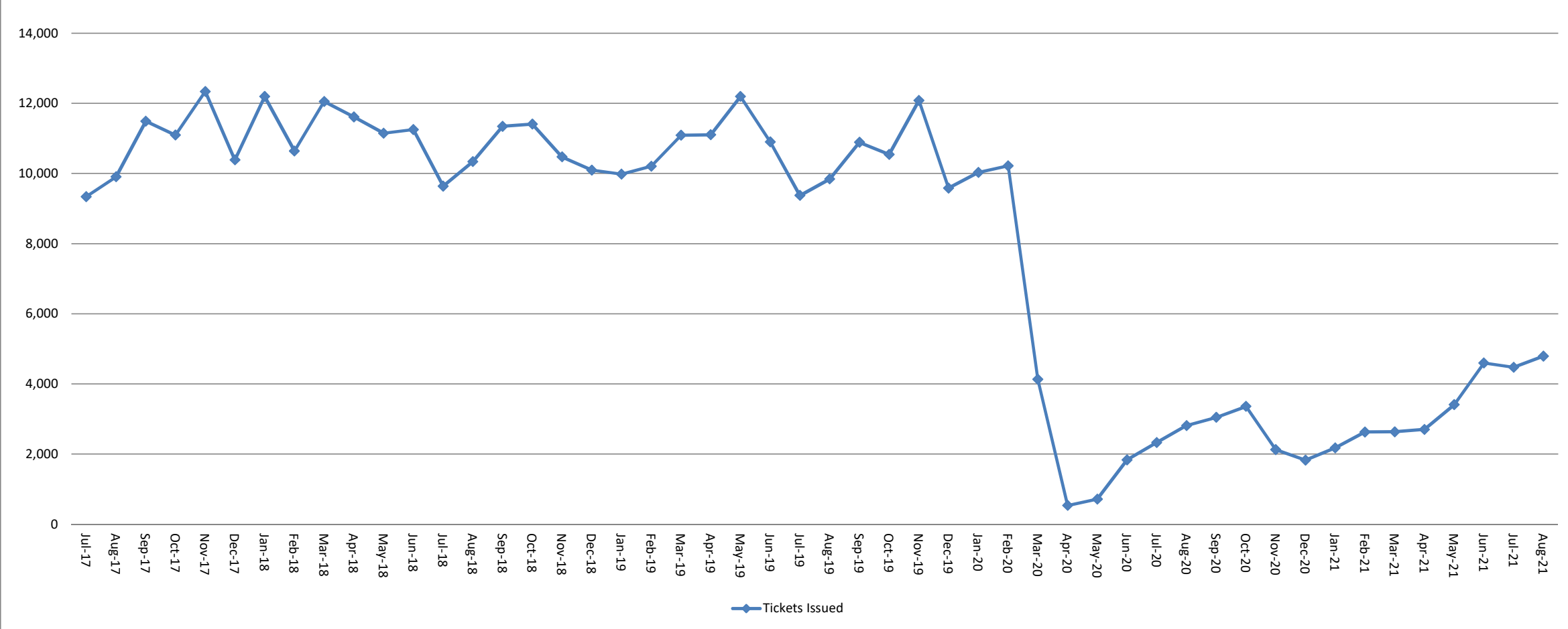


	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21
USG	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489	492	505	507	520	532
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139	138	138	138	141	145
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352	353	357	359	388	392
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744	744	752	751	735	765
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797	789	810	809	824	834
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371	369	370	371	370	372

