



FINANCIAL REPORT

Brian E. Seholm, Chief Financial Officer

October 18, 2021 Board Meeting

- **Human Resources Report – prepared by:**

Bonnie J. Lytle, Director of Human Resources

- **Chief Financial Officer's Report**

- **Financial Statements for September 2021**

FINANCE

HUMAN RESOURCES - ACTIVITY REPORT

Bonnie J. Lytle

Park New Haven Board Meeting, October 18, 2021

Personnel

- A list of new hires and employees terminating employment in September, 2021 is attached to this report.
- Interviews are continuing to fill vacant positions. The following positions were recently filled: an additional Maintenance B position; a Security Floater position, and a Security weekend casual position.
- The Mystery Shopper program, which was temporarily suspended due to the COVID-19 closure of our facilities, has still not yet resumed but will do so as soon as there is a significant increase in parkers.
- **Arbitrations/Unemployment Hearings**
- No arbitrations or unemployment hearings are scheduled at this time.

Insurance Claims/Lawsuits

Regarding the two lawsuits below that were recently served, the City, which is also named as a defendant, has requested indemnification by our insurance company:

L. Aquavita v. NHPA et al

The plaintiff claims injuries as a result of an alleged trip and fall in the area of the elevator on Level 3 of the Air Rights Garage on December 30, 2019, which she claims was the result of a wet floor.

J. Teixeira v. NHPA et al

The plaintiff claims injuries due to an alleged assault by a group of individuals in the Temple Street Garage on March 6, 2020 when he returned to his car which was parked in the garage.

Human Resources Report
October 18, 2021
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- A patron who parked in the State and Wall lot reported that the catalytic converter was stolen from her vehicle on September 27, 2021. The incident was captured on video and reported to the police, but there have been no apprehensions yet.
- As a result of bids for the repair of the Temple Street Garage for significant damage done by a vehicle on October 5, 2019 when it crashed into the wall on the fourth level, our insurance company has indicated they will be issuing payment for the repair this week.
- No employee injuries were reported in September.
- A risk control representative from our insurance company made a visit on September 10, 2021 and surveyed the Air Rights Garage, Temple Street Garage, and Union Station garage. Any recommendations/opportunities for improvement made as a result will be reviewed by our insurance agent before submitting to NHPA.

Cyber Security Training

- Cyber Security training, which is being required on an annual basis for all administrative employees, including Managers and Supervisors, was implemented last month through an online training course. The completion date is October 20, 2021.

Respectfully submitted,

Bonnie J. Lytle

Bonnie J. Lytle
Director of Human Resources

PARK NEW HAVEN PERSONNEL CHANGES SEPTEMBER, 2021

NEW HIRES

<u>NAME</u>	<u>HIRE DATE</u>	<u>POSITION</u>
Asaad Ebron	September 5, 2021	Security
James Ennis	September 20, 2021	Maintenance B

EMPLOYEES TERMINATING EMPLOYMENT

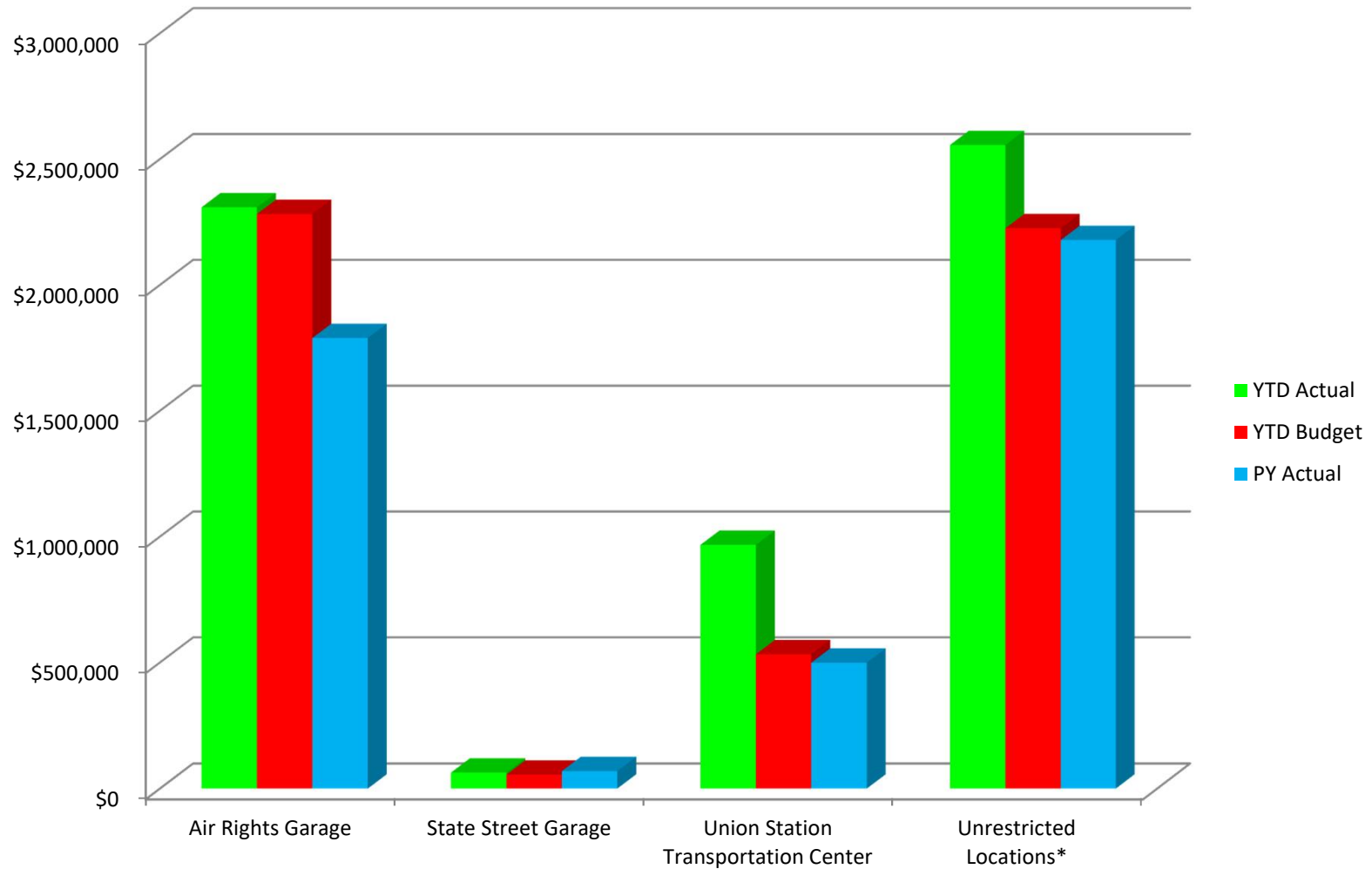
<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>POSITION</u>
Dwight Christie	September 19, 2021	Security

Chief Financial Officers Report

September 2021 Results

- Restricted/Unrestricted Revenues Overview
- Restricted/Unrestricted Location Budget to Actual Comparison
- Major Variance Points
- Restricted/Unrestricted Revenue Per Space
- Monthly Permits by Garage

YTD Revenue - Budget to Actual September 2021



* - Excludes Administrative Revenues (rebilled expenses)

PNH – YTD Location Budget to Actual September 2021

		Year-to-Date per Space/Month			FISCAL YEAR-TO-DATE								
		REV PER	NET EXP	NET REV	ACT NET	BDGT NET	REVENUE	ACT OPER	BDGT NET	EXPENSE	ACT NET	BDGT NET	NET INC
FACILITY	SPACES	SPACE	SPACE	SPACE	REVENUE	REVENUE	VAR B/(W)	EXPENSES	EXPENSES	VAR B/(W)	INCOME	INCOME	VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	301	103	199	2,308	2,281	27	788	837	49	1,520	1,444	76
State Street Garage	268	78	56	22	63	55	8	45	53	8	18	2	16
Union Station Garage	1,130	183	112	71	621	202	419	381	413	32	240	(211)	451
Union Station Building	n/a				346	330	16	683	677	(6)	(337)	(347)	10
Total Restricted					3,338	2,868	470	1,897	1,980	83	1,441	888	553
<u>UNRESTRICTED</u>													
Management Locations	n/a				3	3	0	2	1	(1)	1	2	(1)
Crown Street Garage	708	268	199	69	569	419	150	422	462	40	147	(43)	190
Granite Square Garage	305	166	189	(23)	152	144	8	173	181	8	(21)	(37)	16
Temple Medical Garage	386	260	191	69	301	261	40	221	225	4	80	36	44
Temple Street Garage	1,247	207	146	60	773	696	77	547	532	(15)	226	164	62
Orange & Elm Lot	35	162	114	48	17	12	5	12	14	2	5	(2)	7
Orchard & Sherman Lot	460	131	33	99	181	180	1	45	49	4	136	131	5
Residential Lots	249	72	36	36	54	45	9	27	28	1	27	17	10
Sherman & Tyler Lot	470	134	23	111	189	184	5	33	33	0	156	151	5
State/Fair and State/Chapel Lots	165	115	63	53	57	35	22	31	33	2	26	2	24
State & George Lot	490	82	41	40	120	120	0	61	61	0	59	59	0
State Street Lots	220	41	44	(3)	27	21	6	29	30	1	(2)	(9)	7
State & Trumbull Lot	75	62	40	22	14	9	5	9	8	(1)	5	1	4
State & Wall Lot	127	89	26	63	34	31	3	10	11	1	24	20	4
Under Air Rights Lot	184	112	54	58	62	62	0	30	30	0	32	32	0
Total Unrestricted					2,553	2,222	331	1,652	1,698	46	901	524	377
Administration	n/a				705	696	9	657	659	2	48	37	11
Total NHPA	9,071				6,596	5,786	810	4,206	4,337	131	2,390	1,449	941

NHPA Major Variances – September 2021

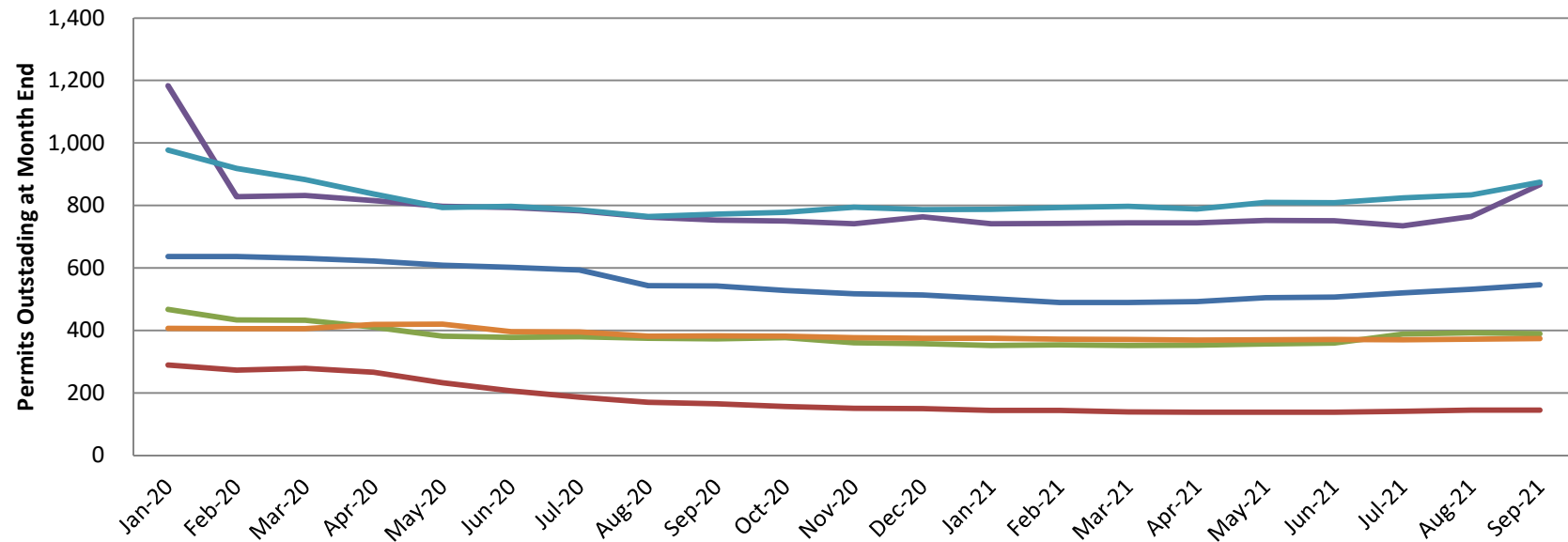
	ACTUAL	BUDGET	VARIANCE	REASON
AIR RIGHTS				
Monthly Rev	631,831	597,798	34,033	210 more monthlies than a year ago, and 65 more than last month.
Transient Rev	142,559	160,762	(18,203)	Volume up 5% from last month and up 8% from last year.
Maint-ST	10,299	14,324	4,025	Still down one Maint-B.
Benefits	30,489	34,274	3,785	Vacation down.
Service Agreements	8,137	20,400	12,263	No security camera system maintenance agreement yet - \$12,000.
Repairs & Maint	15,032	10,057	(4,975)	Lighting up \$6000.
Insurance	41,031	33,467	(7,564)	YTD correction - \$4400.
UNION STATION BUILDING				
Rent Rev	115,089	110,152	4,937	0% CPI-U budgeted. 4.16% actual.
Security-ST	15,626	19,725	4,099	One shift has been temporarily assigned to TSG.
Repairs & Maint	29,312	17,429	(11,883)	Plumbing up \$6400 (RTU repair-\$7900), escalators up \$4600 and structures up \$4900 (auto doors-\$3600), partly offset by lighting down \$2800 and other down \$2600.
Supplies	3,722	7,300	3,578	Cleaning supplies down \$1000 and other down \$1400.
UNION STATION GARAGE				
Monthly Rev	33,995	26,349	7,646	50 more monthlies than a year ago, and 30 more than last month.
Transient Rev	173,081	47,951	125,130	Volume up 340% to last year and down 4% to last month.
ADMIN				
Pro Services	26,876	18,167	(8,709)	Legal up \$12,100. Also, \$3500 budgeted for new accounting system, but \$4000 also budgeted in Service Agreements.
CROWN STREET				
Monthly Rev	128,355	107,300	21,055	130 more monthlies than a year ago, and 30 more than last month (mostly students).
Transient Rev	57,182	31,096	26,086	Volume up 85% over last year, and flat to last month.
Cashiers-ST	7,576	11,577	4,001	M-F 11a-6p shift remains vacant. Call-outs may not be covered.
SHERMAN/TYLER				
Other Rev	2,971	0	2,971	Westville Music Bowl concert receipts from Laz.
TEMPLE MEDICAL				
Monthly Rev	86,185	76,247	9,938	20 more monthlies than a year ago, and 5 more than last month.
Repairs & Maint	7,114	2,622	(4,492)	Elevator floor tiling not in budget (\$1900) and fire alarm repair not in budget (\$2400)
TEMPLE STREET				
Monthly Rev	225,023	199,524	25,499	230 more monthlies than a year ago, and 115 more than last month (many from Yale U).
Transient Rev	42,112	20,383	21,729	Volume up 93% from last year and up 16% to last month..
Cashiers-ST	11,122	18,977	7,855	Additional shifts budgeted for Gateway semester-opening were not needed - \$6700.
Pro Services	11,643	3,070	(8,573)	Legal up \$9000.
Admin Fee	43,731	38,581	(5,150)	Aug costs above budget, mostly due to legal.

Revenue Per Space Trend and Year-to-Year Sept 2021

FACILITY	SPACES	SEP 2021		AUG 2021		JUL 2021		YTD SEP 2021	
		2021	2020	2021	2020	2021	2020	2021	2020
		RPS	RPS	RPS	RPS	RPS	RPS	RPS	RPS
<u>RESTRICTED</u>									
Air Rights Garage	2,552	306	238	299	232	299	231	301	234
State Street Garage	268	82	82	78	82	78	97	78	86
Union Station Garage	1,130	183	57	183	49	183	43	183	50
<u>UNRESTRICTED</u>									
Crown Street Garage	708	273	198	263	198	268	194	268	196
Granite Square Garage	305	170	164	167	164	164	164	166	163
Temple Medical Garage	371	270	229	278	229	267	224	270	227
Temple Street Garage - X Gateway	635	328	240	282	240	268	240	293	240
Temple Street Garage - Gateway	600	120	120	120	120	120	120	120	120
Orange & Elm Lot	35	171	114	143	143	171	114	162	124
Orchard & Sherman Lot	460	130	128	130	128	130	128	131	129
Residential Lots	249	72	64	72	56	72	48	72	56
Sherman & Tyler	472	138	129	131	129	131	129	133	129
State/Fair and State/Chapel Lots	165	103	61	121	61	121	61	115	61
State Street Lots	145	69	41	62	41	62	48	62	44
State & Trumbull Lot	75	67	53	67	27	67	27	62	36
State & Wall Lot	127	94	79	87	79	87	79	89	76
Under Air Rights Lot	184	114	136	114	87	114	114	112	112

Monthly Permits by Garage September 2021

Total Monthly Permits Outstanding by Garage

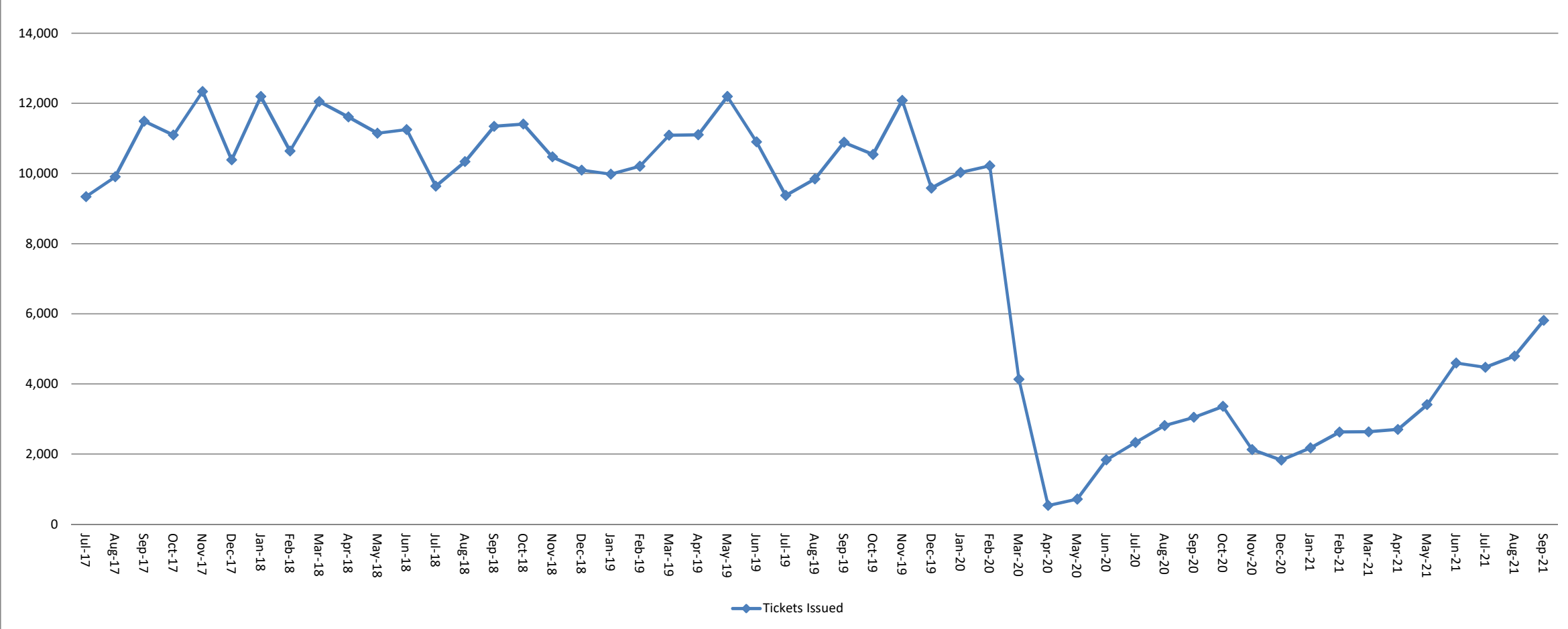


	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21
USG	637	637	631	622	609	602	593	543	542	528	517	513	502	489	489	492	505	507	520	532	546
SSG	289	273	279	266	232	206	186	170	165	156	151	150	144	144	139	138	138	138	141	145	145
TMG	467	434	433	410	382	378	380	375	373	377	360	358	352	354	352	353	357	359	388	392	389
TSG	1,183	828	832	816	797	793	783	763	753	750	741	764	741	742	744	744	752	751	735	765	867
CSG	977	919	883	837	793	797	786	765	772	778	794	787	788	793	797	789	810	809	824	834	874
GSG	407	406	406	419	420	396	395	382	383	382	377	375	375	372	371	369	370	371	370	372	374