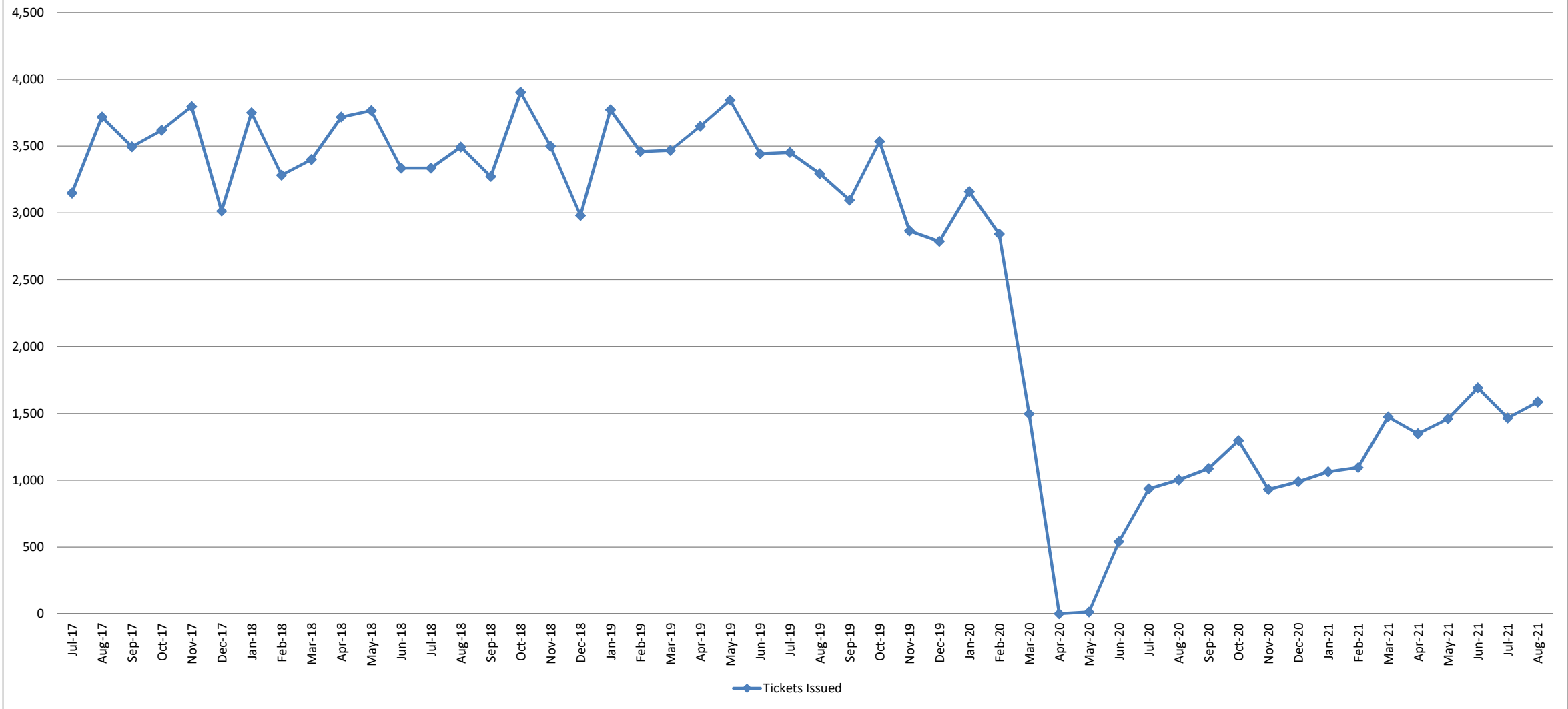
PNH Board Meeting – September 20, 2021

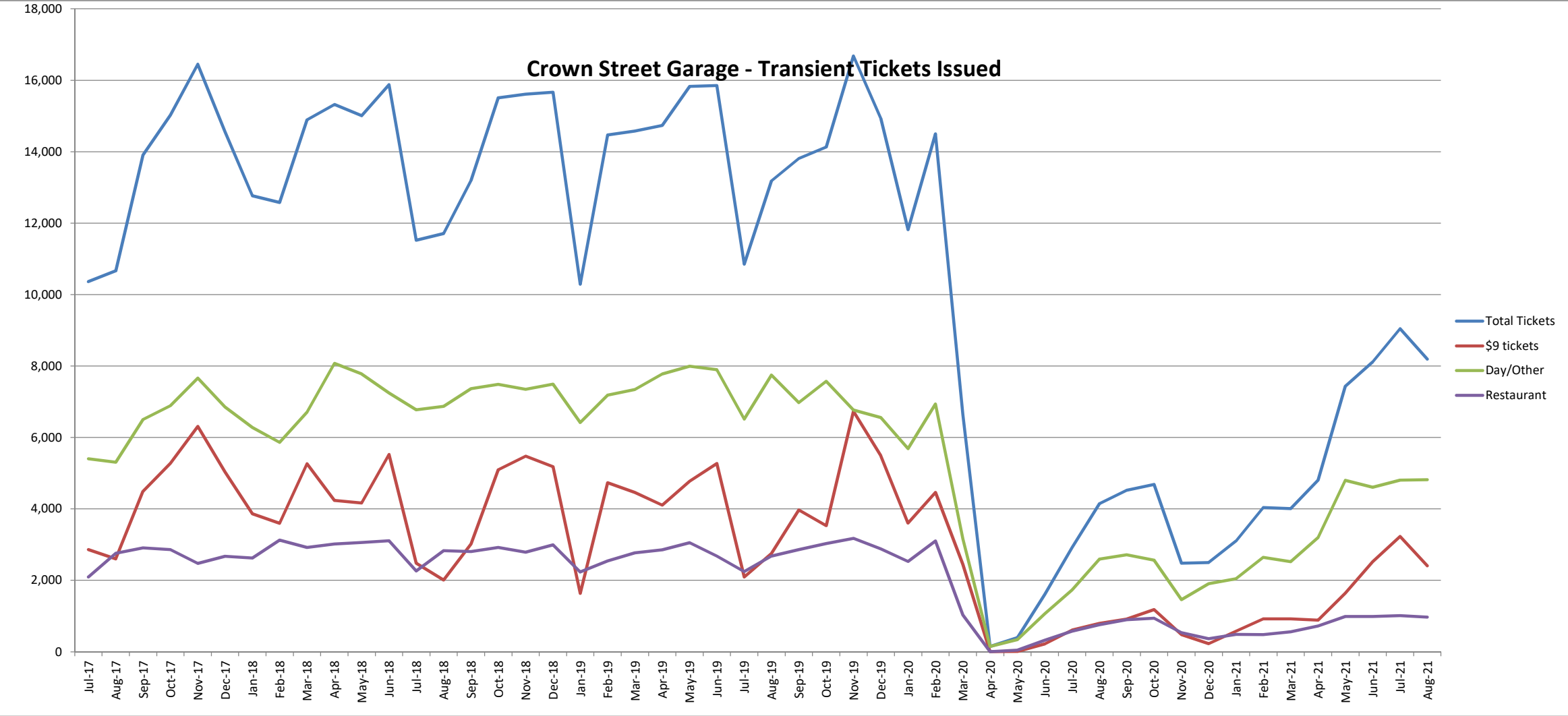
- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- New system implementation.
- Fiscal Year-end June 30, 2021 Audit update.
- Planning for FY2023 Budget, early start.

Temple Street Garage - Transient Tickets Issued



Temple Medical Garage - Transient Tickets Issued





NEW HAVEN PARKING AUTHORITY
CHECK LOG - BOARD OF COMMISSIONERS
PAYROLL - WEBSTER ACCOUNT 23132883

PERIOD: Aug 2021

<u>DATE PRINTED</u>	<u>CHECK NUMBER</u>	<u>AMOUNT</u> <u>(\$3,000 limit)</u>	<u>REASON</u>
8/13/2021	39	\$124.90	Hours not on timesheet
8/13/2021	40	\$160.18	Hours not on timesheet
8/27/2021	41	\$550.97	Replace lost check
8/27/2021	42	\$1,294.51	Replace lost check

NEW HAVEN PARKING AUTHORITY
INCOME STATEMENT BY FACILITY (REV)
AUG 2021
(\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
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FINANCIAL REPORT

AUGUST 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
AUG 2021

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**New Haven Parking Authority
Air Rights Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	624,382	597,798	26,584	462,202	162,180	1,240,967	1,195,596	45,371	920,369	320,598
Transient	132,853	151,869	(19,016)	116,822	16,031	272,401	306,305	(33,904)	235,619	36,782
Validations	1,995	1,750	245	8,690	(6,695)	4,237	3,500	737	17,958	(13,720)
Rent	3,247	5,000	(1,753)	3,653	(405)	8,897	9,000	(103)	6,459	2,438
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	60	(60)	0	0	0	60	(60)
Total Revenue	762,477	756,417	6,060	591,426	171,051	1,526,502	1,514,401	12,101	1,180,464	346,038
EXPENSES										
Personnel:										
Managers-ST	8,254	7,769	(485)	5,269	(2,985)	15,232	15,655	423	11,805	(3,427)
Managers-OT	136	311	175	17	(119)	266	626	360	148	(118)
Cashiers-ST	15,417	16,141	724	14,683	(734)	31,102	32,524	1,422	29,725	(1,377)
Cashiers-OT	125	968	843	23	(103)	342	1,951	1,609	23	(319)
Maintenance-ST	8,847	14,891	6,044	10,315	1,468	17,906	29,996	12,090	23,318	5,412
Maintenance-OT	104	1,143	1,039	502	398	688	2,303	1,615	1,453	765
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	32,572	31,163	(1,409)	32,281	(292)	66,106	64,241	(1,865)	70,150	4,044
Total Personnel	65,456	72,386	6,930	63,089	(2,367)	131,642	147,296	15,654	136,622	4,880
Operating:										
Outside Security	62,947	61,724	(1,223)	61,113	(1,833)	125,893	123,745	(2,148)	122,226	(3,667)
Utilities	13,216	12,920	(296)	12,524	(692)	30,506	29,740	(766)	28,103	(2,403)
Service Agreements	8,137	20,400	12,263	18,687	10,550	16,275	40,800	24,525	37,884	21,610
Professional Services	2,940	1,410	(1,530)	2,220	(721)	6,609	2,820	(3,789)	3,738	(2,871)
Repairs and Maintenance	9,814	10,057	243	12,535	2,721	19,571	20,114	543	16,928	(2,643)
Insurance	34,363	33,467	(896)	29,968	(4,395)	68,726	66,934	(1,792)	59,936	(8,791)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	259	600	341	623	364	805	1,200	395	847	42
Tickets and Tags	592	480	(112)	393	(198)	634	960	326	957	324
Supplies	1,521	1,833	312	3,266	1,745	2,095	3,666	1,571	4,300	2,205
Bank Fees	10,707	10,200	(507)	6,508	(4,198)	21,425	20,400	(1,025)	14,309	(7,116)
Contracted Snow Removal	0	0	0	2,004	2,004	0	0	0	2,004	2,004
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	46,227	48,783	2,556	46,984	757	95,010	97,566	2,556	89,853	(5,157)
Valet	0	0	0	0	0	0	0	0	0	0
Other	633	690	57	576	(57)	1,395	1,880	485	3,309	1,914
Total Operating	191,355	202,564	11,209	197,400	6,045	388,943	409,825	20,882	384,394	(4,549)
Total Expenses	256,811	274,950	18,139	260,490	3,679	520,585	557,121	36,536	521,016	431
NET OPERATING INCOME	505,666	481,467	24,199	330,936	174,730	1,005,917	957,280	48,637	659,448	346,469