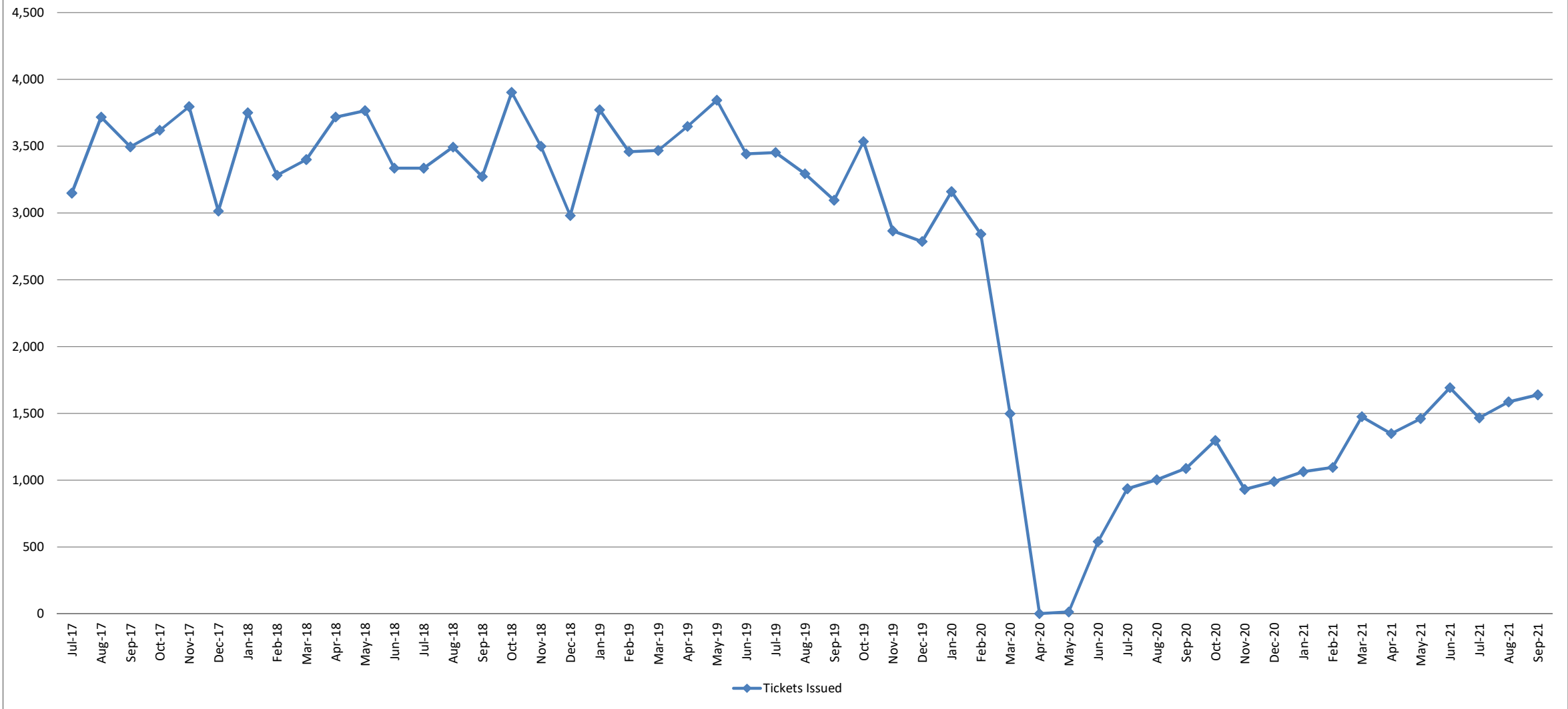
PNH Board Meeting – October 18, 2021

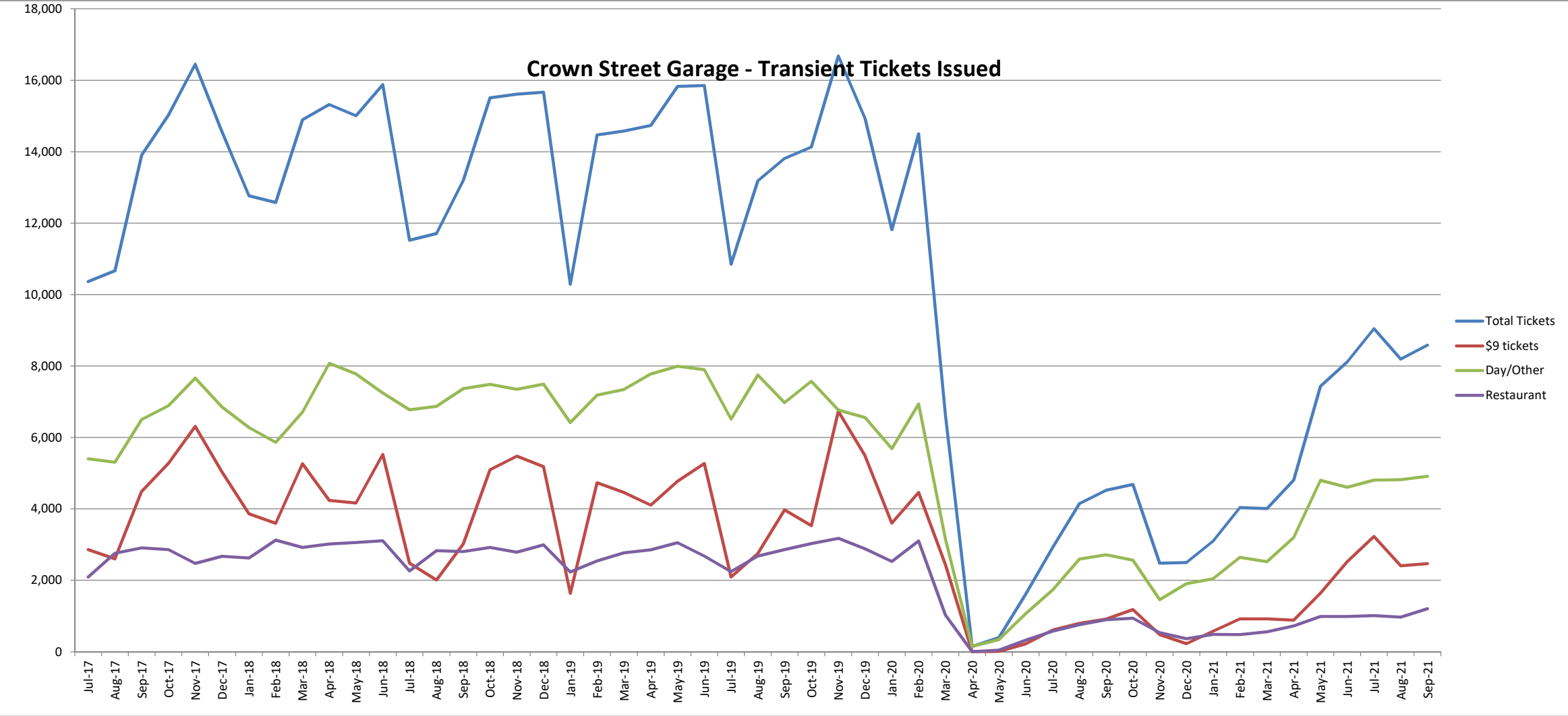
- Tickets by location – Downtown Garages.
- Monthly Permits by location – Downtown Garages.
- New system implementation – MultiView.
- Fiscal Year-end June 30, 2021 Audit update.
- FY2023 Budget, early start.

Temple Street Garage - Transient Tickets Issued



Temple Medical Garage - Transient Tickets Issued





NEW HAVEN PARKING AUTHORITY
CHECK LOG - BOARD OF COMMISSIONERS
PAYROLL - WEBSTER ACCOUNT 23132883

PERIOD: Sep 2021

DATE PRINTED	CHECK NUMBER	AMOUNT (\$3,000 limit)	REASON
9/22/2021	43	\$124.90	Vacation request made late
9/30/2021	44	VOID	n/a
9/30/2021	45	\$550.97	Employee did not punch

NEW HAVEN PARKING AUTHORITY
 INCOME STATEMENT BY FACILITY (REV)
 SEP 2021
 (\$000)

FACILITY	Year-to-Date per Space/Month				FISCAL YEAR-TO-DATE								
	SPACES	REV PER SPACE	NET EXP SPACE	NET REV SPACE	ACT NET REVENUE	BDGT NET REVENUE	REVENUE VAR B/(W)	ACT OPER EXPENSES	BDGT NET EXPENSES	EXPENSE VAR B/(W)	ACT NET INCOME	BDGT NET INCOME	NET INC VAR B/(W)
<u>RESTRICTED</u>													
Air Rights Garage	2,552	301	103	199	2,308	2,281	27	788	837	49	1,520	1,444	76
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Total NHPA	9,071				6,596	5,786	810	4,206	4,337	131	2,390	1,449	941

FINANCIAL REPORT

SEPTEMBER 2021

Management Use Only



NEW HAVEN PARKING AUTHORITY
MONTHLY FINANCIAL REPORT INDEX
SEP 2021

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**New Haven Parking Authority
Air Rights Garage
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	631,831	597,798	34,033	461,384	170,447	1,872,798	1,793,394	79,404	1,381,752	491,046
Transient	142,559	160,762	(18,203)	133,968	8,591	414,960	467,067	(52,107)	369,587	45,373
Validations	2,101	1,800	301	7,384	(5,283)	6,338	5,300	1,038	25,342	(19,004)
Rent	5,292	7,000	(1,708)	5,758	(465)	14,189	16,000	(1,811)	12,216	1,973
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	60	(60)
Total Revenue	781,783	767,360	14,423	608,493	173,290	2,308,285	2,281,761	26,524	1,788,957	519,328
EXPENSES										
Personnel:										
Managers-ST	6,745	7,631	886	6,594	(151)	21,977	23,266	1,309	18,399	(3,579)
Managers-OT	155	305	150	85	(70)	421	931	510	232	(189)
Cashiers-ST	14,916	15,855	939	14,486	(430)	46,018	48,379	2,361	44,212	(1,807)
Cashiers-OT	74	951	877	170	96	415	2,902	2,487	193	(223)
Maintenance-ST	10,299	14,324	4,025	9,590	(709)	28,204	44,320	16,116	32,908	4,703
Maintenance-OT	452	1,122	670	276	(176)	1,140	3,425	2,285	1,729	589
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	30,489	34,274	3,785	32,434	1,944	96,595	98,515	1,920	102,584	5,989
Total Personnel	63,130	74,462	11,332	63,634	505	194,772	221,758	26,986	200,256	5,485
Operating:										
Outside Security	62,947	61,724	(1,223)	61,113	(1,833)	188,840	185,469	(3,371)	183,339	(5,500)
Utilities	16,712	15,160	(1,552)	14,359	(2,353)	47,219	44,900	(2,319)	42,462	(4,756)
Service Agreements	8,137	20,400	12,263	18,701	10,564	24,412	61,200	36,788	56,586	32,174
Professional Services	1,518	1,410	(108)	1,518	0	8,127	4,230	(3,897)	5,257	(2,871)
Repairs and Maintenance	15,032	10,057	(4,975)	9,310	(5,722)	34,603	30,171	(4,432)	26,238	(8,365)
Insurance	41,031	33,467	(7,564)	29,868	(11,064)	109,758	100,401	(9,357)	89,903	(19,854)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	402	600	198	408	5	1,207	1,800	593	1,255	48
Tickets and Tags	592	480	(112)	368	(224)	1,225	1,440	215	1,325	100
Supplies	1,678	1,833	155	1,787	110	3,772	5,499	1,727	6,087	2,315
Bank Fees	7,929	10,200	2,271	7,109	(821)	29,354	30,600	1,246	21,418	(7,936)
Contracted Snow Removal	0	0	0	0	0	0	0	0	2,004	2,004
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	47,639	48,783	1,144	41,992	(5,647)	142,649	146,349	3,700	131,845	(10,804)
Valet	0	0	0	0	0	0	0	0	0	0
Other	587	1,690	1,103	569	(18)	1,982	3,570	1,588	3,878	1,896
Total Operating	204,204	205,804	1,600	187,202	(17,002)	593,147	615,629	22,482	571,597	(21,551)
Total Expenses	267,334	280,266	12,932	250,837	(16,497)	787,919	837,387	49,468	771,853	(16,066)
NET OPERATING INCOME	514,449	487,094	27,355	357,657	156,793	1,520,366	1,444,374	75,992	1,017,104	503,262