**New Haven Parking Authority
State Street Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	15,854	15,439	415	19,434	(3,580)	31,375	30,878	497	40,628	(9,253)
Transient	4,016	1,731	2,285	1,154	2,862	7,949	3,585	4,364	2,389	5,560
Validations	237	75	162	90	147	391	150	241	139	252
Rent	1,077	1,077	0	1,077	0	2,154	2,154	0	4,573	(2,420)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	21,184	18,322	2,862	21,755	(571)	41,869	36,767	5,102	47,730	(5,861)
EXPENSES										
Personnel:										
Managers-ST	61	68	7	2,394	2,333	257	137	(120)	2,394	2,137
Managers-OT	0	3	3	134	134	107	6	(101)	134	27
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,679	1,684	5	3,753	2,074	3,189	4,035	846	3,807	618
Maintenance-OT	235	156	(79)	238	3	235	314	79	238	3
Security-ST	935	858	(77)	1,830	895	1,850	1,716	(134)	2,046	196
Security-OT	0	0	0	65	65	0	0	0	65	65
Benefits	2,371	2,603	232	2,357	(14)	4,888	5,353	465	2,418	(2,471)
Total Personnel	5,282	5,372	90	10,771	5,489	10,527	11,561	1,034	11,101	574
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	929	1,200	271	1,011	82	2,619	4,800	2,181	2,276	(344)
Service Agreements	1,214	1,226	12	531	(682)	2,277	2,452	175	1,138	(1,140)
Professional Services	631	703	72	563	(69)	1,194	1,406	212	1,125	(69)
Repairs and Maintenance	2,009	1,350	(659)	107	(1,901)	2,113	2,700	587	108	(2,005)
Insurance	939	891	(48)	1,542	602	1,878	1,782	(96)	3,083	1,205
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	23	50	27	59	36	70	100	30	95	25
Tickets and Tags	5	0	(5)	11	7	16	0	(16)	22	7
Supplies	45	325	280	213	168	175	650	475	270	95
Bank Fees	1,255	1,500	245	1,627	372	2,209	3,000	791	3,340	1,131
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,124	3,784	660	1,467	(1,657)	6,908	7,568	660	3,956	(2,952)
Valet	0	0	0	0	0	0	0	0	0	0
Other	(10)	25	35	(20)	(10)	(30)	50	80	(50)	(20)
Total Operating	10,164	11,054	890	7,111	(3,053)	19,429	24,508	5,079	15,363	(4,066)
Total Expenses	15,446	16,426	980	17,881	2,436	29,956	36,069	6,113	26,464	(3,492)
NET OPERATING INCOME	5,738	1,896	3,842	3,873	1,865	11,913	698	11,215	21,265	(9,352)

**New Haven Parking Authority
Union Station Consolidated
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	31,810	26,349	5,461	32,094	(284)	62,220	52,698	9,522	65,414	(3,194)
Transient	175,248	40,000	135,248	22,824	152,424	351,662	75,000	276,662	38,169	313,493
Validations	0	0	0	0	0	0	0	0	0	0
Rent	115,088	110,152	4,936	110,419	4,669	230,177	220,304	9,873	220,839	9,338
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	10	60	(50)	0	10	20	70	(50)	0	20
Total Revenue	322,156	176,561	145,595	165,337	156,819	644,079	348,072	296,007	324,422	319,657
EXPENSES										
Personnel:										
Managers-ST	12,830	12,170	(660)	10,945	(1,885)	24,765	24,522	(243)	23,936	(829)
Managers-OT	281	487	206	159	(123)	849	982	133	392	(457)
Cashiers-ST	11,848	12,972	1,124	10,997	(851)	24,712	26,138	1,426	22,769	(1,943)
Cashiers-OT	271	778	507	(233)	(504)	536	1,568	1,032	(233)	(769)
Maintenance-ST	26,283	29,281	2,999	25,035	(1,248)	52,314	58,992	6,678	52,096	(218)
Maintenance-OT	4,692	2,294	(2,398)	1,773	(2,918)	9,164	4,622	(4,542)	4,097	(5,067)
Security-ST	29,592	35,559	5,967	27,008	(2,584)	64,044	71,651	7,607	57,988	(6,056)
Security-OT	7,473	2,134	(5,339)	1,706	(5,768)	13,146	4,300	(8,846)	3,142	(10,004)
Benefits	73,364	73,709	345	75,252	1,889	156,139	154,134	(2,005)	159,087	2,948
Total Personnel	166,633	169,384	2,751	152,642	(13,991)	345,667	346,909	1,242	323,273	(22,394)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	38,633	41,480	2,847	37,860	(774)	77,303	80,960	3,657	73,999	(3,304)
Service Agreements	8,934	9,546	612	7,683	(1,251)	18,220	19,092	872	16,488	(1,732)
Professional Services	3,869	2,374	(1,495)	3,011	(859)	6,742	4,748	(1,994)	4,611	(2,131)
Repairs and Maintenance	14,241	21,166	6,925	17,891	3,650	36,646	42,332	5,686	26,632	(10,014)
Insurance	11,645	11,395	(250)	13,375	1,729	23,291	22,790	(501)	26,749	3,458
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	771	1,800	1,029	1,857	1,086	2,852	3,600	748	2,545	(307)
Tickets and Tags	11	154	143	497	486	21	308	287	846	824
Supplies	7,792	9,783	1,991	19,461	11,669	13,822	18,466	4,644	23,209	9,386
Bank Fees	2,142	8,600	6,458	1,595	(547)	5,321	17,200	11,879	2,344	(2,977)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	81,607	76,767	(4,840)	68,785	(12,822)	158,374	153,534	(4,840)	141,597	(16,777)
Valet	0	0	0	0	0	0	0	0	0	0
Other	10,929	8,858	(2,071)	9,818	(1,112)	21,305	19,216	(2,089)	14,709	(6,596)
Total Operating	180,576	191,923	11,347	181,832	1,256	363,896	382,246	18,350	333,729	(30,168)
Total Expenses	347,209	361,307	14,098	334,474	(12,736)	709,564	729,155	19,591	657,002	(52,562)
NET OPERATING INCOME	(25,053)	(184,746)	159,693	(169,136)	144,083	(65,485)	(381,083)	315,598	(332,580)	267,095

**New Haven Parking Authority
Union Station Building
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	115,088	110,152	4,936	110,419	4,669	230,177	220,304	9,873	220,839	9,338
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	(50)	0	0	0	50	(50)	0	0
Total Revenue	115,088	110,202	4,886	110,419	4,669	230,177	220,354	9,823	220,839	9,338
EXPENSES										
Personnel:										
Managers-ST	5,875	5,704	(171)	6,199	324	11,527	11,493	(34)	10,393	(1,134)
Managers-OT	137	228	91	72	(65)	389	460	71	232	(157)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	21,719	23,697	1,978	20,687	(1,033)	42,575	47,749	5,174	41,928	(648)
Maintenance-OT	3,013	1,893	(1,120)	1,620	(1,393)	7,294	3,814	(3,480)	3,500	(3,793)
Security-ST	16,410	20,081	3,671	13,838	(2,572)	35,602	40,463	4,861	29,585	(6,017)
Security-OT	4,419	1,205	(3,214)	721	(3,698)	7,587	2,428	(5,159)	1,011	(6,575)
Benefits	45,410	44,294	(1,116)	43,164	(2,246)	94,590	91,115	(3,475)	89,224	(5,366)
Total Personnel	96,983	97,102	119	86,300	(10,683)	199,563	197,522	(2,041)	175,874	(23,690)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	33,263	35,720	2,457	32,518	(745)	66,213	69,440	3,227	63,420	(2,794)
Service Agreements	5,587	6,076	489	4,188	(1,398)	11,525	12,152	627	9,573	(1,952)
Professional Services	3,175	1,502	(1,673)	2,316	(859)	5,353	3,004	(2,349)	3,222	(2,131)
Repairs and Maintenance	10,906	17,429	6,523	15,835	4,929	29,977	34,858	4,881	18,880	(11,097)
Insurance	6,303	6,177	(126)	6,869	565	12,607	12,354	(253)	13,737	1,130
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	443	1,000	557	1,051	608	1,832	2,000	168	1,433	(399)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	5,267	7,300	2,033	17,171	11,904	10,098	14,050	3,952	18,804	8,706
Bank Fees	215	300	85	94	(121)	437	600	163	197	(239)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	49,167	44,982	(4,185)	38,287	(10,880)	94,149	89,964	(4,185)	79,799	(14,350)
Valet	0	0	0	0	0	0	0	0	0	0
Other	10,222	8,098	(2,124)	9,143	(1,079)	19,701	16,196	(3,505)	14,034	(5,667)
Total Operating	124,547	128,584	4,037	127,471	2,924	251,891	254,618	2,727	223,100	(28,791)
Total Expenses	221,529	225,686	4,157	213,771	(7,759)	451,455	452,140	685	398,973	(52,481)
NET OPERATING INCOME	(106,441)	(115,484)	9,043	(103,351)	(3,090)	(221,278)	(231,786)	10,508	(178,135)	(43,143)