**New Haven Parking Authority
State Street Garage
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	15,979	15,439	540	18,634	(2,655)
Transient	4,173	1,960	2,213	1,782	2,391
Validations	316	75	241	70	246
Rent	1,077	1,077	0	1,077	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	21,545	18,551	2,994	21,563	(18)
EXPENSES					
Personnel:					
Managers-ST	68	67	(1)	1,029	961
Managers-OT	6	3	(3)	94	87
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	1,585	2,094	509	1,655	70
Maintenance-OT	(87)	153	240	76	163
Security-ST	895	831	(64)	1,281	386
Security-OT	44	0	(44)	0	(44)
Benefits	2,557	2,600	43	1,109	(1,448)
Total Personnel	5,069	5,748	679	5,244	176
Operating:					
Outside Security	0	0	0	0	0
Utilities	1,324	1,470	146	1,244	(81)
Service Agreements	1,341	1,226	(115)	770	(571)
Professional Services	563	703	141	563	0
Repairs and Maintenance	640	1,350	710	550	(91)
Insurance	1,021	891	(130)	1,542	521
Rent (land and building)	0	0	0	0	0
Uniforms	35	50	15	38	3
Tickets and Tags	5	0	(5)	11	7
Supplies	267	325	58	89	(178)
Bank Fees	782	1,500	718	(1,708)	(2,490)
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	4,048	3,784	(264)	4,695	647
Valet	0	0	0	0	0
Other	(10)	25	35	896	906
Total Operating	10,016	11,324	1,308	8,690	(1,326)
Total Expenses	15,085	17,072	1,987	13,934	(1,150)
NET OPERATING INCOME	6,460	1,479	4,981	7,629	(1,168)

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	47,354	46,317	1,037	59,262	(11,908)
Transient	12,122	5,545	6,577	4,171	7,951
Validations	707	225	482	209	498
Rent	3,230	3,231	(1)	5,650	(2,420)
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	63,414	55,318	8,096	69,292	(5,879)
EXPENSES					
Personnel:					
Managers-ST	325	204	(121)	3,423	3,098
Managers-OT	114	9	(105)	228	114
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	4,774	6,129	1,355	5,462	688
Maintenance-OT	148	467	319	314	166
Security-ST	2,746	2,547	(199)	3,327	581
Security-OT	44	0	(44)	65	20
Benefits	7,445	7,953	508	3,527	(3,919)
Total Personnel	15,596	17,309	1,713	16,346	750
Operating:					
Outside Security	0	0	0	0	0
Utilities	3,944	6,270	2,326	3,520	(424)
Service Agreements	3,618	3,678	60	1,908	(1,711)
Professional Services	1,756	2,109	353	1,688	(69)
Repairs and Maintenance	2,753	4,050	1,297	658	(2,095)
Insurance	2,899	2,673	(226)	4,625	1,726
Rent (land and building)	0	0	0	0	0
Uniforms	105	150	45	134	29
Tickets and Tags	20	0	(20)	34	13
Supplies	442	975	533	359	(83)
Bank Fees	2,991	4,500	1,509	1,632	(1,359)
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	10,956	11,352	396	8,651	(2,305)
Valet	0	0	0	0	0
Other	(40)	75	115	846	886
Total Operating	29,445	35,832	6,387	24,053	(5,392)
Total Expenses	45,041	53,141	8,100	40,399	(4,642)
NET OPERATING INCOME	18,373	2,177	16,196	28,894	(10,521)

**New Haven Parking Authority
Union Station Consolidated
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	33,995	26,349	7,646	32,200	1,795	96,214	79,047	17,167	97,613	(1,399)
Transient	173,081	47,951	125,130	31,967	141,114	524,743	122,951	401,792	70,136	454,607
Validations	0	0	0	0	0	0	0	0	0	0
Rent	115,089	110,152	4,937	110,419	4,669	345,265	330,456	14,809	331,258	14,007
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,010	10	1,000	0	1,010	1,030	80	950	0	1,030
Total Revenue	323,174	184,462	138,712	174,586	148,588	967,253	532,534	434,719	499,008	468,245
EXPENSES										
Personnel:										
Managers-ST	12,061	11,953	(108)	13,254	1,193	36,826	36,475	(351)	37,190	364
Managers-OT	460	478	19	254	(205)	1,308	1,460	152	646	(662)
Cashiers-ST	11,623	12,741	1,118	11,503	(120)	36,335	38,879	2,544	34,272	(2,062)
Cashiers-OT	37	764	727	100	63	573	2,332	1,759	(133)	(706)
Maintenance-ST	25,504	28,459	2,955	25,320	(184)	77,817	87,451	9,634	77,415	(402)
Maintenance-OT	4,404	2,253	(2,151)	2,338	(2,066)	13,569	6,875	(6,694)	6,435	(7,133)
Security-ST	28,769	34,929	6,160	28,486	(284)	92,813	106,580	13,767	86,474	(6,339)
Security-OT	3,172	2,095	(1,077)	274	(2,897)	16,318	6,395	(9,923)	3,416	(12,902)
Benefits	73,150	75,937	2,787	73,397	247	229,289	230,071	782	232,484	3,195
Total Personnel	159,180	169,609	10,429	154,926	(4,254)	504,847	516,518	11,671	478,199	(26,648)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	42,942	40,580	(2,362)	37,019	(5,923)	120,244	121,540	1,296	111,018	(9,226)
Service Agreements	8,472	9,546	1,074	7,919	(552)	26,692	28,638	1,946	24,407	(2,285)
Professional Services	3,023	2,374	(649)	1,601	(1,422)	9,765	7,122	(2,643)	6,212	(3,553)
Repairs and Maintenance	30,935	21,166	(9,769)	12,379	(18,556)	67,580	63,498	(4,082)	39,011	(28,569)
Insurance	12,941	11,395	(1,546)	13,375	434	36,231	34,185	(2,046)	40,124	3,892
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	1,197	1,800	603	1,997	800	4,048	5,400	1,352	4,542	493
Tickets and Tags	11	154	143	549	537	33	462	429	1,394	1,361
Supplies	6,185	9,783	3,598	15,038	8,853	20,008	28,249	8,241	38,247	18,240
Bank Fees	2,949	8,600	5,651	1,742	(1,207)	8,270	25,800	17,530	4,086	(4,184)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	77,039	76,767	(272)	66,644	(10,395)	235,413	230,301	(5,112)	208,241	(27,172)
Valet	0	0	0	0	0	0	0	0	0	0
Other	9,167	8,858	(309)	7,365	(1,803)	30,472	28,074	(2,398)	22,073	(8,399)
Total Operating	194,860	191,023	(3,837)	165,626	(29,234)	558,756	573,269	14,513	499,355	(59,402)
Total Expenses	354,040	360,632	6,592	320,552	(33,488)	1,063,603	1,089,787	26,184	977,554	(86,049)
NET OPERATING INCOME	(30,866)	(176,170)	145,304	(145,966)	115,100	(96,350)	(557,253)	460,903	(478,546)	382,196

**New Haven Parking Authority
Union Station Building
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	115,089	110,152	4,937	110,419	4,669	345,265	330,456	14,809	331,258	14,007
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,000	0	1,000	0	1,000	1,000	50	950	0	1,000
Total Revenue	116,089	110,152	5,937	110,419	5,669	346,265	330,506	15,759	331,258	15,007
EXPENSES										
Personnel:										
Managers-ST	5,749	5,602	(147)	5,778	30	17,276	17,095	(181)	16,171	(1,105)
Managers-OT	230	224	(6)	88	(142)	619	684	65	321	(298)
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	21,379	23,258	1,879	19,493	(1,885)	63,954	71,007	7,053	61,421	(2,533)
Maintenance-OT	3,004	1,859	(1,145)	1,946	(1,058)	10,298	5,673	(4,625)	5,446	(4,851)
Security-ST	15,626	19,725	4,099	14,455	(1,171)	51,228	60,188	8,960	44,040	(7,187)
Security-OT	940	1,183	243	274	(666)	8,526	3,611	(4,915)	1,286	(7,241)
Benefits	44,337	45,468	1,131	44,423	86	138,927	136,583	(2,344)	133,547	(5,280)
Total Personnel	91,265	97,319	6,054	86,459	(4,806)	290,828	294,841	4,013	262,332	(28,496)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	36,807	34,220	(2,587)	31,255	(5,552)	103,020	103,660	640	94,874	(8,346)
Service Agreements	5,195	6,076	881	4,532	(663)	16,720	18,228	1,508	14,105	(2,615)
Professional Services	2,328	1,502	(826)	906	(1,422)	7,681	4,506	(3,175)	4,128	(3,553)
Repairs and Maintenance	29,312	17,429	(11,883)	9,187	(20,125)	59,289	52,287	(7,002)	28,067	(31,221)
Insurance	7,057	6,177	(880)	6,869	(189)	19,664	18,531	(1,133)	20,606	942
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	688	1,000	312	1,443	756	2,520	3,000	480	2,877	357
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	3,722	7,300	3,578	12,109	8,387	13,820	21,350	7,530	30,913	17,093
Bank Fees	219	300	81	208	(12)	656	900	244	405	(251)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	45,965	44,982	(983)	40,885	(5,080)	140,114	134,946	(5,168)	120,684	(19,430)
Valet	0	0	0	0	0	0	0	0	0	0
Other	8,490	8,098	(392)	6,664	(1,826)	28,191	24,294	(3,897)	20,698	(7,493)
Total Operating	139,782	127,084	(12,698)	114,057	(25,725)	391,674	381,702	(9,972)	337,157	(54,517)
Total Expenses	231,047	224,403	(6,644)	200,515	(30,531)	682,502	676,543	(5,959)	599,489	(83,013)
NET OPERATING INCOME	(114,958)	(114,251)	(707)	(90,096)	(24,862)	(336,236)	(346,037)	9,801	(268,231)	(68,005)

**New Haven Parking Authority
Union Station Garage
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	33,995	26,349	7,646	32,200	1,795	96,214	79,047	17,167	97,613	(1,399)
Transient	173,081	47,951	125,130	31,967	141,114	524,743	122,951	401,792	70,136	454,607
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	10	10	0	0	10	30	30	0	0	30
Total Revenue	207,086	74,310	132,776	64,167	142,919	620,987	202,028	418,959	167,750	453,238
EXPENSES										
Personnel:										
Managers-ST	6,313	6,351	38	7,475	1,163	19,550	19,380	(170)	21,018	1,468
Managers-OT	230	254	24	166	(64)	689	776	87	326	(364)
Cashiers-ST	11,623	12,741	1,118	11,503	(120)	36,335	38,879	2,544	34,272	(2,062)
Cashiers-OT	37	764	727	100	63	573	2,332	1,759	(133)	(706)
Maintenance-ST	4,125	5,201	1,076	5,826	1,701	13,863	16,444	2,581	15,994	2,131
Maintenance-OT	1,400	394	(1,006)	392	(1,008)	3,271	1,202	(2,069)	989	(2,282)
Security-ST	13,143	15,204	2,061	14,031	887	41,585	46,392	4,807	42,433	848
Security-OT	2,232	912	(1,320)	0	(2,232)	7,791	2,784	(5,007)	2,130	(5,661)
Benefits	28,813	30,469	1,656	28,974	161	90,362	93,488	3,126	98,837	8,475
Total Personnel	67,915	72,290	4,375	68,467	552	214,019	221,677	7,658	215,867	1,848
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	6,135	6,360	225	5,764	(371)	17,224	17,880	656	16,344	(881)
Service Agreements	3,277	3,470	193	3,388	111	9,972	10,410	438	10,302	330
Professional Services	695	872	177	695	0	2,084	2,616	532	2,084	0
Repairs and Maintenance	1,622	3,737	2,115	3,192	1,569	8,291	11,211	2,920	10,944	2,652
Insurance	5,883	5,218	(665)	6,506	623	16,567	15,654	(913)	19,518	2,951
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	509	800	291	554	44	1,529	2,400	871	1,665	137
Tickets and Tags	11	154	143	549	537	33	462	429	1,394	1,361
Supplies	2,463	2,483	20	2,929	466	6,188	6,899	711	7,334	1,146
Bank Fees	2,730	8,300	5,570	1,534	(1,196)	7,614	24,900	17,286	3,681	(3,933)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	31,074	31,785	711	25,759	(5,315)	95,299	95,355	56	87,557	(7,742)
Valet	0	0	0	0	0	0	0	0	0	0
Other	678	760	82	701	23	2,282	3,780	1,498	1,376	(906)
Total Operating	55,078	63,939	8,861	51,569	(3,508)	167,083	191,567	24,484	162,198	(4,885)
Total Expenses	122,993	136,229	13,236	120,036	(2,956)	381,102	413,244	32,142	378,065	(3,037)
NET OPERATING INCOME	84,093	(61,919)	146,012	(55,870)	139,963	239,886	(211,216)	451,102	(210,315)	450,201

New Haven Parking Authority
Unrestricted Facilities
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	718,199	649,994	68,205	649,794	68,405	2,086,852	1,949,984	136,868	1,942,672	144,180
Transient	130,587	73,846	56,741	64,049	66,538	389,883	207,808	182,075	171,802	218,081
Validations	16,534	12,698	3,836	11,036	5,498	46,309	37,625	8,684	33,771	12,538
Rent	6,950	7,425	(475)	7,475	(525)	22,551	22,275	276	22,725	(174)
Admin Fees-NHPA	236,151	231,906	4,245	204,473	31,678	704,805	695,719	9,086	630,652	74,153
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	5,470	2,576	2,894	2,414	3,056	10,292	7,627	2,665	7,393	2,899
Total Revenue	1,113,891	978,445	135,445	939,241	174,650	3,260,691	2,921,038	339,654	2,809,015	451,676
EXPENSES										
Personnel:										
Managers-ST	124,738	129,098	4,360	115,034	(9,704)	407,833	388,144	(19,689)	339,561	(68,273)
Managers-OT	2,249	1,721	(528)	1,296	(954)	7,385	5,196	(2,189)	7,846	461
Cashiers-ST	24,272	37,161	12,889	26,663	2,392	76,081	99,552	23,471	81,317	5,237
Cashiers-OT	1,165	2,230	1,065	321	(844)	3,320	5,974	2,654	2,204	(1,116)
Maintenance-ST	18,610	22,804	4,194	18,157	(453)	59,449	71,774	12,325	55,376	(4,073)
Maintenance-OT	243	1,627	1,384	1,104	861	2,494	4,961	2,467	2,996	502
Security-ST	42,726	43,651	925	41,480	(1,246)	129,267	130,605	1,338	136,765	7,498
Security-OT	3,564	2,470	(1,094)	1,032	(2,532)	11,159	7,378	(3,781)	6,221	(4,938)
Benefits	145,419	151,335	5,916	133,336	(12,083)	437,709	454,364	16,655	436,955	(754)
Total Personnel	362,986	392,097	29,111	338,423	(24,563)	1,134,697	1,167,948	33,251	1,069,241	(65,456)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	48,680	49,590	910	45,067	(3,613)	141,223	149,520	8,297	137,634	(3,589)
Service Agreements	19,073	21,859	2,786	14,924	(4,149)	58,433	65,577	7,144	45,688	(12,745)
Professional Services	43,533	28,605	(14,928)	28,778	(14,754)	95,063	87,785	(7,278)	77,775	(17,288)
Repairs and Maintenance	22,033	19,315	(2,718)	9,538	(12,495)	57,840	57,945	105	34,753	(23,087)
Insurance	42,723	37,433	(5,290)	44,512	1,789	119,259	112,297	(6,962)	133,535	14,275
Rent (land and building)	96,398	95,713	(685)	94,849	(1,549)	287,794	287,139	(655)	284,517	(3,277)
Uniforms	1,643	2,547	904	1,519	(123)	5,021	7,641	2,620	4,829	(192)
Tickets and Tags	625	412	(213)	693	68	1,479	1,236	(243)	2,366	887
Supplies	7,688	8,904	1,216	7,187	(502)	24,671	26,712	2,041	18,404	(6,267)
Bank Fees	14,754	16,450	1,696	13,381	(1,373)	43,083	49,350	6,267	31,941	(11,141)
Contracted Snow Removal	0	0	0	0	0	0	0	0	1,613	1,613
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	107,424	102,571	(4,853)	91,142	(16,282)	315,784	307,713	(8,071)	281,915	(33,869)
Valet	0	0	0	0	0	0	0	0	0	0
Other	16,950	13,413	(3,537)	6,769	(10,180)	26,339	37,489	11,150	16,066	(10,272)
Total Operating	421,524	396,812	(24,712)	358,360	(63,164)	1,175,990	1,190,404	14,414	1,071,037	(104,953)
Total Expenses	784,510	788,909	4,399	696,783	(87,728)	2,310,687	2,358,352	47,665	2,140,277	(170,409)
NET OPERATING INCOME	329,380	189,536	139,844	242,458	86,922	950,005	562,686	387,319	668,738	281,267

**New Haven Parking Authority
Administration
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	236,151	231,906	4,245	204,473	31,678	704,805	695,719	9,086	630,652	74,153
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	236,151	231,906	4,245	204,473	31,678	704,805	695,719	9,086	630,652	74,153
EXPENSES										
Personnel:										
Managers-ST	111,023	114,778	3,755	102,558	(8,466)	367,781	344,335	(23,446)	304,087	(63,694)
Managers-OT	1,608	1,148	(460)	924	(684)	5,796	3,444	(2,352)	6,778	982
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	929	1,448	519	1,370	441	2,175	4,420	2,245	3,443	1,269
Maintenance-OT	136	0	(136)	6	(131)	178	0	(178)	117	(61)
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	48,659	51,721	3,062	38,045	(10,614)	151,010	155,331	4,321	140,123	(10,888)
Total Personnel	162,356	169,095	6,739	142,903	(19,453)	526,940	507,530	(19,410)	454,548	(72,392)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,055	7,800	(255)	6,494	(1,561)	22,467	23,100	633	20,691	(1,775)
Service Agreements	6,046	9,026	2,980	2,966	(3,080)	18,550	27,078	8,528	9,296	(9,254)
Professional Services	26,876	18,167	(8,709)	22,413	(4,463)	53,525	57,431	3,906	52,130	(1,395)
Repairs and Maintenance	3,055	600	(2,455)	1,063	(1,993)	4,431	1,800	(2,631)	4,099	(333)
Insurance	2,677	3,284	607	3,085	409	9,304	9,852	548	9,256	(48)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	38	50	12	37	0	113	150	37	129	16
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	1,341	1,870	529	1,645	304	5,771	5,610	(161)	3,696	(2,075)
Bank Fees	2,251	2,350	99	2,557	305	6,821	7,050	229	7,206	385
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,775	11,108	6,333	4,530	(245)	9,367	20,074	10,707	10,436	1,069
Total Operating	55,114	54,255	(859)	44,790	(10,324)	130,349	152,145	21,796	116,940	(13,409)
Total Expenses	217,470	223,350	5,880	187,693	(29,777)	657,289	659,675	2,386	571,488	(85,801)
NET OPERATING INCOME	18,681	8,556	10,125	16,780	1,901	47,516	36,044	11,472	59,164	(11,648)

**New Haven Parking Authority
Management Locations
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	0	0	0	0	0	0	0	0	0	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,155	1,155	0	1,155	0	3,465	3,465	0	3,465	0
Total Revenue	1,155	1,155	0	1,155	0	3,465	3,465	0	3,465	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	779	375	(404)	1,207	428	1,980	1,125	(855)	2,258	278
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	779	375	(404)	1,207	428	1,980	1,125	(855)	2,258	278
Total Expenses	779	375	(404)	1,207	428	1,980	1,125	(855)	2,258	278
NET OPERATING INCOME	376	780	(404)	(52)	428	1,485	2,340	(855)	1,207	278