**New Haven Parking Authority
Union Station Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	31,810	26,349	5,461	32,094	(284)	62,220	52,698	9,522	65,414	(3,194)
Transient	175,248	40,000	135,248	22,824	152,424	351,662	75,000	276,662	38,169	313,493
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	10	10	0	0	10	20	20	0	0	20
Total Revenue	207,068	66,359	140,709	54,918	152,150	413,902	127,718	286,184	103,583	310,319
EXPENSES										
Personnel:										
Managers-ST	6,956	6,466	(490)	4,746	(2,209)	13,237	13,029	(208)	13,543	306
Managers-OT	144	259	115	86	(58)	460	522	62	159	(300)
Cashiers-ST	11,848	12,972	1,124	10,997	(851)	24,712	26,138	1,426	22,769	(1,943)
Cashiers-OT	271	778	507	(233)	(504)	536	1,568	1,032	(233)	(769)
Maintenance-ST	4,563	5,584	1,021	4,348	(215)	9,738	11,243	1,505	10,168	430
Maintenance-OT	1,679	401	(1,278)	154	(1,525)	1,871	808	(1,063)	597	(1,274)
Security-ST	13,182	15,478	2,296	13,170	(12)	28,442	31,188	2,746	28,403	(39)
Security-OT	3,055	929	(2,126)	985	(2,069)	5,560	1,872	(3,688)	2,130	(3,429)
Benefits	27,954	29,415	1,461	32,088	4,135	61,549	63,019	1,470	69,864	8,314
Total Personnel	69,651	72,282	2,632	66,342	(3,308)	146,104	149,387	3,283	147,400	1,296
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	5,371	5,760	389	5,342	(29)	11,089	11,520	431	10,580	(510)
Service Agreements	3,348	3,470	122	3,495	147	6,695	6,940	245	6,915	219
Professional Services	695	872	177	695	0	1,389	1,744	355	1,389	0
Repairs and Maintenance	3,335	3,737	402	2,056	(1,279)	6,669	7,474	805	7,752	1,083
Insurance	5,342	5,218	(124)	6,506	1,164	10,684	10,436	(248)	13,012	2,328
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	328	800	472	806	478	1,019	1,600	581	1,112	92
Tickets and Tags	11	154	143	497	486	21	308	287	846	824
Supplies	2,526	2,483	(43)	2,290	(235)	3,724	4,416	692	4,405	680
Bank Fees	1,927	8,300	6,373	1,501	(426)	4,884	16,600	11,716	2,147	(2,737)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	32,440	31,785	(655)	30,498	(1,942)	64,225	63,570	(655)	61,798	(2,427)
Valet	0	0	0	0	0	0	0	0	0	0
Other	708	760	52	675	(33)	1,604	3,020	1,416	675	(930)
Total Operating	56,029	63,339	7,310	54,361	(1,668)	112,005	127,628	15,623	110,629	(1,376)
Total Expenses	125,680	135,621	9,941	120,703	(4,977)	258,109	277,015	18,906	258,029	(80)
NET OPERATING INCOME	81,388	(69,262)	150,650	(65,785)	147,173	155,793	(149,297)	305,090	(154,445)	310,238

**New Haven Parking Authority
Unrestricted Facilities
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	690,641	649,995	40,646	641,227	49,414	1,368,654	1,299,990	68,664	1,292,878	75,775
Transient	127,339	68,860	58,479	59,740	67,599	259,295	133,962	125,333	107,753	151,542
Validations	16,027	12,707	3,320	11,415	4,611	29,775	24,927	4,848	22,735	7,040
Rent	6,950	7,425	(475)	7,475	(525)	15,601	14,850	751	15,250	351
Admin Fees-NHPA	236,748	231,906	4,842	209,696	27,052	468,654	463,813	4,842	426,179	42,475
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,423	2,582	(159)	2,478	(54)	4,822	5,051	(229)	4,979	(157)
Total Revenue	1,080,128	973,475	106,652	932,031	148,097	2,146,801	1,942,593	204,208	1,869,774	277,027
EXPENSES										
Personnel:										
Managers-ST	134,492	124,252	(10,240)	105,409	(29,083)	283,096	259,046	(24,050)	224,527	(58,569)
Managers-OT	3,126	1,683	(1,443)	2,879	(247)	5,135	3,475	(1,660)	6,550	1,415
Cashiers-ST	26,900	31,014	4,114	26,638	(263)	51,809	62,391	10,582	54,654	2,845
Cashiers-OT	1,162	1,861	699	837	(325)	2,155	3,744	1,589	1,883	(272)
Maintenance-ST	20,661	24,330	3,669	17,625	(3,035)	40,839	48,970	8,131	37,218	(3,620)
Maintenance-OT	1,593	1,653	60	1,020	(573)	2,251	3,334	1,083	1,892	(359)
Security-ST	43,904	43,216	(688)	43,308	(596)	86,541	86,954	413	95,285	8,744
Security-OT	4,490	2,439	(2,051)	2,474	(2,016)	7,595	4,908	(2,687)	5,189	(2,406)
Benefits	145,552	148,783	3,231	144,298	(1,254)	292,290	303,029	10,739	303,619	11,329
Total Personnel	381,880	379,231	(2,649)	344,488	(37,391)	771,711	775,851	4,140	730,818	(40,893)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	44,533	47,795	3,262	44,782	249	92,543	99,930	7,387	92,567	24
Service Agreements	19,649	21,859	2,210	15,915	(3,734)	39,360	43,718	4,358	30,765	(8,596)
Professional Services	35,728	31,230	(4,498)	23,458	(12,270)	51,531	59,180	7,649	48,997	(2,534)
Repairs and Maintenance	8,816	19,315	10,500	20,538	11,723	35,808	38,630	2,822	25,215	(10,593)
Insurance	38,268	37,432	(836)	44,512	6,243	76,536	74,864	(1,672)	89,023	12,487
Rent (land and building)	95,698	95,713	15	94,834	(864)	191,396	191,426	30	189,668	(1,728)
Uniforms	1,058	2,547	1,489	2,322	1,264	3,378	5,094	1,716	3,310	(69)
Tickets and Tags	625	412	(213)	997	372	853	824	(29)	1,673	820
Supplies	8,193	8,904	711	8,959	766	16,982	17,808	826	11,217	(5,765)
Bank Fees	12,965	16,450	3,485	9,421	(3,544)	28,329	32,900	4,571	18,560	(9,768)
Contracted Snow Removal	0	0	0	1,613	1,613	0	0	0	1,613	1,613
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	105,789	102,571	(3,218)	92,460	(13,329)	208,360	205,142	(3,218)	190,773	(17,587)
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,469	15,788	11,319	5,580	1,111	9,389	24,076	14,687	9,297	(92)
Total Operating	375,792	400,016	24,225	365,390	(10,402)	754,465	793,592	39,127	712,677	(41,789)
Total Expenses	757,671	779,247	21,576	709,878	(47,793)	1,526,176	1,569,443	43,267	1,443,495	(82,682)
NET OPERATING INCOME	322,457	194,228	128,228	222,152	100,304	620,624	373,150	247,475	426,280	194,345