**New Haven Parking Authority
Crown Street Garage
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	128,355	107,300	21,055	111,789	16,566	371,378	321,900	49,478	337,359	34,020
Transient	57,182	31,096	26,086	25,913	31,270	178,183	88,846	89,337	73,736	104,447
Validations	7,039	3,200	3,839	1,860	5,179	19,329	9,000	10,329	5,729	13,601
Rent	25	25	0	25	0	375	75	300	375	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	192,601	141,621	50,980	139,586	53,015	569,266	419,821	149,445	417,198	152,067
EXPENSES										
Personnel:										
Managers-ST	4,072	4,279	207	4,369	297	12,961	13,056	95	14,041	1,080
Managers-OT	279	171	(108)	135	(144)	695	522	(173)	425	(270)
Cashiers-ST	7,576	11,577	4,001	10,022	2,445	23,428	35,326	11,898	29,663	6,235
Cashiers-OT	1,064	695	(369)	131	(933)	1,554	2,120	566	1,205	(350)
Maintenance-ST	4,889	5,722	833	5,142	253	15,999	17,922	1,923	16,728	729
Maintenance-OT	(234)	440	674	426	660	683	1,343	660	985	301
Security-ST	16,132	18,394	2,262	16,213	81	48,898	56,127	7,229	48,724	(174)
Security-OT	2,189	1,104	(1,085)	208	(1,981)	6,361	3,368	(2,993)	1,698	(4,663)
Benefits	33,058	35,048	1,990	34,080	1,022	99,358	105,347	5,989	104,270	4,912
Total Personnel	69,026	77,430	8,404	70,726	1,700	209,938	235,131	25,193	217,738	7,801
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	8,566	8,665	99	7,828	(738)	24,107	25,465	1,358	23,167	(940)
Service Agreements	4,147	3,650	(497)	3,382	(764)	11,128	10,950	(178)	10,147	(982)
Professional Services	2,770	3,855	1,085	2,260	(510)	7,342	11,565	4,223	7,995	652
Repairs and Maintenance	6,183	7,222	1,039	6,051	(132)	17,275	21,666	4,391	11,932	(5,343)
Insurance	8,780	7,440	(1,340)	8,088	(692)	23,942	22,320	(1,622)	24,263	321
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	637	1,000	363	595	(42)	1,914	3,000	1,086	1,831	(82)
Tickets and Tags	254	120	(134)	291	38	616	360	(256)	918	302
Supplies	871	1,483	612	1,268	397	2,271	4,449	2,178	3,034	763
Bank Fees	5,015	5,500	485	4,135	(879)	15,192	16,500	1,308	9,504	(5,687)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	34,230	35,103	873	28,526	(5,704)	102,383	105,309	2,926	91,454	(10,929)
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,624	735	(3,889)	736	(3,887)	6,187	5,705	(482)	1,380	(4,806)
Total Operating	76,077	74,773	(1,304)	63,161	(12,915)	212,357	227,289	14,932	185,625	(26,732)
Total Expenses	145,103	152,203	7,100	133,887	(11,216)	422,295	462,420	40,125	403,364	(18,931)
NET OPERATING INCOME	47,498	(10,582)	58,081	5,699	41,799	146,971	(42,599)	189,570	13,834	133,136

New Haven Parking Authority
Granite Square Garage
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	48,751	46,220	2,531	48,981	(230)	144,035	138,660	5,375	147,123	(3,088)
Transient	2,838	1,754	1,084	877	1,961	8,319	5,062	3,257	2,177	6,143
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	51,589	47,974	3,615	49,858	1,731	152,354	143,722	8,632	149,300	3,054
EXPENSES										
Personnel:										
Managers-ST	235	282	47	331	96	819	861	42	1,009	190
Managers-OT	9	11	2	14	5	27	34	7	39	11
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	1,178	1,533	355	1,288	110	3,569	4,942	1,373	4,122	554
Maintenance-OT	58	113	55	60	2	231	344	113	234	3
Security-ST	557	432	(125)	672	115	1,579	1,324	(255)	1,794	215
Security-OT	23	0	(23)	0	(23)	23	0	(23)	34	11
Benefits	1,927	1,936	9	2,008	81	5,657	5,911	254	6,116	459
Total Personnel	3,987	4,307	320	4,373	386	11,904	13,416	1,512	13,347	1,443
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,433	2,800	367	2,627	194	6,787	8,200	1,413	7,628	841
Service Agreements	865	894	29	763	(102)	2,529	2,682	153	2,325	(204)
Professional Services	0	220	220	82	82	683	660	(23)	375	(307)
Repairs and Maintenance	1,005	1,212	207	34	(971)	1,561	3,636	2,075	1,407	(154)
Insurance	3,890	3,939	49	4,250	360	11,915	11,817	(98)	12,749	834
Rent (land and building)	41,281	41,281	0	40,432	(849)	123,843	123,843	0	121,296	(2,547)
Uniforms	21	30	9	21	0	64	90	26	75	10
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	535	395	(140)	214	(321)	926	1,185	259	660	(266)
Bank Fees	727	800	73	511	(216)	2,006	2,400	394	1,160	(847)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	3,693	3,826	133	3,099	(594)	11,032	11,478	446	10,692	(340)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	(10)	1,500	1,510	0	10
Total Operating	54,451	55,397	946	52,033	(2,418)	161,336	167,491	6,155	158,365	(2,971)
Total Expenses	58,438	59,704	1,266	56,406	(2,032)	173,240	180,907	7,667	171,713	(1,528)
NET OPERATING INCOME	(6,849)	(11,730)	4,881	(6,548)	(301)	(20,886)	(37,185)	16,299	(22,412)	1,526

**New Haven Parking Authority
Orange & Elm Lot
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	0	0	0	0	0
Transient	5,387	4,370	1,017	4,370	1,016
Validations	517	75	442	110	407
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	5,904	4,445	1,459	4,480	1,424
EXPENSES					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	356	501	145	397	41
Maintenance-OT	7	36	29	17	9
Security-ST	189	68	(121)	95	(94)
Security-OT	4	0	(4)	0	(4)
Benefits	462	495	33	461	(1)
Total Personnel	1,018	1,100	82	969	(49)
Operating:					
Outside Security	0	0	0	0	0
Utilities	378	435	57	379	1
Service Agreements	681	681	0	681	0
Professional Services	1	0	(1)	1	0
Repairs and Maintenance	50	275	225	22	(28)
Insurance	253	234	(19)	207	(46)
Rent (land and building)	0	0	0	0	0
Uniforms	7	10	3	6	(1)
Tickets and Tags	99	0	(99)	0	(99)
Supplies	267	250	(17)	144	(123)
Bank Fees	524	600	76	572	48
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	959	1,013	54	506	(453)
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Operating	3,219	3,498	279	2,518	(701)
Total Expenses	4,237	4,598	361	3,488	(750)
NET OPERATING INCOME	1,667	(153)	1,820	993	674

	YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE					
Monthly	0	0	0	0	0
Transient	16,173	11,956	4,217	12,956	3,217
Validations	1,165	225	940	282	883
Rent	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0
Special Events	0	0	0	0	0
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	17,338	12,181	5,157	13,238	4,100
EXPENSES					
Personnel:					
Managers-ST	0	0	0	0	0
Managers-OT	0	0	0	0	0
Cashiers-ST	0	0	0	0	0
Cashiers-OT	0	0	0	0	0
Maintenance-ST	1,051	1,642	591	1,296	245
Maintenance-OT	17	109	92	62	45
Security-ST	422	206	(216)	304	(118)
Security-OT	4	0	(4)	5	2
Benefits	1,416	1,532	116	1,374	(43)
Total Personnel	2,911	3,489	578	3,042	131
Operating:					
Outside Security	0	0	0	0	0
Utilities	1,126	1,285	159	1,125	(1)
Service Agreements	2,043	2,043	0	2,043	0
Professional Services	4	0	(4)	4	0
Repairs and Maintenance	149	825	676	93	(56)
Insurance	765	702	(63)	621	(145)
Rent (land and building)	0	0	0	0	0
Uniforms	22	30	8	22	0
Tickets and Tags	197	0	(197)	45	(153)
Supplies	526	750	224	459	(67)
Bank Fees	1,632	1,800	168	1,044	(589)
Contracted Snow Removal	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0
Administrative Fee	2,888	3,039	151	2,421	(467)
Valet	0	0	0	0	0
Other	0	0	0	0	0
Total Operating	9,353	10,474	1,121	7,876	(1,477)
Total Expenses	12,264	13,963	1,699	10,918	(1,346)
NET OPERATING INCOME	5,074	(1,782)	6,856	2,321	2,754

**New Haven Parking Authority
Orchard & Sherman Lot
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	60,430	59,978	452	59,197	1,233	181,291	179,934	1,357	177,592	3,698
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	60,430	59,978	452	59,197	1,233	181,291	179,934	1,357	177,592	3,698
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	356	501	145	397	41	1,051	1,642	591	1,296	245
Maintenance-OT	7	36	29	14	7	17	109	92	60	42
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	382	435	53	394	12	1,208	1,352	144	1,180	(28)
Total Personnel	746	972	226	805	59	2,276	3,103	827	2,536	260
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,749	2,680	931	2,367	618	5,174	8,000	2,826	7,245	2,071
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	91	68	(23)	34	(57)	260	204	(56)	125	(136)
Insurance	3,177	2,570	(607)	2,941	(236)	8,470	7,710	(760)	8,824	354
Rent (land and building)	8,280	8,280	0	8,280	0	24,840	24,840	0	24,840	0
Uniforms	7	10	3	5	(2)	22	30	8	19	(3)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	267	240	(27)	144	(123)	526	720	194	459	(67)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	806	806
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,287	1,380	93	1,264	(23)	3,927	4,140	213	3,743	(184)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	14,858	15,228	370	15,036	177	43,220	45,644	2,424	46,061	2,841
Total Expenses	15,604	16,200	596	15,840	236	45,496	48,747	3,251	48,598	3,101
NET OPERATING INCOME	44,826	43,778	1,048	43,357	1,469	135,794	131,187	4,607	128,995	6,800

New Haven Parking Authority
Residential Lots
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	12,776	12,115	661	12,381	395	36,406	36,345	61	34,686	1,720
Transient	5,354	3,200	2,154	3,315	2,039	17,450	8,770	8,680	7,251	10,199
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	18,130	15,315	2,815	15,696	2,433	53,855	45,115	8,740	41,937	11,918
EXPENSES										
Personnel:										
Managers-ST	46	44	(2)	405	359	172	135	(37)	1,514	1,342
Managers-OT	4	2	(2)	26	22	34	6	(28)	71	36
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	356	501	145	397	41	1,053	1,642	589	1,296	243
Maintenance-OT	7	36	29	25	17	17	109	92	70	53
Security-ST	736	598	(138)	921	184	2,128	1,834	(294)	2,359	232
Security-OT	32	0	(32)	0	(32)	32	0	(32)	47	15
Benefits	1,047	1,007	(40)	1,273	226	2,987	3,096	109	3,932	945
Total Personnel	2,228	2,188	(40)	3,047	818	6,423	6,822	399	9,289	2,866
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	921	1,110	189	1,068	146	2,675	3,340	665	3,143	468
Service Agreements	13	93	81	10	(3)	38	279	242	30	(8)
Professional Services	54	140	86	167	113	54	420	366	604	550
Repairs and Maintenance	91	243	152	34	(57)	1,285	729	(556)	125	(1,161)
Insurance	909	694	(215)	688	(222)	2,275	2,082	(193)	2,063	(212)
Rent (land and building)	1,119	1,134	15	1,119	0	3,357	3,402	45	3,327	(30)
Uniforms	26	40	14	26	0	78	120	42	91	13
Tickets and Tags	31	41	10	36	5	99	123	24	109	10
Supplies	408	510	102	144	(265)	1,418	1,530	112	1,675	257
Bank Fees	1,329	1,400	71	1,403	74	4,288	4,200	(88)	2,987	(1,302)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,558	1,750	192	1,976	418	5,560	5,250	(310)	5,291	(269)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	50	50	0	0	0	150	150	0	0
Total Operating	6,460	7,205	745	6,670	210	21,128	21,625	497	19,445	(1,682)
Total Expenses	8,689	9,393	704	9,717	1,028	27,551	28,447	896	28,735	1,183
NET OPERATING INCOME	9,441	5,922	3,519	5,979	3,462	26,304	16,668	9,636	13,202	13,102

New Haven Parking Authority
Sherman & Tyler Lot
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	62,007	61,542	465	60,742	1,265	186,020	184,628	1,392	182,225	3,795
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	2,971	0	2,971	0	2,971	2,971	0	2,971	0	2,971
Total Revenue	64,978	61,542	3,436	60,742	4,236	188,991	184,628	4,363	182,225	6,766
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	356	501	145	397	41	1,051	1,642	591	1,296	245
Maintenance-OT	7	36	29	14	7	17	109	92	60	42
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	377	435	58	389	12	1,194	1,352	158	1,167	(27)
Total Personnel	741	972	231	800	59	2,262	3,103	841	2,523	261
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	272	450	178	424	152	834	1,230	396	1,171	337
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	91	68	(23)	34	(57)	260	204	(56)	125	(136)
Insurance	807	660	(147)	3,022	2,215	2,173	1,978	(195)	9,067	6,894
Rent (land and building)	8,496	8,496	0	8,496	0	25,488	25,488	0	25,488	0
Uniforms	7	10	3	5	(2)	22	30	8	19	(3)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	267	240	(27)	144	(123)	526	720	194	459	(67)
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	806	806
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	587	161	(426)	1,287	700	1,329	483	(846)	3,930	2,601
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	10,527	10,085	(442)	13,412	2,885	30,632	30,133	(499)	41,065	10,433
Total Expenses	11,268	11,057	(211)	14,212	2,944	32,894	33,236	342	43,588	10,694
NET OPERATING INCOME	53,710	50,485	3,225	46,529	7,181	156,097	151,392	4,705	138,637	17,460

New Haven Parking Authority
State/Fair and State/Chapel
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	13,164	9,333	3,831	8,563	4,601	40,425	27,999	12,426	24,988	15,437
Transient	3,401	2,514	887	1,934	1,466	16,683	7,455	9,228	5,348	11,334
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	16,565	11,847	4,718	10,497	6,067	57,108	35,454	21,654	30,336	26,771
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	125	165	40	141	16	414	504	90	478	63
Maintenance-OT	3	13	10	7	5	6	40	34	24	18
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	141	158	17	110	(31)	455	475	20	347	(108)
Total Personnel	269	336	67	258	(10)	875	1,019	144	849	(26)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	1,069	1,980	912	1,851	782	3,166	5,750	2,584	5,276	2,110
Service Agreements	0	26	26	0	0	0	78	78	0	0
Professional Services	0	30	30	45	45	0	90	90	93	93
Repairs and Maintenance	0	0	0	0	0	342	0	(342)	0	(342)
Insurance	674	516	(158)	526	(148)	1,699	1,548	(151)	1,579	(120)
Rent (land and building)	7,500	7,500	0	7,500	0	22,500	22,500	0	22,500	0
Uniforms	13	20	7	10	(3)	38	60	22	33	(4)
Tickets and Tags	21	18	(3)	20	(1)	61	54	(7)	59	(2)
Supplies	167	180	13	130	(37)	427	540	113	390	(37)
Bank Fees	54	100	46	29	(25)	194	300	106	71	(123)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	375	394	19	320	(55)	1,249	1,182	(67)	1,128	(121)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	9,872	10,764	892	10,430	559	29,674	32,102	2,428	31,129	1,454
Total Expenses	10,140	11,100	960	10,688	548	30,549	33,121	2,572	31,977	1,428
NET OPERATING INCOME	6,425	747	5,678	(191)	6,616	26,558	2,333	24,225	(1,641)	28,199

**New Haven Parking Authority
State & George Lot
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	40,000	40,000	0	40,000	0	120,000	120,000	0	120,000	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	40,000	40,000	0	40,000	0	120,000	120,000	0	120,000	0
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	0	0	0	0	0	0	0	0	0	0
Maintenance-OT	0	0	0	0	0	0	0	0	0	0
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	0	0	0	0	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0	0	0	0	0
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0
Service Agreements	0	0	0	0	0	0	0	0	0	0
Professional Services	0	0	0	323	323	0	0	0	323	323
Repairs and Maintenance	0	0	0	0	0	0	0	0	0	0
Insurance	551	426	(125)	1,982	1,431	1,405	1,278	(127)	5,945	4,540
Rent (land and building)	20,000	20,000	0	20,000	0	60,000	60,000	0	60,000	0
Uniforms	0	0	0	0	0	0	0	0	0	0
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	152	34	(118)	605	453	333	102	(231)	1,704	1,371
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	20,703	20,460	(243)	22,909	2,206	61,738	61,380	(358)	67,972	6,234
Total Expenses	20,703	20,460	(243)	22,909	2,206	61,738	61,380	(358)	67,972	6,234
NET OPERATING INCOME	19,297	19,540	(243)	17,091	2,206	58,262	58,620	(358)	52,028	6,234

**New Haven Parking Authority
State Street Lots
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	8,340	6,515	1,825	6,255	2,085	24,012	19,545	4,467	19,060	4,952
Transient	1,295	363	932	53	1,242	3,392	1,089	2,303	75	3,316
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	9,635	6,878	2,757	6,308	3,327	27,404	20,634	6,770	19,135	8,269
EXPENSES										
Personnel:										
Managers-ST	170	171	1	0	(170)	499	522	23	0	(499)
Managers-OT	11	7	(4)	0	(11)	20	21	1	0	(20)
Cashiers-ST	0	0	0	0	0	0	0	0	201	201
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	356	501	145	397	41	1,053	1,642	589	1,296	243
Maintenance-OT	7	36	29	27	20	17	109	92	73	55
Security-ST	583	532	(51)	791	208	1,774	1,630	(144)	1,965	191
Security-OT	28	0	(28)	0	(28)	28	0	(28)	41	13
Benefits	1,060	1,111	51	889	(170)	3,038	3,372	334	2,650	(389)
Total Personnel	2,217	2,358	141	2,104	(112)	6,430	7,296	866	6,226	(204)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	949	1,550	601	1,415	466	2,800	4,600	1,800	4,102	1,302
Service Agreements	0	13	13	0	0	0	39	39	0	0
Professional Services	0	0	0	0	0	0	0	0	124	124
Repairs and Maintenance	91	268	177	34	(57)	2,760	804	(1,956)	124	(2,636)
Insurance	385	329	(56)	698	313	1,068	987	(81)	2,094	1,026
Rent (land and building)	3,672	3,672	0	3,672	0	11,016	11,016	0	11,016	0
Uniforms	14	20	6	12	(2)	41	60	19	40	(1)
Tickets and Tags	44	36	(8)	(35)	(79)	121	108	(13)	98	(23)
Supplies	65	315	250	65	0	515	945	430	195	(320)
Bank Fees	183	200	17	173	(10)	547	600	53	338	(209)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,028	1,179	151	1,109	81	4,153	3,537	(616)	3,049	(1,104)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	25	25	0	0	0	75	75	0	0
Total Operating	6,430	7,607	1,177	7,143	712	23,021	22,771	(250)	21,180	(1,840)
Total Expenses	8,647	9,965	1,318	9,247	600	29,450	30,067	617	27,407	(2,044)
NET OPERATING INCOME	988	(3,087)	4,075	(2,939)	3,927	(2,046)	(9,433)	7,387	(8,271)	6,225

**New Haven Parking Authority
State & Trumbull Lot
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	2,250	1,620	630	1,350	900	6,660	4,860	1,800	4,820	1,840
Transient	2,313	1,600	713	2,469	(156)	7,715	4,725	2,990	3,149	4,566
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	4,563	3,220	1,343	3,819	744	14,375	9,585	4,790	7,969	6,406
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	63	83	20	70	8	207	252	45	239	32
Maintenance-OT	1	7	6	19	18	3	21	18	28	25
Security-ST	0	0	0	0	0	0	0	0	0	0
Security-OT	0	0	0	0	0	0	0	0	0	0
Benefits	69	79	10	30	(39)	224	237	13	84	(140)
Total Personnel	133	169	36	120	(13)	434	510	76	351	(83)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	640	540	(100)	432	(208)	1,758	1,710	(48)	1,404	(355)
Service Agreements	0	13	13	0	0	0	39	39	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	0	0	0	530	530	342	0	(342)	530	189
Insurance	122	141	19	288	166	463	423	(40)	863	400
Rent (land and building)	2,050	1,350	(700)	1,350	(700)	4,750	4,050	(700)	4,050	(700)
Uniforms	1	2	1	1	0	4	6	2	3	(1)
Tickets and Tags	10	9	(1)	10	0	29	27	(2)	29	0
Supplies	102	115	13	65	(37)	232	345	113	765	533
Bank Fees	83	100	17	0	(83)	83	300	217	0	(83)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	144	176	32	319	175	574	528	(46)	683	109
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	3,153	2,446	(707)	2,995	(158)	8,236	7,428	(808)	8,328	92
Total Expenses	3,286	2,615	(671)	3,115	(171)	8,670	7,938	(732)	8,679	9
NET OPERATING INCOME	1,278	605	673	704	573	5,705	1,647	4,058	(710)	6,415

New Haven Parking Authority
State & Wall Lot
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	11,513	10,340	1,173	9,827	1,687	33,825	31,020	2,805	29,003	4,822
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	11,513	10,340	1,173	9,827	1,687	33,825	31,020	2,805	29,003	4,822
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	132	184	52	147	15	391	598	207	480	89
Maintenance-OT	3	13	10	12	9	6	40	34	29	22
Security-ST	572	432	(140)	704	131	1,604	1,324	(280)	1,569	(35)
Security-OT	23	0	(23)	0	(23)	23	0	(23)	34	11
Benefits	600	550	(50)	594	(6)	1,631	1,666	35	1,707	76
Total Personnel	1,330	1,179	(151)	1,456	126	3,655	3,628	(27)	3,817	163
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	242	250	8	224	(19)	662	690	28	633	(30)
Service Agreements	0	13	13	0	0	0	39	39	0	0
Professional Services	0	0	0	0	0	0	0	0	0	0
Repairs and Maintenance	63	250	187	28	(35)	186	750	564	116	(70)
Insurance	479	458	(21)	814	336	1,503	1,374	(129)	2,443	939
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	26	40	14	26	0	77	120	43	89	12
Tickets and Tags	21	19	(2)	19	(1)	60	57	(3)	58	(3)
Supplies	267	240	(27)	144	(123)	526	720	194	459	(67)
Bank Fees	294	400	106	279	(16)	880	1,200	320	544	(337)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	762	837	75	626	(136)	2,383	2,511	128	2,872	489
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	2,153	2,507	354	2,159	6	6,279	7,461	1,182	7,212	934
Total Expenses	3,483	3,686	204	3,615	133	9,933	11,089	1,156	11,030	1,096
NET OPERATING INCOME	8,031	6,654	1,377	6,212	1,819	23,892	19,931	3,961	17,974	5,918