**New Haven Parking Authority
Administration
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	236,748	231,906	4,842	209,696	27,052	468,654	463,813	4,842	426,179	42,475
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	236,748	231,906	4,842	209,696	27,052	468,654	463,813	4,842	426,179	42,475
EXPENSES										
Personnel:										
Managers-ST	120,698	109,561	(11,137)	95,829	(24,869)	256,757	229,557	(27,200)	201,529	(55,228)
Managers-OT	2,564	1,096	(1,468)	2,774	210	4,188	2,296	(1,892)	5,855	1,666
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	807	1,475	668	1,239	432	1,246	2,972	1,726	2,073	828
Maintenance-OT	0	0	0	111	111	42	0	(42)	111	69
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	51,543	50,772	(771)	50,293	(1,250)	102,351	103,610	1,259	102,077	(274)
Total Personnel	175,612	162,904	(12,708)	150,247	(25,366)	364,584	338,435	(26,149)	311,645	(52,939)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,205	7,700	495	7,630	425	14,412	15,300	888	14,197	(214)
Service Agreements	6,278	9,026	2,748	3,555	(2,722)	12,505	18,052	5,547	6,330	(6,174)
Professional Services	16,701	21,272	4,571	14,518	(2,184)	26,649	39,264	12,615	29,717	3,068
Repairs and Maintenance	313	600	287	981	668	1,376	1,200	(176)	3,036	1,660
Insurance	3,314	3,284	(30)	3,085	(228)	6,627	6,568	(59)	6,171	(456)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	24	50	26	57	33	75	100	25	92	17
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	3,212	1,870	(1,342)	1,524	(1,688)	4,430	3,740	(690)	2,051	(2,378)
Bank Fees	2,292	2,350	58	2,423	131	4,570	4,700	130	4,650	80
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,412	4,483	2,071	3,679	1,267	4,592	8,966	4,374	5,906	1,314
Total Operating	41,750	50,635	8,885	37,452	(4,298)	75,235	97,690	22,655	72,150	(3,085)
Total Expenses	217,363	213,539	(3,824)	187,699	(29,664)	439,819	436,325	(3,494)	383,795	(56,024)
NET OPERATING INCOME	19,385	18,367	1,018	21,997	(2,612)	28,835	27,488	1,348	42,384	(13,549)

New Haven Parking Authority
Management Locations
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	2,310	2,310	0	2,310	0
Total Revenue	1,155	1,155	0	1,155	0	2,310	2,310	0	2,310	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	826	375	(451)	688	(138)	1,201	750	(451)	1,051	(150)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	826	375	(451)	688	(138)	1,201	750	(451)	1,051	(150)
Total Expenses	826	375	(451)	688	(138)	1,201	750	(451)	1,051	(150)
NET OPERATING INCOME	329	780	(451)	467	(138)	1,109	1,560	(451)	1,259	(150)

**New Haven Parking Authority
Crown Street Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	122,677	107,300	15,377	111,414	11,263	243,023	214,600	28,423	225,570	17,453
Transient	57,234	29,750	27,484	27,045	30,189	121,000	57,750	63,250	47,823	73,177
Validations	6,304	3,000	3,304	1,889	4,415	12,291	5,800	6,491	3,869	8,422
Rent	25	25	0	25	0	350	50	300	350	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	186,239	140,075	46,164	140,373	45,866	376,664	278,200	98,464	277,612	99,053
EXPENSES										
Personnel:										
Managers-ST	4,346	4,356	10	3,814	(533)	8,889	8,777	(112)	9,672	783
Managers-OT	255	174	(81)	96	(158)	416	351	(65)	289	(127)
Cashiers-ST	8,454	11,786	3,332	9,449	995	15,852	23,749	7,897	19,641	3,789
Cashiers-OT	71	707	636	753	682	490	1,425	935	1,074	584
Maintenance-ST	5,612	6,058	446	4,857	(756)	11,110	12,200	1,090	11,587	477
Maintenance-OT	446	448	2	328	(119)	917	903	(14)	559	(358)
Security-ST	15,178	18,726	3,548	14,635	(543)	32,766	37,733	4,967	32,511	(255)
Security-OT	2,620	1,124	(1,496)	945	(1,675)	4,172	2,264	(1,908)	1,490	(2,682)
Benefits	34,463	34,122	(341)	32,663	(1,800)	66,300	70,299	3,999	70,190	3,890
Total Personnel	71,447	77,501	6,054	67,539	(3,908)	140,912	157,701	16,789	147,013	6,101
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	7,383	8,400	1,017	7,718	335	15,541	16,800	1,259	15,339	(202)
Service Agreements	3,517	3,650	133	3,382	(135)	6,982	7,300	318	6,765	(217)
Professional Services	2,260	3,855	1,595	3,022	762	4,572	7,710	3,138	5,734	1,162
Repairs and Maintenance	5,650	7,222	1,572	6,068	418	11,092	14,444	3,352	5,881	(5,211)
Insurance	7,581	7,440	(141)	8,088	507	15,162	14,880	(282)	16,175	1,014
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	411	1,000	589	909	499	1,276	2,000	724	1,236	(40)
Tickets and Tags	254	120	(134)	330	76	362	240	(122)	626	264
Supplies	704	1,483	779	1,441	738	1,400	2,966	1,566	1,767	366
Bank Fees	4,315	5,500	1,185	2,525	(1,790)	10,177	11,000	823	5,369	(4,808)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	33,050	35,103	2,053	29,944	(3,106)	68,153	70,206	2,053	62,928	(5,225)
Valet	0	0	0	0	0	0	0	0	0	0
Other	667	3,735	3,068	644	(23)	1,563	4,970	3,407	644	(919)
Total Operating	65,790	77,508	11,718	64,072	(1,718)	136,280	152,516	16,236	122,464	(13,816)
Total Expenses	137,236	155,009	17,773	131,611	(5,626)	277,192	310,217	33,025	269,477	(7,716)
NET OPERATING INCOME	49,003	(14,934)	63,937	8,762	40,240	99,472	(32,017)	131,489	8,135	91,337

New Haven Parking Authority
Granite Square Garage
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	47,868	46,220	1,648	48,918	(1,050)	95,284	92,440	2,844	98,142	(2,858)
Transient	2,720	1,656	1,064	828	1,892	5,482	3,308	2,174	1,300	4,182
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	50,588	47,876	2,712	49,745	843	100,766	95,748	5,018	99,443	1,323
EXPENSES										
Personnel:										
Managers-ST	295	287	(8)	146	(149)	584	579	(5)	678	93
Managers-OT	5	11	6	(4)	(9)	18	23	5	24	6
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,253	1,694	441	1,501	248	2,390	3,409	1,019	2,834	444
Maintenance-OT	173	115	(58)	82	(90)	173	231	58	174	1
Security-ST	515	446	(69)	424	(91)	1,022	892	(130)	1,122	100
Security-OT	0	0	0	34	34	0	0	0	34	34
Benefits	1,804	1,932	128	1,912	107	3,730	3,975	245	4,109	379
Total Personnel	4,044	4,485	441	4,095	50	7,917	9,109	1,192	8,974	1,057
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,113	2,700	587	2,501	388	4,354	5,400	1,046	5,001	647
Service Agreements	832	894	62	809	(23)	1,664	1,788	125	1,562	(102)
Professional Services	683	220	(463)	250	(433)	683	440	(243)	293	(389)
Repairs and Maintenance	86	1,212	1,126	90	4	556	2,424	1,868	1,373	817
Insurance	4,013	3,939	(74)	4,250	237	8,025	7,878	(147)	8,499	474
Rent (land and building)	41,281	41,281	0	40,432	(849)	82,562	82,562	0	80,864	(1,698)
Uniforms	14	30	16	33	19	43	60	17	53	10
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	147	395	248	273	126	391	790	399	446	55
Bank Fees	557	800	243	333	(224)	1,280	1,600	321	649	(631)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,513	3,826	313	3,539	26	7,339	7,652	313	7,593	254
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	1,500	1,500	0	0	(10)	1,500	1,510	0	10
Total Operating	53,239	56,797	3,558	52,509	(730)	106,885	112,094	5,209	106,332	(553)
Total Expenses	57,283	61,282	3,999	56,604	(679)	114,803	121,203	6,400	115,307	504
NET OPERATING INCOME	(6,695)	(13,406)	6,711	(6,858)	163	(14,037)	(25,455)	11,418	(15,864)	1,827