**New Haven Parking Authority
Temple Medical Garage
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	86,185	76,247	9,938	75,063	11,123	260,817	228,741	32,076	225,252	35,565
Transient	10,705	8,566	2,139	6,589	4,116	30,769	22,453	8,316	17,720	13,049
Validations	1,614	1,700	(86)	1,419	195	4,693	4,950	(257)	4,542	152
Rent	1,250	1,775	(525)	1,775	(525)	5,151	5,325	(174)	5,325	(174)
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	99,754	88,288	11,466	84,845	14,909	301,431	261,469	39,962	252,839	48,592
EXPENSES										
Personnel:										
Managers-ST	2,315	2,398	83	1,893	(422)	6,236	7,350	1,114	4,829	(1,407)
Managers-OT	64	96	32	50	(14)	148	294	146	141	(7)
Cashiers-ST	5,573	6,607	1,034	5,584	11	18,264	20,261	1,997	17,654	(610)
Cashiers-OT	0	396	396	49	49	120	1,216	1,096	71	(49)
Maintenance-ST	2,616	2,830	214	2,314	(303)	8,836	8,884	48	7,292	(1,544)
Maintenance-OT	83	218	135	167	85	380	666	286	420	40
Security-ST	5,220	5,663	443	5,427	207	18,461	17,367	(1,094)	17,007	(1,454)
Security-OT	248	340	92	6	(242)	1,585	1,042	(543)	646	(939)
Benefits	17,011	17,407	396	16,956	(56)	49,736	52,431	2,695	48,447	(1,290)
Total Personnel	33,131	35,955	2,824	32,446	(685)	103,766	109,511	5,745	96,507	(7,259)
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	5,791	5,270	(521)	4,867	(923)	15,683	14,970	(713)	13,836	(1,847)
Service Agreements	2,425	2,437	12	2,231	(194)	7,269	7,311	42	7,304	35
Professional Services	1,879	2,790	911	1,743	(136)	5,365	8,370	3,005	5,228	(136)
Repairs and Maintenance	7,114	2,622	(4,492)	578	(6,536)	12,852	7,866	(4,986)	2,509	(10,344)
Insurance	5,191	4,341	(850)	4,718	(472)	14,054	13,023	(1,031)	14,155	101
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	256	400	144	237	(19)	769	1,200	431	824	55
Tickets and Tags	0	24	24	118	118	0	72	72	214	214
Supplies	1,081	1,083	2	1,417	336	2,396	3,249	853	2,299	(97)
Bank Fees	1,154	1,500	346	889	(265)	3,056	4,500	1,444	2,303	(753)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	17,114	16,796	(318)	13,641	(3,473)	50,902	50,388	(514)	41,812	(9,090)
Valet	0	0	0	0	0	0	0	0	0	0
Other	3,302	735	(2,567)	756	(2,546)	4,926	4,205	(721)	1,390	(3,535)
Total Operating	45,307	37,998	(7,309)	31,196	(14,111)	117,271	115,154	(2,117)	91,875	(25,396)
Total Expenses	78,438	73,953	(4,485)	63,642	(14,796)	221,037	224,665	3,628	188,382	(32,655)
NET OPERATING INCOME	21,317	14,335	6,982	21,203	113	80,393	36,804	43,589	64,457	15,936

New Haven Parking Authority
Temple Street Garage
For the Three Months Ending September 30, 2021
(Management Use Only)

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	225,023	199,524	25,499	192,390	32,633	623,768	598,572	25,196	582,348	41,420
Transient	42,112	20,383	21,729	18,530	23,583	111,199	57,452	53,747	49,390	61,809
Validations	7,364	7,723	(359)	7,647	(283)	21,121	23,450	(2,329)	23,218	(2,097)
Rent	5,675	5,625	50	5,675	0	17,025	16,875	150	17,025	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	280,174	233,255	46,919	224,241	55,933	773,113	696,349	76,764	671,981	101,132
EXPENSES										
Personnel:										
Managers-ST	6,876	7,146	270	5,478	(1,398)	19,365	21,885	2,520	14,082	(5,283)
Managers-OT	274	286	12	145	(129)	664	875	211	392	(272)
Cashiers-ST	11,122	18,977	7,855	11,058	(65)	34,388	43,965	9,577	33,799	(589)
Cashiers-OT	102	1,139	1,038	142	40	1,646	2,638	992	928	(718)
Maintenance-ST	6,757	8,150	1,393	5,554	(1,203)	22,185	25,444	3,259	15,632	(6,553)
Maintenance-OT	153	630	477	287	134	913	1,922	1,009	796	(117)
Security-ST	18,180	17,100	(1,080)	15,968	(2,211)	52,823	49,469	(3,354)	61,471	8,648
Security-OT	994	1,026	32	817	(177)	3,081	2,968	(113)	3,683	602
Benefits	40,025	40,403	378	37,517	(2,509)	118,159	120,596	2,437	123,841	5,682
Total Personnel	84,483	94,857	10,374	76,966	(7,517)	253,224	269,762	16,538	254,625	1,401
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	15,522	14,000	(1,522)	13,189	(2,334)	47,999	45,300	(2,699)	42,635	(5,365)
Service Agreements	4,625	4,741	116	4,619	(6)	16,059	14,223	(1,836)	13,726	(2,333)
Professional Services	11,643	3,070	(8,573)	1,436	(10,207)	26,960	8,250	(18,710)	9,701	(17,259)
Repairs and Maintenance	4,199	6,187	1,988	1,095	(3,104)	16,136	18,561	2,425	12,770	(3,365)
Insurance	13,741	11,500	(2,241)	12,225	(1,516)	37,257	34,500	(2,757)	36,676	(581)
Rent (land and building)	0	0	0	0	0	0	0	0	0	0
Uniforms	580	900	320	531	(49)	1,830	2,700	870	1,628	(202)
Tickets and Tags	146	145	(1)	234	87	295	435	140	836	541
Supplies	2,051	1,983	(68)	1,666	(386)	8,610	5,949	(2,661)	3,853	(4,757)
Bank Fees	3,140	3,500	360	2,834	(306)	8,382	10,500	2,118	6,785	(1,596)
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	43,731	38,581	(5,150)	35,818	(7,913)	124,162	115,743	(8,419)	107,980	(16,182)
Valet	0	0	0	0	0	0	0	0	0	0
Other	4,256	760	(3,496)	746	(3,510)	5,869	5,780	(89)	2,860	(3,009)
Total Operating	103,635	85,367	(18,268)	74,393	(29,242)	293,559	261,941	(31,618)	239,450	(54,109)
Total Expenses	188,118	180,224	(7,894)	151,359	(36,759)	546,783	531,703	(15,080)	494,075	(52,708)
NET OPERATING INCOME	92,057	53,031	39,026	72,883	19,174	226,330	164,646	61,684	177,907	48,423

**New Haven Parking Authority
Under Air Rights Lot
For the Three Months Ending September 30, 2021
(Management Use Only)**

	CURRENT					YEAR-TO-DATE				
	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)	Actual	Budget	Variance B/(W)	Actual Last Year	Variance B/(W)
REVENUE										
Monthly	19,405	19,260	145	23,257	(3,852)	58,215	57,780	435	58,215	0
Transient	0	0	0	0	0	0	0	0	0	0
Validations	0	0	0	0	0	0	0	0	0	0
Rent	0	0	0	0	0	0	0	0	0	0
Admin Fees-NHPA	0	0	0	0	0	0	0	0	0	0
Special Events	0	0	0	0	0	0	0	0	0	0
Valet	0	0	0	0	0	0	0	0	0	0
Other	1,343	1,421	(78)	1,259	85	3,855	4,162	(307)	3,928	(72)
Total Revenue	20,748	20,681	67	24,516	(3,767)	62,070	61,942	128	62,143	(72)
EXPENSES										
Personnel:										
Managers-ST	0	0	0	0	0	0	0	0	0	0
Managers-OT	0	0	0	0	0	0	0	0	0	0
Cashiers-ST	0	0	0	0	0	0	0	0	0	0
Cashiers-OT	0	0	0	0	0	0	0	0	0	0
Maintenance-ST	139	184	45	147	8	413	598	185	480	66
Maintenance-OT	3	13	10	23	20	7	40	33	40	33
Security-ST	557	432	(125)	690	133	1,579	1,324	(255)	1,572	(7)
Security-OT	23	0	(23)	0	(23)	23	0	(23)	34	11
Benefits	601	550	(51)	590	(11)	1,637	1,666	29	1,718	81
Total Personnel	1,323	1,179	(144)	1,450	127	3,659	3,628	(31)	3,843	184
Operating:										
Outside Security	0	0	0	0	0	0	0	0	0	0
Utilities	2,091	2,060	(31)	1,902	(189)	5,985	5,880	(105)	5,579	(407)
Service Agreements	272	272	0	272	0	817	816	(1)	817	0
Professional Services	308	333	25	308	0	1,131	999	(132)	1,200	69
Repairs and Maintenance	0	300	300	0	0	0	900	900	800	800
Insurance	1,087	901	(186)	979	(108)	2,965	2,703	(262)	2,936	(29)
Rent (land and building)	4,000	4,000	0	4,000	0	12,000	12,000	0	12,000	0
Uniforms	10	15	5	7	(3)	29	45	16	24	(4)
Tickets and Tags	0	0	0	0	0	0	0	0	0	0
Supplies	0	0	0	0	0	0	0	0	0	0
Bank Fees	0	0	0	0	0	0	0	0	0	0
Contracted Snow Removal	0	0	0	0	0	0	0	0	0	0
Bond Admin Fee	0	0	0	0	0	0	0	0	0	0
Administrative Fee	1,025	966	(59)	839	(186)	2,929	2,898	(31)	2,898	(31)
Valet	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Operating	8,793	8,847	54	8,308	(486)	25,856	26,241	385	26,254	398
Total Expenses	10,116	10,026	(90)	9,758	(358)	29,515	29,869	354	30,097	581
NET OPERATING INCOME	10,632	10,655	(23)	14,758	(4,126)	32,555	32,073	482	32,046	509