New Haven Parking Authority
Orange & Elm Lot
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	5,039	4,070	969	5,070	(31)	10,786	7,586	3,200	8,586	2,200
Validations	226	75	151	66	160	648	150	498	172	476
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	5,265	4,145	1,120	5,136	129	11,434	7,736	3,698	8,758	2,676
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	372	567	195	489	117	695	1,141	446	899	204
Maintenance-OT	10	36	26	21	11	10	73	63	46	36
Security-ST	111	69	(42)	(576)	(687)	234	138	(96)	210	(24)
Security-OT	0	0	0	5	5	0	0	0	5	5
Benefits	467	505	38	286	(181)	954	1,037	83	913	(42)
Total Personnel	960	1,177	217	225	(735)	1,893	2,389	496	2,072	180
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	370	425	55	373	3	748	850	102	746	(1)
Service Agreements	681	681	0	681	0	1,362	1,362	0	1,362	0
Professional Services	1	0	(1)	1	0	3	0	(3)	3	0
Repairs and Maintenance	52	275	223	70	18	99	550	451	70	(29)
Insurance	256	234	(22)	207	(49)	512	468	(44)	414	(98)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	5	10	5	10	5	15	20	5	16	1
Tickets and Tags	99	0	(99)	0	(99)	99	0	(99)	45	(54)
Supplies	88	250	162	203	115	260	500	240	315	56
Bank Fees	551	600	49	247	(304)	1,108	1,200	92	472	(637)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	916	1,013	97	943	27	1,929	2,026	97	1,915	(14)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	3,020	3,488	468	2,735	(284)	6,134	6,976	842	5,358	(776)
Total Expenses	3,979	4,665	686	2,960	(1,019)	8,026	9,365	1,339	7,430	(596)
NET OPERATING INCOME	1,285	(520)	1,805	2,176	(891)	3,408	(1,629)	5,037	1,328	2,080

**New Haven Parking Authority
Orchard & Sherman Lot
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,430	59,978	452	59,197	1,233	120,860	119,956	904	118,395	2,466
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,430	59,978	452	59,197	1,233	120,860	119,956	904	118,395	2,466
EXPENSES										
Personnel:										
Managers-ST	0	0	0	(25)	(25)	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	372	567	195	514	142	695	1,141	446	899	205
Maintenance-OT	10	36	26	21	11	10	73	63	46	36
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	409	447	38	384	(25)	826	917	91	787	(40)
Total Personnel	791	1,050	259	893	103	1,531	2,131	600	1,732	201
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,717	2,670	953	2,460	744	3,425	5,320	1,895	4,878	1,453
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	86	68	(18)	90	4	169	136	(33)	90	(79)
Insurance	2,647	2,570	(77)	2,941	295	5,293	5,140	(153)	5,883	590
Rent (land and building)	8,280	8,280	0	8,280	0	16,560	16,560	0	16,560	0
Uniforms	5	10	5	8	4	15	20	5	13	(1)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	88	240	152	203	115	260	480	220	315	56
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	806	806	0	0	0	806	806
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,260	1,380	120	1,177	(83)	2,640	2,760	120	2,479	(161)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	14,082	15,218	1,136	15,967	1,885	28,361	30,416	2,055	31,026	2,664
Total Expenses	14,872	16,268	1,396	16,860	1,988	29,892	32,547	2,655	32,757	2,865
NET OPERATING INCOME	45,558	43,710	1,848	42,338	3,220	90,968	87,409	3,559	85,638	5,331

**New Haven Parking Authority
Residential Lots
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,036	12,115	(80)	11,398	638	23,630	24,230	(600)	22,305	1,325
Transient	5,710	2,812	2,898	2,556	3,154	12,095	5,570	6,525	3,936	8,160
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	17,746	14,927	2,819	13,954	3,792	35,725	29,800	5,925	26,241	9,485
EXPENSES										
Personnel:										
Managers-ST	41	45	4	555	514	127	91	(36)	1,109	982
Managers-OT	3	2	(1)	3	(1)	30	4	(26)	44	14
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	372	567	195	489	117	697	1,141	444	899	203
Maintenance-OT	10	36	26	21	11	10	73	63	46	36
Security-ST	701	618	(83)	701	0	1,392	1,236	(156)	1,439	47
Security-OT	0	0	0	47	47	0	0	0	47	47
Benefits	913	1,002	89	1,302	389	1,940	2,089	149	2,659	719
Total Personnel	2,040	2,270	230	3,116	1,077	4,195	4,634	439	6,242	2,047
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	862	1,110	248	1,053	191	1,754	2,230	476	2,075	321
Service Agreements	13	93	81	10	(3)	25	186	161	20	(5)
Professional Services	0	140	140	393	393	0	280	280	438	438
Repairs and Maintenance	86	243	157	90	4	1,194	486	(708)	90	(1,104)
Insurance	683	694	11	688	5	1,366	1,388	22	1,375	9
Rent (land and building)	1,119	1,134	15	1,104	(15)	2,238	2,268	30	2,208	(30)
Uniforms	17	40	23	40	23	52	80	28	65	13
Tickets and Tags	31	41	10	36	5	68	82	14	73	5
Supplies	88	510	422	1,271	1,183	1,010	1,020	10	1,532	522
Bank Fees	1,384	1,400	16	831	(554)	2,959	2,800	(159)	1,684	(1,375)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	2,252	1,750	(502)	1,493	(759)	4,002	3,500	(502)	3,315	(687)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	100	100	0	0
Total Operating	6,535	7,205	670	7,009	474	14,668	14,420	(248)	12,775	(1,892)
Total Expenses	8,575	9,475	900	10,126	1,551	18,863	19,054	191	19,018	155
NET OPERATING INCOME	9,171	5,452	3,719	3,828	5,343	16,863	10,746	6,117	7,223	9,640

New Haven Parking Authority
Sherman & Tyler Lot
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	62,007	61,543	464	60,742	1,265	124,013	123,086	927	121,483	2,530
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	62,007	61,543	464	60,742	1,265	124,013	123,086	927	121,483	2,530
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	372	567	195	489	117	695	1,141	446	899	205
Maintenance-OT	10	36	26	21	11	10	73	63	46	36
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	404	447	43	379	(25)	817	917	100	778	(39)
Total Personnel	786	1,050	264	889	103	1,521	2,131	610	1,723	201
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	279	400	121	404	125	561	780	219	747	186
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	86	68	(18)	90	4	169	136	(33)	90	(79)
Insurance	683	659	(24)	3,022	2,339	1,366	1,318	(48)	6,045	4,679
Rent (land and building)	8,496	8,496	0	8,496	0	16,992	16,992	0	16,992	0
Uniforms	5	10	5	8	4	15	20	5	14	(1)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	88	240	152	203	115	260	480	220	315	56
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	806	806	0	0	0	806	806
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	581	161	(420)	1,200	619	742	322	(420)	2,643	1,901
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	10,217	10,034	(183)	14,230	4,013	20,105	20,048	(57)	27,653	7,548
Total Expenses	11,003	11,084	81	15,119	4,116	21,626	22,179	553	29,376	7,749
NET OPERATING INCOME	51,003	50,459	544	45,622	5,381	102,387	100,907	1,480	92,108	10,279

**New Haven Parking Authority
State/Fair and State/Chapel
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	13,464	9,333	4,131	7,963	5,501	27,261	18,666	8,595	16,425	10,836
Transient	6,636	2,533	4,103	1,809	4,827	13,282	4,941	8,341	3,414	9,868
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	20,100	11,866	8,234	9,772	10,328	40,543	23,607	16,936	19,839	20,704
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	153	168	15	170	17	289	339	50	337	48
Maintenance-OT	4	13	9	8	4	4	27	23	17	13
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	155	154	(1)	121	(35)	314	317	3	237	(77)
Total Personnel	312	335	23	298	(14)	607	683	76	591	(16)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,044	1,850	806	1,718	675	2,097	3,770	1,673	3,425	1,328
Service Agreements	0	26	26	0	0	0	52	52	0	0
Professional Services	0	30	30	36	36	0	60	60	48	48
Repairs and Maintenance	0	0	0	0	0	342	0	(342)	0	(342)
Insurance	512	516	4	526	14	1,024	1,032	8	1,053	28
Rent (land and building)	7,500	7,500	0	7,500	0	15,000	15,000	0	15,000	0
Uniforms	8	20	12	15	7	25	40	15	24	(1)
Tickets and Tags	21	18	(3)	20	(1)	40	36	(4)	39	(1)
Supplies	130	180	50	130	0	260	360	100	260	0
Bank Fees	64	100	36	22	(41)	140	200	60	42	(98)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	480	394	(86)	305	(175)	874	788	(86)	808	(66)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,758	10,634	876	10,272	514	19,803	21,338	1,535	20,698	896
Total Expenses	10,071	10,969	898	10,570	500	20,409	22,021	1,612	21,289	880
NET OPERATING INCOME	10,029	897	9,132	(798)	10,827	20,134	1,586	18,548	(1,450)	21,584

New Haven Parking Authority
State & George Lot
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	80,000	80,000	0	80,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	40,000	40,000	0	40,000	0	80,000	80,000	0	80,000	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	427	426	(1)	1,982	1,555	854	852	(2)	3,963	3,110
Rent (land and building)	20,000	20,000	0	20,000	0	40,000	40,000	0	40,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	147	34	(113)	599	452	181	68	(113)	1,099	918
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	20,574	20,460	(114)	22,581	2,007	41,035	40,920	(115)	45,062	4,028
Total Expenses	20,574	20,460	(114)	22,581	2,007	41,035	40,920	(115)	45,062	4,028
NET OPERATING INCOME	19,426	19,540	(114)	17,419	2,007	38,965	39,080	(115)	34,938	4,028

**New Haven Parking Authority
State Street Lots
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	7,850	6,515	1,335	5,980	1,870	15,673	13,030	2,643	12,805	2,868
Transient	999	363	636	0	999	2,097	726	1,371	23	2,074
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	8,849	6,878	1,971	5,980	2,869	17,769	13,756	4,013	12,828	4,942
EXPENSES										
Personnel:										
Managers-ST	178	174	(4)	0	(178)	329	351	22	0	(329)
Managers-OT	4	7	3	0	(4)	8	14	6	0	(8)
Cashiers-ST	0	0	0	0	0	0	0	0	201	201
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	372	567	195	489	117	697	1,141	444	899	203
Maintenance-OT	10	36	26	21	11	10	73	63	46	36
Security-ST	601	549	(52)	988	387	1,190	1,098	(92)	1,174	(17)
Security-OT	0	0	0	41	41	0	0	0	41	41
Benefits	953	1,099	146	956	3	1,979	2,261	282	1,761	(218)
Total Personnel	2,118	2,432	314	2,495	377	4,213	4,938	725	4,122	(91)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	919	1,500	581	1,312	393	1,851	3,050	1,199	2,687	836
Service Agreements	0	13	13	0	0	0	28	28	0	0
Professional Services	0	0	0	124	124	0	0	0	124	124
Repairs and Maintenance	86	268	182	90	4	2,669	536	(2,133)	90	(2,579)
Insurance	342	329	(13)	698	356	683	658	(25)	1,396	713
Rent (land and building)	3,672	3,672	0	3,672	0	7,344	7,344	0	7,344	0
Uniforms	9	20	11	18	9	27	40	13	29	2
Tickets and Tags	44	36	(8)	67	23	77	72	(5)	134	57
Supplies	65	315	250	65	0	450	630	180	130	(320)
Bank Fees	179	200	21	78	(101)	364	400	36	165	(199)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,946	1,179	(767)	771	(1,175)	3,125	2,358	(767)	1,940	(1,185)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	50	50	0	0
Total Operating	7,262	7,557	295	6,895	(367)	16,590	15,164	(1,426)	14,038	(2,553)
Total Expenses	9,380	9,989	609	9,390	10	20,803	20,102	(701)	18,160	(2,644)
NET OPERATING INCOME	(531)	(3,111)	2,580	(3,410)	2,879	(3,034)	(6,346)	3,312	(5,332)	2,298

**New Haven Parking Authority
State & Trumbull Lot
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	2,250	1,620	630	1,210	1,040	4,410	3,240	1,170	3,470	940
Transient	2,718	1,575	1,143	680	2,038	5,402	3,125	2,277	680	4,722
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	4,968	3,195	1,773	1,890	3,078	9,812	6,365	3,447	4,150	5,662
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	77	84	7	85	8	145	169	24	168	24
Maintenance-OT	2	7	5	4	2	2	14	12	8	7
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	77	77	0	24	(52)	155	158	3	54	(100)
Total Personnel	155	168	13	113	(42)	301	341	40	231	(70)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	512	580	68	473	(39)	1,118	1,170	52	972	(146)
Service Agreements	0	13	13	0	0	0	26	26	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	342	0	(342)	0	(342)
Insurance	171	141	(30)	288	117	342	282	(60)	576	234
Rent (land and building)	1,350	1,350	0	1,350	0	2,700	2,700	0	2,700	0
Uniforms	1	2	1	1	1	3	4	1	2	0
Tickets and Tags	10	9	(1)	10	0	20	18	(2)	20	0
Supplies	65	115	50	635	570	130	230	100	700	570
Bank Fees	0	100	100	0	0	0	200	200	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	254	176	(78)	145	(109)	430	352	(78)	364	(66)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,362	2,486	124	2,902	540	5,083	4,982	(101)	5,333	250
Total Expenses	2,517	2,654	137	3,015	498	5,384	5,323	(61)	5,564	180
NET OPERATING INCOME	2,451	541	1,910	(1,125)	3,576	4,428	1,042	3,386	(1,414)	5,842

**New Haven Parking Authority
State & Wall Lot
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	11,348	10,340	1,008	9,533	1,815	22,312	20,680	1,632	19,177	3,135
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	11,348	10,340	1,008	9,533	1,815	22,312	20,680	1,632	19,177	3,135
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	138	206	68	181	43	259	414	155	333	74
Maintenance-OT	4	13	9	8	4	4	27	23	17	13
Security-ST	519	446	(73)	65	(454)	1,032	892	(140)	865	(167)
Security-OT	0	0	0	34	34	0	0	0	34	34
Benefits	486	542	56	467	(19)	1,031	1,116	85	1,113	82
Total Personnel	1,147	1,207	60	755	(392)	2,325	2,449	124	2,361	36
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	205	220	15	207	2	420	440	20	409	(11)
Service Agreements	0	13	13	0	0	0	26	26	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	66	250	184	87	22	124	500	376	88	(36)
Insurance	512	458	(54)	814	302	1,025	916	(109)	1,628	604
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	17	40	23	39	23	51	80	29	63	12
Tickets and Tags	21	19	(2)	19	(1)	40	38	(2)	39	(1)
Supplies	88	240	152	203	115	260	480	220	315	56
Bank Fees	289	400	111	126	(162)	586	800	214	265	(321)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	784	837	53	820	36	1,621	1,674	53	2,246	625
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	1,980	2,477	497	2,317	337	4,126	4,954	828	5,054	928
Total Expenses	3,127	3,684	557	3,072	(55)	6,451	7,403	952	7,415	964
NET OPERATING INCOME	8,221	6,656	1,565	6,462	1,760	15,861	13,277	2,584	11,762	4,099

**New Haven Parking Authority
Temple Medical Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	89,599	76,247	13,352	75,594	14,005	174,632	152,494	22,138	150,190	24,442
Transient	10,449	7,026	3,423	5,855	4,594	20,064	13,887	6,177	11,131	8,933
Validations	1,697	1,650	47	1,557	140	3,079	3,250	(171)	3,123	(44)
Rent	1,250	1,775	(525)	1,775	(525)	3,901	3,550	351	3,550	351
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	102,995	86,698	16,297	84,782	18,214	201,676	173,181	28,495	167,994	33,682
EXPENSES										
Personnel:										
Managers-ST	2,180	2,474	294	1,459	(721)	3,921	4,952	1,031	2,936	(985)
Managers-OT	37	99	62	(16)	(54)	84	198	114	91	7
Cashiers-ST	6,480	6,827	347	5,976	(504)	12,691	13,654	963	12,070	(621)
Cashiers-OT	0	410	410	23	23	120	820	700	23	(97)
Maintenance-ST	3,130	3,017	(113)	2,445	(685)	6,220	6,054	(166)	4,979	(1,241)
Maintenance-OT	200	223	23	165	(36)	298	448	150	253	(45)
Security-ST	7,065	5,852	(1,213)	6,437	(628)	13,241	11,704	(1,537)	11,580	(1,660)
Security-OT	545	351	(194)	362	(182)	1,337	702	(635)	639	(697)
Benefits	16,384	17,075	691	15,127	(1,258)	32,725	35,024	2,299	31,491	(1,234)
Total Personnel	36,021	36,328	307	31,977	(4,044)	70,635	73,556	2,921	64,061	(6,574)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	4,737	4,880	143	4,494	(243)	9,892	9,700	(192)	8,969	(923)
Service Agreements	2,340	2,437	97	2,614	274	4,844	4,874	30	5,073	229
Professional Services	1,743	2,790	1,047	1,743	0	3,485	5,580	2,095	3,485	0
Repairs and Maintenance	1,727	2,622	895	1,483	(243)	5,739	5,244	(495)	1,930	(3,808)
Insurance	4,432	4,341	(91)	4,718	287	8,863	8,682	(181)	9,437	574
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	165	400	235	362	197	513	800	287	587	75
Tickets and Tags	0	24	24	68	68	0	48	48	96	96
Supplies	717	1,083	366	932	214	1,315	2,166	851	882	(432)
Bank Fees	902	1,500	598	753	(150)	1,903	3,000	1,097	1,414	(489)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	16,992	16,796	(196)	12,797	(4,195)	33,788	33,592	(196)	28,171	(5,617)
Valet	0	0	0	0	0	0	0	0	0	0
Other	687	2,235	1,548	634	(53)	1,623	3,470	1,847	634	(989)
Total Operating	34,440	39,108	4,668	30,597	(3,843)	71,965	77,156	5,191	60,679	(11,285)
Total Expenses	70,461	75,436	4,975	62,573	(7,888)	142,599	150,712	8,113	124,740	(17,859)
NET OPERATING INCOME	32,534	11,262	21,272	22,208	10,326	59,077	22,469	36,608	43,254	15,823

**New Haven Parking Authority
Temple Street Garage
For the Two Months Ending August 31, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	201,708	199,524	2,184	194,154	7,554	398,745	399,048	(303)	389,959	8,787
Transient	35,834	19,075	16,759	15,896	19,938	69,087	37,069	32,018	30,860	38,226
Validations	7,800	7,982	(182)	7,903	(103)	13,757	15,727	(1,970)	15,571	(1,814)
Rent	5,675	5,625	50	5,675	0	11,350	11,250	100	11,350	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	251,016	232,206	18,810	223,627	27,389	492,939	463,094	29,845	447,740	45,199
EXPENSES										
Personnel:										
Managers-ST	6,753	7,355	602	3,631	(3,122)	12,489	14,739	2,250	8,604	(3,885)
Managers-OT	258	294	36	26	(232)	390	589	199	247	(143)
Cashiers-ST	11,966	12,401	435	11,213	(754)	23,266	24,988	1,722	22,741	(525)
Cashiers-OT	1,091	744	(347)	61	(1,029)	1,545	1,499	(46)	787	(758)
Maintenance-ST	7,487	8,587	1,100	4,497	(2,990)	15,428	17,294	1,866	10,078	(5,350)
Maintenance-OT	712	641	(71)	204	(508)	760	1,292	532	509	(251)
Security-ST	18,699	16,064	(2,635)	20,451	1,752	34,643	32,369	(2,274)	45,503	10,860
Security-OT	1,325	964	(361)	972	(353)	2,087	1,942	(145)	2,866	779
Benefits	37,005	40,067	3,062	39,896	2,891	78,134	80,193	2,059	86,324	8,191
Total Personnel	85,296	87,117	1,821	80,951	(4,345)	168,741	174,905	6,164	177,659	8,917
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	15,240	13,300	(1,940)	12,462	(2,778)	32,477	31,300	(1,177)	29,446	(3,031)
Service Agreements	5,717	4,741	(976)	4,591	(1,126)	11,434	9,482	(1,952)	9,108	(2,327)
Professional Services	13,825	2,590	(11,235)	2,789	(11,036)	15,317	5,180	(10,137)	8,264	(7,052)
Repairs and Maintenance	578	6,187	5,609	11,398	10,821	11,937	12,374	437	11,675	(262)
Insurance	11,758	11,500	(258)	12,225	467	23,516	23,000	(516)	24,451	935
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	373	900	527	811	438	1,251	1,800	549	1,098	(153)
Tickets and Tags	146	145	(1)	447	301	148	290	142	602	454
Supplies	2,714	1,983	(731)	1,874	(839)	6,559	3,966	(2,593)	2,187	(4,372)
Bank Fees	2,432	3,500	1,068	2,083	(350)	5,242	7,000	1,758	3,951	(1,290)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	41,850	38,581	(3,269)	36,872	(4,978)	80,431	77,162	(3,269)	72,162	(8,269)
Valet	0	0	0	0	0	0	0	0	0	0
Other	697	3,760	3,063	624	(73)	1,613	5,020	3,407	2,113	500
Total Operating	95,330	87,187	(8,143)	86,177	(9,154)	189,924	176,574	(13,350)	165,057	(24,867)
Total Expenses	180,626	174,304	(6,322)	167,128	(13,499)	358,665	351,479	(7,186)	342,716	(15,950)
NET OPERATING INCOME	70,390	57,902	12,488	56,500	13,890	134,274	111,615	22,659	105,024	29,250

New Haven Parking Authority
Under Air Rights Lot
For the Two Months Ending August 31, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,260	145	15,125	4,280	38,810	38,520	290	34,958	3,852
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,268	1,427	(159)	1,323	(54)	2,512	2,741	(229)	2,669	(157)
Total Revenue	20,673	20,687	(14)	16,448	4,226	41,322	41,261	61	37,627	3,695
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	144	206	62	181	37	274	414	140	333	59
Maintenance-OT	4	13	9	8	4	4	27	23	17	13
Security-ST	515	446	(69)	183	(332)	1,022	892	(130)	882	(141)
Security-OT	0	0	0	34	34	0	0	0	34	34
Benefits	488	542	54	489	1	1,036	1,116	80	1,127	92
Total Personnel	1,151	1,207	56	895	(256)	2,336	2,449	113	2,393	56
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,949	2,060	111	1,976	28	3,894	3,820	(74)	3,676	(218)
Service Agreements	272	272	0	272	0	545	544	(1)	545	0
Professional Services	515	333	(182)	583	69	823	666	(157)	892	69
Repairs and Maintenance	0	300	300	0	0	0	600	600	800	800
Insurance	939	901	(38)	979	39	1,878	1,802	(76)	1,957	79
Rent (land and building)	4,000	4,000	0	4,000	0	8,000	8,000	0	8,000	0
Uniforms	6	15	9	11	5	19	30	11	17	(2)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	938	966	28	1,167	229	1,904	1,932	28	2,059	155
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	8,619	8,847	228	8,988	369	17,063	17,394	331	17,946	883
Total Expenses	9,770	10,054	284	9,884	114	19,399	19,843	444	20,339	939
NET OPERATING INCOME	10,904	10,633	271	6,564	4,340	21,923	21,418	505	17,288	4,634